

RECEIVED

SEP 06 2011

HEALTH FACILITIES &
SERVICES REVIEW BOARD

ORIGINAL

**STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**RE: PROJECT NO. 11-051
PROVENA SAINT JOSEPH MEDICAL CENTER**

PUBLIC HEARING

AUGUST 26, 2011

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24

STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD
525 West Jefferson Street, 2nd Floor
Springfield, Illinois 62761-0001
217-782-3516

PUBLIC HEARING
Re: Project No. 11-051
Provena Saint Joseph Medical Center

Public hearing held, pursuant to Notice, on
the 26th day of August, 2011, between the hours of
10:00 a.m. and 10:30 a.m., at the Joliet Public
Library, 150 North Ottawa Street, Joliet, Illinois.

TRANSCRIPT OF PROCEEDINGS

1 PRESENT ON BEHALF OF HEALTH FACILITIES AND SERVICES

2 REVIEW BOARD:

3

4 MR. JUAN MORADO, JR.

5 Illinois Department of Public Health

6 Health Facilities and Services Review Board

7 122 South Michigan Avenue, Suite 7

8 Chicago, Illinois 60603

9 314-814-6226

10

11

12

13 MS. KATHY OLSON

14 Board Member

15

16

17 COURT REPORTER:

18 Ms. Dorothy J. Hart, CSR, RPR

19 Illinois CSR No. 084-001390

20 Midwest Litigation Services

21 15 South Old State Capitol Plaza

22 Springfield, Illinois 62701

23 (217) 522-2211

24 1-800-280-3376

1 MR. MORADO: Good morning. I'm Juan
2 Morado from the Illinois Health Facilities and
3 Services Review Board. Joining me today is Ms. Kathy
4 Olson. She's a Board member. And the court reporter
5 for today's proceedings is Dorothy Hart.

6 Our purpose here today is to facilitate a
7 public hearing on Project 11-051, Provena Saint Joseph
8 Medical Center, Joliet. As per the rules of the
9 Illinois Health Facilities and Services Review Board,
10 I would like to read the legal notice into the record.

11 In accordance with the requirements of the
12 Illinois Health Facilities Planning Act, notice is
13 given of receipt to transfer ownership of a hospital,
14 Project 11-051, Provena Saint Joseph Medical Center,
15 Joliet. Applicants: Provena Hospitals, Provena
16 Health, Resurrection Health Care Corporation, and Cana
17 Lakes Health Care. The applicants propose to transfer
18 to Cana Lakes Health Care ownership of the 480-bed
19 community hospital, located at 333 North Madison
20 Street, Joliet. The project cost is \$622,383,667.

21 A public hearing is to be held by the
22 Illinois Department of Public Health pursuant to the
23 Illinois Health Facilities Planning Act. The hearing
24 is open to the public and I will afford an opportunity

1 for parties with interest to present written and/or
2 verbal comment relevant to the project. All
3 allegations or assertions should be relevant to the
4 need for the proposed project and be supported with
5 two copies of documentation or materials that are
6 printed or typed on paper, 8 1/2 by 11.

7 The public hearing will take place
8 pursuant to Part 1130.910. The hearing is scheduled
9 for today, August 26th, 2011, at 10 a.m., located in
10 the Joliet Public Library, 150 North Ottawa Street,
11 Joliet, Illinois, 60432.

12 Consideration by the State Board has been
13 tentatively scheduled for the October 12th-13th, 2011,
14 State Board meeting.

15 Any person wanting to submit written
16 comments on this project must submit these comments by
17 9 a.m., September 22nd, 2011.

18 End of legal notice.

19 You've already signed in it looks like, so
20 I think we're all good there.

21 To ensure that the Illinois Health
22 Facilities and Services Review Board's public hearings
23 protect the privacy and maintain the confidentiality
24 of an individual's health information, covered

1 entities, as defined by the Health Insurance
2 Portability Act of 1996, such as facilities, hospital
3 providers, health plans, and health care
4 clearinghouses, submitting oral or written testimony
5 that discloses the protected health information of an
6 individual shall have a valid written authorization
7 from said individual. The authorization shall allow
8 the covered entity to share the individual's protected
9 health information at this hearing.

10 Those of you who came with a prepared
11 written text may submit the written testimony without
12 giving an oral presentation. However, if you choose
13 to give an oral testimony, please be as brief as
14 possible. I ask that you limit your testimony to two
15 to three minutes. After you have concluded your
16 remarks, please provide me with two copies. Prior to
17 beginning your remarks, please give the court reporter
18 the spelling of your complete name. Individuals
19 providing oral testimony will be called in order
20 according to sign-in.

21 Please hold any questions regarding
22 today's proceedings until everyone has had an
23 opportunity to present.

24 We're going to begin with the

1 representatives of the applicants today. I can see
2 that we all have great supporters of this project.

3 Oh, we have one more. I'm sorry. Thank
4 you.

5 And we have Ms. Beth Hughes.

6 MS. HUGHES: Good morning. Thank you.

7 Beth Hughes, B-e-t-h H-u-g-h-e-s.

8 Good morning and thank you for the
9 opportunity to not only share with the public our
10 goals for what we hope to achieve through a merger
11 between Provena Health and Resurrection Health Care,
12 but also to describe the benefits of this new
13 partnership to the people of the greater Joliet
14 community. My name is Beth Hughes, and I am the
15 President and Chief Executive Officer of Provena Saint
16 Joe's Medical Center here in Joliet, Illinois.

17 I would like to submit into the record a
18 letter from Guy Wiebking, the President and CEO of
19 Provena Health, and Sandra Bruce, the President and
20 CEO of Resurrection Health Care, which states in part:
21 "The size and scope of the new ministry will improve
22 financial viability through a new structure that
23 focuses on savings in corporate and administrative
24 costs, while concentrating resources in our local

1 health care ministries where care is provided."

2 Concentrating resources in our local
3 health care ministries where care is provided -- I
4 would like to assure the Board and our community that
5 our leaders get it. They know that success in health
6 care is not derived from big corporate overhead; but
7 rather by investing in caring for people in the
8 communities in which we are privileged to serve.

9 For local hospitals like Provena Saint
10 Joe's, there are a number of excellent benefits to
11 being part of a health system, and especially one that
12 will be amongst the largest in our state. As a member
13 of Provena Health, our local hospital in Joliet -- and
14 ultimately, our patients and our employees -- have
15 time and again benefited from the system's think
16 global, act local approach. From technological
17 enhancements that improve quality and patient safety
18 to leading-edge diagnostics to patient and
19 family-centered renovations and new programs, our
20 local hospital ministries have grown in ways we never
21 could have without the support and resources of our
22 greater system.

23 As health care faces unprecedented
24 changes, as we confront decreased reimbursements, as

1 the need for charity care and financial assistance
2 becomes greater than ever and as our aging population
3 tests the system as never before, hospital survival
4 lies in what we at Provena call systemness. That is
5 maximizing efficiency and cost savings by centralizing
6 back office type functions at a corporate level, so
7 that resources can be focused on where they matter
8 most -- in caring for our local communities.

