

PROJECT HEARING REPORT

Project: 12-034

Red Bud Dialysis, Red Bud

May 21, 2012

On May 21, 2012, The State Agency conducted a public hearing for Project 12-034, Red Bud Dialysis, Red Bud. The hearing was held at 11:00 a.m., red Bud City Hall, located at 200 East Market Street, Red Bud. Board member in attendance: Ronald Eaker

The following summarizes the attendance figures:

Individuals who registered their attendance at the hearing: 14

Support: 13

Oppose: 0

Total individuals registered: 27

This report contains letters/written copies of testimony from the following individuals/groups:

Meher Mallick, M.D. Medical Director, Red Bud Dialysis
Cindy Emley, Regional Operations Director, Southern Illinois, DaVita
Sarah Badahman, Practice Manager, Midwest Nephrology & Hypertension Associates
Catherine Braun, Patient, Hecker
Vernon L. Burch, Patient, Red Bud
Omar Fataikeishmak, Patient, Red Bud
Frank Duffy, Patient, Red Bud
Ralph Biermann, Supporter, Steeleville
Wanda Kempfer, Patient, Red Bud
Debby Heine, Supporter, Red Bud
Dale Heine, Supporter, Red Bud
Trudy Brenning, Patient, Sparta
Ruby Cummins, Supporter, Red Bud
Elaine Bagsby, Supporter, Red Bud
Mr. & Mrs. Leo Shepherd, Supporter, Red Bud
Stephanie Skelly, M.D. Supporter, Red Bud
Sara Thomas, Nurse Practitioner, Red Bud
Amber Harriman, Physician Assistant, Red Bud
Mary Wunderlich, Physician Assistant, Red Bud
Nancy Birner, M.D. Red Bud
Steven Elster, M.D. Red Bud
Greg Hipskind, M.D. Red Bud
Chung Khan, M.D. Surgeon, Red Bud
Amy Rohlfig, M.D. Red Bud
Jessica Sheehan, Nurse Practitioner, Red Bud

Susan Tuttle, Nurse Practitioner, Red Bud

Linda Harbison, Chief Nursing Officer, Red Bud Regional Hospital

Jennifer Gregson, RN, BSN, Red Bud

Lori Brooks, Director of Human Resources, Red Bud Regional Hospital

Christy Utterback, Care Center Administrator, Red Bud Regional Hospital

Tammy Love, Chief Quality Officer, Red Bud Regional Hospital

*Letters of Opposition

**Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER**

Site: City Council Chambers
Red Bud, Illinois

PROJECT # 12-034

Date: May 21, 2012

Address: 200 East Market St.

NAME: Red Bud Dialysis

Time: 11:00a.m.

TESTIMONY TO SUPPORT PROJECT

✓	#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
✓	1	Cindy Emley	Dalite	Springfield	Both
✓	2	Tim Laurv	Liby of Red Bud	Red Bud	Both
✓	3	Mehar Mellick, M.D.	St. Louis Nephrology Assoc.	St. Louis	Both
✓	4	Sarah Padah ^{man}	Midwest Nephrology & Hypertension	Belleville	Both
✓	5	DELBERT WITTENAUER	MONROE COUNTY	WATERLOO	NEUTRAL
✓	6	Yvonne Gail Harms	Patient's Family	Baldwin, IL	0
✓	7	Debra Wolf	Davita	Belleville, IL	oral
✓	8	Michele Gay	Davita	Belleville, IL	oral
✓	9	Susan Brooks	Davita	Belleville, IL	oral
X	10	Andrea Rule	Davita	Belleville, IL	oral
✓	11	Daniel J. Hayes	City of Waterloo, IL.	Waterloo, IL	oral / NEUTRAL
✓	12	Gregg & KILKIL	Keil pharmacy In	Red Bud	Oral
✓	13	Arnold Prigg	RED BUD REG Hosp.	RED BUD	ORAL
	14				
	15				

SPOKE ON
HEIR BEHALF

*: NO WRITTEN TESTIMONY

**Illinois Health Facilities Planning Board
PUBLIC HEARING REGISTER**

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Red Bud, Illinois

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Date: May 21, 2012

Address: 200 East Market St.
Red Bud, Illinois 62278

NAME: Red Bud Dialysis

Time: 11:00 a.m.

