

MEMO

Re: Public Hearing  
Provena St. Joseph Medical Center #11-051

Date: August 26, 2011

Place: Joliet Public Library, 150 North Ottawa Street, Joliet, IL

Time: 10:00 am

Hearing Officers: Courtney Avery and Kathy Olson

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- 8 Individuals were in attendance but provided no testimony
  - 15 Individuals provided support testimony
  - 2 Individuals provided written testimony
  - 0 Individuals provided opposition testimony

# ILLINOIS HEALTH FACILITIES and SERVICES REVIEW BOARD

## Public Hearing Register

Project: Provena St. Joseph Medical Center #11-051  
 Location: Joliet Public Library, 150 North Ottawa Street

Date: August 26, 2011  
 Time: 10 AM

### ATTENDANCE/NO TESTIMONY ON PROJECT

#	NAME (PLEASE PRINT)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED OR RESIDENT (PLEASE PRINT)	CITY (PLEASE PRINT)	(S) SUPPORT (O) OPPOSED (N) NEUTRAL (PLEASE PRINT)
1	Brin Michels	PSJMC	Joliet	Support
2	<del>WETA HUGHES</del>	PSJMC	Joliet	Support
3	Lynn Watson	PSJMC	Joliet	support
4	Cathy Hennings	PSJMC	Joliet	support
5	KAREL BRASCOE	PSJMC	Joliet	Support
6	GARY GASSA REA	PSJMC	Joliet	SUPPORT
7	Kerwin Rose	Provena Health	Joliet/Mark	Support
8	JAN CISCARELLI	Provena St. Joseph	Joliet	Support
9	Rich Matulis	<del>Provena St. Joseph</del> PSJMC	Joliet	Support
10	JACK AXER	AXER & ASSOCIATES	Palmerston	Support
11	Beth Gorman	PSJMC	Joliet	support
12				
13				
14				

8 support  
 5 test  
 10/5  
 8 P10 test  
 0-0-08



STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Form**

Facility or Project Name: **Provena St. Joseph Medical Center**

Project Number: **11-051**

Date: **August 26, 2011** Time: **10:00 am**

**TESTIMONY TO SUPPORT PROJECT**

IDENTIFICATION

Name (Please Print) Lynn Watson

City Channahon Zip 60410

Signature Lynn Watson

- I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Provena St Joseph Medical Center



STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Form**

Facility or Project Name: **Provena St. Joseph Medical Center**

Project Number: **11-051**

Date: **August 26, 2011** Time: **10:00 am**

**TESTIMONY TO SUPPORT PROJECT**

IDENTIFICATION

Name (Please Print)

**BETH HUGHERS**

City

**JOUET**

Zip

**60435**

Signature

**[Handwritten Signature]**

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

**PROVENA SAINT JOSEPH MEDICAL CENTER**



STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Form**

Facility or Project Name: **Provena St. Joseph Medical Center**

Project Number: **11-051**

Date: **August 26, 2011** Time: **10:00 am**

**TESTIMONY TO SUPPORT PROJECT**

IDENTIFICATION

Name (Please Print) Cathy Hennings

City New Lenox Zip 60451

Signature Cathy Hennings

- I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Provena Saint Joseph Medical Center

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STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Form**

Facility or Project Name: **Provena St. Joseph Medical Center**

Project Number: **11-051**

Date: **August 26, 2011** Time: **10:00 am**

**TESTIMONY TO SUPPORT PROJECT**

IDENTIFICATION

Name (Please Print)

**THOMAS NEHRING**

City

**FRANKFORT**

Zip

**60423**

Signature

*[Handwritten Signature]*

- I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

**PROVENA HEALTH**



STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Form**

Facility or Project Name: **Provena St. Joseph Medical Center**

Project Number: **11-051**

Date: **August 26, 2011** Time: **10:00 am**

**TESTIMONY TO SUPPORT PROJECT**

IDENTIFICATION

Name (Please Print) Lisa Lagger

City Joliet Zip 60435

Signature 

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Provena Saint Joseph

medical Center

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August 26, 2011

Ms. Courtney Avery, Administrator  
Illinois Health Facilities and  
Services Review Board  
525 West Jefferson Street, 2<sup>nd</sup> Floor  
Springfield, IL 62761

RE: PROJECT # 11051  
Merger of Provena Health and Resurrection Health Care Corporation

Dear Ms. Avery:

I am writing in support of the merger of Provena Health with Resurrection Health Care.

I started my career at Provena Saint Joseph Medical Center six years ago as a registered nurse in the Clinical Resource Team. After about a year, I moved into a full time position as Clinical Educator for the Medical-Surgical units, and last year, I was offered my current role as the Nursing Quality and Safety Coordinator.

Provena is an organization that rewards hard work with personal growth, mentoring, and advancement opportunities. Moreover, they promote more of an atmosphere of teamwork, respect, collaboration and "family" than I have seen in 15 years working at hospitals of various sizes and shapes across Illinois and Arizona.

In merging with Resurrection Health Care, the new organization will further embrace an environment where nurses will work together to build strong physician partnerships, provide high quality healthcare and a remarkable experience for our patients/families. I believe in this vision and these goals, and I am excited to be a part of the direction that we are heading in the future.

