

MEMO

Re: Public Hearing  
Resurrection Medical Center # 11-047

Date: September 21, 2011

Place: Oriole Park 5430 North Olcott Avenue Chicago

Time: 10:00 am

Hearing Officers: Juan Morado and Dale Galassie

**RECEIVED**

SEP 27 2011

HEALTH FACILITIES &  
SERVICES REVIEW BOARD

- 
- 1 Individual was in attendance but provided no testimony
  - 4 Individuals provided support testimony
  - 16 Individuals provided written testimony
  - 0 Individuals provided opposition testimony



STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Form**

Facility or Project Name: Resurrection Medical Center

Project Number: 11-047

Date: September 21, 2011 Time: 10:00 am

**TESTIMONY TO SUPPORT PROJECT**

IDENTIFICATION

Name (Please Print)

Sister Hedwig Kuczynski

City

Chicago

Zip

60631

Signature

Sister Hedwig Kuczynski, CR

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

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STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Form**

**Facility or Project Name:** Resurrection Medical Center

**Project Number:** 11-047

**Date:** September 21, 2011      **Time:** 10:00 am

**TESTIMONY TO SUPPORT PROJECT**

IDENTIFICATION

Name (Please Print) John Baird

City Chicago Zip 60631

Signature J Baird

I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Resurrection Health Care

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STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Form**

Facility or Project Name: Resurrection Medical Center

Project Number: 11-047

Date: September 21, 2011 Time: 10:00 am

**TESTIMONY TO SUPPORT PROJECT**

IDENTIFICATION

Name (Please Print)

Bob Bulger

City

Chicago

Zip

60631

Signature

Robert J. Bulger

- I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Resurrection Health Care



STATE OF ILLINOIS  
**HEALTH FACILITIES AND SERVICES REVIEW BOARD**

**Public Hearing Form**

Facility or Project Name: Resurrection Medical Center

Project Number: 11-047

Date: September 21, 2011 Time: 10:00 am

**TESTIMONY TO SUPPORT PROJECT**

IDENTIFICATION

Name (Please Print)

Brian Crawford

City

Chicago

Zip

60631

Signature

Brian Crawford

- I. REPRESENTATION (This section is to be filled if the witness is appearing on behalf of any group, organization or other entity.)

Entity, Organization, etc. represented in this appearance (i.e., ABC Concerned Citizens for Health Care)

Resurrection Health Care

PUBLIC HEARING TESTIMONY  
SEPTEMBER 8, 2011

IHFSRB Project #11-047  
RESURRECTION MEDICAL CENTER

I am Sister Hedwig Kuczynski, a member of the Religious Congregation of the Sisters of the Resurrection. I serve on the Sponsorship Board of Resurrection Health Care.

I am speaking today on behalf of my own Congregation, as well as the co-Sponsors of Resurrection Health Care, the Sisters of the Holy Family of Nazareth, and the Member Body of Provena Health, the Franciscan Sisters of the Sacred Heart, the Servants of the Holy Heart of Mary and the Sisters of Mercy of the Americas.

I would like to welcome all of you who have joined us here today and express my sincere appreciation to the Illinois Health Facilities and Services Review Board for the conscientious and hard work done to enable this hearing to take place in a timely and organized fashion.

I am representing the five communities of women religious, who in faith and hope, seek the approval of the Illinois Health Facilities and Services Review Board to form a new Catholic health Ministry to serve the citizens of Illinois through a merger of Provena Health and Resurrection Healthcare Corporation, and our combined hospitals and other care facilities and providers..

As individual health systems, Provena Health and Resurrection Healthcare have long provided compassionate healing to those in need. In keeping with the true spirit of the courageous Sisters who came before us, ours have been ministries deeply focused on quality care for all, regardless of one's ability to pay.

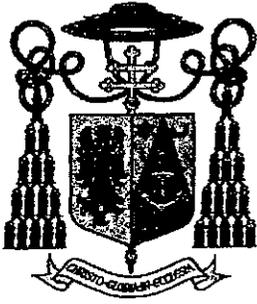
Now, as we anticipate Health Reform and the sweeping changes that will transform the delivery of care as we have come to know it, we are keenly aware that the key to sustaining and growing our person-centered Mission lies in the strength of enduring partnerships we forge today.

Jointly rooted in the traditions of Catholic healthcare, the new Ministry would be distinguished by an ability to deliver quality care across the continuum from a broad and complementary base of leading edge hospital and other care locations, link with committed physician networks. From a foundation steeped in a shared heritage and set of values, the new Ministry would give rise to an enormous potential to truly improve the wellbeing of generations of Illinois residents to come.