9 We have some of that now being part of
10 Provena, and we stand to gain even more under the new
11 organization. In fact, work is already underway to
12 expand our charity care and our financial assistance
13 programs where the need is great due in large part to
14 our struggling economy.

15 To continue to ensure that we do not lose
16 sight of what's important to our local communities,
17 our deeply dedicated local Board of Directors will
18 continue to operate as they currently do under the new
19 structure. Our local Foundation will continue to do
20 the same, with our locally raised dollars staying
21 right here, to make a difference in the lives of the
22 patients and families we serve.

23 The partnership will also more strongly
24 support our role as a leading employer in the market

1 we serve, with our employees enjoying the stability of
2 being part of a larger health system, with competitive
3 pay and benefits, career advancement opportunities,
4 and a faith-based culture of diversity, camaraderie,
5 respect, and compassion.

6 Above all, our merger will preserve and
7 strengthen for generations to come the promise our
8 Founding Sisters made here in Joliet 100 years ago ...
9 that through our ministry, all in need would have
10 healing and hope in the spirit of Jesus Christ.

11 On behalf of the Provena family, I would
12 like to thank all who joined us today in person or in
13 spirit for their support of our new future and also to
14 the Illinois Health Facilities and Services Review
15 Board for the opportunity to tell our story. Thank
16 you.

17 MR. MORADO: Thank you.

18 Cathy Hennings.

19 MS. HENNINGS: It's Cathy, C-a-t-h-y,
20 Hennings, H-e-n-n-i-n-g-s, and I'm speaking on behalf
21 of Sister Mary Elizabeth Imler, a member of the
22 Franciscan Sisters of the Sacred Heart. I am speaking
23 today on behalf of the Member Body of Provena Health,
24 which includes the Franciscan Sisters of the Sacred

1 Heart, the Servants of the Holy Heart of Mary, the
2 Sisters of Mercy of the Americas; and on behalf of the
3 Sponsorship Council of Resurrection Health Care which
4 includes the Sisters of the Holy Family of Nazareth
5 and the Sisters of the Resurrection.

6 I'm very pleased to be here today to share
7 with the community an overview of what is a very
8 exciting chapter in the history of Provena Saint
9 Joseph and for our health system as a whole. I would
10 also express my sincere appreciation to the Illinois
11 Health Facilities and Services Review Board for their
12 efforts to enable this hearing to take place in a
13 timely and organized fashion.

14 By the way of background, Provena Health
15 is a Catholic health ministry that includes six
16 hospitals, including Provena St. Joe's, 16 long-term
17 care and senior residential facilities, numerous
18 clinics, five home health agencies, and other
19 health-related activities operating in Illinois and
20 Indiana. At the encouragement of Joseph Cardinal
21 Bernardin, Provena Health came into being on December
22 1, 1997, from a human need to provide exceptional and
23 compassionate health care services, and to be a sign
24 of hope to all those in the communities it serves.

1 With a mission to build communities of
2 healing and hope by compassionately responding to
3 human need in the spirit of Jesus Christ, we have
4 served our communities since the first hospitals
5 opened their doors, as early as 1882.

6 From our very beginnings, we have been
7 called to be much more than just a provider of health
8 services. Rather, we are steeped in a culture that is
9 committed to responding to the needs of those we are
10 privileged to serve, delivering high-quality care that
11 is accessible to all.

12 Today, I'm representing the five
13 communities of women religious who, in faith and hope,
14 seek the approval of the Illinois Health Facilities
15 and Services Review Board to form a new Catholic
16 health ministry to serve the citizens of Illinois
17 through a merger of Provena Health and Resurrection
18 Health Care Corporation.

19 As individual health systems, Provena
20 Health and Resurrection Health Care have long provided
21 compassionate healing to those in need. In keeping
22 with the true spirit of the courageous Sisters who
23 came before us, ours have been ministries deeply
24 focused on quality care for all, regardless of one's

1 ability to pay.

2 Now, as we anticipate health reform and
3 the sweeping changes that will transform the delivery
4 of care as we have come to know it, we are keenly
5 aware that the key to sustaining and growing our
6 person-centered mission lies in the strength of
7 enduring partnerships we forge today.

8 Jointly rooted in the traditions of
9 Catholic health care, the new ministry will be
10 distinguished by an ability to deliver quality care
11 across the continuum from a broad and complementary
12 base of leading-edge locations and physician networks.
13 From a foundation steeped in a shared heritage and set
14 of values, the new ministry would give rise to an
15 enormous potential to truly improve the well-being of
16 generations of Illinoisans to come.

17 With a dedicated and talented and combined
18 team of nearly 5,000 physicians, supported by over
19 22,000 employees, the new ministry will play an
20 important role in the economic vitality of the
21 communities in which we serve. Above all, our
22 partnership will remain true to the hallmarks of the
23 Catholic identity: promoting and protecting the
24 dignity of every individual from conception to death,

1 caring for the poor and vulnerable and properly
2 stewarding our precious people and financial
3 resources.

4 Finally, I would like to also enter into
5 the record a letter of support from His Excellency,
6 Francis Cardinal George, Archbishop of Chicago. In
7 his letter, he says, in part, "... I am grateful for
8 the willingness of our state's premier Catholic
9 providers to collaborate in order to meet the current
10 challenges of health care. As they do now, the
11 combined systems will operate without any restrictive
12 admissions policies related to race, ethnic
13 background, religion, payment source, or any other
14 factor. The new system will continue to admit
15 Medicare and Medicaid recipients and to care for those
16 patients in need of charity care.... This merger has
17 my full support...."

18 In conclusion, the combined Provena Health
19 and Resurrection Health Care will strengthen and
20 expand access to an exceptional tradition of quality
21 care and service millions of Illinois residents who
22 have come to know and depend upon for more than half a
23 century. On behalf of the women religious whose
24 communities are sponsoring the proposal before you, we

1 request your approval. God bless you all and thank
2 you very much.

3 MR. MORADO: Thank you.

4 Next up we have Thomas Nehring.

5 MR. NEHRING: Thomas, T-h-o-m-a-s,
6 Nehring, N-e-h-r-i-n-g.

7 Good morning. My name is Tom Nehring, and
8 I am System Senior Vice President of Mission Services
9 at Provena Health. I'm here today in support of the
10 merger of Provena Health and Resurrection Health Care.
11 In my role with Provena, I have been responsible for
12 cultural integration of mission, vision, values, and
13 Catholic ministry identity; community benefit;
14 advocacy and government relations; clinical and
15 organizational ethics; leadership development and
16 spirituality and spiritual care services across our
17 health system for the past nine years. Previous to
18 joining Provena, I did similar work for ten years at
19 Wheaton Franciscan Healthcare, another Catholic health
20 system. And during this time I've also worked on
21 national committees and boards involved with Catholic
22 health care.

