

MEMO

Re: Public Hearing
Provena St. Joseph Hospital #11-041

Date: August 26, 2011

Place: Gail Borden Public Library, 270 North Grove, Elgin, Illinois

Time: 1:00 pm

Hearing Officers: Juan Morado and Kathy Olson

- 7 Individuals were in attendance but provided no testimony
- 6 Individuals provided support testimony
- 8 Individuals provided written testimony
- 0 Individuals provided opposition testimony

ILLINOIS HEALTH FACILITIES and SERVICES REVIEW BOARD

Public Hearing Register

Project: Provena St. Joseph Hospital #11-041
 Location: Gail Borden Public Library, 270 North Grove

Date: August 26, 2011
 Time: 1 PM

ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (PLEASE PRINT)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED OR RESIDENT (PLEASE PRINT)	CITY (PLEASE PRINT)	(S) SUPPORT (O) OPPOSED (N) NEUTRAL (PLEASE PRINT)
1	LISA DELMARCO	Provena Saint Joseph Hosp	Elgin	S
2	KHONDA HUBER	Provena Saint Joseph Hosp	Elgin	S
3	DIANE HARGREAVES	PSJH	ELGIN	S
4	Larry Dry	Provena Saint Joseph Hospital	Elgin	S
5	Hedrahn P. Weber	Provena Saint Joseph Hosp	ELGIN	S
6	Deb Powell	PSJH	ELGIN	S
7	ED HUNTER	PSJH	ELGIN	S
8	JEFF RIFKEN	PRIVATE ATTORNEY	HUNTOY IL	S
9	E. J. McMAHON	PSJH - PRESIDENT	ELGIN	S
10	PAUL E. BELTER	PSJH - CFO	Elgin	S
11	THOMAS J. MANAK	PSJH	ELGIN	S
12	JACQUE AXEL	AXEL + ASSOCIATES	PALATINE	S
13	THOMAS A. HARRING	PROVENA HEALTH	FRANKFORD	S
14				

(7) NO testimony - 6 testimony & Larkent support

WJH

WJH
WJH
WJH



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Form

Facility or Project Name: Provena St. Joseph Hospital

Project Number: 11-041

Date: August 26, 2011 Time: 1:00 pm

TESTIMONY TO SUPPORT PROJECT

IDENTIFICATION

Name (Please Print) EUGENE J. MCMAHON

City FLGGIN Zip 60123

Signature *Eugene J. McMahon*

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

I represent Provena St. Joseph Hospital.



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Form

Facility or Project Name: Provena St. Joseph Hospital

Project Number: 11-041

Date: August 26, 2011 Time: 1:00 pm

TESTIMONY TO SUPPORT PROJECT

IDENTIFICATION

Name (Please Print) Lisa M. DiMarzio

City Elgin Zip 60123

Signature Lisa M. DiMarzio

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Provena Saint Joseph Hospital



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Form

Facility or Project Name: **Provena St. Joseph Hospital**

Project Number: **11-041**

Date: **August 26, 2011** Time: **1:00 pm**

TESTIMONY TO SUPPORT PROJECT

IDENTIFICATION

Name (Please Print) EDWARD J HUNTER

City ELGIN Zip 60123

Signature Edward J Hunter

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

PROVENA SAINT JOSEPH HOSPITAL



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Form

Facility or Project Name: **Provena St. Joseph Hospital**

Project Number: **11-041**

Date: **August 26, 2011** Time: **1:00 pm**

TESTIMONY TO SUPPORT PROJECT

IDENTIFICATION

Name (Please Print)

PAUL E. BELTER

City

Elgin

Zip

60123

Signature

Dale R. Bell

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Provena Saint Joseph Hospital



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

Public Hearing Form

Facility or Project Name: Provena St. Joseph Hospital

Project Number: 11-041

Date: August 26, 2011 Time: 1:00 pm

TESTIMONY TO SUPPORT PROJECT

IDENTIFICATION

Name (Please Print) Lisa Lagger

City Elgin Zip 60123

Signature [Handwritten Signature]

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Provena Saint Joseph Hospital

[Handwritten mark]

LAW OFFICES

BRITAIN & KETCHAM, P.C

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JEFF RIFKEN
DANIEL E. COMPTON

KARL E. BAYER
PATRICK FLANAGAN

August 4, 2011

Ms. Courtney Avery, Administrator
Illinois Health Facilities and
Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, IL 62761

RE: **PROJECT # 11041**
Merger of Provena Health and Resurrection Health Care Corporation

Dear Ms. Avery:

I write this letter in support of the Certificate of Need application presented by Provena Health and Resurrection Health Care. I am the current lay chair of the Board of Directors of Provena Saint Joseph Hospital. I am a private practicing attorney in Elgin, Illinois.