ATTENDANCE/NO TESTIMONY ON PROJECT

S O N

✓	#	NAME (Please Print)	AGENCY, ORGANIZATION OR INSTITUTION REPRESENTED (PLEASE PRINT)	CITY (Please Print)	ORAL, WRITTEN OR BOTH (PLEASE PRINT)
	1	Marissa Holloway	Dawton	St. Louis	
	2	Gary Harms	Patient - Peritoneal Dialysis	Baldwin, IL	Support.
	3	THOMAS SMITH	CITY OF WATERLOO	Waterloo	No.
	4	Shawn Kennedy	City of Waterloo	Waterloo	N
	5	Teresa Reed	Red Bud resident	Red Bud	Support
	6	Anne Cooper	Dalvik	Chicago	Support
	7	Linda Harbison	Red Bud Regional	Red Bud	Support
	8	CHRISTY LITERACE	"	"	"
	9	Jennifer Gregson	Red Bud Hospital	Red Bud	support
	10	Joy Ruziga	FNB Dieterich - Red Bud	Red Bud	"
	11	Dan Koenigstein	" " " "	" "	"
	12	Clarence J. Nail	City of Red Bud	Red Bud	S
	13	William Retzlaff	Self	Waterloo	No. Comment
	14	Don Guebert	Self	Red Bud	Support
	15				

Meher Mallick, M.D.
Red Bud Public Hearing – May 21, 2012

Good morning. My name is Meher Mallick. I will be the medical director of the proposed Red Bud dialysis facility. I would like to thank the Illinois Health Facilities and Services Review Board for the opportunity to explain why a dialysis facility is needed in Red Bud.

Our country is facing an obesity epidemic. According to data from the Centers for Disease Control and Prevention, more than 35.7% of adults in the U.S are obese, and this number is expected to grow to 42% by 2030. One of the results of higher obesity rates is the increasing prevalence of diabetes and hypertension among the general population. In fact, 25.8 million people (or 8.3% of the U.S. population) have diabetes and an additional 79 million are pre-diabetic.¹ In 2008, diabetes accounted for 44 percent of all new cases of kidney failure, and 202,290 people with end-stage renal disease due to diabetes were living on chronic dialysis or with a kidney transplant.

Likewise, approximately one-third of U.S. adults (an estimated 68 million) have high blood pressure and another 30% of Americans have prehypertension.² Importantly, about one in five of U.S. adults are unaware they have hypertension. Uncontrolled hypertension can cause damage to the blood vessels and filters in the kidneys, making removal of waste from the body more difficult. In fact, hypertension causes more than 25,000 new cases of kidney failure annually in the U.S.³

¹ Centers for Disease Control and Prevention. National diabetes fact sheet: national estimates and general information on diabetes and prediabetes in the United States, 2011. Atlanta, GA: U.S. Department of Health and Human Services, Centers for Disease Control and Prevention, 2011.

² National Center for Chronic Disease Prevention and Health Promotion, Division for Heart Disease and Stroke Prevention

³ United States Renal Data System. *USRDS 2007 Annual Data Report*. Bethesda, MD: National Institute of Diabetes and Digestive and Kidney Diseases, National Institutes of Health, U.S. Department of Health and Human Services; 2007.

As the number of individuals with diabetes and hypertension continue to rise, the incidence and prevalence of kidney failure will increase for the foreseeable future. New dialysis facilities are needed to accommodate the projected growth in the number patients with kidney failure. As some of my patients who are here can attest, dialysis is not pleasurable experience for the patient or his or her family. Dialysis is difficult on a patient's system and often leaves them exhausted. Travelling to dialysis three times a week, particularly when a facility is located more than 30 minutes away is arduous and stressful for patients and their families. Moreover, the facilities A facility in Red Bud will decrease the burden patients have in scheduling their lives around dialysis and can improve their quality of life.

I have referred patients to DaVita facilities for 11 years. In that time, I have seen much improvement in the quality of care provided to my patients due to implementation of DaVita's processes and quality initiatives. DaVita is a leading provider of dialysis services in the United States. It has taken on many initiatives to improve the lives of patients suffering from chronic kidney disease (or "CKD") and end-stage renal disease. One example is its IMPACT program, the IMPACT program seeks to reduce patient mortality rates during the first 90-days of dialysis through patient intake, education and management, and reporting. In fact, since piloting in October 2007, the program has not only shown to reduce mortality rates by 8 percent but has also resulted in improved patient outcomes.

