Roate, George 12-010 ADDITIONAL INFORMATION

From: Joseph Van Leer [JVanLeer@Polsinelli.com]
Sent: Monday, January 30, 2012 4:20 PM
To: Roate, George
Cc: Kara Friedman
Subject: Evanston Physician Referral Letter
Attachments: Evanston Renal Center CON_Physician Referral Letter.pdf

RECEIVED
JAN 30 2012
HEALTH FACILITIES & SERVICES REVIEW BOARD

George,

Please find attached the physician referral letter for Evanston Renal Center. It is meant to fill in the pages intentionally left blank at:

75 - 83
107 - 115
123 - 131

I would be happy to insert them in a PDF of the entire application as well. Let me know if you have any questions. Thanks,

Joe

Joseph Van Leer
Associate

161 N. Clark Street
Suite 4200
Chicago, IL 60601

tel: 312.873.3665
fax: 312.819.1910

jvanleer@polsinelli.com
Add me to your address book...

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Stuart M. Sprague, DO
Division Chief, Nephrology & Hypertension

Clinical Professor of Medicine

2650 Ridge Avenue
Evanston, IL 60201
www.northshore.org

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RECEIVED
JAN 30 2012
HEALTH FACILITIES &
SERVICES REVIEW BOARD

January 30, 2012

Dale Galassie
Chair
Illinois Health Facilities and Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, Illinois 62761

Dear Chairman Galassie:

I am the primary attending nephrologist rounding on patients at the Evanston Renal Center and currently in the process of negotiating terms to serve as medical director at this facility. I am writing to ask that the CON Board approve DaVita's planned relocation of Evanston Renal Center. Specifically, DaVita proposes to relocate its existing dialysis facility located at 1715 Central Street, Evanston, Illinois 60201 to a replacement facility located at 1922 Dempster Street, Evanston, Illinois 60202 to meet the growing need for dialysis services in the Chicago metropolitan community.

The existing facility is suboptimal for both patients and staff. The building is more than 30 years old, poorly configured, and in need of repair. The existing facility presents numerous challenges, as there is no dedicated parking for patients, visitors, or staff, and patients must be dropped off and picked up alongside a congested city street. Unlike most health care facilities that accommodate patients with dedicated parking, patients must utilize metered parking on the street. This is due to the facility's congested and urban location, and poses an inconvenience for my patients, many of whom rely on assistive devices, such as canes and walkers, and creates additional safety hazards when arriving and departing during inclement weather.

Evanston Renal Center is currently treating 56 ESRD patients. A list of current patients by initials and zip code is attached at Attachment 1. The total number of in-center hemodialysis patients my practice has referred by facility and zip code of residence for the most recent three years as reported to The Renal Network is attached hereto at Attachment 2. Additionally, my group has identified 52 chronic kidney disease patients that we are currently treating who reside in and around Evanston. Because the average wait time for an ESRD patient for a kidney transplant is more than four years, and mortality rates among ESRD patients have improved significantly in recent years, during any given year, a few patients will either die or receive transplant. However, due to other modality failures, I would expect an equivalent number of patients to reinitiate in-center dialysis during the same period.

75

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Based upon attrition due to patient death, transplant, or return of function, I anticipate that my practice will refer 42 patients for in-center hemodialysis within the next 12 to 18 months. A list of these pre-ESRD patients by zip code is attached hereto as Attachment 3. Thus, approximately 98 patients will receive treatment at Evanston Renal Center within the next 12 to 18 months following project completion.

Furthermore, based on increasing demand in the suburban Chicago Planning Area, HSA 7, your Board staff has determined that there is a need for 108 dialysis stations in the area where this facility operates. The addition of 2 dialysis stations will not only help meet the documented need in HSA 7, but will allow operation of 4 station pods. Operating in 4 station pods provides for the most effective staffing of the unit.

These patient referrals have not been used to support another pending or approved certificate of need application.

The information in this letter is true and correct to the best of my knowledge.

I support the proposed expansion of Evanston Renal Center.