Since 1973 I have been involved in various capacities involving Provena Saint Joseph Hospital, even before it was part of the merger that became Provena Health. Consequently I have a frame of reference from a local lay person's view, of what our local hospital's merger into Provena Health meant to both the hospital and Elgin at that time.

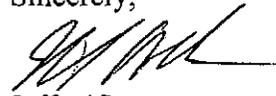
The result was threefold: a significant improvement in the hospital's purchasing power; a pronounced enhancement in the sophistication and quality of medical care provided our community; the creation of a vital economic engine for the Elgin area. At present Provena Saint Joseph employs over 1,400 local individuals, representing more than \$80 million in salaries and wages

The proposed merger of Provena Health and Resurrection Health Care, both formidable and respected health systems in their own right, should duplicate the benefits of the Provena merger on a scale geometrically larger than what we enjoyed with the creation of Provena Health.

If this merger is allowed, the local communities served by Provena Health and Resurrection Health Care will be the beneficiaries of a health system serving more than 4 ½ million Illinois citizens. Such a system will improve each hospital's economic strength and their ability to provide local medical care on the increasingly high level expected of Illinois hospitals at this time in our history.

I unequivocally support the proposed merger and hope your Board will approve the application as presented.

Sincerely,



Jeff Rifken

Chair, Provena Saint Joseph Hospital Board of Directors

JR/ab

**Testimony of Thomas Nehring
System Senior Vice President, Mission Services
Provena Health**

RE: Project Numbers 11039 – 11051
The Merger of Provena Health and Resurrection Health Care

Good morning. My name is Tom Nehring, and I am System Senior Vice President of Mission Services at Provena Health. I am here today in support of the merger of Provena Health and Resurrection Health Care. In my role with Provena, I have been responsible for cultural integration of mission, vision, values and Catholic ministry identity; community benefit; advocacy & government relations; clinical and organizational ethics; leadership development and spirituality & spiritual care services across our health system for the past nine years. Previous to joining Provena, I did similar work for ten years at Wheaton Franciscan Healthcare, another Catholic health system. During this time I have also worked on national committees and boards involved with Catholic health care.

In my career within Catholic health care, I have come to know that our ministry as a whole works to bring alive the Gospel vision of justice and peace. We answer God's call to foster healing, act with compassion, and promote wellness for all persons and communities, with special attention to our neighbors who are poor, underserved, and most vulnerable. By our service, we strive to transform hurt into hope.

For more than 125 years, Provena Health ministries have existed for the sole purpose of caring for all regardless of their ability to pay. It is a commitment that is at the core of our Mission: to build communities of healing and hope by compassionately responding to human need in the spirit of Jesus Christ.

It is how we concretely live out directive #3 of the Ethical and Religious Directives for Catholic Health Care Services given to us by the Bishops of the United States: "In accord with its mission, Catholic health care should distinguish itself by **service to and advocacy for** those people whose social condition puts them at the margins of our society and makes them particularly vulnerable to discrimination: the poor; the uninsured and the underinsured;

children and the unborn; single parents; the elderly, those with incurable diseases and chemical dependencies; racial minorities; immigrants and refugees. In particular, the person with mental or physical disabilities, regardless of the cause or severity, must be treated as a unique person of incomparable worth, with the same right to life and to adequate health care as all other persons.” This is what we strive to do.

Today, I must tell you that that the needs of the poor and marginalized are greater than ever.

Newly released figures, detail that our service in 2010 resulted in a charitable impact upon our communities of more than \$186 million for Provena Health. Nearly sixty million of that was given away in free care at cost through charitable assistance, which totaled over \$35 million, and bad debts, which equaled nearly \$25 million.