Sincerely,



Lynn Watson

August 8, 2011

Ms. Courtney Avery, Administrator  
Illinois Health Facilities and  
Services Review Board  
525 West Jefferson Street, 2<sup>nd</sup> Floor  
Springfield, IL 62761

RE: PROJECT # 11051  
Merger of Provena Health and Resurrection Health Care Corporation

Dear Ms. Avery:

I join with my fellow members of the Provena Saint Joseph Medical Center Board of Directors in asking for your support of the proposed merger of Provena Health and Resurrection Health Care.

The two organizations present a superb partnership opportunity. We are both nationally-recognized for our quality and patient and resident satisfaction. We also share a wide array of sophisticated clinical programs, such as electronic ICUs and significant progress toward comprehensive, state-of-the-art electronic medical records systems. Together, we would employ more than 22,000 individuals across ministries supported by over 5,000 physicians.

I am a resident of Will County and long-time supporter of organizations dedicated to those in need throughout our communities, including the Will-Gundy Medical Clinic, the Will County Community Foundation, the YMCA and a number of social service agencies. As such, I can say with confidence that what is good for Provena Saint Joseph Medical Center is good for the community – and that is a combined Provena Health and Resurrection Health Care team that will allow us to uniquely deliver quality care across the continuum to all those we are privileged to serve.

Thank you for your consideration of this request.

Sincerely,

  
Sandy Cowgill



Evergreen Oak Electric Supply and Sales Co. / Crest Lighting  
P. O. Box 549 • Crestwood, IL 60445  
(708) 597-4220  
fax (708) 597-7333

August 18, 2011

Ms. Courtney Avery, Administrator  
Illinois Health Facilities and  
Services Review Board  
525 West Jefferson Street, 2<sup>nd</sup> Floor  
Springfield, IL 62761

RE: PROJECT # 11051  
Merger of Provena Health and Resurrection Health Care Corporation

Dear Ms. Avery:

I serve as a member of the Provena Saint Joseph Medical Center Board of Directors and am also the President and CEO of a business headquartered in the greater Joliet area. I have known Provena to be a tremendous community partner, a commitment I know would only grow stronger should Provena Health be approved to merge with Resurrection Health Care.

In 2010 alone, Provena Saint Joseph Medical Center delivered care to more than a half million patients during their time of need, and to more than 70,000 others through innovative community benefit programs, which are specific programs, partnerships and activities that are designed to meet identified community health needs.

Provena Saint Joseph Medical Center's sister ministries, as well as those of Resurrection Health Care, respond with the same dedication to delivering compassionate, high-quality health care to those throughout their communities. Together we will be better and more strongly positioned for continued growth and most importantly, positively impacting the wellbeing of those we serve for generations to come.

Thank you for your consideration of our application.

Sincerely,

Barton Kramer

13400 S. Cicero **Crestwood**, IL 60445

3300 N. Sheffield **Chicago**, IL 60657

1600 W. Ogden **Lisle**, IL 60532

1918 Ferro **New Lenox**, IL 60451

2019 Corporate Lane, Suite 103 **Naperville** IL 60563

14355 S. La Grange **Orland Park**, IL 60462

708-597-4220 FAX: 708-697-1827

773-625-8000 FAX: 773-625-4986

630-663-6600 FAX: 630-663-6691

815-723-7100 FAX: 815-723-1300

630-718-3930 FAX: 630-718-3933

708-460-6770 FAX: 708-460-8255

email: [info@evergreenoak.com](mailto:info@evergreenoak.com)

# Murer Consultants, Inc.



August 18, 2011

Ms. Courtney Avery, Administrator  
Illinois Health Facilities and  
Services Review Board  
525 West Jefferson Street, 2<sup>nd</sup> Floor  
Springfield, IL 62761

58 North Chicago Street  
7th Floor  
Joliet, IL 60432  
815-727-3355 Telephone  
815-727-3360 Telefax

RE: PROJECT # 11051  
Merger of Provena Health and Resurrection Health Care Corporation

Dear Ms. Avery:

It is with great pleasure that I join the ranks in supporting the merger of Provena Health and Resurrection Health Care. Together Provena Health and Resurrection will form the single largest Catholic healthcare network in Illinois, spanning 12 hospitals, 28 long-term care and senior residential facilities, more than 50 primary and specialty care clinics and six home health agencies; Resurrection University, a fully-accredited, not-for-profit, Catholic-based specialty school for health sciences completes the picture.

As Vice President of the Board of Directors for Provena Saint Joseph Medical Center in Joliet, I have witnessed first-hand the power of our Mission in our community. Provena has been providing high-quality, nationally-recognized and comprehensive services to the greater Will County area for nearly 130 years. As Senior Vice President of The Murer Group, a national healthcare consulting and management firm, I am also keenly aware of current pressures on the healthcare industry as a whole. Those pressures keenly challenge our Mission and our ability to deliver the same high-quality care and services to those in our communities who depend on them.

Joining Provena Health and Resurrection Health Care represents a major step toward achieving the long-standing goal of ensuring future access to a strong and vibrant Catholic health system in communities all across Illinois. Our new system will be transformative, supporting innovation and continuing to grow under the demanding circumstances of industry-wide reform. In supporting our merger, I also support our Mission. Moving forward together, our Merger secures our Mission.

Sincerely,

A handwritten signature in black ink, appearing to read 'Lyndean Brick'.

Lyndean Brick, J.D.  
Principal  
Senior Vice President  
Murer Consultants, Inc.