Sincerely,

Stuart M. Sprague, M.D.
Nephrologist
Division of Nephrology and Hypertension
NorthShore University Health System
2650 Ridge Avenue
Evanston, IL 60201

Subscribed and sworn to me
This 30th day of January, 2012

Notary Public Laura Kay Metz

OFFICIAL SEAL
LAURA KAY METZ
NOTARY PUBLIC - STATE OF ILLINOIS
MY COMMISSION EXPIRES:08/23/13

ATTACHMENT 1
CURRENT ESRD PATIENTS

Zip Code	Patients
60026	1
60053	1
60062	1
60073	1
60076	6
60085	1
60090	2
60091	3
60093	1
60201	9
60202	12
60203	1
60618	1
60625	1
60626	7
60628	1
60638	1
60645	4
60712	2
Total	**56**

ATTACHMENT 2
HISTORICAL ESRD PATIENTS

Dr. Louisa T. Ho				
Facility	Zip Code	Service Year		
		2009	2010	2011
DaVita Evanston	60201	1	1	2
	60202	1	1	0
	60202	2	1	1
	60204	1	0	0
	60625	1	0	0
	60630	0	0	1
DaVita Evanston Total		**6**	**3**	**4**
FMC Evanston	60022	1	0	0
	60025	0	0	1
	60044	0	0	1
	60053	1	0	0
	60056	1	1	0
	60065	1	0	0
	60070	1	0	0
	60076	5	6	5
	60077	2	1	1
	60091	5	3	3
	60093	2	2	2
	60099	1	1	1
	60201	11	13	11
	60202	14	15	15
	60203	0	0	1
	60625	3	2	1
	60626	3	1	4
	60629	0	0	1
	60645	2	2	1
	60646	0	0	1
	60659	2	0	0
	60660	1	1	1
	60712	1	0	2
FMC Evanston Total		**57**	**48**	**52**
Total Ho		**63**	**51**	**56**

Dr. Neenoo Khosla				
Facility	Zip Code	Service Year		
		2009	2010	2011
FMC Evanston	60203	1	0	0
	60660	1	0	0
	60712	1	0	0
FMC Evanston Total		**3**	**0**	**0**
FMC Glenview Dialysis Center	60018	0	0	1
	60025	0	0	1

	60056	0	1	0
	60076	0	2	2
	60201	1	4	6
	60202	1	2	3
	60203	1	1	1
	60426	0	1	0
	60612	0	0	1
	60615	0	1	0
	60626	0	1	1
	60630	0	0	1
	60647	1	0	0
	60659	0	1	1
	60660	1	1	1
	60712	1	1	0
	60053	0	0	1
	60069	1	0	0
	60070	0	1	0
	60076	1	1	0
	60077	0	0	1
	60084	0	0	1
	60090	1	0	0
FNC Glenview Dialysis Center Total		**9**	**18**	**22**
Total Khosla		**12**	**18**	**22**

Dr. Kevin W. Nash				
		Service Year		
Facility	Zip Code	2009	2010	2011
DaVita Big Oaks Dialysis	60053	0	1	1
DaVita Big Oaks Dialysis Total		**0**	**1**	**1**
FMC Deerfield	60062	0	4	1
FMC Deerfield Total		**0**	**4**	**1**
FMC Evanston	60025	1	0	0
	60062	0	1	0
	60201	0	1	0
FMC Evanston Total		**1**	**2**	**0**
Glenview Dialysis Center	60015	4	2	2
	60016	2	1	1
	60018	1	0	0
	60025	5	5	8
	60026	0	5	4
	60056	2	2	3
	60062	8	8	6
	60068	1	0	0
	60070	2	2	2
	60076	1	0	0
	60077	0	1	1
	60090	6	3	3
	60093	1	2	1

	60110	1	0	0
Glenview Dialysis Center Total		**34**	**31**	**31**
Lutheran General-Neomedica	60004	1	1	1
	60016	1	1	0
	60053	2	3	2
	60068	1	0	0
	60631	0	1	1
	60706	0	1	1
	60714	1	1	1
Lutheran General-Neomedica Total		**6**	**8**	**6**
Total Nash		**41**	**46**	**39**