With a dedicated and talented combined team of nearly 5,000 physicians, both employed and independent, supported by over 22,000 employees, the new Ministry will play an important role in the economic vitality of the communities in which we serve through our hospitals and other facilities. Above all, our partnership will remain true to the hallmarks of our Catholic identity: promoting and protecting the dignity of every individual from conception to death, caring for the poor and vulnerable and properly stewarding our precious people and financial resources.

Before I conclude, I would like to also enter into the record a letter of support from His Excellency, Francis Cardinal George, Archbishop of Chicago. In his letter, he says, in part, "...I am grateful for the willingness of our state's premier Catholic providers to collaborate in order to meet the current challenges of health care. As they do now, the combined systems will operate without any restrictive admissions policies related to race, ethnic background, religion, payment





## ARCHDIOCESE OF CHICAGO

OFFICE OF THE ARCHBISHOP

March 17, 2011

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, Illinois 62761

Dear Ms. Avery,

Resurrection Health Care Corporation and Provena Health have proposed a merging of the two systems that will better position the combined system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to them for care. This system merger is intended to improve the financial viability of both entities as well as enhance patient, employee and medical staff satisfaction. Through a shared culture and integrated leadership, this merger would also position the combined system for innovation and adaptation under health care reform.

The proposed merger will position Resurrection and Provena to strengthen and improve access to Catholic health care in Illinois. This has long been an area of great interest and concern for me, and I am grateful for the willingness of two of our state's premier Catholic providers to collaborate in order to meet the current challenges in health care. As they do now, the combined systems will operate without any restrictive admissions policies related to race, ethnic background, religion, payment source, or any other factor. The new system will continue to admit Medicare and Medicaid recipients and to care for those patients in need of charity care.

This proposed merger has my full support and I can assure you that both Resurrection Health Care and Provena Health are working together collegially and in the best interests of their communities to strengthen and improve access to high quality, highly accountable Catholic health care in the State of Illinois.

Sincerely yours,

A handwritten signature in cursive script, reading "Francis Cardinal George, O.M.I.", is positioned above the typed name.

Francis Cardinal George, O.M.I.  
Archbishop of Chicago

PUBLIC HEARING TESTIMONY  
SEPTEMBER 8, 2011

IHF SRB Project #11-047  
RESURRECTION MEDICAL CENTER

Good morning, my name is John Baird. I am the Executive Vice-President and Chief Executive Officer of Resurrection Medical Center. Resurrection Medical Center is an award-winning full service medical center located on the northwest side of Chicago. It is the nearest hospital to O'Hare Airport, and serves the neighborhoods of Edison Park, Jefferson Park, Edgebrook, Belmont/Cragin and Norwood Park.

Resurrection Medical Center is part of the system of hospitals and other health care facilities known as Resurrection Health Care. Resurrection Health Care is a Catholic health care system co-sponsored by the Sisters of the Resurrection and the Sisters of the Holy Family of Nazareth.

Resurrection Health Care Corporation and Provena Health are proposing a merger of the two systems that will better position the combined new Ministry's hospitals, long term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities for care. Details on the decision to merge and the structure of the transaction are included in the Certificate of Need Applications filed in July, 2011.

After the merger, Resurrection Medical Center will continue to operate as a Catholic facility, consistent with the Ethical and Religious Directives for Catholic Health Care. We will continue to operate as a general acute care hospital and no change in our license will be required. We do not expect any hospital program, service or staffing changes to occur as a result of this merger.

Our hospital's generous financial assistance policy was compared side-by-side with the financial assistance policy of Provena hospitals and we have jointly developed a comprehensive new financial assistance policy for the proposed new Ministry that is even more generous. Our policy is patient and family centered and appropriately identifies patients that are unable to pay for medically necessary services. It is also our goal to provide accessible and effective health services while maintaining our fiscal viability. Efforts will be made to effectively communicate the availability of financial assistance to patients, families and the communities we serve.

Our hospital will continue to follow the Illinois Hospital Uninsured Patient Discount Act, the Illinois Fair Patient Billing Act, and all other applicable laws relating to the provision of care to the underserved.

In summary, this proposed merger will enable this hospital and its current and new sister facilities to strengthen access to high quality, Catholic Health Care, improve our combined financial viability, enhance clinical capabilities, improve employee and medical staff satisfaction and, importantly, positions the new health care system for innovation and adaptation under health care reform.