August 25, 2011

Ms. Courtney Avery, Administrator  
Illinois Health Facilities and  
Services Review Board  
525 West Jefferson Street, 2<sup>nd</sup> Floor  
Springfield, IL 62761

RE: PROJECT # 11051  
Merger of Provena Health and Resurrection Health Care Corporation

Dear Ms. Avery:

As a member of the Provena Saint Joseph Medical Center Board of Directors, I ask for your support and consideration of the proposed merger of Provena Health and Resurrection Health Care, which will give way to a new patient, resident and family-centered health system that will be established as the single largest Catholic provider in Illinois.

Not only does a merger of these two organizations present an opportunity to strengthen our Mission and recommit to our communities, but it also makes good business sense. Healthcare providers are vital economic engines in the communities we serve. In the Joliet area alone last year, Provena ministries employed nearly 3,000 local individuals - representing more than \$167 million in salaries and wages - and reinvested more than \$12 million in facilities. A merger of Provena Health and Resurrection Health Care will allow us to continue and, indeed, enhance our role as a driver of economic vitality in our communities - not just in the greater Joliet area but to the more than 4.5 million people served by our joint service areas.

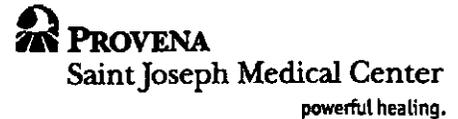
I know that our collaboration will have a great and long-lasting positive impact on the lives of all those in our communities and I encourage your support of our application.

Sincerely,

A handwritten signature in black ink, appearing to read "Joseph A. Kirkeeng". The signature is fluid and cursive, written over the printed name and title.

Joseph A. Kirkeeng  
Executive Vice President

333 North Madison Street  
Joliet, IL 60435  
815-725-7133 Tel



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August 17, 2011

Ms. Courtney Avery, Administrator  
Illinois Health Facilities and  
Services Review Board  
525 West Jefferson Street, 2<sup>nd</sup> Floor  
Springfield, IL 62761

RE: PROJECT # 11051  
Merger of Provena Health and Resurrection Health Care Corporation

Dear Ms. Avery:

On behalf of the Board of Directors of Provena Saint Joseph Medical Center (PSJMC), I am pleased to extend my support of the Certificate of Need application for the merger between Provena Health and Resurrection Health Care.

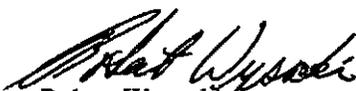
I have been on the Board for nine years and its' Chairperson for the last three years. I also am President and CEO of Grants Appliances, and over my career have served in numerous local charitable and community service initiatives.

Over the years, I have seen PSJMC grow into a regional referral center, offering university-level health care to those throughout Will County and beyond. I know our prosperity would not have been possible without the support of the entire Provena Health system. For example, thanks to capital contributions from its parent company, Provena Health, PSJMC in recent years has implemented leading edge technology including an electronic intensive care unit, a daVinci® Robotic Surgical System and Biplane technology for the advanced treatment of stroke among others. In addition, we have been able to significantly upgrade our facilities to include a new eight-story patient tower featuring private rooms, the area's only dedicated neuro/stroke patient care unit and the only children's Emergency Department in the Will and tri-county area.

Being a part of a system has helped PSJMC to strengthen its local ministry and community. The merger with Resurrection Health Care will continue do just that, resulting in enhanced care and services that will benefit those we are privileged to serve.

I respectfully urge you to approve the merger application.

Sincerely,



Robert Wysocki  
Chair, Board of Directors

Provena Health ministries are sponsored by the Franciscan Sisters of the Sacred Heart,  
the Servants of the Holy Heart of Mary and the Sisters of Mercy of the Americas

Medical Oncology/Hematology

S. K. Pundaleeka, M.D.  
K. M. Sivarajan, M.D.  
N. D. Burhani, M.D.  
S. S. Modi, M.D.  
J. J. Suh, M.D.  
A. R. Lakhani, M.D.  
E. Gustafson, M.D.  
W. Abboud, M.D.  
A. Kumar, M.D.  
L. N. Rao, M.D.  
P. L. McGinnis, M.D.

August 24, 2011

Ms. Courtney Avery, Administrator  
Illinois Health Facilities and  
Services Review Board  
525 West Jefferson Street, 2<sup>nd</sup> Floor  
Springfield, IL 62761

Radiation Oncology

O. Hla, M.D.

RE: PROJECT # 11051  
Merger of Provena Health and Resurrection Health Care Corporation

Offices

**Joliet - West**  
2614 W. Jefferson St.  
Joliet, Illinois 60435  
(815) 725-1355  
(815) 725-9861 Fax

**Joliet - East**  
(815) 723-8939  
(815) 723-8995 Fax

**Morris**  
(815) 942-2791  
(815) 942-2983 Fax

**Flossmoor**  
(708) 957-3454  
(708) 957-3495 Fax

**Plainfield**  
(815) 725-1355  
(815) 725-9861 Fax

**Bolingbrook**  
(630) 759-7519  
(630) 759-7558 Fax

**Glen Oaks**  
(630) 545-4900  
(630) 545-4905 Fax

**Research Department**  
815-730-3098

**Radiology Department**  
815-730-3019

**Radiation Oncology**  
815-730-3533

**Billing**  
815-730-3096

**Pharmacy**  
815-730-3030

**Nutrition**  
815-725-1355

**Website**  
www.jolietoncology.com

Dear Ms. Avery:

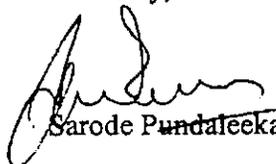
As president of the medical staff at Provena Saint Joseph Medical Center (PSJMC), I respectfully urge your approval of the merger between Provena Health and Resurrection Health Care.