Dr. Norman M. Simon				
		Service Year		
Facility	Zip Code	2009	2010	2011
FMC Evanston	20005	0	0	1
	60015	1	1	1
	60026	1	0	0
	60076	1	1	1
	60091	3	1	1
	60093	1	1	2
	60201	6	4	4
	60201-3406	1	1	0
	60202	2	1	2
	60203	1	1	0
	60615	0	1	1
	60626	0	0	1
	60659	0	1	1
	60712	0	1	1
FMC Evanston Total		**17**	**14**	**16**
FMC Skokie	60076	0	0	1
	60202	1	1	1
FMC Skokie Total		**1**	**1**	**2**
FMC Roundlake	60041	1	0	0
FMC Roundlake Total		**1**	**0**	**0**
Total Simon		**19**	**15**	**18**

Dr. Stuart M. Sprague				
		Service Year		
Facility	Zip Code	2009	2010	2011
DaVita Evanston	60077	1	1	1
	60202	0	0	1
	60626	0	1	0
DaVita Evanston Total		**1**	**2**	**2**
FMC Evanston	60022	1	1	0
	60026	1	1	1
	60053	1	1	1

	60053-3231	1	1	1
	60073	0	1	1
	60076	2	0	0
	60077	1	1	1
	60085	0	0	1
	60090	1	1	1
	60093	0	0	1
	60201	4	4	3
	60201-3920	1	0	0
	60616	0	1	1
	60625	1	1	1
	60626	3	3	3
	60626-2473	1	1	1
	60630-3002	1	1	1
	60645	0	1	1
	60645-4434	0	1	1
	60652	1	1	1
	60659	1	0	0
	60660	1	1	1
	60712	1	1	2
	63108	0	0	1
FMC Evanston Total		**23**	**23**	**25**
FMC Chicago	60656	0	1	1
FMC Chicago Total		**0**	**1**	**1**
Highland Park Hospital	60015	1	1	1
Highland Park Hospital Total		**1**	**1**	**1**
Total Sprague		**25**	**27**	**29**

NEW REFERRALS

Dr. Louisa Ho		
2011 New Referrals		
Facility	**Zip Code**	**Patients**
DaVita Evanston	60201	1
	60630	1
DaVita Evanston Total		**2**
FMC Evanston	60025	1
	60044	1
	60077	1
	60203	1
	60626	3
	60629	1
	60646	1
	60712	2

FMC Evanston Total		**11**
Total Ho		**13**

Dr. Neenoo Khosla		
2011 New Referrals		
Facility	**Zip Code**	**Patients**
FMC Glenview	60018	1
	60025	1
	60201	3
	60202	1
	60612	1
	60630	1
	60053	1
	60077	1
	60084	1
FMC Glenview Total		11
Total Khosla		**11**

Dr. Kevin Nash		
2011 New Referrals		
Facility	**Zip Code**	**Patients**
GLENVIEW DIALYSIS CENTER E.S.R.D.	60025	4
	60056	1
	60062	1
GLENVIEW DIALYSIS CENTER E.S.R.D. Total		6
Total Nash		6

Dr. Norman Simon		
2011 New Referrals		
Facility	**Zip Code**	**Patients**
FMC Evanston	20005	1
	60093	1
	60626	1
FMC Evanston Total		3
Total Simon		**3**

Dr. Stuart M. Sprague		
2011 New Referrals		
Facility	**Zip Code**	**Patients**
FMC Evanston	60085	1
	60093	1
	60645	1
	60712	1
FMC Evanston Total		**4**

ATTACHMENT 3
PRE-ESRD PATIENTS

Zip Code	Patients
60201	35
60202	15
60203	2
Total	**52**

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January 30, 2012

Dale Galassie
Chair
Illinois Health Facilities and Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, Illinois 62761

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Evanston Renal Center is currently treating 56 ESRD patients. A list of current patients by initials and zip code is attached at Attachment 1. The total number of in-center hemodialysis patients my practice has referred by facility and zip code of residence for the most recent three years as reported to The Renal Network is attached hereto at Attachment 2. Additionally, my group has identified 52 chronic kidney disease patients that we are currently treating who reside in and around Evanston. Because the average wait time for an ESRD patient for a kidney transplant is more than four years, and mortality rates among ESRD patients have improved significantly in recent years, during any given year, a few patients will either die or receive transplant. However, due to other modality failures, I would expect an equivalent number of patients to reinitiate in-center dialysis during the same period.