23 In my career with Catholic health care, I
24 have come to know that we have one mission across the

1 country, and that is to continue the healing ministry
2 of Jesus Christ. We work to bring alive the Gospel
3 vision of justice and peace. We answer God's call to
4 foster healing, act with compassion, and promote
5 wellness for all persons and communities, with special
6 attention to our neighbors who are poor, underserved,
7 and most vulnerable. By our service, we strive to
8 transform hurt into hope.

9 For more than 125 years, Provena Health
10 ministries have existed for the purpose of caring for
11 all regardless of their ability to pay. It is a
12 commitment that is at the core of our mission: to
13 build communities of healing and hope by
14 compassionately responding to human need in the spirit
15 of Jesus Christ.

16 It is how we concretely live out directive
17 number 3 of the Ethical and Religious Directives for
18 Catholic Health Care Services given to us by the
19 Bishops of the United States. I quote: "In accord
20 with its mission, Catholic health care should
21 distinguish itself by service to and advocacy for
22 those people whose social condition puts them at the
23 margins of our society and makes them particularly
24 vulnerable to discrimination: the poor; the uninsured

1 and the underinsured; children and the unborn; single
2 parents; the elderly; those with incurable diseases
3 and chemical dependencies; racial minorities;
4 immigrants and refugees. In particular, the person
5 with mental or physical disabilities, regardless of
6 the cause or severity, must be treated as a unique
7 person of incomparable worth, with the same right to
8 life and to adequate health care as all other
9 persons." This is what we strive to do.

10 Today, I must tell you that the needs of
11 the poor and the marginalized, as you probably know,
12 are greater than ever.

13 Newly released figures detail that our
14 service in 2010 resulted in a charitable impact upon
15 our communities of more than \$186 million for Provena
16 Health. Nearly sixty million of that was given away
17 in free care at cost through charitable assistance,
18 which totaled over \$35 million, and bad debts, which
19 equaled nearly \$25 million.

20 Sixty-two percent of that \$186 million, or
21 \$114.5 million, represented combined provisions of
22 care not fully reimbursed from state and federal
23 government's Medicaid and Medicare programs. In
24 addition, Provena contributed over \$12 million in

1 community benefit services, which are specific
2 programs and activities aimed at meeting identified
3 community health needs.

4 Taken as a whole, Provena Health's
5 contributions, on average, represented more than
6 \$511,000 in charitable benefit each and every day of
7 2010.

8 Provena Health ministries in the greater
9 Joliet community, including Provena Saint Joseph
10 Medical Center, Provena Home Health, Provena Medical
11 Group, and Provena Villa Franciscan, delivered a total
12 2010 charitable impact of more than \$58 million, 29
13 percent of which, or 17.5 million, was free care at
14 cost -- composed of charity care and bad debt -- and
15 68 percent of which, or \$39.7 million, represented
16 combined provisions of care not fully reimbursed from
17 Medicaid and Medicare. In addition, these ministries
18 contributed over \$1.6 million in community benefit
19 services. Taken as a whole, Provena's contributions
20 in Joliet, on average, represented more than \$161,000
21 in charitable benefit every day.

22 These amounts not only represent an
23 enduring commitment to serve all regardless of their
24 ability to pay, but also underscore the critical role

1 that Provena ministries play in the communities we
2 serve, especially during these difficult economic
3 times. We recognize that among those we serve are
4 often those most in need. We are privileged to have
5 their trust, and we work daily to ensure we continue
6 to provide nationally recognized, high-quality care
7 and services to each and every individual who comes
8 through our doors..

9 I am pleased to submit into the record
10 Provena Health's 2010 Report to Our Communities which
11 details at a much greater level our enduring
12 commitment to serve all and the charitable impact we
13 deliver within the communities we serve.

14 As complexities within our nation's health
15 care system evolve, we are compelled to adapt and
16 innovate; to preserve, strengthen, and grow our
17 ministry for the benefit of the millions of people in
18 Illinois who depend upon us for care. And that is why
19 we seek your approval for our partnership and
20 collaboration with Resurrection Health Care.

21 Together as Catholic health care
22 providers, we will embrace the work that lies ahead to
23 create a health system that is available and
24 accessible to everyone; a health system that is health

1 and prevention-oriented; that rewards quality not
2 quantity; a health system that is transparent and
3 consensus-driven; a health system that is safe; that
4 is effective and patient-centered; and that addresses
5 health needs at all stages of life, from conception to
6 natural death.

7 Thank you.

8 MR. MORADO: Thank you.

9 We have Lynn Watson next.

10 MS. WATSON: Lynn Watson, L-y-n-n
11 W-a-t-s-o-n.

12 Thank you for allowing me to share my
13 support of the merger of Provena Health with
14 Resurrection Health Care.

15 I started my career at Provena Saint Joe's
16 six years ago as a registered nurse in the Clinical
17 Resource Team. Within a year, I moved into a Clinical
18 Educator position for the Med-Surg units, and last
19 year, I was offered my current role as the Nursing
20 Quality and Safety Coordinator.

21 For me, Provena is an organization that
22 rewards hard work with personal growth, mentoring, and
23 career advancement opportunities. They promote an
24 atmosphere of teamwork, respect, collaboration, and

1 family, more so than I've seen in the 15 years I've
2 worked at hospitals of various sizes and shapes across
3 both Arizona and Illinois.

4 In merging with Resurrection Health Care,
5 the new organization will further embrace an
6 environment where nurses can work together to build
7 strong physician partnerships, provide safe,
8 high-quality health care, and a remarkable experience
9 for our patients and families. I believe in this
10 vision and these goals, and I'm excited to be a part
11 of the direction that we are heading in the future.

12 Thank you.

13 MR. MORADO: Thank you.

14 Lisa Lager.

15 MS. LAGGER: Good morning. It's Lisa,
16 L-i-s-a, Lager, L-a-g-g-e-r.

17 And I want to thank the Board for your
18 time and coordination, and the court reporter for your
19 efforts this morning. We appreciate that very much.

20 I am honored to be submitting into the
21 record this morning several letters of support,
22 including one from Will County Executive Larry Walsh,
23 W-a-l-s-h; one from the mayor of the city of Joliet,
24 Thomas Giarrante, G-i-a-r-r-a-n-t-e; a letter in

1 support of the merger from Russ Slinkard,
2 S-l-i-n-k-a-r-d, the President of the local Chamber of
3 Commerce; one in support from Michael Hennessy,
4 H-e-n-n-e-s-s-y, who is President and CEO of the local
5 United Way; from the medical staff President at
6 Provena Saint Joseph Medical Center a letter
7 supporting the project, Sarode, S-a-r-o-d-e,
8 Pundaleeka, P-u-n-d-a-l-e-e-k-a; and then several
9 letters of support from members of our Board of
10 Directors, Robert Wysocki, W-y-s-o-c-k-i; Joseph
11 Kirkeeng, K-i-r-k-e-e-n-g, who is also Executive Vice
12 President of the local Suburban Bank & Trust; Lyndean
13 Brick, J.D., she is chair of the local of Board of
14 Directors of our ministry here and Senior Vice
15 President at Murer, M-u-r-e-r, Consultants; one from
16 Barton Kramer, K-r-a-m-e-r, who is President of EO
17 Crest Lighting; and a local community member who
18 serves on our Board of Directors, Ms. Sandy Cowgill,
19 C-o-w-g-i-l-l.

