Illinois Emergency Operations Plan
Base Plan
Appendix 4 – Lines of Effort

Illinois Emergency Management Agency
August 2021
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Record of Changes

When changes are made to this document the following procedures will be followed:

1. Changes will be issued by the Interagency Strategic Planning Cell at IEMA and transmitted to agencies, personnel, and other designees specified by the IEMA Director or their designee.

2. When a change is made, an entry will be made in the following log:

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Annex 4 - Line of Effort (LOE) – Coordination and Management

Primary Agency: Illinois Emergency Management Agency (IEMA)
Support Agencies: General Requirements for other State Agencies, Boards, Commissions and Mobile Support Teams MST(s) activated through the State Emergency Operations Center (SEOC)

I. Introduction

A. Purpose

1. Provide strategic and operational guidance for the implementation of Lines of Effort (LOE).

B. Policy

1. State agency personnel assigned to LOE operations will be trained to the assigned mission and be made aware of the potential risks involved.

2. At the direction of the governor or designee, state agencies may be tasked with providing agency personnel in support of LOE operations.

3. Procedures for utilization, control and use of LOE will incorporate and/or consider operational priorities that include, but are not limited to:
   a) Protection of life;
   b) Public health and safety;
   c) Property protection, environmental protection;
   d) Restoration of essential utilities;
   e) Restoration of essential program functions, and
   f) Coordination as appropriate.

II. Concept of Operations

A. State supported operations are scalable and modular based on the scope and magnitude of event, and ability of an Authority Having Jurisdiction (AHJ) to conduct operations.
B. One or more LOEs may be implemented by the SEOC for specific strategic action planning.

C. LOE’s may be implemented to support state response, short, intermediate and/or long-term recovery operations.

D. State utilization of LOE is designed to augment SEOC coordination efforts in designated functional areas.

E. As directed by the SEOC Manager, LOE’s may be coordinated and administratively supported by Emergency Management Assistance Teams (EMAT).

F. Additional agency staff will be assigned to LOEs based on the level of activation established by the SEOC.

G. The lead agency SEOC LNO for the LOE function, in coordination with the SEOC Manager, will identify the specific role for the LOE.

H. The lead agency SEOC LNO for the LOE function will coordinate the integration of agencies and organizations with an identified role into the LOE structure.

III. Organization

A. LOEs operate as strategic planning and coordinating elements for the SEOC and do not play an operational role. Roles which may be assigned to LOEs include but are not limited to:

1. Planning and analysis: development of strategic action plans based on situation assessments and resource availability. Planning and analysis include the facilitation of coordination meetings, identification of critical planning issues, and development and dissemination of short, intermediate and long-term plans.

2. Situation assessment: the collection, analysis, and tracking of disaster intelligence specific to the LOE function. Situation assessment includes preparing information and data for SEOC situation reports and common operating pictures and presenting formal and informal briefings as needed.

3. Resource Accountability: the collection and tracking of information regarding the current status of operational resources, including specialized teams and personnel. It includes the responsibility for requesting development of appropriate displays for information.
4. Documentation and record keeping: compilation of information from SEOC staff, SEOC LNOs and subject matter experts to distribute final information products such as reports, plans, and briefing packages.

IV. Authorities and References

A. Authorities

1. Illinois Emergency Management Agency Act, 20 ILCS 3305, as amended
2. Illinois Emergency Operations Plan, as amended

B. References

C. National Response Framework (NRF), as amended
D. National Disaster Recovery Framework (NDRF), as amended
E. National Incident Management System (NIMS), as amended