107

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Based upon attrition due to patient death, transplant, or return of function, I anticipate that my practice will refer 42 patients for in-center hemodialysis within the next 12 to 18 months. A list of these pre-ESRD patients by zip code is attached hereto as Attachment 3. Thus, approximately 98 patients will receive treatment at Evanston Renal Center within the next 12 to 18 months following project completion.

Furthermore, based on increasing demand in the suburban Chicago Planning Area, HSA 7, your Board staff has determined that there is a need for 108 dialysis stations in the area where this facility operates. The addition of 2 dialysis stations will not only help meet the documented need in HSA 7, but will allow operation of 4 station pods. Operating in 4 station pods provides for the most effective staffing of the unit.

These patient referrals have not been used to support another pending or approved certificate of need application.

The information in this letter is true and correct to the best of my knowledge.

I support the proposed expansion of Evanston Renal Center.

Sincerely,

Stuart M. Sprague, M.D.
Nephrologist
Division of Nephrology and Hypertension
NorthShore University Health System
2650 Ridge Avenue
Evanston, IL 60201

Subscribed and sworn to me
This 30th day of January, 2012

Notary Public Laura Kay Metz

OFFICIAL SEAL
LAURA KAY METZ
NOTARY PUBLIC - STATE OF ILLINOIS
MY COMMISSION EXPIRES:08/23/13

108

ATTACHMENT 1
CURRENT ESRD PATIENTS

Zip Code	Patients
60026	1
60053	1
60062	1
60073	1
60076	6
60085	1
60090	2
60091	3
60093	1
60201	9
60202	12
60203	1
60618	1
60625	1
60626	7
60628	1
60638	1
60645	4
60712	2
Total	**56**

ATTACHMENT 2
HISTORICAL ESRD PATIENTS

Dr. Louisa T. Ho				
		Service Year		
Facility	Zip Code	2009	2010	2011
DaVita Evanston	60201	1	1	2
	60202	1	1	0
	60202	2	1	1
	60204	1	0	0
	60625	1	0	0
	60630	0	0	1
DaVita Evanston Total		**6**	**3**	**4**
FMC Evanston	60022	1	0	0
	60025	0	0	1
	60044	0	0	1
	60053	1	0	0
	60056	1	1	0
	60065	1	0	0
	60070	1	0	0
	60076	5	6	5
	60077	2	1	1
	60091	5	3	3
	60093	2	2	2
	60099	1	1	1
	60201	11	13	11
	60202	14	15	15
	60203	0	0	1
	60625	3	2	1
	60626	3	1	4
	60629	0	0	1
	60645	2	2	1
	60646	0	0	1
	60659	2	0	0
	60660	1	1	1
	60712	1	0	2
FMC Evanston Total		**57**	**48**	**52**
Total Ho		**63**	**51**	**56**

Dr. Neenoo Khosla				
		Service Year		
Facility	Zip Code	2009	2010	2011
FMC Evanston	60203	1	0	0
	60660	1	0	0
	60712	1	0	0
FMC Evanston Total		**3**	**0**	**0**
FMC Glenview Dialysis Center	60018	0	0	1
	60025	0	0	1