Thank you for this opportunity to explain the importance and value to the community of this proposed merger.



9/20/11  
Date

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John Baird  
Executive Vice President and CEO  
Resurrection Medical Center

PUBLIC HEARING TESTIMONY  
September 8, 2011

IHFSRB Project #11-047 Resurrection Medical Center  
Testimony of Bob Bulger, FACHE  
Senior Vice President, Mission  
Resurrection Health Care

Good morning. My name is Bob Bulger. I am Senior Vice President of Mission for Resurrection Health Care. I am here today in support of the merger of Provena Health and Resurrection Health Care. In my role with Resurrection Health Care, I am responsible for System Clinical Ethics activities and community benefit reporting. I also serve as Coordinator of the Ministerial Leadership Preparation Program of the Francis Cardinal George Center for Ministerial Leadership and oversee interpreter services for those with limited English proficiency.

In my 20 years with Resurrection, as well as through my experience as a Permanent Deacon for the Archdiocese of Chicago since 2002, I have experienced firsthand the positive impact we can make in the health of our communities' underserved and poor populations. At Resurrection Health Care, we strive to provide compassionate, family-centered care to everyone who walks through our doors. Motivated by a reverence for life and respect for those we serve, we are committed to improving the health and well-being of our community and serving all patients, regardless of financial means.

Recent statistics show that Resurrection Health Care delivered a total community benefit of over \$206 million. **Resurrection Medical Center** delivered a total 2010 community benefit of \$25.6 million, \$2.4 million of which represented charity care at cost and \$3.5 million of which represented bad debt at cost. The remaining \$19.7 million represented activities including donations, volunteer services, language assistance,

educational programs, unpaid costs of government-sponsored care, research and subsidized health services. These numbers include all reportable contributions required by the Illinois Community Benefits Act.

These amounts not only represent an enduring commitment to serve all regardless of their ability to pay, but also underscore the critical role Catholic health care plays in the communities we serve, especially during difficult economic times.

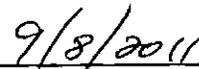
I am pleased to submit into the record Resurrection Health Care's 2010 Community Report, which highlights more details and personal testimonies about our commitment to providing compassionate, family-centered care to everyone in our communities.

With ongoing changes to our health care delivery system, Catholic health care institutions are at the forefront of providing access to care to our communities, which include millions of current and potential patients. This is why we are seeking approval of our merger with Provena Health by the Illinois Health Facilities and Services Review Board. By joining together, we can continue to bring access to outstanding care and service to everyone who enters our doors.

Sincerely,

 Bob Bulger FACHE

Bob Bulger, FACHE  
Senior Vice President, Mission  
Resurrection Health Care

 9/8/2011

Date

PUBLIC HEARING TESTIMONY  
SEPTEMBER 8, 2011

IHFSRB Project #11-047  
RESURRECTION MEDICAL CENTER

Good morning. My name is Brian Crawford. I am Vice President of Public Affairs for Resurrection Health Care. On behalf of Resurrection Health Care and my colleagues at Provena Health, I would like to express our gratitude to the Illinois Health Facilities and Services Review Board for giving us and our supporters, stakeholders and community partners the opportunity to speak at today's public hearing. We also respect and appreciate the conscientious work done at this hearing by both the hearing officer and court reporter.

I especially would like to note the presence of Mr. Belassie, a member of the Illinois Health Facilities and Services Review Board and thank him/her for coming today. We were delighted to share with him/her and others in attendance, our excitement about the benefits of the proposed merger.

We appreciate any sincere concerns that anyone may have relating to the merger of Provena Health and Resurrection Health Care. We believe that there are few, if any, legitimate concerns that may exist regarding this proposed merger and those have been addressed in the testimony of the numerous individuals who have spoken here today.

The testimony today from hospital leaders, our religious Sponsors, community leaders, elected officials, physicians, employees, civic leaders, and other supporters paint a clear picture of enthusiastic support for the merger of Provena Health and Resurrection Health Care.

This hearing has been about the merits of the proposed merger of two Catholic Health Care systems with many similarities and many opportunities to work as one to improve access to quality health care service to millions of Illinoisans. We plan to expand access to quality health care. We do not plan to close any hospital services, programs or reduce staffing at our care delivery sites.