For nearly 130 years, the medical team at PSJMC has been dedicated to providing those in our communities with leading-edge, patient-centered, high quality care and services. Over the years, our efforts have been recognized with prestigious national distinctions from organizations like HealthGrades®, The Joint Commission, various accrediting bodies and more.

Together with PSJMC administration, we have successfully brought new programs and services to the medical center, including advanced and comprehensive cancer care, our Neuroscience Institute, a world-class open heart program, family-centered obstetrics, a Level II Trauma Center and more. Thanks to these programs and the exceptional expertise of our physicians and staff, PSJMC is able to provide university-level healthcare conveniently close to home.

A merger with Resurrection Health Care will allow us to continue to expand our clinical offerings and our expert care team in order to best serve those who depend on us for care.

Sincerely,

  
Sarode Pundaleeka, M.D.



**United Way  
Of Will County**

54 N. Ottawa Street, Ste. 300  
Joliet, IL 60432-4394  
Phone: 815-723-2500  
Fax: 815-723-2814  
www.uwwill.org

August 10, 2011

Ms. Courtney Avery, Administrator  
Illinois Health Facilities and  
Services Review Board  
525 West Jefferson Street, 2<sup>nd</sup> Floor  
Springfield, IL 62761

RE: PROJECT # 11051  
Merger of Provena Health and Resurrection Health Care Corporation

Dear Ms. Avery:

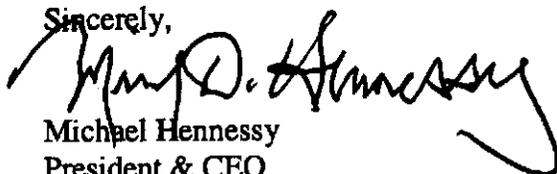
For many years, the United Way of Will County has been the grateful recipient of generous monetary support from Provena Saint Joseph Medical Center and its employees, totaling nearly \$70,000 in 2010 alone. Equally as important as the funding, however, is the critical partnership we have forged together to address the needs of those in our communities.

The United Way seeks to improve lives by mobilizing the caring power of our community in order foster independence, nurture children, provide basic needs, and strengthen and support families. However, none of this important work is possible without vital community partners like Provena Saint Joseph Medical Center.

A merger of the medical center's parent company, Provena Health, and Resurrection Health Care will serve to make Provena Saint Joseph Medical Center stronger, preserving its faith-based mission and continually enhancing partnerships with community organizations – like the United Way – for the betterment of all those we collectively serve

Thank you for your consideration of their application.

Sincerely,



Michael Hennessy  
President & CEO



j o l i e t   r e g i o n

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**CHAMBER of COMMERCE & industry**

August 24, 2011

Ms. Courtney Avery, Administrator  
Illinois Health Facilities and  
Services Review Board  
525 West Jefferson Street, 2<sup>nd</sup> Floor  
Springfield, IL 62761

Re:   PROJECT # 11051  
      Merger of Provena Health and Resurrection Health Care Corporation

Dear Ms. Avery:

As President and CEO of the Joliet Area Region Chamber of Commerce, I have witnessed first-hand the tremendous growth our region has experienced in recent years. I believe the main reason so many new businesses and families have found this area so attractive is the strong healthcare system that serves as the background of this community. New families can rest assured that top-quality medical care exists so close to home, and new businesses understand that a strong healthcare system translates into an equally strong economy.

I ask that the Health Facilities and Services Review Board support the application for the merger of Provena Health and Resurrection Health Care. Leaders from both organizations have acted wisely in developing plans for a partnership that will support innovation and growth, maximize use of resources, mitigate economic and industry challenges and provide high quality care and value across the continuum.

I respectfully urge you to approve the merger application.

Sincerely,

Russ Slinkard  
President and CEO

OFFICE OF THE MAYOR  
THOMAS C. "TOM" GIARRANTE

MAYOR  
815/724-3700  
FAX 815/724-3715



CITY OF  JOLIET

150 WEST JEFFERSON STREET  
JOLIET, ILLINOIS 60432-4158

August 18, 2011

Ms. Courtney Avery, Administrator  
Illinois Health Facilities and  
Services Review Board  
525 West Jefferson Street, 2<sup>nd</sup> Floor  
Springfield, IL 62761

RE: PROJECT # 11051  
Merger of Provena Health and Resurrection Health Care Corporation

Dear Ms. Avery:

As the Mayor of Joliet and life-long resident of our wonderful city, Provena Saint Joseph Medical Center (PSJMC) and I share a common goal – to enhance the quality of life for the residents of our community. In addition to the nationally-recognized care and services PSJMC provides, the medical center is also a leading employer in the area, with more than 2,600 area individuals serving our healthcare needs each and every day. PSJMC is called to be much more than just a provider of health services, however. In 2010 alone, the medical center's total charitable impact to our community was nearly \$59 million, consisting of charity care at cost, bad debt at cost, care not reimbursed by the State and Federal government at cost, and community benefit services.

I know that our residents have a great need for health care services. Furthermore, they need services delivered by a strong provider. A merger between Provena Health and Resurrection Health Care will result in a new and even stronger health system – one I know will continue to meet the growing needs of those in the Joliet community and beyond.

I respectfully ask that you approve the merger of Provena Health and Resurrection Health Care.