	60056	0	1	0
	60076	0	2	2
	60201	1	4	6
	60202	1	2	3
	60203	1	1	1
	60426	0	1	0
	60612	0	0	1
	60615	0	1	0
	60626	0	1	1
	60630	0	0	1
	60647	1	0	0
	60659	0	1	1
	60660	1	1	1
	60712	1	1	0
	60053	0	0	1
	60069	1	0	0
	60070	0	1	0
	60076	1	1	0
	60077	0	0	1
	60084	0	0	1
	60090	1	0	0
FNC Glenview Dialysis Center Total		**9**	**18**	**22**
Total Khosla		**12**	**18**	**22**

Dr. Kevin W. Nash				
		Service Year		
Facility	Zip Code	2009	2010	2011
DaVita Big Oaks Dialysis	60053	0	1	1
DaVita Big Oaks Dialysis Total		**0**	**1**	**1**
FMC Deerfield	60062	0	4	1
FMC Deerfield Total		**0**	**4**	**1**
FMC Evanston	60025	1	0	0
	60062	0	1	0
	60201	0	1	0
FMC Evanston Total		**1**	**2**	**0**
Glenview Dialysis Center	60015	4	2	2
	60016	2	1	1
	60018	1	0	0
	60025	5	5	8
	60026	0	5	4
	60056	2	2	3
	60062	8	8	6
	60068	1	0	0
	60070	2	2	2
	60076	1	0	0
	60077	0	1	1
	60090	6	3	3
	60093	1	2	1

111

	60110	1	0	0
Glenview Dialysis Center Total		**34**	**31**	**31**
Lutheran General-Neomedica	60004	1	1	1
	60016	1	1	0
	60053	2	3	2
	60068	1	0	0
	60631	0	1	1
	60706	0	1	1
	60714	1	1	1
Lutheran General-Neomedica Total		**6**	**8**	**6**
Total Nash		**41**	**46**	**39**

Dr. Norman M. Simon				
		Service Year		
Facility	Zip Code	2009	2010	2011
FMC Evanston	20005	0	0	1
	60015	1	1	1
	60026	1	0	0
	60076	1	1	1
	60091	3	1	1
	60093	1	1	2
	60201	6	4	4
	60201-3406	1	1	0
	60202	2	1	2
	60203	1	1	0
	60615	0	1	1
	60626	0	0	1
	60659	0	1	1
	60712	0	1	1
FMC Evanston Total		**17**	**14**	**16**
FMC Skokie	60076	0	0	1
	60202	1	1	1
FMC Skokie Total		**1**	**1**	**2**
FMC Roundlake	60041	1	0	0
FMC Roundlake Total		**1**	**0**	**0**
Total Simon		**19**	**15**	**18**

Dr. Stuart M. Sprague				
		Service Year		
Facility	Zip Code	2009	2010	2011
DaVita Evanston	60077	1	1	1
	60202	0	0	1
	60626	0	1	0
DaVita Evanston Total		**1**	**2**	**2**
FMC Evanston	60022	1	1	0
	60026	1	1	1
	60053	1	1	1

	60053-3231	1	1	1
	60073	0	1	1
	60076	2	0	0
	60077	1	1	1
	60085	0	0	1
	60090	1	1	1
	60093	0	0	1
	60201	4	4	3
	60201-3920	1	0	0
	60616	0	1	1
	60625	1	1	1
	60626	3	3	3
	60626-2473	1	1	1
	60630-3002	1	1	1
	60645	0	1	1
	60645-4434	0	1	1
	60652	1	1	1
	60659	1	0	0
	60660	1	1	1
	60712	1	1	2
	63108	0	0	1
FMC Evanston Total		**23**	**23**	**25**
FMC Chicago	60656	0	1	1
FMC Chicago Total		**0**	**1**	**1**
Highland Park Hospital	60015	1	1	1
Highland Park Hospital Total		**1**	**1**	**1**
Total Sprague		**25**	**27**	**29**

NEW REFERRALS

Dr. Louisa Ho		
2011 New Referrals		
Facility	**Zip Code**	**Patients**
DaVita Evanston	60201	1
	60630	1
DaVita Evanston Total		**2**
FMC Evanston	60025	1
	60044	1
	60077	1
	60203	1
	60626	3
	60629	1
	60646	1
	60712	2