Both Resurrection and Provena have been committed to serving their respective communities without regard to race, ethnic background, financial resources or any other background factor, for almost 100 years. Separately, we are proud of the mission-driven charitable policies of both organizations. We have submitted into the record a new and even more generous policy, because we feel it is the right thing to do and because as a larger health care system, we expect to have more opportunity to provide financial assistance programs while still maintaining the financial viability we need in order to serve our communities.

I thank the many people who have come out today to express the support of this project. On behalf of Resurrection Health Care and Provena Health, we thank the Review Board for its consideration of this worthy project. If there is additional information that was not answered in today's hearing, we will submit it during the public comment period.

Thank you.



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Brian Crawford  
Vice President, Public Affairs  
Resurrection Health Care

9-8-11

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Date



19065 Hickory Creek Drive, Suite 300  
Mokena, IL 60448  
708 478 7967 Tel



7435 West Talcott Avenue  
Chicago, IL 60631  
773 792 5555 Tel

August 17, 2011

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield IL 62761

RE: IHFSRB Projects #11-40 -- #11-53

Dear Ms. Avery,

In early July, after several months of talks among the Sponsoring Congregations and between the Boards of Provena Health and Resurrection Health Care, as well as due diligence and discernment, we reached an agreement to come together to form a new patient, resident and family centered health Ministry that will serve a large portion of Illinois. The size and scope of the new Ministry will improve financial viability through a new structure that focuses on savings in corporate and administrative costs, while concentrating resources in our local health care ministries where care is provided. A new parent organization will oversee the existing Provena Health and Resurrection Health Care corporations.

Throughout the lengthy and thorough decision process, we came to realize our unique similarities. Our new Ministry will support innovation and growth under health reform. The new Ministry will be designed to excel at the patient, resident and family experience and provide high quality care and value across the continuum. In partnership with our physicians and employees, we are committed to building healthy communities by identifying community health needs and developing strategies to keep people healthy, as well as caring for the sick.

More than 4.5 million people live in areas we serve. The combined Ministry will encompass 13 hospitals, 28 long-term care and senior residential facilities, more than 50 primary and specialty care clinics, six home health agencies and the second largest behavioral health services program in the state. In addition, the Ministry includes Resurrection University, a fully-accredited, not-for-profit, Catholic-based specialty school for health sciences. We will have nearly 5,000 physicians and more than 22,000 employees.

We would like to express our sincere gratitude to the Illinois Health Facilities and Services Review Board for giving us the opportunity to tell our story at today's public hearing. We respect and appreciate the conscientious work to make this series of hearings possible so that we, our supporters, stakeholders and community partners have the opportunity to speak about our plans.

Sincerely,

Guy R. Wiebking  
President and Chief Executive Officer  
Provena Health

Sandra Bruce, FACHE  
President and Chief Executive Officer  
Resurrection Health Care

Sponsored by the Franciscan Sisters of the Sacred Heart, the Servants of the Holy Heart of Mary, the Sisters of the Holy Family of Nazareth, the Sisters of Mercy of the Americas and the Sisters of the Resurrection

# ILLINOIS HEALTH FACILITIES and SERVICES REVIEW BOARD

## Public Hearing Register

Project: Resurrection Medical Center #11-047  
 Location: Oriole Park 5430 North Olcott Avenue Chicago, IL

Date: September 21, 2011  
 Time: 10 AM

### ATTENDANCE/NO TESTIMONY ON PROJECT

✓ #	NAME (PLEASE PRINT)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED OR RESIDENT (PLEASE PRINT)	CITY (PLEASE PRINT)	(S) SUPPORT (O) OPPOSED (N) NEUTRAL (PLEASE PRINT)
1	Sister Hedwig Kuczyński, OR	Spanson AHC	Chicago	S
2	JOHN BATH	HEO--RMC	CHICAGO	S
3	ROBERT BULGER	RHC	CHICAGO	S
4	BRUNO GARCIA	RHC	Chicago	S
5	THEODORE RYAN FEVERO	Chicago Resident	Chicago	N
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11				
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14				

PUBLIC HEARING TESTIMONY

September 8, 2011

IHFSRB Project #11-047

RESURRECTION MEDICAL CENTER

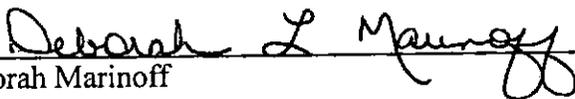
My name is Deborah Marinoff and I am an employee in the Intensive Care Unit (ICU) at Resurrection Medical Center. I am here today in support of the proposed merger of Provena Health and Resurrection Health Care.