Sincerely,

Thomas C. Giarrante  
Mayor

**Testimony of Beth Hughes  
President and Chief Executive Officer  
Provena Saint Joseph Medical Center**

RE: Project Number 11051  
The Merger of Provena Health and Resurrection Health Care

Good morning and thank you for the opportunity to not only share with the public our goals for what we hope to achieve through a merger between Provena Health and Resurrection Health Care, but to also describe the benefits of this new partnership to the people of the greater Joliet community. My name is Beth Hughes, and I am the President and Chief Executive Officer of Provena Saint Joseph Medical Center.

I would like to submit into the record a letter from Guy Wiebking, the President and Chief Executive Officer of Provena Health and Sandra Bruce, the President and Chief Executive Officer of Resurrection Health Care which states in part: "The size and scope of the new Ministry will improve financial viability through a new structure that focuses on savings in corporate and administrative costs, while concentrating resources in our local health care ministries where care is provided."

Concentrating resources in our local health care ministries where care is provided – I would like to assure the Board and our community that our leaders "get it." They know that success in health care is not derived from big corporate overhead; but rather by investing in caring for people in the communities in which we are privileged to serve.

For local hospitals like Provena Saint Joseph, there are number of excellent benefits to being part of health system, and especially one that will be among the largest in our State. As a member of Provena Health, our local hospital in Joliet – and ultimately, our patients and employees – have time and again benefitted from the System's "think global, act local" approach. From technological enhancements that improve quality and patient safety to leading-edge diagnostics to patient and family-centered renovations and new programs, our local hospital ministries have grown in ways we never could have without the support and resources of a greater system.

As health care faces unprecedented changes, as we confront decreased reimbursements, as the need for charity care and financial assistance becomes greater than ever and as our aging population tests the system as never before, hospital survival lies in what we at Provena call "Systemness." That is maximizing efficiency and cost savings by centralizing "back office" type functions at a Corporate level, so that resources can be focused on where they matter most – in caring for our local communities.

We have some of that now being part of Provena, and we stand to gain more under the new organization. In fact, work is already underway to expand our charity care and financial assistance programs where the need is great due in large part to the struggling economy.

To continue to ensure that we do not lose sight of what's important to our local communities; our deeply dedicated local Board of Directors will continue to operate as they currently do under the new structure. Our local Foundation will continue to do the same, with our locally raised dollars staying right here, to make a difference in the lives of the patients and families we serve.

The partnership will also more strongly support our role as a leading employer in the markets we serve, with our employees enjoying the stability of being part of a larger health system, with competitive pay and benefits, career advancement opportunities and a faith-based culture of diversity, camaraderie, respect and compassion.

Above all, our merger will preserve and strengthen for generations to come the promise our Founding Sisters made here in Joliet over 100 years ago...that through our ministry, all in need would have healing and hope in the spirit of Jesus Christ.

On behalf of the Provena family, I would like to thank all who joined us today in person or in spirit for their support of our new future and also to the Illinois Health Facilities and Services Review Board for the opportunity to tell our story. Thank you.



19065 Hickory Creek Drive, Suite 300  
Mokena, IL 60448  
708 478 7967 Tel



7435 West Talcott Avenue  
Chicago, IL 60631  
773 792 5555 Tel

August 17, 2010

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield IL 62761

RE: IHFSRB Projects #11-40 -- #11-53

Dear Ms. Avery,

In early July, after several months of talks among the Sponsoring Congregations and between the Boards of Provena Health and Resurrection Health Care, as well as due diligence and discernment, we reached an agreement to come together to form a new patient, resident and family centered health Ministry that will serve a large portion of Illinois. The size and scope of the new Ministry will improve financial viability through a new structure that focuses on savings in corporate and administrative costs, while concentrating resources in our local health care ministries where care is provided. A new parent organization will oversee the existing Provena Health and Resurrection Health Care corporations.

Throughout the lengthy and thorough decision process, we came to realize our unique similarities. Our new Ministry will support innovation and growth under health reform. The new Ministry will be designed to excel at the patient, resident and family experience and provide high quality care and value across the continuum. In partnership with our physicians and employees, we are committed to building healthy communities by identifying community health needs and developing strategies to keep people healthy, as well as caring for the sick.

More than 4.5 million people live in areas we serve. The combined Ministry will encompass 12 hospitals, 28 long-term care and senior residential facilities, more than 50 primary and specialty care clinics, six home health agencies and the second largest behavioral health services program in the state. In addition, the Ministry includes Resurrection University, a fully-accredited, not-for-profit, Catholic-based specialty school for health sciences. We will have nearly 5,000 physicians and more than 22,000 employees.

We would like to express our sincere gratitude to the Illinois Health Facilities and Services Review Board for giving us the opportunity to tell our story at today's public hearing. We respect and appreciate the conscientious work to make this series of hearings possible so that we, our supporters, stakeholders and community partners have the opportunity to speak about our plans.

Sincerely,

Guy R. Wiebking  
President and Chief Executive Officer  
Provena Health

Sandra Bruce, FACHE  
President and Chief Executive Officer  
Resurrection Health Care



19065 Hickory Creek Drive, Suite 300  
Mokena, IL 60448  
708 478 7967 Tel



7435 West Talcott Avenue  
Chicago, IL 60631  
773 792 5555 Tel

August 17, 2010

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield IL 62761

RE: IHFSRB Projects #11-40 -- #11-53

Dear Ms. Avery,

In early July, after several months of talks among the Sponsoring Congregations and between the Boards of Provena Health and Resurrection Health Care, as well as due diligence and discernment, we reached an agreement to come together to form a new patient, resident and family centered health Ministry that will serve a large portion of Illinois. The size and scope of the new Ministry will improve financial viability through a new structure that focuses on savings in corporate and administrative costs, while concentrating resources in our local health care ministries where care is provided. A new parent organization will oversee the existing Provena Health and Resurrection Health Care corporations.