Sixty-two percent of that \$186 million or \$114.5 million represented combined provisions of care not fully reimbursed from State and Federal government’s Medicaid and Medicare programs. In addition, Provena contributed over \$12 million in community benefit services, which are specific programs and activities aimed at meeting identified community health needs.

Taken as a whole, Provena Health’s contributions, on average, represented more than \$511,000 in charitable benefit each and every day.

[In Danville]

In the greater Danville area, Provena United Samaritans Medical Center’s 2010 charitable impact represented more than \$16 million, 40 percent of which (or \$6,732,497) was free care at cost and 46 percent of which (or \$7,591,823) represented combined provisions of care not fully reimbursed from Medicaid and Medicare. In addition, Provena United Samaritans contributed over \$2.2 million in community benefit services and had a combined daily charitable impact of more than \$45,000, on average, in 2010.

[In Champaign]

In the greater Champaign-Urbana area, Provena ministries, including Provena Covenant Medical Center, Provena Home Health, Provena Hospice and Provena Medical Group, delivered a total 2010 charitable impact of more than \$23 million, 38 percent of which (or

\$9,135,877) was free care at cost and 54 percent of which (or \$12,878,301) represented combined provisions of care not fully reimbursed from Medicaid and Medicare. In addition, the ministries in Champaign-Urbana contributed over \$1.8 million in community benefit services and had a combined daily charitable impact of more than \$65,000, on average.

[In Aurora]

Provena Health ministries in the greater Aurora community including Provena Mercy Medical Center, Provena Fox Knoll, Provena McAuley Manor and Provena Medical Group, have delivered a total 2010 charitable impact of nearly \$20 million, 51 percent of which (or \$10,249,634) was free care at cost – composed of charity care and bad debt - and 30 percent of which (or \$5,903,517) represented combined provisions of care not fully reimbursed from Medicaid and Medicare. In addition, these ministries contributed over \$3.7 million in community benefit services. Taken as a whole, Provena's contributions, on average, represented more than \$54,500 in charitable benefit each and every day.

[In Elgin]

Provena Health ministries in the greater Elgin community including Provena Saint Joseph Hospital, Provena Geneva Care Center, Provena Home Health, Provena Hospice, Provena Medical Group, Provena Pine View Care Center and The Greens of Elgin delivered a total 2010 charitable impact of more than \$34 million, 25 percent of which (or \$8,555,294) was free care at cost – composed of charity care and bad debt - and 71 percent of which (or \$24,446,605) represented combined provisions of care not fully reimbursed from Medicaid and Medicare. In addition, these ministries contributed over \$1.3 million in community benefit services. Taken as a whole, Provena's contributions, on average, represented more than \$94,000 in charitable benefit each and every day.

[In Joliet]

Provena Health ministries in the greater Joliet community including Provena Saint Joseph Medical Center, Provena Home Health, Provena Medical Group and Provena Villa Franciscan, delivered a total 2010 charitable impact of more than \$58 million, 29 percent of which (or \$17,492,731) was free care at cost – composed of charity care and bad debt - and 68 percent of which (or \$39,754,690) represented combined provisions of care not fully reimbursed from Medicaid and Medicare. In addition, these ministries contributed over \$1.6

million in community benefit services. Taken as a whole, Provena's contributions, on average, represented more than \$161,000 in charitable benefit each and every day.

[In Kankakee]

Provena Health ministries in the greater Kankakee community including Provena St. Mary's Hospital, Provena Fortin Villa Learning Center, Provena Heritage Village, Provena Home Health, Provena Medical Group, Provena Our Lady of Victory and Provena St. Mary's Adult Day Center delivered a total 2010 charitable impact of more than \$26 million, 28 percent of which (or \$7,402,750) was free care at cost -- composed of charity care and bad debt - and 70 percent of which (or \$18,666,295) represented combined provisions of care not fully reimbursed from Medicaid and Medicare. In addition, these ministries contributed over \$600,000 in community benefit services. Taken as a whole, Provena's contributions, on average, represented more than \$73,000 in charitable benefit each and every day.