I believe that a merger between Resurrection Health Care and Provena Health will position Resurrection Medical Center as well as the other Resurrection and Provena facilities to best serve the health care needs of patients in our communities. My employers have assured me that Resurrection Medical Center will continue to operate as a Catholic facility and that they do not expect my job to be in jeopardy as a result of this merger. I feel confident that the combined System will expand access to health care and improve employee and physician satisfaction through our shared vision and value system.

I am just one of the 22,000 employees that will collaborate in this new System to contribute to the health and welfare of millions of patients in Illinois.

I fully support the Certificate of Need that will bring Resurrection Medical Center into the new system formed by the merger of Provena Health and Resurrection Health Care. Thank you for the opportunity to present my testimony.

Sincerely,



Deborah Marinoff  
Employee  
Resurrection Medical Center

8/16/11  
Date

August 8, 2011

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761

**Project Number: 11-047**

Dear Ms. Avery,

I am a resident of Resurrection Retirement Center, an independent and assisted living center that is part of the Resurrection Health Care system. I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

Resurrection Health Care facilities, like my local hospital Resurrection Medical Center, provide access to high quality care for seniors throughout Chicagoland and serve many of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger, they will continue to provide at least the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger will help preserve access to quality, community-based health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,



Marie Bertsch  
Resident,  
Resurrection Retirement Community



ALDERMAN MARY O'CONNOR

41ST WARD

August 8, 2011

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761

**Project Number: 11-047**

Dear Ms. Avery,

I am the alderman of Chicago's 41<sup>st</sup> Ward, home of Resurrection Medical Center. I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

Resurrection Medical Center and affiliated Resurrection Health Care facilities have provided access to high quality care for my constituents. For many of my constituents, the hospital has cared for multiple generations of friends and family members. As a proud alumnus of Resurrection High School, I know first hand the commitment of the Sisters of the Resurrection to their ministries of service. I am pleased that under the terms of this proposed merger, the facilities they will co-sponsor will continue to provide at least the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger will help preserve access to quality, community-based health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

Mary O'Connor  
Alderman, 41<sup>st</sup> Ward

PUBLIC HEARING TESTIMONY

September 8, 2011

IHFSRB Project #11-<sup>047</sup>~~049~~  
RESURRECTION MEDICAL CENTER

**RECEIVED**

SEP 27 2011

HEALTH FACILITIES &  
SERVICES REVIEW BOARD

Good morning. My name is Victor P. Mokarry, M.D., I am the President of Resurrection Medical Center's Medical Staff and I am testifying on behalf of my fellow physicians in support of the proposed merger of Provena Health and Resurrection Health Care. This merger will enable more and better resources to be brought to our hospital, which in turn will benefit the community we serve.

The larger scale of the combined system will result in enhanced programs and services and make them available more cost-effectively in this era of health care reform and changes in reimbursement. Our hospital and our community will benefit from such program enhancements and continuation of projects designed to best serve the patient community. Examples include completion of an integrated electronic health record (EHR) system already underway and anticipated to be implemented system-wide, enhanced physician practice-hospital integration, more efficient equipment planning, replacement and procurement systems, and expanded material management programs. All of these improvements that benefit the community are partly the result of new economies of scale, sharing of best practices for quality, and other benefits that being part of a larger system will bring.

A combined Resurrection Health Care and Provena Health system will better position the new system's hospitals, including Resurrection Medical Center and its long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system

Victor P. Mokarry, M.D.  
President of Medical Staff  
Public Hearing Testimony  
IHFSRB Project #11-049 Resurrection Medical Center  
Page 2

merger is intended to preserve and expand access to health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

A handwritten signature in black ink, appearing to read "Victor Mokarry", written over a horizontal line.

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Victor P. Mokarry, M.D.  
September 8, 2011  
Medical Staff President  
Resurrection Medical Center



August 8, 2011

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761

**Project Number: 11-047**

Dear Ms. Avery,

I am the Regional Director of Health Initiatives and Patient Navigation Services for the American Cancer Society, Chicago Region. Resurrection Medical Center and Resurrection Health Care institutions are critical partners in our mission to help persons who face cancer through research, patient services, early detection, treatment and education.

I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

Resurrection Health Care institutions provide access to high quality care for families throughout Chicagoland and serve many of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger, they will continue to provide at least the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger will help preserve access to quality, community-based health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

A handwritten signature in cursive script that reads "Sandra O. Lightfoot".