Throughout the lengthy and thorough decision process, we came to realize our unique similarities. Our new Ministry will support innovation and growth under health reform. The new Ministry will be designed to excel at the patient, resident and family experience and provide high quality care and value across the continuum. In partnership with our physicians and employees, we are committed to building healthy communities by identifying community health needs and developing strategies to keep people healthy, as well as caring for the sick.

More than 4.5 million people live in areas we serve. The combined Ministry will encompass 12 hospitals, 28 long-term care and senior residential facilities, more than 50 primary and specialty care clinics, six home health agencies and the second largest behavioral health services program in the state. In addition, the Ministry includes Resurrection University, a fully-accredited, not-for-profit, Catholic-based specialty school for health sciences. We will have nearly 5,000 physicians and more than 22,000 employees.

We would like to express our sincere gratitude to the Illinois Health Facilities and Services Review Board for giving us the opportunity to tell our story at today's public hearing. We respect and appreciate the conscientious work to make this series of hearings possible so that we, our supporters, stakeholders and community partners have the opportunity to speak about our plans.

Sincerely,

Guy R. Wiebking  
President and Chief Executive Officer  
Provena Health

Sandra Bruce, FACHE  
President and Chief Executive Officer  
Resurrection Health Care

302 N. Chicago Street  
Joliet, Illinois 60432



(815) 774-7480  
Fax (815) 740-4600

*Lawrence M. Walsh*  
*Will County Executive*

August 26, 2011

Ms. Courtney Avery, Administrator  
Illinois Health Facilities and  
Services Review Board  
525 West Jefferson Street, 2<sup>nd</sup> Floor  
Springfield, IL 62761

RE: PROJECT # 11051  
Merger of Provena Health and Resurrection Health Care Corporation

Dear Ms. Avery:

As Will County Executive, I have witnessed first-hand a 35% increase in overall population across our area over the last decade! In fact, more than 675,000 county residents now depend on our high quality health care providers during times of need. For nearly 130 years, Provena Saint Joseph Medical Center (PSJMC) has addressed this growing demand for health services in a cost-effective way, providing care to all patients, including those with Medicaid and Medicare, the insured and the uninsured.

Over the last several years, PSJMC has delivered on its goal of providing high quality care close to home, establishing primary care and immediate care clinics throughout the county, including Channahon, Lockport, Manhattan, New Lenox, Plainfield and more. A merger between Provena Health and Resurrection Health Care will allow PSJMC to continue to enhance services, expand offerings, attract expert physicians and meet the growing needs of those in our communities.

I respectfully urge your approval of the merger application and thank you for your consideration.

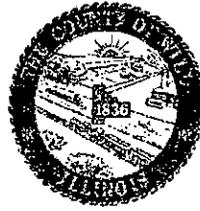
Sincerely,

A handwritten signature in cursive script that reads "Lawrence M. Walsh".

Lawrence M. Walsh  
Will County Executive



302 N. Chicago Street  
Joliet, Illinois 60432



(815) 774-7480  
Fax (815) 740-4600

*Lawrence M. Walsh*  
*Will County Executive*

August 26, 2011

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Illinois Health Facilities and  
Services Review Board  
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Springfield, IL 62761

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Lawrence M. Walsh  
Will County Executive



The Testimony of Sister Mary Elizabeth Imler, OSF

**Provena Health, Member Body Chairperson**

**RE: Project Numbers 11039 – 11051**

**The Merger of Provena Health and Resurrection Health Care**

My name is Sister Mary Elizabeth Imler and I am member of the Franciscan Sisters of the Sacred Heart. I am speaking today on behalf of the Member Body of Provena Health, which includes the Franciscan Sisters of the Sacred Heart, the Servants of the Holy Heart of Mary and the Sisters of Mercy of the Americas; and on behalf of the Sponsorship Council of Resurrection Health Care which includes the Sisters of the Holy Family of Nazareth and the Sisters of the Resurrection.

I am very pleased to be here today to share with the community an overview of what is a very exciting new chapter in the history of Provena Saint Joseph and for our health system as a whole. I would also express my sincere appreciation to the Illinois Health Facilities and Services Review Board for their efforts to enable this hearing to take place in a timely and organized fashion.

By way of background, Provena Health is a Catholic health ministry that includes six hospitals, including Provena Saint Joseph, 16 long-term care and senior residential facilities, numerous clinics, five home health agencies and other health-related activities operating in Illinois and Indiana. At the encouragement of Joseph Cardinal Bernardin, Provena Health came into being on December 1, 1997 from a human need to provide exceptional and compassionate health care services, and to be a sign of hope to all those in the communities it serves.

With a mission to build communities of healing and hope by compassionately responding to human need in the spirit of Jesus Christ, we have served our communities since our first hospitals opened their doors, as early as 1882.

From our very beginnings, we have been called to be much more than just a provider of health services. Rather, we are steeped in a culture that is committed to responding to the needs of those we are privileged to serve, delivering high quality care that is accessible to all.

Today, I am representing the five communities of women religious, who in faith and hope, seek the approval of the Illinois Health Facilities and Services Review Board to form a new Catholic health Ministry to serve the citizens of Illinois through a merger of Provena Health and Resurrection Healthcare Corporation.