[DaVita is also actively involved in community education. One example is its EMPOWER program. DaVita launched the EMPOWER program workshops in 2008. The workshops are free community-based educational seminars that encourage CKD patients to take control of their health and make informed decisions about their dialysis care. Led by a team of DaVita nurses, renal dietitians, and social workers, EMPOWER uses a multidisciplinary approach to educate patients with CKD about their disease, ways to delay progression, and different treatment options. Workshops also focus on preparing patients for life on dialysis or with a kidney transplant.

Most recently, DaVita recently launched its Kidney Smart website, which provides educational information for individuals affected by CKD at no cost and is recommended for

potential patients, caregivers, or anyone looking to learn more about the disease and its risk factors.]

Thank you for your time and attention. I respectfully request the Health Facilities and Services Review Board approve the establishment of Red Bud Dialysis.

Cindy Emley
Red Bud Public Hearing – May 21, 2012

Good morning. My name is Cindy Emley. I am the Regional Operations Director for the Southern Illinois region for DaVita. I would like to thank everyone who has come to support this project, particularly, Mayor Tim Lowry. I would also like to thank the Illinois Health Facilities and Services Review Board for the opportunity to provide additional information on the proposed Red Bud Dialysis facility.

The purpose of this project is to provide access to life sustaining dialysis to the residents of Southwestern Illinois. We selected Red Bud because it is a predominantly rural area with no dialysis facilities within 30 minutes and where many of the patients of Dr. Dalal will have good access to the planned location. We considered locating the facility in Waterloo; however, given its proximity to facilities in the Metroeast area, we felt this area was well-served. Further, the Red Bud location is centrally located to patients who reside in Red Bud and Sparta as well as Waterloo.

The proposed Red Bud facility will be located in Health Service Area 5. This planning area encompasses most of Southern Illinois, which is predominantly rural. Health care facilities in rural areas generally have lower utilization rates than facilities in urban areas. This is due in part to their lower population densities. Although they serve a larger geographic area, rural facilities have a smaller population base to draw from. As a result, utilization is generally lower than urban facilities.

Increasing access to dialysis by approving a facility in Red Bud will not increase utilization. Importantly, only those patients who are in kidney failure and require dialysis are referred to dialysis. Moreover, patients do not receive more than the standard number of treatments, which is three treatments per week. Increasing utilization is not indicative of a referral problem but rather the increasing incidence and prevalence of end-stage renal disease, which is due in significant part to the increasing rates of diabetes and hypertension in the general population, as well as the decreasing attrition rates due to earlier intervention and improved treatment.

Further, approval of the proposed Red Bud facility will not result in increased costs to the government or other payors. On January 1, 2011, DaVita implemented Medicare's new bundled payment system. Under this new reimbursement system, DaVita is paid a fixed payment rate to cover all goods and services provided during dialysis treatment, including pharmaceuticals and laboratory costs that historically were reimbursed separately. As a result of this fixed payment system as well as based on the nature of dialysis, there is no incentive for a dialysis provider to provide unnecessary treatment.

Thank you for your time and attention. I respectfully request the Health Facilities and Services Review Board approve the proposed Red Bud Dialysis facility.

Sarah Badahman
Red Bud Dialysis Public Hearing
May 21, 2012

Good morning. My name is Sarah Badahman. I am the practice manager for Midwest Nephrology and Hypertensive Associates, one of the referring nephrology practices for the proposed Red Bud Dialysis. I would like to thank the Health Facilities and Services Review Board for this opportunity to describe our practice and Midwest Nephrology and Hypertensive Associates supports the establishment of a dialysis facility in Red Bud.

Midwest Nephrology and Hypertensive Associates is a nephrology practice based in Belleville, Illinois. We currently have three nephrologists serving 3,000 CKD patients throughout the Metro East area. Our practice has seen tremendous growth over the past several years. In fact, annual growth has averaged around 23% over the past several years. Given this growth, we are currently recruiting a fourth nephrologist and possibly one mid-level practitioner.