Sandra O. Lightfoot, MPH  
Regional Director, Health Initiatives and Patient Navigation Services  
American Cancer Society, Chicago Region



## CITY OF PARK RIDGE

505 BUTLER PLACE  
PARK RIDGE, IL 60068  
TEL: 847 / 318-5200  
FAX: 847 / 318-5300  
TDD: 847 / 318-5252

OFFICE OF THE CITY CLERK

August 16, 2011

Ms. Courtney Avery, Administrator  
Illinois Health Facilities & Services Review Board  
525 West Jefferson  
Springfield, IL 62761

Project: 11-047

Dear Ms. Avery,

I am the Clerk of the City of Park Ridge. I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

My family has personally been served by Resurrection for more than 50 years. The hospital's focus on innovation and professional care has never wavered but always reached for quality patient service. This merger will continue their path to excellent health care for our community.

Resurrection Health Care facilities that serve Park Ridge, including the Belmont-Harlem Ambulatory Surgery Center, provide access to high quality care for families throughout our city and Chicagoland. In addition, they serve many of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger they will continue to provide at least the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger will help preserve access to quality, community-based health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

Betty Henneman  
Clerk  
City of Park Ridge

COUNTY BUILDING  
118 N. CLARK STREET  
ROOM 567  
CHICAGO, IL 60602  
(312) 603-4393  
(312) 603-1154 FAX



DISTRICT OFFICE  
6650 N. NORTHWEST HIGHWAY  
CHICAGO, IL 60631  
(773) 774-8554  
(773) 774-2901 FAX

**PETER N. SILVESTRI**  
COMMISSIONER - 9TH DISTRICT  
COOK COUNTY BOARD OF COMMISSIONERS

August 8, 2011

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761

**Chairman**  
Zoning & Building  
Litigation

**Vice-Chairman**  
Contract Compliance  
Environmental Control  
Provident Hospital  
Stroger Hospital  
Human Relations  
Law Enforcement  
Legislation and  
Intergovernmental

**Member**  
Construction  
Finance  
Public Health  
Health and  
Hospitals  
Family Court  
Roads and Bridges  
Rules  
Zoological  
Forest Preserve  
Real Estate

**Project Number: 11-047**

Dear Ms. Avery,

I am the Cook County Commissioner for the 9<sup>th</sup> District and President of Elmwood Park, a city within Resurrection Medical Center's service area. I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

Resurrection Health Care hospitals have provided access to high quality care for my constituents in Elmwood Park and the 9<sup>th</sup> District and serve many of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger, they will continue to provide at least the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger will help preserve access to quality, community-based health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

Peter N. Silvestri  
Cook County Commissioner, 9<sup>th</sup> District  
President, Village of Elmwood Park

9th District  
Northwest side of Chicago  
Elmwood Park, Glenview, Harwood Heights, Melrose Park, Morton Grove, Niles, Norridge, Oak Park, Park Ridge, River Forest,  
River Grove, Rosemont, Schiller Park, Unincorporated Maine Township, Norwood Park Township.

[www.petersilvestri.com](http://www.petersilvestri.com)



Printed on Recycled Paper



Rahm Emanuel  
Mayor

Department of Police • City of Chicago  
3510 South Michigan Avenue • Chicago, Illinois 60653

Garry F. McCarthy  
Superintendent of Police

August 16, 2011

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761  
**Project Number: 11-047**

Dear Ms. Avery,

I am the Commander for the 16<sup>th</sup> District of the Chicago Police Department, and I am happy to support the proposed merger of Provena Health and Resurrection Health Care.

Resurrection Health Care hospitals, like Resurrection Medical Center, are critical partners in our mission to protect the health and safety of our community's residents. Resurrection Health Care institutions provide access to high quality care for families throughout Chicagoland and serve many of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger, they will continue to provide at least the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger will help preserve access to quality, community-based health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

A handwritten signature in black ink, appearing to read "D. McNaughton".