These amounts not only represent an enduring commitment to serve all regardless of their ability to pay, but also underscore the critical role Provena ministries play in the communities we serve, especially during difficult economic times. We recognize that among those we serve are often those most in need. We are privileged to have their trust, and we work daily to ensure we continue to provide nationally recognized, high quality care and services to each and every individual who comes through our doors.

I am pleased to submit into the record Provena Health's 2010 Report to Our Communities which details at a much greater level our enduring commitment to serve all and the charitable impact we deliver within the communities we serve.

As complexities within our nation's health care system evolve, we are compelled to adapt and innovate; to preserve, strengthen and grow our ministry for the benefit of the millions of people in Illinois who depend upon us for care. And that is why we seek your approval for our partnership and collaboration with Resurrection Health Care.

Together as Catholic healthcare providers, we will embrace the work that lies ahead to create a health care system that is available and accessible to everyone; that is health and prevention-oriented; that rewards quality not quantity; that is transparent and consensus-

driven; safe, that is effective and patient-centered; and that addresses health needs at all stages of life, from conception to natural death.

Thank you.



19065 Hickory Creek Drive, Suite 300
Mokena, IL 60448
708 478 7967 Tel



7435 West Talcott Avenue
Chicago, IL 60631
773 792 5555 Tel

August 17, 2011

Ms. Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield IL 62761

RE: IHFSRB Projects #11-40 -- #11-53

Dear Ms. Avery,

In early July, after several months of talks among the Sponsoring Congregations and between the Boards of Provena Health and Resurrection Health Care, as well as due diligence and discernment, we reached an agreement to come together to form a new patient, resident and family centered health Ministry that will serve a large portion of Illinois. The size and scope of the new Ministry will improve financial viability through a new structure that focuses on savings in corporate and administrative costs, while concentrating resources in our local health care ministries where care is provided. A new parent organization will oversee the existing Provena Health and Resurrection Health Care corporations.

Throughout the lengthy and thorough decision process, we came to realize our unique similarities. Our new Ministry will support innovation and growth under health reform. The new Ministry will be designed to excel at the patient, resident and family experience and provide high quality care and value across the continuum. In partnership with our physicians and employees, we are committed to building healthy communities by identifying community health needs and developing strategies to keep people healthy, as well as caring for the sick.

More than 4.5 million people live in areas we serve. The combined Ministry will encompass 13 hospitals, 28 long-term care and senior residential facilities, more than 50 primary and specialty care clinics, six home health agencies and the second largest behavioral health services program in the state. In addition, the Ministry includes Resurrection University, a fully-accredited, not-for-profit, Catholic-based specialty school for health sciences. We will have nearly 5,000 physicians and more than 22,000 employees.

We would like to express our sincere gratitude to the Illinois Health Facilities and Services Review Board for giving us the opportunity to tell our story at today's public hearing. We respect and appreciate the conscientious work to make this series of hearings possible so that we, our supporters, stakeholders and community partners have the opportunity to speak about our plans.

Sincerely,

Guy R. Wiebking
President and Chief Executive Officer
Provena Health

Sandra Bruce, FACHE
President and Chief Executive Officer
Resurrection Health Care

**Testimony of Eugene McMahon, M.D., M.B.A.
President and Chief Executive Officer
Provena Saint Joseph Hospital**

RE: Project Number 11041
The Merger of Provena Health and Resurrection Health Care

Good afternoon and thank you for the opportunity to not only share with the public our goals for what we hope to achieve through a merger between Provena Health and Resurrection Health Care, but to also describe the benefits of this new partnership to the people of the greater ^{ELGIN} ~~ELGIN~~ community. My name is Dr. Gene McMahon, and I am the President and Chief Executive Officer of Provena Saint Joseph Hospital.

I would like to submit into the record a letter from Guy Wiebking, the President and Chief Executive Officer of Provena Health and Sandra Bruce, the President and Chief Executive Officer of Resurrection Health Care which states in part: "The size and scope of the new Ministry will improve financial viability through a new structure that focuses on savings in corporate and administrative costs, while concentrating resources in our local health care ministries where care is provided."

Concentrating resources in our local health care ministries where care is provided – I would like to assure the Board and our community that our leaders "get it." They know that success in health care is not derived from big corporate overhead; but rather by investing in caring for people in the communities in which we are privileged to serve.