20 Thank you once again.

21 MR. MORADO: Thank you.

22 Is there anyone else who wishes to give
23 testimony or testify who has not had an opportunity?

24 (No response)

1 MR. MORADO: Hearing none, is there anyone
2 who has testified who wishes to provide additional
3 testimony?

4 (No response)

5 MR. MORADO: I'd like to remind everyone
6 to submit your written comments to us so that we have
7 this information for the record if you haven't done
8 so. And I believe you all have.

9 And please note that this project is
10 tentatively scheduled for consideration by the State
11 Board at its October 12th and 13th meeting. The
12 meeting location is not yet confirmed. Please refer
13 to the Health Facilities and Services Review Board
14 website for the meeting location. This information
15 will be posted no later than September 6th.

16 The public has until 9 a.m. on September
17 22nd, 2011, to submit written comments pertaining to
18 this project. Comments can be sent to the attention
19 of Courtney Avery, Illinois Health Facilities and
20 Services Review Board, 525 West Jefferson Street,
21 Second Floor, Springfield, Illinois 62761-0001.

22 If you prefer, you may fax your comments
23 to 217-785-4111.

24 Are there any other questions?

1 MS. OLSON: Can I ask a question?

2 MR. MORADO: Yeah.

3 MS. OLSON: I just was curious and it's
4 kind of a point of order thing for my own benefit.
5 This is just the first step that you all need to take,
6 right, in getting this -- the project approved?
7 Because after you go through here, you have to do all
8 the antitrust and all that kind of stuff? Is that
9 correct or not?

10 MR. AXEL: There are various types of
11 reviews that we go through. This is the first step of
12 the CON process. Applications obviously have been
13 filed. And we'll be appearing hopefully in October
14 before you.

15 MS. OLSON: I was just curious.

16 MS. LAGGER: I can also state on the
17 antitrust question, we did file the Hart-Scott-Rodino
18 paperwork and we have been cleared of the antitrust.

19 MS. OLSON: I was just curious of the
20 effect.

21 MS. LAGGER: Yes.

22 MS. OLSON: Thank you.

23 MR. MORADO: Are there any other
24 questions?

1 (No response)

2 MR. MORADO: Okay. Hearing no additional
3 questions or comments, I deem this public hearing
4 adjourned. Thank you.

5 (Hearing adjourned at 10:30 a.m.)

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24

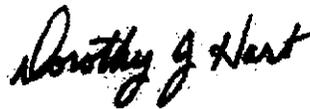
CERTIFICATE OF REPORTER

STATE OF ILLINOIS)

) ss¹

COUNTY OF SANGAMON)

I, DOROTHY J. HART, a Certified
Shorthand Reporter, Registered Professional Reporter
and Notary Public within and for the State of
Illinois, do hereby certify that the foregoing
proceedings were taken by me to the best of my ability
and thereafter reduced to typewriting under my
direction; that I am neither counsel for, related to,
nor employed by any of the parties involved in this
proceeding, and further that I am not a relative or
employee of any attorney or counsel employed by the
parties thereto, nor financially or otherwise
interested in the outcome of the action.



Notary Public in and for
the State of Illinois

<p>A</p> <p>ability 12:1,10 15:11 17:24 25:9 Above 9:6 12:21 access 13:20 accessible 11:11 18:24 accord 15:19 accordance 3:11 according 5:20 achieve 6:10 across 12:11 14:16 14:24 20:2 act 3:12,23 5:2 7:16 15:4 action 25:16 activities 10:19 17:2 adapt 18:15 addition 16:24 17:17 additional 22:2 24:2 addresses 19:4 adequate 16:8 adjourned 24:4,5 administrative 6:23 admissions 13:12 admit 13:14 advancement 9:3 19:23 advocacy 14:14 15:21 afford 3:24 after 5:15 23:7 again 7:15 21:20 agencies 10:18 aging 8:2 ago 9:8 19:16 ahead 18:22 aimed 17:2 alive 15:2 allegations 4:3 allow 5:7 allowing 19:12 already 4:19 8:11 Americas 10:2 among 18:3 amongst 7:12 amounts 17:22 and/or 4:1 another 14:19 answer 15:3 anticipate 12:2 antitrust 23:8,17,18 anyone 21:22 22:1 appearing 23:13 applicants 3:15,17 6:1</p>	<p>Applications 23:12 appreciate 20:19 appreciation 10:10 approach 7:16 approval 11:14 14:1 18:19 approved 23:6 Archbishop 13:6 Arizona 20:3 assertions 4:3 assistance 8:1,12 16:17 assure 7:4 atmosphere 19:24 attention 15:6 22:18 attorney 25:14 August 1:18 4:9 authorization 5:6,7 available 18:23 Avenue 2:7 average 17:5,20 Avery 22:19 aware 12:5 away 16:16 AXEL 23:10 a.m 1:19,19 4:9,17 22:16 24:5</p> <p>B</p> <p>back 8:6 background 10:14 13:13 bad 16:18 17:14 Bank 21:12 Barton 21:16 base 12:12 becomes 8:2 before 8:3 11:23 13:24 23:14 begin 5:24 beginning 5:17 beginnings 11:6 behalf 2:1 9:11,20 9:23 10:2 13:23 being 7:11 8:9 9:2 10:21 believe 20:9 22:8 benefit 14:13 17:1,6 17:18,21 18:17 23:4 benefited 7:15 benefits 6:12 7:10 9:3 Bernardin 10:21 best 25:9 Beth 6:5,7,14 between 1:18 6:11 big 7:6</p>	<p>Bishops 15:19 bless 14:1 Board 1:2 2:2,6,14 3:3,4,9 4:12,14 7:4 8:17 9:15 10:11 11:15 20:17 21:9,13,18 22:11 22:13,20 boards 14:21 Board's 4:22 Body 9:23 both 20:3 Brick 21:13 brief 5:13 bring 15:2 broad 12:11 Bruce 6:19 build 11:1 15:13 20:6 B-e-t-h 6:7</p> <p>C</p> <p>call 8:4 15:3 called 5:19 11:7 camaraderie 9:4 came 5:10 10:21 11:23 Cana 3:16,18 Capitol 2:21 Cardinal 10:20 13:6 care 3:16,17,18 5:3 6:11,20 7:1,1,3,3 7:6,23 8:1,12 10:3 10:17,23 11:10,18 11:20,24 12:4,9 12:10 13:10,15,16 13:19,21 14:10,16 14:22,23 15:18,20 16:8,17,22 17:13 17:14,16 18:6,15 18:18,20,21 19:14 20:4,8 career 9:3 14:23 19:15,23 caring 7:7 8:8 13:1 15:10 Catholic 10:15 11:15 12:9,23 13:8 14:13,19,21 14:23 15:18,20 18:21 Cathy 9:18,19 cause 16:6 Center 1:11 3:8,14 6:16 17:10 21:6 centralizing 8:5 century 13:23 CEO 6:18,20 21:4</p>	<p>CERTIFICATE 25:1 Certified 25:5 certify 25:8 chair 21:13 challenges 13:10 Chamber 21:2 changes 7:24 12:3 chapter 10:8 charitable 16:14,17 17:6,12,21 18:12 charity 8:1,12 13:16 17:14 chemical 16:3 Chicago 2:8 13:6 Chief 6:15 children 16:1 choose 5:12 Christ 9:10 11:3 15:2,15 citizens 11:16 city 20:23 cleared 23:18 clearinghouses 5:4 clinical 14:14 19:16 19:17 clinics 10:18 collaborate 13:9 collaboration 18:20 19:24 combined 12:17 13:11,18 16:21 17:16 come 9:7 12:4,16 13:22 14:24 comes 18:7 comment 4:2 comments 4:16,16 22:6,17,18,22 24:3 Commerce 21:3 commitment 15:12 17:23 18:12 committed 11:9 committees 14:21 communities 7:8 8:8,16 10:24 11:1 11:4,13 12:21 13:24 15:5,13 16:15 18:1,10,13 community 3:19 6:14 7:4 10:7 14:13 17:1,3,9,18 21:17 compassion 9:5 15:4 compassionate 10:23 11:21</p>	<p>compassionately 11:2 15:14 compelled 18:15 competitive 9:2 complementary 12:11 complete 5:18 complexities 18:14 composed 17:14 CON 23:12 concentrating 6:24 7:2 conception 12:24 19:5 concluded 5:15 conclusion 13:18 concretely 15:16 condition 15:22 confidentiality 4:23 confirmed 22:12 confront 7:24 consensus-driven 19:3 consideration 4:12 22:10 Consultants 21:15 continue 8:15,18,19 13:14 15:1 18:5 continuum 12:11 contributed 16:24 17:18 contributions 17:5 17:19 coordination 20:18 Coordinator 19:20 copies 4:5 5:16 core 15:12 corporate 6:23 7:6 8:6 Corporation 3:16 11:18 correct 23:9 cost 3:20 8:5 16:17 17:14 costs 6:24 Council 10:3 counsel 25:11,14 country 15:1 County 20:22 25:4 courageous 11:22 court 2:17 3:4 5:17 20:18 Courtney 22:19 covered 4:24 5:8 Cowgill 21:18 create 18:23 Crest 21:17 critical 17:24</p>
--	---	--	---	---