David McNaughton  
Commander  
16<sup>th</sup> District, Chicago Police Department



# Edison Park CHAMBER OF COMMERCE

6730 N. Olmsted Avenue • Chicago, Illinois 60631  
Telephone: (773) 631-0063 • Fax: (773) 631-5224 • Website: www.edisonpark.com

August 8, 2011

## OFFICERS

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Patsy Martin  
*Vice-President*

Pamela Russell  
*Treasurer*

Kathleen Kreher  
*Secretary*

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*Balance Healing Center*

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*Ek Automotive*

George McCarthy  
*Pinnacle Graphics*

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*AT&T*

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*Real Network Solutions*

John Staunton  
*Sir Speedy Printing &  
Marketing Services*

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*Yes I Am Show Business*

Millisa Vasich  
*Happy Child Day Care*

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*Charter One*

Mary O'Connor  
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Melissa Panizzi

## ASSISTANT EXECUTIVE DIRECTOR

Alison Froeschle

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761

**Project Number: 11-047**

Dear Ms. Avery,

I am the executive director of the Edison Park Chamber of Commerce. As the leading advocate of business in our community for nearly 25 years, the Edison Park Chamber of Commerce is happy to support the proposed merger of Provena Health with Resurrection Health Care.

Resurrection Health Care institutions, like Resurrection Medical Center, provide access to high quality care for families throughout Chicagoland and serve many of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger, they will continue to provide at least the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger will help preserve access to quality, community-based health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

Melissa Panizzi  
Executive Director

"Working Together To Better Edison Park"

# NORWOOD PARK FIRE DEPARTMENT

Established in 1941

7447 W. LAWRENCE AVENUE • HARWOOD HEIGHTS, IL 60706-4796  
(708) 867-5428 • FAX (708) 867-0955

*Fire Chief*  
Kevin J. Stenson August 15, 2011

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761

**Project Number: 11-047**

Dear Ms. Avery,

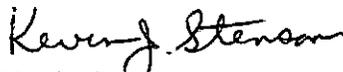
I am the Fire Chief of the Norwood Park Fire Protection District which includes Norridge, Harwood Heights and unincorporated Norwood Park Township. I am happy to support the proposed merger of Provena Health and Resurrection Health Care institutions, including Resurrection Medical Center.

Resurrection Medical Center is a critical partner in our mission to protect the safety of our community's residents. Resurrection Health Care institutions provide access to high quality care for families throughout Chicagoland and serve many of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger, they will continue to provide at least the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger will help preserve access to quality, community-based health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,



Kevin Stenson  
Fire Chief  
Norwood Park Fire Protection District



720 Garden Street  
Park Ridge, Illinois 60068  
Phone: 847-825-3121  
Fax: 847-825-3122  
www.parkridgechamber.org

**2011 BOARD MEMBERS**

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Park Ridge Financial Advisors

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*Director*  
Falkor Group

August 8, 2011  
Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761

**Project Number: 11-047**

Dear Ms. Avery,

As the executive director of the Park Ridge Chamber of Commerce, I'm writing on behalf of the board of directors in support of the proposed merger of Provena Health and Resurrection Health Care.

Resurrection Health Care institutions that serve Park Ridge, including Resurrection Medical Center, are a vital part of the business and healthcare community that makes our city a wonderful place to live and to work. Resurrection Health Care facilities provide access to high quality care for families throughout our city and Chicagoland and serve many of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger, they will continue to provide at least the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger will help preserve access to quality, community-based health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

We fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

Gail Haller  
Executive Director  
Park Ridge Chamber of Commerce



August 8, 2011

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761

**Project Number: 11-047**

Dear Ms. Avery,

I am a Vice President with PNC Bank and the manager of PNC's Monroe and Dearborn downtown Chicago branch. I also serve as a member of the Board of Resurrection Medical Center. I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

Resurrection Health Care hospitals provide access to high quality care for families throughout Chicagoland and serve many of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger, they will continue to provide at least the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger will help preserve access to quality, community-based health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

A handwritten signature in black ink, appearing to read 'Matthew Toles'.

Matthew Toles  
Vice President, PNC Bank  
Board Member, Resurrection Medical Center

Your community resource for comfort, care and education.

# Rainbow Hospice and Palliative Care

1550 Bishop Court  
Mount Prospect, IL 60056  
P: 847-685-9900  
F: 847-294-9613  
Toll Free: 888-70-RAINBOW  
www.RainbowHospice.org

St. Joseph Hospital  
2900 N. Lake Shore Drive  
Manor Building  
Chicago, IL 60657  
P: 773-237-5950  
F: 773-348-2493

August 8, 2011

Patient and  
Family  
Services

Bereavement  
Support

Palliative Care  
Consultation

LIFE Institute  
for Learning

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761

**Project Number: 11-047**

Dear Ms. Avery,

I am President and CEO of Rainbow Hospice and Palliative Care, an accredited community health organization that has provided comfort and dignity for individuals at the end of their lives for more than a quarter century. We are co-sponsored by Resurrection Health Care and serve residents of Cook, Lake, McHenry, Kane, DuPage and Will Counties.