As individual health systems, Provena Health and Resurrection Healthcare have long provided compassionate healing to those in need. In keeping with the true spirit of the courageous Sisters who came before us, ours have been ministries deeply focused on quality care for all, regardless of one's ability to pay.

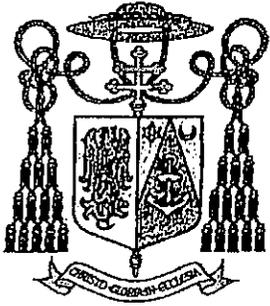
Now, as we anticipate Health Reform and the sweeping changes that will transform the delivery of care as we have come to know it, we are keenly aware that the key to sustaining and growing our person-centered Mission lies in the strength of enduring partnerships we forge today.

Jointly rooted in the traditions of Catholic healthcare, the new Ministry will be distinguished by an ability to deliver quality care across the continuum from a broad and complementary base of leading edge locations and physician networks. From a foundation steeped in a shared heritage and set of values, the new Ministry would give rise to an enormous potential to truly improve the wellbeing of generations of Illinoisans to come.

With a dedicated and talented combined team of nearly 5,000 physicians, supported by over 22,000 employees, the new Ministry will play an important role in the economic vitality of the communities in which we serve. Above all, our partnership will remain true to the hallmarks of our Catholic identity: promoting and protecting the dignity of every individual from conception to death, caring for the poor and vulnerable and properly stewarding our precious people and financial resources.

Finally, I would like to also enter into the record a letter of support from His Excellency, Francis Cardinal George, Archbishop of Chicago. In his letter, he says, in part, "...I am grateful for the willingness of our state's premier Catholic providers to collaborate in order to meet the current challenges of health care. As they do now, the combined systems will operate without any restrictive admissions policies related to race, ethnic background, religion, payment source, or any other factor. The new system will continue to admit Medicare and Medicaid recipients and to care for those patients in need of charity care....This merger has my full support...."

In conclusion, the combined Provena Health and Resurrection Healthcare will strengthen and expand access to an exceptional tradition of quality care and service millions of Illinois residents who have come to know and depend upon for more than a century. On behalf of the women religious whose communities are sponsoring the proposal before you, we request your approval. God bless you all and thank you very much.



## ARCHDIOCESE OF CHICAGO

OFFICE OF THE ARCHBISHOP

March 17, 2011

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, Illinois 62761

Dear Ms. Avery,

Resurrection Health Care Corporation and Provena Health have proposed a merging of the two systems that will better position the combined system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to them for care. This system merger is intended to improve the financial viability of both entities as well as enhance patient, employee and medical staff satisfaction. Through a shared culture and integrated leadership, this merger would also position the combined system for innovation and adaptation under health care reform.

The proposed merger will position Resurrection and Provena to strengthen and improve access to Catholic health care in Illinois. This has long been an area of great interest and concern for me, and I am grateful for the willingness of two of our state's premier Catholic providers to collaborate in order to meet the current challenges in health care. As they do now, the combined systems will operate without any restrictive admissions policies related to race, ethnic background, religion, payment source, or any other factor. The new system will continue to admit Medicare and Medicaid recipients and to care for those patients in need of charity care.

This proposed merger has my full support and I can assure you that both Resurrection Health Care and Provena Health are working together collegially and in the best interests of their communities to strengthen and improve access to high quality, highly accountable Catholic health care in the State of Illinois.

Sincerely yours,

A handwritten signature in black ink, which appears to read "Francis Cardinal George".

Francis Cardinal George, O.M.I.  
Archbishop of Chicago

**Testimony of Thomas Nehring  
System Senior Vice President, Mission Services  
Provena Health**

RE: Project Numbers 11039 – 11051  
The Merger of Provena Health and Resurrection Health Care

Good morning. My name is Tom Nehring, and I am System Senior Vice President of Mission Services at Provena Health. I am here today in support of the merger of Provena Health and Resurrection Health Care. In my role with Provena, I have been responsible for cultural integration of mission, vision, values and Catholic ministry identity; community benefit; advocacy & government relations; clinical and organizational ethics; leadership development and spirituality & spiritual care services across our health system for the past nine years. Previous to joining Provena, I did similar work for ten years at Wheaton Franciscan Healthcare, another Catholic health system. During this time I have also worked on national committees and boards involved with Catholic health care.

In my career within Catholic health care, I have come to know that our ministry as a whole works to bring alive the Gospel vision of justice and peace. We answer God's call to foster healing, act with compassion, and promote wellness for all persons and communities, with special attention to our neighbors who are poor, underserved, and most vulnerable. By our service, we strive to transform hurt into hope.

For more than 125 years, Provena Health ministries have existed for the sole purpose of caring for all regardless of their ability to pay. It is a commitment that is at the core of our Mission: to build communities of healing and hope by compassionately responding to human need in the spirit of Jesus Christ.

It is how we concretely live out directive #3 of the Ethical and Religious Directives for Catholic Health Care Services given to us by the Bishops of the United States: "In accord with its mission, Catholic health care should distinguish itself by **service to and advocacy** for those people whose social condition puts them at the margins of our society and makes them particularly vulnerable to discrimination: the poor; the uninsured and the underinsured;

children and the unborn; single parents; the elderly, those with incurable diseases and chemical dependencies; racial minorities; immigrants and refugees. In particular, the person with mental or physical disabilities, regardless of the cause or severity, must be treated as a unique person of incomparable worth, with the same right to life and to adequate health care as all other persons.” This is what we strive to do.