Our practice is currently treating 110 pre-ESRD patients that reside in and around the Red Bud area. Assuming attrition due to patient death, transplant, relocation and return of kidney function, we estimate approximately 39 of these patients will be referred for in-center hemodialysis within the next 12 to 18 months.

We attribute the growth in kidney failure to several factors - the aging population, poor nutrition and the high obesity rates. A result of the growing obesity epidemic is higher incidence and prevalence of diabetes and hypertension, two of the leading causes of chronic kidney disease and end stage renal disease, among younger age groups. ESRD patient demographics seem to vary from one area to the other in different parts of the country and here, we are seeing an increase in the number of young people (those below the age of 40) initiating dialysis. In fact, over half of our ESRD patients are below the age of 60, and nearly 10% are below the age of 40. Unfortunately, without effective public health wellness initiatives to combat the major nutritional problems most people now face, we anticipate this trend will continue for the foreseeable future.

When patients reach late stage 4 CKD and dialysis is imminent, we discuss all treatment options available, including transplant and develop a care plan which usually involves some dialysis modality while the patient is simultaneously enrolled on the transplant wait-list. For

patients who have not received a transplant either because they are ineligible or because they are wait-listed, most of our patients elect in-center hemodialysis due to a variety of reasons, including lack of support at home, fear of needles/self-cannulation, and belief that they will receive better care and have better outcomes at a dialysis facility. Our goal is to get patients on to the transplant waiting list as early as possible because the average wait time for a kidney is 4 years. Unfortunately, many of our patients drop off the waiting list after several months. The waiting time is extremely long and patients must have a cytotoxic antibody screening every month while on the waiting list.

[Finally, I would like to provide a little information on Red Bud for the members of the Health Facilities and Services Review Board who are present today. Red Bud is a predominantly rural area with limited access to public transportation. Currently, there is no dialysis facility within 30 minutes of Red Bud and patients must travel approximately 30 minutes to the nearest dialysis facilities, which are located in St. Clair County.

A new facility in Red Bud will not increase utilization, rather it will make it more accessible to vulnerable populations. Access issues are also particularly acute for the elderly, who are more often affected by kidney disease. Elderly patients are often more reliant on family, or public and private transportation providers for transportation to and from their dialysis. Patients who have problems getting their dialysis because of transportation problems miss dialysis treatments, which results in involuntary non-compliance. Skipping one or more dialysis sessions in a month has been associated with a 16% higher risk of hospitalization and 30% increased mortality risk compared to those who did not miss a dialysis session. A facility in Red Bud will improve access to dialysis and reduce involuntary non-compliance, which in turn will lower hospitalization rates and costs to the health care system.

Thank you for your time and attention. I respectfully request the Health Facilities and Services Review Board approve the establishment of Red Bud Dialysis.

05/16/12

To Whom It May Concern:

My name is Catherine Braun and I was on dialysis from November 1, 2002 to May 31, 2008.

I live in Hecker and attended the Davita facility at South County. Even though I was very pleased with the people and facility, it was still a long drive for me. I was in traffic for morning session that started at 6:00 am.

There was talk of having a unit in Red Bud and I was hoping to be able to transfer, but of course that did not happen. I received a kidney in May of 2008, and do hope that the area people will be able to attend Red Bud if at all possible.

There are times when you feel all right when leaving your dialysis unit, but I did experience several times in which my blood pressure did drop. When that happens, you pull off the road and wait until your pressure comes back up. If I had been at Red Bud, I would have already been home.

To me this is a very vital decision to consider. If you have ever experienced dialysis or know someone who is on dialysis, you know how important this facility is for dialysis patients that live in the area.

Sincerely,

Catherine Braun

Catherine Braun

5-16-12

To whom it may concern

I am in favor of supporting
a Dialysis in Red Bud

Because right now anyone who
has to go to Belleville
for dialysis that would be
hardship for me I don't
drive in Belleville area where
I am not acquainted with.