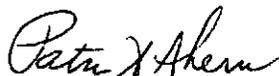
I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

Resurrection Health Care hospitals, including Resurrection Medical Center, have provided access to high quality care for the families our organization serves and many of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger, they will continue to provide at least the same levels of service to the poor and underserved.

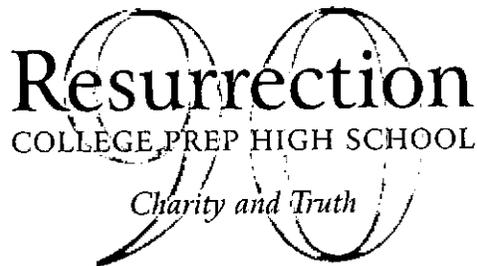
A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger will help preserve access to quality, community-based health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,



Patricia Ahern  
President & CEO  
Rainbow Hospice & Palliative Care



Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761

August 15, 2011

**Project Number: 11-047**

Dear Ms. Avery,

I am the president/ principal of Resurrection College Prep High School. Our mission is to help young women realize their true potential through a combination of outstanding educational programs, diverse leadership opportunities, and caring faculty, staff, and administrators. Like Resurrection Medical Center, we are sponsored by the Sisters of the Resurrection.

I write this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

Resurrection Health Care institutions provide access to high quality care for many of our families as well as families throughout the Chicago-land area and serve many of Chicago's most challenged communities. I am pleased that under the terms of this proposed merger, Resurrection Health Care will continue to provide at least the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger will help preserve access to quality, community-based health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system that will be formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

Dr. Lynne Saccaro  
President/Principal



# St. Monica Parish

5136 North Nottingham Chicago, IL 60656-3696  
(773) 763-1661

August 8, 2011

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761

**Project Number: 11-047**

Dear Ms. Avery,

I am a Catholic priest at St. Monica Parish and Pastor Emeritus of St. Eugene Parish both located in Chicago. In addition, I am involved in the ministries of the Interfaith Airport Chapels of Chicago and serve on the Metropolitan Tribunal of the Archdiocese of Chicago.

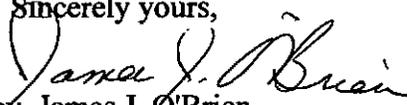
I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

Resurrection Medical Center and Resurrection Health Care institutions are critical partners in our mission to provide spiritual support and healing to families throughout Chicagoland. Resurrection Health Care facilities provide access to high quality care for Chicagoland families and serve many of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger, they will continue to provide at least the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger will help preserve access to quality, community-based health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely yours,

  
Rev. James J. O'Brien  
St. Monica Parish

ILLINOIS SENATE



September 1, 2011

**Dan Kotowski**

STATE SENATOR  
33rd DISTRICT

Committees

Appropriations II, Chairperson  
Appropriations I, Vice-Chairperson  
Criminal Law  
Higher Education  
Revenue

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 West Jefferson  
Springfield, IL 62761

**Project Number: 11-047**

Dear Ms. Avery,

I am the state senator for the 33<sup>rd</sup> District, an area served by Resurrection Medical Center. I am writing this letter in support of the proposed merger of Provena Health and Resurrection Health Care.

Resurrection Health Care hospitals have provided access to high quality care for my constituents and serve many of the Chicago area's most challenged communities. I am pleased that under the terms of this proposed merger, they will continue to provide at least the same levels of service to the poor and underserved.

A combined Resurrection Health Care and Provena Health will better position the new system's hospitals, long-term care facilities, outpatient centers and other programs and facilities to continue to serve the patients and communities that have traditionally looked to those facilities and programs for care. This system merger will help preserve access to quality, community-based health care; improve financial viability; improve patient, employee, and medical staff satisfaction through a shared culture and integrated leadership; and position the combined system for innovation and adaptation under health care reform.

I fully support the Certificate of Need that will bring this hospital into the new system formed by the merger of Provena Health and Resurrection Health Care.

Sincerely,

A handwritten signature in cursive script that reads "Dan Kotowski".

Dan Kotowski  
State Senator  
33<sup>rd</sup> District

M118 Capitol Building ♦ Springfield, IL 62706 ♦ 217-782-3875 ♦ 217-782-2115 (fax)  
e-mail: dan@senatorkotowski.com