<p>CSR 2:18,19 cultural 14:12 culture 9:4 11:8 curious 23:3,15,19 current 13:9 19:19 currently 8:18 C-a-t-h-y 9:19 C-o-w-g-i-l-l 21:19</p> <hr/> <p style="text-align: center;">D</p> <p>daily 18:5 day 1:18 17:6,21 death 12:24 19:6 debt 17:14 debts 16:18 December 10:21 decreased 7:24 dedicated 8:17 12:17 deem 24:3 deeply 8:17 11:23 defined 5:1 deliver 12:10 18:13 delivered 17:11 delivering 11:10 delivery 12:3 Department 2:5 3:22 depend 13:22 18:18 dependencies 16:3 derived 7:6 describe 6:12 detail 16:13 details 18:11 development 14:15 diagnostics 7:18 difference 8:21 difficult 18:2 dignity 12:24 direction 20:11 25:11 directive 15:16 Directives 15:17 Directors 8:17 21:10,14,18 disabilities 16:5 discloses 5:5 discrimination 15:24 diseases 16:2 distinguish 15:21 distinguished 12:10 diversity 9:4 documentation 4:5 dollars 8:20 done 22:7 doors 11:5 18:8 Dorothy 2:18 3:5</p>	<p>25:5 due 8:13 during 14:20 18:2</p> <hr/> <p style="text-align: center;">E</p> <p>each 17:6 18:7 early 11:5 economic 12:20 18:2 economy 8:14 Educator 19:18 effect 23:20 effective 19:4 efficiency 8:5 efforts 10:12 20:19 elderly 16:2 Elizabeth 9:21 embrace 18:22 20:5 employed 25:12,14 employee 25:14 employees 7:14 9:1 12:19 employer 8:24 enable 10:12 encouragement 10:20 End 4:18 enduring 12:7 17:23 18:11 enhancements 7:17 enjoying 9:1 enormous 12:15 ensure 4:21 8:15 18:5 enter 13:4 entities 5:1 entity 5:8 environment 20:6 EO 21:16 equaled 16:19 especially 7:11 18:2 Ethical 15:17 ethics 14:15 ethnic 13:12 even 8:10 ever 8:2 16:12 every 12:24 17:6,21 18:7 everyone 5:22 18:24 22:5 evolve 18:15 Excellency 13:5 excellent 7:10 exceptional 10:22 13:20 excited 20:10 exciting 10:8 Executive 6:15</p>	<p>20:22 21:11 existed 15:10 expand 8:12 13:20 experience 20:8 express 10:10</p> <hr/> <p style="text-align: center;">F</p> <p>faces 7:23 facilitate 3:6 facilities 1:2 2:1,6 3:2,9,12,23 4:22 5:2 9:14 10:11,17 11:14 22:13,19 fact 8:11 factor 13:14 faith 11:13 faith-based 9:4 families 8:22 20:9 family 9:11 10:4 20:1 family-centered 7:19 fashion 10:13 fax 22:22 federal 16:22 figures 16:13 file 23:17 filed 23:13 Finally 13:4 financial 6:22 8:1 8:12 13:2 financially 25:15 first 11:4 23:5,11 five 10:18 11:12 Floor 1:3 22:21 focused 8:7 11:24 focuses 6:23 foregoing 25:8 forge 12:7 form 11:15 foster 15:4 foundation 8:19 12:13 Founding 9:8 Francis 13:6 Franciscan 9:22,24 14:19 17:11 free 16:17 17:13 from 3:2 5:7 6:18 7:6,15,16 10:22 11:6 12:11,13,24 13:5 16:22,23 4:21 19:5 20:22,23 21:1,3,5,9,15 full 13:17 fully 16:22 17:16 functions 8:6 further 20:5 25:13</p>	<p>future 9:13 20:11</p> <hr/> <p style="text-align: center;">G</p> <p>gain 8:10 generations 9:7 12:16 George 13:6 getting 23:6 Giarrante 20:24 give 5:13,17 12:14 21:22 given 3:13 15:18 16:16 giving 5:12 global 7:16 go 23:7,11 goals 6:10 20:10 God 14:1 God's 15:3 going 5:24 good 3:1 4:20 6:6,8 14:7 20:15 Gospel 15:2 government 14:14 government's 16:23 grateful 13:7 great 6:2 8:13 greater 6:13 7:22 8:2 16:12 17:8 18:11 Group 17:11 grow 18:16 growing 12:5 grown 7:20 growth 19:22 Guy 6:18 G-i-a-r-r-a-n-t-e 20:24</p> <hr/> <p style="text-align: center;">H</p> <p>half 13:22 hallmarks 12:22 hard 19:22 Hart 2:18 3:5 25:5 Hart-Scott-Rodino 23:17 heading 20:11 healing 9:10 11:2 11:21 15:1,4,13 health 1:2 2:1,5,6 3:2,9,12,16,16,17 3:18,22,23 4:21 4:24 5:1,3,3,5,9 6:11,11,19,20 7:1 7:3,5,11,13,23 9:2 9:14,23 10:3,9,11 10:14,15,18,21,23 11:7,14,16,17,18</p>	<p>11:19,20,20 12:2 12:9 13:10,18,19 14:9,10,10,17,19 14:22,23 15:9,18 15:20 16:8,16 17:3,8,10 18:14 18:20,21,23,24,24 19:2,3,5,13,14 20:4,8 22:13,19 Healthcare 14:19 Health's 17:4 18:10 health-related 10:19 hearing 1:9,17 3:7 3:21,23 4:7,8 5:9 10:12 22:1 24:2,3 24:5 hearings 4:22 Heart 9:22 10:1,1 held 1:17 3:21 Hennessy 21:3 Hennings 9:18,19 9:20 heritage 12:13 high-quality 11:10 18:6 20:8 history 10:8 hold 5:21 Holy 10:14 home 10:18 17:10 honored 20:20 hope 6:10 9:10 10:24 11:2,13 15:8,13 hopefully 23:13 hospital 3:13,19 5:2 7:13,20 8:3 hospitals 3:15 7:9 10:16 11:4 20:2 hours 1:18 Hughes 6:5,6,7,14 human 10:22 11:3 15:14 hurt 15:8 H-e-n-n-e-s-s-y 21:4 H-e-n-n-i-n-g-s 9:20 H-u-g-h-e-s 6:7</p> <hr/> <p style="text-align: center;">I</p> <p>identified 17:2 identity 12:23 14:13 Illinois 1:1,4,20 2:5 2:8,19,22 3:2,9,12 3:22,23 4:11,21 6:16 9:14 10:10 10:19 11:14,16 13:21 18:18 20:3</p>
--	--	--	---	---