Vernon L. Buch

DATE: MAY 15TH, 2012

TO: DADITA

FROM: OMAR FATAIKEISHMAK

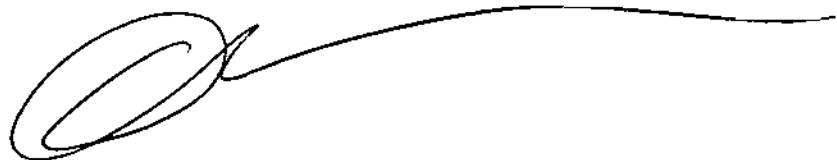
RE: DIALYSIS CENTER

I FEEL THIS WOULD BE A GOOD IDEA. I HAD SURGERY OCTOBER 15TH, 2012.

I HAD OPERATION OCTOBER 25, 2012, LEFT RENAL MASS AND CHRONIC RENAL FAILURE STAGE 4. I ALSO HAD ARTERIAL VENOUS FISTULA LEFT UPPER ARM.

I HAVE BEEN WORKING SO FAR AND NO DIALYSIS. IT WOULD BE GOOD TO HAVE A CENTER FOR RENAL DIALYSIS.

THANKS



5-15-12

To Whom it May Concern,

I am in support of a Dialysis Center in Red Bud. It would be a hardship to drive to Belleville for dialysis.

I currently see Dr. Mallik in Red Bud for my renal care.

Sincerely

Frank Gruffy

103 Debra Lane Apt 48

Waterloo, IL 62298

5-15-12

To Whom It May Concern:

I am very much in support of a
Dialysis Center in Red Bud, Ill.

Someone I know whom lives in
Sparta, Ill. has to go to Chester in order
to receive his dialysis, but Red Bud
would be a lot closer. So, yes I
would be in support of this in
Red Bud.

Sincerely,

Ralph Biermann
Steelville, Ill.

To whom it may concern:
I am very much in
favor for Red Bud to have
a Dialysis Center in Red
Bud Ill.

It would be a hard
ship for me to have to
travel all the way to
Belleville Ill.

It would be much easier
for me to travel all the way
to Red Bud Ill.

So please have our
Center in Red Bud. This
would help a lot of people.
Thank you very much
for all your help, and
understanding.

Thanks again

Wanda
Kempfer

Thursday, May 17, 2012

To whom it may concern:

I am in support of a dialysis center here in Red Bud. It would be a lot closer than driving to Belleville.

Thank you,

A handwritten signature in black ink that reads "Debby L Heine". The signature is written in a cursive style with a large, looped "D" and a distinct "L".

Debby Heine

MAY 16, 2012

To whom it may concern:

I AM WRITING THIS IN SUPPORT OF HAVING A DIALYSIS CENTER HERE IN Red Bud. IT would benefit the people of Red Bud AND the surrounding community by NOT HAVING TO DRIVE TO Belleville.

Thank you,
Dale F Heine
Deborah L Heine

Wed. 5-16-12

To whom it may concern,

Ken in support of a
Dialysis Center here in
Red Bank.

It would be a very
hardship if I would have
to go to Belleville or St.
Louis for dialysis.

My son in ~~the~~ law, would
have to loose work to
take me, and as of now I
may be facing that problem
myself.

Thank You

Andy Cummins

575 Country Club Dr C-1

Red Bank, IL 62278

Red Bud, Ill.
May 15, 2012

To Whom it may concern:

I am in support of a Dialysis Center in Red Bud, Ill. It would be beneficial to the patients here in Red Bud and the surrounding communities. It would be a hardship to drive to Belleville for Dialysis, which is the closest to us.

Thank you.

Sincerely
(Mrs) Elaine Bagby
226 Rose Lane
Red Bud, Ill. 62278

May 15, 2012

To Whom it may concern:

We are in support of a Dialysis Center here in Red Bud. It is a hardship for people from this area to drive to Belleville for Dialysis for their kidney diseases.

Mr. + Mrs. Leo W. Shepherd
575 Country Club Dr. Apt. E-1
Red Bud, IL 62278

To Whom it May Concern

I am very much in Support of a
dialysis Center in Red Bud. With
the price of gas it would be a
handship to drive to Belleville.