FMC Evanston Total		**11**
Total Ho		**13**

Dr. Neenoo Khosla		
2011 New Referrals		
Facility	**Zip Code**	**Patients**
FMC Glenview	60018	1
	60025	1
	60201	3
	60202	1
	60612	1
	60630	1
	60053	1
	60077	1
	60084	1
FMC Glenview Total		11
Total Khosla		**11**

Dr. Kevin Nash		
2011 New Referrals		
Facility	**Zip Code**	**Patients**
GLENVIEW DIALYSIS CENTER E.S.R.D.	60025	4
	60056	1
	60062	1
GLENVIEW DIALYSIS CENTER E.S.R.D. Total		6
Total Nash		6

Dr. Norman Simon		
2011 New Referrals		
Facility	**Zip Code**	**Patients**
FMC Evanston	20005	1
	60093	1
	60626	1
FMC Evanston Total		3
Total Simon		**3**

Dr. Stuart M. Sprague		
2011 New Referrals		
Facility	**Zip Code**	**Patients**
FMC Evanston	60085	1
	60093	1
	60645	1
	60712	1
FMC Evanston Total		**4**

ATTACHMENT 3
PRE-ESRD PATIENTS

Zip Code	Patients
60201	35
60202	15
60203	2
Total	**52**

NorthShore
University HealthSystem

Medical Group

Stuart M. Sprague, DO
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Clinical Professor of Medicine

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January 30, 2012

Dale Galassie
Chair
Illinois Health Facilities and Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, Illinois 62761

Dear Chairman Galassie:

I am the primary attending nephrologist rounding on patients at the Evanston Renal Center and currently in the process of negotiating terms to serve as medical director at this facility. I am writing to ask that the CON Board approve DaVita's planned relocation of Evanston Renal Center. Specifically, DaVita proposes to relocate its existing dialysis facility located at 1715 Central Street, Evanston, Illinois 60201 to a replacement facility located at 1922 Dempster Street, Evanston, Illinois 60202 to meet the growing need for dialysis services in the Chicago metropolitan community.

The existing facility is suboptimal for both patients and staff. The building is more than 30 years old, poorly configured, and in need of repair. The existing facility presents numerous challenges, as there is no dedicated parking for patients, visitors, or staff, and patients must be dropped off and picked up alongside a congested city street. Unlike most health care facilities that accommodate patients with dedicated parking, patients must utilize metered parking on the street. This is due to the facility's congested and urban location, and poses an inconvenience for my patients, many of whom rely on assistive devices, such as canes and walkers, and creates additional safety hazards when arriving and departing during inclement weather.

Evanston Renal Center is currently treating 56 ESRD patients. A list of current patients by initials and zip code is attached at Attachment 1. The total number of in-center hemodialysis patients my practice has referred by facility and zip code of residence for the most recent three years as reported to The Renal Network is attached hereto at Attachment 2. Additionally, my group has identified 52 chronic kidney disease patients that we are currently treating who reside in and around Evanston. Because the average wait time for an ESRD patient for a kidney transplant is more than four years, and mortality rates among ESRD patients have improved significantly in recent years, during any given year, a few patients will either die or receive transplant. However, due to other modality failures, I would expect an equivalent number of patients to reinitiate in-center dialysis during the same period.

123

NorthShore
University HealthSystem

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Based upon attrition due to patient death, transplant, or return of function, I anticipate that my practice will refer 42 patients for in-center hemodialysis within the next 12 to 18 months. A list of these pre-ESRD patients by zip code is attached hereto as Attachment 3. Thus, approximately 98 patients will receive treatment at Evanston Renal Center within the next 12 to 18 months following project completion.

Furthermore, based on increasing demand in the suburban Chicago Planning Area, HSA 7, your Board staff has determined that there is a need for 108 dialysis stations in the area where this facility operates. The addition of 2 dialysis stations will not only help meet the documented need in HSA 7, but will allow operation of 4 station pods. Operating in 4 station pods provides for the most effective staffing of the unit.