22:19,21 25:2,8 25:21 Illinoisans 12:16 Imler 9:21 immigrants 16:4 impact 16:14 17:12 18:12 important 8:16 12:20 improve 6:21 7:17 12:15 includes 9:24 10:4 10:15 including 10:16 17:9 20:22 incomparable 16:7 incurable 16:2 Indiana 10:20 individual 5:6,7 11:19 12:24 18:7 Individuals 5:18 individual's 4:24 5:8 information 4:24 5:5,9 22:7,14 innovate 18:16 Insurance 5:1 integration 14:12 interest 4:1 interested 25:16 investing 7:7 involved 14:21 25:12	<hr/> K Kathy 2:13 3:3 keenly 12:4 keeping 11:21 key 12:5 kind 23:4,8 Kirkeeng 21:11 know 7:5 12:4 13:22 14:24 16:11 Kramer 21:16 K-i-r-k-e-e-n-g 21:11 K-r-a-m-e-r 21:16	lose 8:15 Lyndean 21:12 Lynn 19:9,10 L-a-g-g-e-r 20:16 L-i-s-a 20:16 L-y-n-n 19:10	15:1 18:17 21:14 minorities 16:3 minutes 5:15 mission 11:1 12:6 14:8,12,24 15:12 15:20 Morado 2:4 3:1,2 9:17 14:3 19:8 20:13 21:21 22:1 22:5 23:2,23 24:2 more 6:3 8:10,23 11:7 13:22 15:9 16:15 17:5,12,20 20:1 morning 3:1 6:6,8 14:7 20:15,19,21 most 8:8 15:7 18:4 moved 19:17 much 11:7 14:2 18:11 20:19 Murder 21:15 must 4:16 16:6,10 M-u-r-e-r 21:15	4:18 number 7:10 15:17 numerous 10:17 nurse 19:16 nurses 20:6 Nursing 19:19 N-e-h-r-i-n-g 14:6
<hr/> J J 2:18 25:5 Jefferson 1:3 22:20 Jesus 9:10 11:3 15:2 15:15 Joe's 6:16 7:10 10:16 19:15 joined 9:12 joining 3:3 14:18 Jointly 12:8 Joliet 1:19,20 3:8,15 3:20 4:10,11 6:13 6:16 7:13 9:8 17:9 17:20 20:23 Joseph 1:11 3:7,14 10:9,20 17:9 21:6 21:10 JR 2:4 Juan 2:4 3:1 just 11:7 23:3,5,15 23:19 justice 15:3 J.D 21:13	<hr/> L Lagger 20:14,15,16 23:16,21 Lakes 3:17,18 large 8:13 larger 9:2 largest 7:12 Larry 20:22 last 19:18 later 22:15 leaders 7:5 leadership 14:15 leading 8:24 leading-edge 7:18 12:12 legal 3:10 4:18 letter 6:18 13:5,7 20:24 21:6 letters 20:21 21:9 level 8:6 18:11 Library 1:20 4:10 lies 8:4 12:6 18:22 life 16:8 19:5 Lighting 21:17 like 3:10 4:19 6:17 7:4,9 9:12 13:4 22:5 limit 5:14 Lisa 20:14,15 Litigation 2:20 live 15:16 lives 8:21 local 6:24 7:2,9,13 7:16,20 8:8,16,17 8:19 21:2,4,12,13 21:17 locally 8:20 located 3:19 4:9 location 22:12,14 locations 12:12 long 11:20 long-term 10:16 looks 4:19	<hr/> M made 9:8 Madison 3:19 maintain 4:23 make 8:21 makes 15:23 marginalized 16:11 margins 15:23 market 8:24 Mary 9:21 10:1 materials 4:5 matter 8:7 maximizing 8:5 may 5:11 22:22 mayor 20:23 Medicaid 13:15 16:23 17:17 medical 1:11 3:8,14 6:16 17:10,10 21:5,6 Medicare 13:15 16:23 17:17 Med-Surg 19:18 meet 13:9 meeting 4:14 17:2 22:11,12,14 member 2:14 3:4 7:12 9:21,23 21:17 members 21:9 mental 16:5 mentoring 19:22 Mercy 10:2 merger 6:10 9:6 11:17 13:16 14:10 19:13 21:1 merging 20:4 Michael 21:3 Michigan 2:7 Midwest 2:20 million 16:15,16,18 16:19,20,21,24 17:12,13,15,18 millions 13:21 18:17 ministries 7:1,3,20 11:23 15:10 17:8 17:17 18:1 ministry 6:21 9:9 10:15 11:16 12:9 12:14,19 14:13	--- N name 5:18 6:14 14:7 national 14:21 nationally 18:6 nation's 18:14 natural 19:6 Nazareth 10:4 nearly 12:18 16:16 16:19 need 4:4 8:1,13 9:9 10:22 11:3,21 13:16 15:14 18:4 23:5 needs 11:9 16:10 17:3 19:5 Nehring 14:4,5,6,7 neighbors 15:6 neither 25:11 networks 12:12 never 7:20 8:3 new 6:12,21,22 7:19 8:10,18 9:13 11:15 12:9,14,19 13:14 20:5 Newly 16:13 next 14:4 19:9 nine 14:17 none 22:1 North 1:20 3:19 4:10 Notary 25:7,20 note 22:9 notice 1:17 3:10,12	<hr/> O obviously 23:12 October 4:13 22:11 23:13 offered 19:19 office 8:6 Officer 6:15 often 18:4 Oh 6:3 Okay 24:2 Old 2:21 Olson 2:13 3:4 23:1 23:3,15,19,22 once 21:20 one 6:3 7:11 14:24 20:22,23 21:3,15 one's 11:24 only 6:9 17:22 open 3:24 opened 11:5 operate 8:18 13:11 operating 10:19 opportunities 9:3 19:23 opportunity 3:24 5:23 6:9 9:15 21:23 oral 5:4,12,13,19 order 5:19 13:9 23:4 organization 8:11 19:21 20:5 organizational 14:15 organized 10:13 other 10:18 13:13 16:8 22:24 23:23 otherwise 25:15 Ottawa 1:20 4:10 out 15:16 outcome 25:16 over 12:18 16:18,24 17:18 overhead 7:6 overview 10:7 own 23:4 ownership 3:13,18
				<hr/> P paper 4:6