For local hospitals like Provena Saint Joseph, there are number of excellent benefits to being part of health system, and especially one that will be among the largest in our State. As a member of Provena Health, our local hospital in Elgin – and ultimately, our patients and employees – have time and again benefitted from the System's "think global, act local" approach. From technological enhancements that improve quality and patient safety to leading-edge diagnostics to patient and family-centered renovations and new programs, our local hospital ministries have grown in ways we never could have without the support and resources of a greater system.

As health care faces unprecedented changes, as we confront decreased reimbursements, as the need for charity care and financial assistance becomes greater than ever and as our aging population tests the system as never before, hospital survival lies in what we at Provena call "Systemness." That is maximizing efficiency and cost savings by centralizing "back office" type functions at a Corporate level, so that resources can be focused on where they matter most – in caring for our local communities.

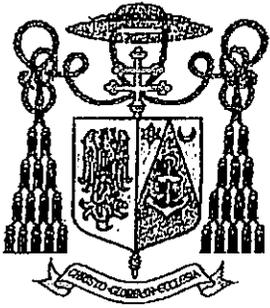
We have some of that now as being part of Provena, and we stand to gain more under the new organization. In fact, work is already underway to expand our charity care and financial assistance programs where the need is great due in large part to the struggling economy.

There, to continue to ensure that we do not lose sight of what's important to our local communities, will be our wonderful and deeply dedicated local Boards of Directors which will operate as they currently do under the new structure. Our local Foundations will continue to do the same, with our locally raised dollars staying right here, to make a difference in the lives our friends and neighbors.

The partnership will also more strongly support our role as a leading employer in the markets we serve, with our employees enjoying the stability of being part of a larger health system, with competitive pay and benefits, career advancement opportunities and a faith-based culture of diversity, camaraderie, respect and compassion.

Above all, our merger will preserve and strengthen for generations to come the promise our Founding Sisters made here in Elgin over 100 years ago...that through our ministry, all in need would have healing and hope in the spirit of Jesus Christ.

On behalf of the Provena family, I would like to thank all who joined us today in person or in spirit for their support of our new future and also to the Illinois Health Facilities and Services Review Board for the opportunity to tell our story. Thank you.



ARCHDIOCESE OF CHICAGO

OFFICE OF THE ARCHBISHOP

March 17, 2011

Ms. Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, Illinois 62761

Dear Ms. Avery,

Resurrection Health Care Corporation and Provena Health have proposed a merging of the two systems that will better position the combined system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to them for care. This system merger is intended to improve the financial viability of both entities as well as enhance patient, employee and medical staff satisfaction. Through a shared culture and integrated leadership, this merger would also position the combined system for innovation and adaptation under health care reform.

The proposed merger will position Resurrection and Provena to strengthen and improve access to Catholic health care in Illinois. This has long been an area of great interest and concern for me, and I am grateful for the willingness of two of our state's premier Catholic providers to collaborate in order to meet the current challenges in health care. As they do now, the combined systems will operate without any restrictive admissions policies related to race, ethnic background, religion, payment source, or any other factor. The new system will continue to admit Medicare and Medicaid recipients and to care for those patients in need of charity care.

This proposed merger has my full support and I can assure you that both Resurrection Health Care and Provena Health are working together collegially and in the best interests of their communities to strengthen and improve access to high quality, highly accountable Catholic health care in the State of Illinois.

Sincerely yours,

Francis Cardinal George, O.M.I.
Archbishop of Chicago

The Testimony of Sister Mary Elizabeth Imler, OSF

Provena Health, Member Body Chairperson

RE: Project Numbers 11039 – 11051

The Merger of Provena Health and Resurrection Health Care

My name is Sister Mary Elizabeth Imler and I am member of the Franciscan Sisters of the Sacred Heart. I am speaking today on behalf of the Member Body of Provena Health, which includes the Franciscan Sisters of the Sacred Heart, the Servants of the Holy Heart of Mary and the Sisters of Mercy of the Americas; and on behalf of the Sponsorship Council of Resurrection Health Care which includes the Sisters of the Holy Family of Nazareth and the Sisters of the Resurrection.