Today, I must tell you that that the needs of the poor and marginalized are greater than ever.

Newly released figures, detail that our service in 2010 resulted in a charitable impact upon our communities of more than \$186 million for Provena Health. Nearly sixty million of that was given away in free care at cost through charitable assistance, which totaled over \$35 million, and bad debts, which equaled nearly \$25 million.

Sixty-two percent of that \$186 million or \$114.5 million represented combined provisions of care not fully reimbursed from State and Federal government’s Medicaid and Medicare programs. In addition, Provena contributed over \$12 million in community benefit services, which are specific programs and activities aimed at meeting identified community health needs.

Taken as a whole, Provena Health’s contributions, on average, represented more than \$511,000 in charitable benefit each and every day.

[In Danville]

In the greater Danville area, Provena United Samaritans Medical Center’s 2010 charitable impact represented more than \$16 million, 40 percent of which (or \$6,732,497) was free care at cost and 46 percent of which (or \$7,591,823) represented combined provisions of care not fully reimbursed from Medicaid and Medicare. In addition, Provena United Samaritans contributed over \$2.2 million in community benefit services and had a combined daily charitable impact of more than \$45,000, on average, in 2010.

[In Champaign]

In the greater Champaign-Urbana area, Provena ministries, including Provena Covenant Medical Center, Provena Home Health, Provena Hospice and Provena Medical Group, delivered a total 2010 charitable impact of more than \$23 million, 38 percent of which (or

\$9,135,877) was free care at cost and 54 percent of which (or \$12,878,301) represented combined provisions of care not fully reimbursed from Medicaid and Medicare. In addition, the ministries in Champaign-Urbana contributed over \$1.8 million in community benefit services and had a combined daily charitable impact of more than \$65,000, on average.

[In Aurora]

Provena Health ministries in the greater Aurora community including Provena Mercy Medical Center, Provena Fox Knoll, Provena McAuley Manor and Provena Medical Group, have delivered a total 2010 charitable impact of nearly \$20 million, 51 percent of which (or \$10,249,634) was free care at cost – composed of charity care and bad debt - and 30 percent of which (or \$5,903,517) represented combined provisions of care not fully reimbursed from Medicaid and Medicare. In addition, these ministries contributed over \$3.7 million in community benefit services. Taken as a whole, Provena's contributions, on average, represented more than \$54,500 in charitable benefit each and every day.

[In Elgin]

Provena Health ministries in the greater Elgin community including Provena Saint Joseph Hospital, Provena Geneva Care Center, Provena Home Health, Provena Hospice, Provena Medical Group, Provena Pine View Care Center and The Greens of Elgin delivered a total 2010 charitable impact of more than \$34 million, 25 percent of which (or \$8,555,294) was free care at cost – composed of charity care and bad debt - and 71 percent of which (or \$24,446,605) represented combined provisions of care not fully reimbursed from Medicaid and Medicare. In addition, these ministries contributed over \$1.3 million in community benefit services. Taken as a whole, Provena's contributions, on average, represented more than \$94,000 in charitable benefit each and every day.

[In Joliet]

Provena Health ministries in the greater Joliet community including Provena Saint Joseph Medical Center, Provena Home Health, Provena Medical Group and Provena Villa Franciscan, delivered a total 2010 charitable impact of more than \$58 million, 29 percent of which (or \$17,492,731) was free care at cost – composed of charity care and bad debt - and 68 percent of which (or \$39,754,690) represented combined provisions of care not fully reimbursed from Medicaid and Medicare. In addition, these ministries contributed over \$1.6

million in community benefit services. Taken as a whole, Provena's contributions, on average, represented more than \$161,000 in charitable benefit each and every day.

[In Kankakee]

Provena Health ministries in the greater Kankakee community including Provena St. Mary's Hospital, Provena Fortin Villa Learning Center, Provena Heritage Village, Provena Home Health, Provena Medical Group, Provena Our Lady of Victory and Provena St. Mary's Adult Day Center delivered a total 2010 charitable impact of more than \$26 million, 28 percent of which (or \$7,402,750) was free care at cost – composed of charity care and bad debt - and 70 percent of which (or \$18,666,295) represented combined provisions of care not fully reimbursed from Medicaid and Medicare. In addition, these ministries contributed over \$600,000 in community benefit services. Taken as a whole, Provena's contributions, on average, represented more than \$73,000 in charitable benefit each and every day.

These amounts not only represent an enduring commitment to serve all regardless of their ability to pay, but also underscore the critical role Provena ministries play in the communities we serve, especially during difficult economic times. We recognize that among those we serve are often those most in need. We are privileged to have their trust, and we work daily to ensure we continue to provide nationally recognized, high quality care and services to each and every individual who comes through our doors.

I am pleased to submit into the record Provena Health's 2010 Report to Our Communities which details at a much greater level our enduring commitment to serve all and the charitable impact we deliver within the communities we serve.

As complexities within our nation's health care system evolve, we are compelled to adapt and innovate; to preserve, strengthen and grow our ministry for the benefit of the millions of people in Illinois who depend upon us for care. And that is why we seek your approval for our partnership and collaboration with Resurrection Health Care.

Together as Catholic healthcare providers, we will embrace the work that lies ahead to create a health care system that is available and accessible to everyone; that is health and prevention-oriented; that rewards quality not quantity; that is transparent and consensus-

driven; safe, that is effective and patient-centered; and that addresses health needs at all stages of life, from conception to natural death.

Thank you.