<p>paperwork 23:18 parents 16:2 part 4:8 6:20 7:11 8:9,13 9:2 13:7 20:10 particular 16:4 particularly 15:23 parties 4:1 25:12,15 partnership 6:13 8:23 12:22 18:19 partnerships 12:7 20:7 past 14:17 patient 7:17,18 patients 7:14 8:22 13:16 20:9 patient-centered 19:4 pay 9:3 12:1 15:11 17:24 payment 13:13 peace 15:3 people 6:13 7:7 13:2 15:22 18:17 per 3:8 percent 16:20 17:13 17:15 person 4:15 9:12 16:4,7 personal 19:22 persons 15:5 16:9 person-centered 12:6 pertaining 22:17 physical 16:5 physician 12:12 20:7 physicians 12:18 place 4:7 10:12 Planning 3:12,23 plans 5:3 play 12:19 18:1 Plaza 2:21 please 5:13,16,17,21 22:9,12 pleased 10:6 18:9 point 23:4 policies 13:12 poor 13:1 15:6,24 16:11 population 8:2 Portability 5:2 position 19:18 possible 5:14 posted 22:15 potential 12:15 precious 13:2 prefer 22:22</p>	<p>premier 13:8 prepared 5:10 present 2:1 4:1 5:23 presentation 5:12 preserve 9:6 18:16 President 6:15,18 6:19 14:8 21:2,4,5 21:12,15,16 prevention-orient... 19:1 Previous 14:17 printed 4:6 Prior 5:16 privacy 4:23 privileged 7:8 11:10 18:4 probably 16:11 proceeding 25:13 proceedings 1:23 3:5 5:22 25:9 process 23:12 Professional 25:6 programs 7:19 8:13 16:23 17:2 project 1:10 3:7,14 3:20 4:2,4,16 6:2 21:7 22:9,18 23:6 promise 9:7 promote 15:4 19:23 promoting 12:23 properly 13:1 proposal 13:24 propose 3:17 proposed 4:4 protect 4:23 protected 5:5,8 protecting 12:23 Provena 1:11 3:7,14 3:15,15 6:11,15 6:19 7:9,13 8:4,10 9:11,23 10:8,14 10:16,21 11:17,19 13:18 14:9,10,11 14:18 15:9 16:15 16:24 17:4,8,9,10 17:10,11 18:1,10 19:13,15,21 21:6 Provena's 17:19 provide 5:16 10:22 18:6 20:7 22:2 provided 7:1,3 11:20 provider 11:7 providers 5:3 13:9 18:22 providing 5:19 provisions 16:21 17:16</p>	<p>public 1:9,17,19 2:5 3:7,21,22,24 4:7 4:10,22 6:9 22:16 24:3 25:7,20 Pundaleeka 21:8 purpose 3:6 15:10 pursuant 1:17 3:22 4:8 puts 15:22 P-u-n-d-a-l-e-e-k-a 21:8</p> <p style="text-align: center;">Q</p> <p>quality 7:17 11:24 12:10 13:20 19:1 19:20 quantity 19:2 question 23:1,17 questions 5:21 22:24 23:24 24:3 quote 15:19</p> <p style="text-align: center;">R</p> <p>race 13:12 racial 16:3 raised 8:20 rather 7:7 11:8 Re 1:10 read 3:10 receipt 3:13 recipients 13:15 recognize 18:3 recognized 18:6 record 3:10 6:17 13:5 18:9 20:21 22:7 reduced 25:10 refer 22:12 reform 12:2 refugees 16:4 regarding 5:21 regardless 11:24 15:11 16:5 17:23 registered 19:16 25:6 reimbursed 16:22 17:16 reimbursements 7:24 related 13:12 25:11 relations 14:14 relative 25:13 released 16:13 relevant 4:2,3 religion 13:13 religious 11:13 13:23 15:17 remain 12:22</p>	<p>remarkable 20:8 remarks 5:16,17 remind 22:5 renovations 7:19 Report 18:10 reporter 2:17 3:4 5:17 20:18 25:1,6 25:6 represent 17:22 representatives 6:1 represented 16:21 17:5,15,20 representing 11:12 request 14:1 requirements 3:11 residential 10:17 residents 13:21 Resource 19:17 resources 6:24 7:2 7:21 8:7 13:3 respect 9:5 19:24 responding 11:2,9 15:14 response 21:24 22:4 24:1 responsible 14:11 restrictive 13:11 resulted 16:14 Resurrection 3:16 6:11,20 10:3,5 11:17,20 13:19 14:10 18:20 19:14 20:4 Review 1:2 2:2,6 3:3,9 4:22 9:14 10:11 11:15 22:13 22:20 reviews 23:11 rewards 19:1,22 right 8:21 16:7 23:6 rise 12:14 Robert 21:10 role 8:24 12:20 14:11 17:24 19:19 rooted 12:8 RPR 2:18 rules 3:8 Russ 21:1</p> <p style="text-align: center;">S</p> <p>Sacred 9:22,24 safe 19:3 20:7 safety 7:17 19:20 Saint 1:11 3:7,14 6:15 7:9 10:8 17:9 19:15 21:6 same 8:20 16:7 Sandra 6:19</p>	<p>Sandy 21:18 SANGAMON 25:4 Sarode 21:7 savings 6:23 8:5 says 13:7 scheduled 4:8,13 22:10 scope 6:21 Second 22:21 see 6:1 seek 11:14 18:19 seen 20:1 senior 10:17 14:8 21:14 sent 22:18 September 4:17 22:15,16 Servants 10:1 serve 7:8 8:22 9:1 11:10,16 12:21 17:23 18:2,3,12 18:13 served 11:4 serves 10:24 21:18 service 13:21 15:7 15:21 16:14 services 1:2 2:1,6 2:20 3:3,9 4:22 9:14 10:11,23 11:8,15 14:8,16 15:18 17:1,19 18:7 22:13,20 set 12:13 several 20:21 21:8 severity 16:6 shapes 20:2 share 5:8 6:9 10:6 19:12 shared 12:13 Shorthand 25:6 sight 8:16 sign 10:23 signed 4:19 sign-in 5:20 similar 14:18 since 11:4 sincere 10:10 single 16:1 Sister 9:21 Sisters 9:8,22,24 10:2,4,5 11:22 six 10:15 19:16 sixty 16:16 Sixty-two 16:20 size 6:21 sizes 20:2 Slinkard 21:1 social 15:22</p>
--	--	---	--	---