I am very pleased to be here today to share with the community an overview of what is a very exciting new chapter in the history of Provena Saint Joseph and for our health system as a whole. I would also express my sincere appreciation to the Illinois Health Facilities and Services Review Board for their efforts to enable this hearing to take place in a timely and organized fashion.

By way of background, Provena Health is a Catholic health ministry that includes six hospitals, including Provena Saint Joseph, 16 long-term care and senior residential facilities, numerous clinics, five home health agencies and other health-related activities operating in Illinois and Indiana. At the encouragement of Joseph Cardinal Bernardin, Provena Health came into being on December 1, 1997 from a human need to provide exceptional and compassionate health care services, and to be a sign of hope to all those in the communities it serves.

With a mission to build communities of healing and hope by compassionately responding to human need in the spirit of Jesus Christ, we have served our communities since our first hospitals opened their doors, as early as 1882.

From our very beginnings, we have been called to be much more than just a provider of health services. Rather, we are steeped in a culture that is committed to responding to the needs of those we are privileged to serve, delivering high quality care that is accessible to all.

Today, I am representing the five communities of women religious, who in faith and hope, seek the approval of the Illinois Health Facilities and Services Review Board to form a new Catholic health Ministry to serve the citizens of Illinois through a merger of Provena Health and Resurrection Healthcare Corporation.

As individual health systems, Provena Health and Resurrection Healthcare have long provided compassionate healing to those in need. In keeping with the true spirit of the courageous Sisters who came before us, ours have been ministries deeply focused on quality care for all, regardless of one's ability to pay.

Now, as we anticipate Health Reform and the sweeping changes that will transform the delivery of care as we have come to know it, we are keenly aware that the key to sustaining and growing our person-centered Mission lies in the strength of enduring partnerships we forge today.

Jointly rooted in the traditions of Catholic healthcare, the new Ministry will be distinguished by an ability to deliver quality care across the continuum from a broad and complementary base of leading edge locations and physician networks. From a foundation steeped in a shared heritage and set of values, the new Ministry would give rise to an enormous potential to truly improve the wellbeing of generations of Illinoisans to come.

With a dedicated and talented combined team of nearly 5,000 physicians, supported by over 22,000 employees, the new Ministry will play an important role in the economic vitality of the communities in which we serve. Above all, our partnership will remain true to the hallmarks of our Catholic identity: promoting and protecting the dignity of every individual from conception to death, caring for the poor and vulnerable and properly stewarding our precious people and financial resources.

Finally, I would like to also enter into the record a letter of support from His Excellency, Francis Cardinal George, Archbishop of Chicago. In his letter, he says, in part, "...I am grateful for the willingness of our state's premier Catholic providers to collaborate in order to meet the current challenges of health care. As they do now, the combined systems will operate without any restrictive admissions policies related to race, ethnic background, religion, payment source, or any other factor. The new system will continue to admit Medicare and Medicaid recipients and to care for those patients in need of charity care....This merger has my full support...."

In conclusion, the combined Provena Health and Resurrection Healthcare will strengthen and expand access to an exceptional tradition of quality care and service millions of Illinois residents who have come to know and depend upon for more than a century. On behalf of the women religious whose communities are sponsoring the proposal before you, we request your approval. God bless you all and thank you very much.



August 8, 2011

Ms. Courtney Avery, Administrator
Illinois Health Facilities and
Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, IL 62761

RE: PROJECT # 11041
Merger of Provena Health and Resurrection Health Care Corporation

Dear Ms. Avery:

As President of the Elgin Area Chamber of Commerce, I am pleased to extend my support of the Certificate of Need application for the merger between Provena Health and Resurrection Health Care.

I know how important hospitals and health providers are to the development of a strong community. As economic pressures and the impact of healthcare reform challenge our providers, it is important to be mindful and focused on what is best for our local communities, for our physicians, and for the future of our healthcare in the state of Illinois. That is why I encourage you to join me in support of the proposed merger of Provena Health and Resurrection Health Care.

In joining together, the combined system would create the single largest Catholic healthcare network in the state of Illinois, spanning 12 hospitals, 28 long-term care and senior residential facilities, more than 50 primary and specialty care clinics and six home health agencies. With locations throughout Chicago, the suburbs of Des Plaines, Evanston, Aurora, Elgin, Joliet, Kankakee, Rockford, Urbana, Danville and Avilla, Indiana, a combined Provena Health and Resurrection Health Care would be one of the largest health systems in the state, providing services for patients and residents across the continuum through nearly 100 sites of care.