These patient referrals have not been used to support another pending or approved certificate of need application.

The information in this letter is true and correct to the best of my knowledge.

I support the proposed expansion of Evanston Renal Center.

Sincerely,

Stuart M. Sprague, M.D.
Nephrologist
Division of Nephrology and Hypertension
NorthShore University Health System
2650 Ridge Avenue
Evanston, IL 60201

Subscribed and sworn to me
This 30th day of January, 2012

Notary Public Laura Kay Metz

OFFICIAL SEAL
LAURA KAY METZ
NOTARY PUBLIC - STATE OF ILLINOIS
MY COMMISSION EXPIRES:08/23/13

124

ATTACHMENT 1
CURRENT ESRD PATIENTS

Zip Code	Patients
60026	1
60053	1
60062	1
60073	1
60076	6
60085	1
60090	2
60091	3
60093	1
60201	9
60202	12
60203	1
60618	1
60625	1
60626	7
60628	1
60638	1
60645	4
60712	2
Total	**56**

ATTACHMENT 2
HISTORICAL ESRD PATIENTS

Dr. Louisa T. Ho				
		Service Year		
Facility	Zip Code	2009	2010	2011
DaVita Evanston	60201	1	1	2
	60202	1	1	0
	60202	2	1	1
	60204	1	0	0
	60625	1	0	0
	60630	0	0	1
DaVita Evanston Total		**6**	**3**	**4**
FMC Evanston	60022	1	0	0
	60025	0	0	1
	60044	0	0	1
	60053	1	0	0
	60056	1	1	0
	60065	1	0	0
	60070	1	0	0
	60076	5	6	5
	60077	2	1	1
	60091	5	3	3
	60093	2	2	2
	60099	1	1	1
	60201	11	13	11
	60202	14	15	15
	60203	0	0	1
	60625	3	2	1
	60626	3	1	4
	60629	0	0	1
	60645	2	2	1
	60646	0	0	1
	60659	2	0	0
	60660	1	1	1
	60712	1	0	2
FMC Evanston Total		**57**	**48**	**52**
Total Ho		**63**	**51**	**56**

Dr. Neenoo Khosla				
		Service Year		
Facility	Zip Code	2009	2010	2011
FMC Evanston	60203	1	0	0
	60660	1	0	0
	60712	1	0	0
FMC Evanston Total		**3**	**0**	**0**
FMC Glenview Dialysis Center	60018	0	0	1
	60025	0	0	1

1 of 2

	60056	0	1	0
	60076	0	2	2
	60201	1	4	6
	60202	1	2	3
	60203	1	1	1
	60426	0	1	0
	60612	0	0	1
	60615	0	1	0
	60626	0	1	1
	60630	0	0	1
	60647	1	0	0
	60659	0	1	1
	60660	1	1	1
	60712	1	1	0
	60053	0	0	1
	60069	1	0	0
	60070	0	1	0
	60076	1	1	0
	60077	0	0	1
	60084	0	0	1
	60090	1	0	0
FNC Glenview Dialysis Center Total		**9**	**18**	**22**
Total Khosla		**12**	**18**	**22**

Dr. Kevin W. Nash				
		Service Year		
Facility	Zip Code	2009	2010	2011
DaVita Big Oaks Dialysis	60053	0	1	1
DaVita Big Oaks Dialysis Total		**0**	**1**	**1**
FMC Deerfield	60062	0	4	1
FMC Deerfield Total		**0**	**4**	**1**
FMC Evanston	60025	1	0	0
	60062	0	1	0
	60201	0	1	0
FMC Evanston Total		**1**	**2**	**0**
Glenview Dialysis Center	60015	4	2	2
	60016	2	1	1
	60018	1	0	0
	60025	5	5	8
	60026	0	5	4
	60056	2	2	3
	60062	8	8	6
	60068	1	0	0
	60070	2	2	2
	60076	1	0	0
	60077	0	1	1
	60090	6	3	3
	60093	1	2	1