<p>society 15:23 some 8:9 sorry 6:3 source 13:13 South 2:7,21 speaking 9:20,22 special 15:5 specific 17:1 spelling 5:18 spirit 9:10,13 11:3 11:22 15:14 spiritual 14:16 spirituality 14:16 sponsoring 13:24 Sponsorship 10:3 Springfield 1:4 2:22 22:21 ss 25:3 St 10:16 stability 9:1 staff 21:5 stages 19:5 stand 8:10 started 19:15 state 1:1 2:21 4:12 4:14 7:12 16:22 22:10 23:16 25:2 25:7,21 states 6:20 15:19 state's 13:8 staying 8:20 steeped 11:8 12:13 step 23:5,11 stewarding 13:2 story 9:15 Street 1:3,20 3:20 4:10 22:20 strength 12:6 strengthen 9:7 13:19 18:16 strive 15:7 16:9 strong 20:7 strongly 8:23 structure 6:22 8:19 struggling 8:14 stuff 23:8 submit 4:15,16 5:11 6:17 18:9 22:6,17 submitting 5:4 20:20 Suburban 21:12 success 7:5 Suite 2:7 support 7:21 8:24 9:13 13:5,17 14:9 19:13 20:21 21:1 21:3,9 supported 4:4 12:18</p>	<p>supporters 6:2 supporting 21:7 survival 8:3 sustaining 12:5 sweeping 12:3 system 7:11,22 8:3 9:2 10:9 13:14 14:8,17,20 18:15 18:23,24 19:2,3 systemness 8:4 systems 11:19 13:11 system's 7:15 S-a-r-o-d-e 21:7 S-i-i-n-k-a-r-d 21:2 _____ T take 4:7 10:12 23:5 taken 17:4,19 25:9 talented 12:17 team 12:18 19:17 teamwork 19:24 technological 7:16 tell 9:15 16:10 ten 14:18 tentatively 4:13 22:10 testified 22:2 testify 21:23 testimony 5:4,11,13 5:14,19 21:23 22:3 tests 8:3 text 5:11 thank 6:3,6,8 9:12 9:15,17 14:1,3 19:7,8,12 20:12 20:13,17 21:20,21 23:22 24:4 their 9:13 10:11 11:5 15:11 17:23 18:5 thereto 25:15 thing 23:4 think 4:20 7:15 Thomas 14:4,5 20:24 three 5:15 through 6:10,22 9:9 11:17 16:17 18:8 23:7,11 time 7:15 14:20 20:18 timely 10:13 times 18:3 today 3:3,6 4:9 6:1 9:12,23 10:6 11:12 12:7 14:9 16:10</p>	<p>today's 3:5 5:22 together 18:21 20:6 Tom 14:7 total 17:11 totaled 16:18 tradition 13:20 traditions 12:8 TRANSCRIPT 1:23 transfer 3:13,17 transform 12:3 15:8 transparent 19:2 treated 16:6 true 11:22 12:22 truly 12:15 trust 18:5 21:12 two 4:5 5:14,16 type 8:6 typed 4:6 types 23:10 typewriting 25:10 T-h-o-m-a-s 14:5 _____ U ultimately 7:14 unborn 16:1 under 8:10,18 25:10 underinsured 16:1 underscore 17:24 underserved 15:6 underway 8:11 uninsured 15:24 unique 16:6 United 15:19 21:5 units 19:18 unprecedented 7:23 until 5:22 22:16 _____ V valid 5:6 values 12:14 14:12 various 20:2 23:10 verbal 4:2 very 10:6,7 11:6 14:2 20:19 viability 6:22 Vice 14:8 21:11,14 Villa 17:11 vision 14:12 15:3 20:10 vitality 12:20 vulnerable 13:1 15:7,24 _____ W Walsh 20:22 want 20:17 wanting 4:15</p>	<p>Watson 19:9,10,10 way 10:14 21:5 ways 7:20 website 22:14 wellness 15:5 well-being 12:15 were 25:9 West 1:3 22:20 we'll 23:13 we're 4:20 5:24 Wheaton 14:19 while 6:24 whole 10:9 17:4,19 Wiebking 6:18 willingness 13:8 wishes 21:22 22:2 women 11:13 13:23 work 8:11 14:18 15:2 18:5,22 19:22 20:6 worked 14:20 20:2 worth 16:7 written 4:1,15 5:4,6 5:11,11 22:6,17 Wysocki 21:10 W-a-l-s-h 20:23 W-a-t-s-o-n 19:11 W-y-s-o-c-k-i 21:10 _____ Y Yeah 23:2 year 19:17,19 years 9:8 14:17,18 15:9 19:16 20:1 _____ \$ \$1.6 17:18 \$114.5 16:21 \$12 16:24 \$161,000 17:20 \$186 16:15,20 \$25 16:19 \$35 16:18 \$39.7 17:15 \$511,000 17:6 \$58 17:12 \$622,383,667 3:20 _____ 0 084-001390 2:19 _____ 1 1 10:22 1-800-280-3376 2:24 1/2 4:6 10 4:9</p>	<p>10:00 1:19 10:30 1:19 24:5 100 9:8 11 4:6 11-051 1:10 3:7,14 1130.910 4:8 12th 22:11 12th-13th 4:13 122 2:7 125 15:9 13th 22:11 15 2:21 20:1 150 1:20 4:10 16 10:16 17.5 17:13 1882 11:5 1996 5:2 1997 10:22 _____ 2 2nd 1:3 2010 16:14 17:7,12 18:10 2011 1:18 4:9,13,17 22:17 217 2:23 217-782-3516 1:5 217-785-4111 22:23 22nd 4:17 22:17 22,000 12:19 26th 1:18 4:9 29 17:12 _____ 3 3 15:17 314-814-6226 2:9 333 3:19 _____ 4 480-bed 3:18 _____ 5 5,000 12:18 522-2211 2:23 525 1:3 22:20 _____ 6 6th 22:15 60432 4:11 60603 2:8 62701 2:22 62761-0001 1:4 22:21 68 17:15 _____ 7 7 2:7</p>
--	---	--	---	--

8				
84:6				
9				
94:17 22:16				