I urge the Board's approval of this application. Thank you.

Cordially,

A handwritten signature in black ink, appearing to read 'Leo Nelson'.

Leo Nelson
President, Elgin Area Chamber of Commerce

31 S. Grove Avenue
P.O. Box 648
Elgin, IL 60120
Ph: 847.741.5660
Fax: 847.741.5677
www.elginchamber.com

• Enhancing Economic Vitality • Advocating for Business • Creating Opportunities for Members

August 8, 2011

Ms. Courtney Avery, Administrator
Illinois Health Facilities and
Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, IL 62761

RE: PROJECT # 11041
Merger of Provena Health and Resurrection Health Care Corporation

Dear Ms. Avery:

As President of the Rotary Club of Elgin, I am pleased to extend my support of the Certificate of Need application for the merger between Provena Health and Resurrection Health Care.

Provena Saint Joseph Hospital has long had an important impact on our community, giving millions of dollars toward community benefit support. In 2010 alone, PSJH provided over \$34 million in charitable impact on our community, through free health care and planned community benefit services.

Merging with Resurrection will make our Elgin hospital, and all other ministries involved, stronger in an era where there is great change coming in health care. It will preserve their faith-based missions, which puts the community, and the people within it, at the center. And equally important, the merger will allow all of the ministries included to provide even more for their communities.

I urge the Board's approval of this application. Thank you.

Sincerely,



Randy Brittain
President, Rotary Club of Elgin



FEDERAL SIGNAL

Environmental Solutions

Advancing security and well-being.

1300 W. Bartlett Road
Elgin, IL 60120
847-741-5370
www.elginsweeper.com

August 4, 2011

Ms. Courtney Avery, Administrator
Illinois Health Facilities and
Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, IL 62761

ELGIN
VACTOR
GUZZLER
JETSTREAM

RE: PROJECT # 11041
Merger of Provena Health and Resurrection Health Care Corporation

Dear Ms. Avery:

As a member of the Provena Saint Joseph Hospital of Directors and local business leader, I have known Provena to be a tremendous community partner; a commitment I know would only grow stronger through a merger of Provena Health and Resurrection Health Care.

In 2010 alone, Provena Saint Joseph Hospital delivered care to almost a quarter of a million patients during their time of need, and to more than 28,000 others through innovative community benefit programs that are designed to meet identified community health needs.

Provena Health and Resurrection Health Care respond with the same dedication to delivering compassionate, high-quality health care to those throughout their communities. Together they will be better and more strongly positioned for continued growth, even during these trying economic times with changes looming on the horizon as a result of healthcare reform. Most importantly, this growth and stability will positively impact the wellbeing of those they serve for generations to come.

Thank you for your consideration of our application.

Sincerely,

Dan DesRochers
VP & General Manager, Elgin Sweeper Company
Member, Provena Saint Joseph Hospital Board of Directors



Office of the Mayor

David J. Kaptain
MAYOR

150 DEXTER COURT
ELGIN, ILLINOIS 60120

847/931-5595
mayor@cityofelgin.org

August 5, 2011

Ms. Courtney Avery, Administrator
Illinois Health Facilities and
Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, IL 62761

RE: PROJECT # 11041
Merger of Provena Health and Resurrection Health Care Corporation

Dear Ms. Avery:

As mayor, I work hard every day to improve the lives of the nearly 106,000 residents of the city of Elgin, IL. I am thankful that Provena Saint Joseph Hospital (PSJH) exists in our community to provide top-notch healthcare to everyone, regardless of ability to pay.

In addition to high quality medical care, PSJH reaches into the community to provide innovative, planned outreach initiatives that proactively build a culture that supports healthy life choices and a high quality of life for area residents from all backgrounds.

Provena Health's commitment to improving health care resources in our community has led to better and more accessible treatment and care for our residents. I know that the proposed merger will only strengthen that commitment.

I urge the Board's approval of this application. Thank you.

Sincerely,

David J. Kaptain
Mayor of Elgin