	60110	1	0	0
Glenview Dialysis Center Total		**34**	**31**	**31**
Lutheran General-Neomedica	60004	1	1	1
	60016	1	1	0
	60053	2	3	2
	60068	1	0	0
	60631	0	1	1
	60706	0	1	1
	60714	1	1	1
Lutheran General-Neomedica Total		**6**	**8**	**6**
Total Nash		**41**	**46**	**39**

Dr. Norman M. Simon				
		Service Year		
Facility	Zip Code	2009	2010	2011
FMC Evanston	20005	0	0	1
	60015	1	1	1
	60026	1	0	0
	60076	1	1	1
	60091	3	1	1
	60093	1	1	2
	60201	6	4	4
	60201-3406	1	1	0
	60202	2	1	2
	60203	1	1	0
	60615	0	1	1
	60626	0	0	1
	60659	0	1	1
	60712	0	1	1
FMC Evanston Total		**17**	**14**	**16**
FMC Skokie	60076	0	0	1
	60202	1	1	1
FMC Skokie Total		**1**	**1**	**2**
FMC Roundlake	60041	1	0	0
FMC Roundlake Total		**1**	**0**	**0**
Total Simon		**19**	**15**	**18**

Dr. Stuart M. Sprague				
		Service Year		
Facility	Zip Code	2009	2010	2011
DaVita Evanston	60077	1	1	1
	60202	0	0	1
	60626	0	1	0
DaVita Evanston Total		**1**	**2**	**2**
FMC Evanston	60022	1	1	0
	60026	1	1	1
	60053	1	1	1

	60053-3231	1	1	1
	60073	0	1	1
	60076	2	0	0
	60077	1	1	1
	60085	0	0	1
	60090	1	1	1
	60093	0	0	1
	60201	4	4	3
	60201-3920	1	0	0
	60616	0	1	1
	60625	1	1	1
	60626	3	3	3
	60626-2473	1	1	1
	60630-3002	1	1	1
	60645	0	1	1
	60645-4434	0	1	1
	60652	1	1	1
	60659	1	0	0
	60660	1	1	1
	60712	1	1	2
	63108	0	0	1
FMC Evanston Total		**23**	**23**	**25**
FMC Chicago	60656	0	1	1
FMC Chicago Total		**0**	**1**	**1**
Highland Park Hospital	60015	1	1	1
Highland Park Hospital Total		**1**	**1**	**1**
Total Sprague		**25**	**27**	**29**

NEW REFERRALS

Dr. Louisa Ho		
2011 New Referrals		
Facility	**Zip Code**	**Patients**
DaVita Evanston	60201	1
	60630	1
DaVita Evanston Total		**2**
FMC Evanston	60025	1
	60044	1
	60077	1
	60203	1
	60626	3
	60629	1
	60646	1
	60712	2

FMC Evanston Total		**11**
Total Ho		**13**

Dr. Neenoo Khosla		
2011 New Referrals		
Facility	**Zip Code**	**Patients**
FMC Glenview	60018	1
	60025	1
	60201	3
	60202	1
	60612	1
	60630	1
	60053	1
	60077	1
	60084	1
FMC Glenview Total		11
Total Khosla		**11**

Dr. Kevin Nash		
2011 New Referrals		
Facility	**Zip Code**	**Patients**
GLENVIEW DIALYSIS CENTER E.S.R.D.	60025	4
	60056	1
	60062	1
GLENVIEW DIALYSIS CENTER E.S.R.D. Total		6
Total Nash		6

Dr. Norman Simon		
2011 New Referrals		
Facility	**Zip Code**	**Patients**
FMC Evanston	20005	1
	60093	1
	60626	1
FMC Evanston Total		3
Total Simon		**3**

Dr. Stuart M. Sprague		
2011 New Referrals		
Facility	**Zip Code**	**Patients**
FMC Evanston	60085	1
	60093	1
	60645	1
	60712	1
FMC Evanston Total		**4**

ATTACHMENT 3
PRE-ESRD PATIENTS

Zip Code	Patients
60201	35
60202	15
60203	2
Total	**52**