Thankyou

Dudy Brenning
422E Jefferson
Sparta, Ill. 62286



Red Bud Regional Hospital
325 Spring Street
Red Bud, Illinois 62278
Tel: 618-282-3831

May 18, 2012

Dale Galassie
Chair
Illinois Health Facilities and Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, Illinois 62761

Re: Letter of Support for Red Bud Dialysis Center (Proj. No. 12-034)

Dear Chairman Galassie:

I am writing in support of the proposed establishment of Red Bud Dialysis Center. Red Bud has a high elderly population. In fact, nearly 18 percent of the population of Red Bud is over the age of 65, compared to 12.5 percent statewide. Chronic kidney disease ("CKD") is common in the elderly population. Due to the increase in obesity, diabetes, and hypertension among middle-aged adults, the prevalence of CKD in the elderly population is only expected to increase. There is currently no dialysis facility in Red Bud. The closest dialysis facility is over 30 minutes away in Chester. A dialysis facility in Red Bud is imperative to ensure the residents of this area have access to life sustaining dialysis, now and in the future.

DaVita is a leading provider of dialysis services in the United States. It has taken on many initiatives to improve the lives of patients suffering from CKD and end-stage renal disease. One example is its EMPOWER program. DaVita launched the EMPOWER program workshops in 2008. The workshops are free community-based educational seminars that encourage CKD patients to take control of their health and make informed decisions about their dialysis care. Led by a team of DaVita nurses, renal dietitians, and social workers, EMPOWER uses a multidisciplinary approach to educate patients with CKD about their disease, ways to delay progression, and different treatment options. Workshops also focus on preparing patients for life on dialysis or with a kidney transplant. DaVita recognizes the unique and vital role that it plays in enhancing care for renal patients throughout the country. Accordingly, I fully support the proposed Red Bud Dialysis.

Thank you for your consideration.

Yours truly,

Stephanie Skelly, M.D.



Red Bud Regional Hospital
325 Spring Street
Red Bud, Illinois 62278
Tel: 618-282-3831

May 18, 2012

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Chair
Illinois Health Facilities and Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, Illinois 62761

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Thank you for your consideration.

Yours truly,

A handwritten signature in cursive script that reads "Sara Thomas FNP-BC".

Sara Thomas
Nurse Practitioner



Red Bud Regional Hospital
325 Spring Street
Red Bud, Illinois 62278
Tel: 618-282-3831

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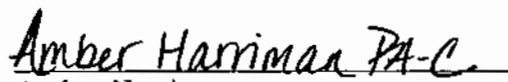
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Thank you for your consideration.

Yours truly,


Amber Harriman
Physician Assistant

May 18, 2012

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Chair
Illinois Health Facilities and Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, Illinois 62761

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Thank you for your consideration.

Yours truly,



Mary Wunderlich
Physician Assistant



Red Bud Regional Hospital
325 Spring Street
Red Bud, Illinois 62278
Tel: 618-282-3831

May 18, 2012

Dale Galassie
Chair
Illinois Health Facilities and Services Review Board
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Thank you for your consideration.

Yours truly,

A handwritten signature in black ink that reads "Nancy Birner, M.D." with a stylized flourish at the end.

Nancy Birner, M.D.
Internal Medicine/Pediatrics



Red Bud Regional Hospital
325 Spring Street
Red Bud, Illinois 62278
Tel: 618-282-3831

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Thank you for your consideration.

Yours truly,

A handwritten signature in black ink that reads "Steven D. Elster, M.D." with a stylized flourish at the end.

Steven Elster, M.D.
Emergency Medicine



Red Bud Regional Hospital
325 Spring Street
Red Bud, Illinois 62278
Tel: 618-282-3831

May 18, 2012

Dale Galassie
Chair
Illinois Health Facilities and Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, Illinois 62761

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Thank you for your consideration.

Yours truly,

A handwritten signature in cursive script, appearing to read "G. Hipskind", is written over a horizontal line.

Greg Hipskind, M.D., PhD
Family Medicine

Red Bud Regional Hospital
325 Spring Street • Red Bud, IL 62278
Tel.: (618) 282-8700 • Fax: (618) 282-8703

Red Bud Regional Family Health Center - Specialty Clinic
1335 Jamie Lane, Building A • Waterloo, IL 62298
Tel.: (618) 939-8676 • Fax: (618) 939-9991

May 18, 2012

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Springfield, Illinois 62761

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Thank you for your consideration.

Yours truly,



Chung Khan, M.D.
General Surgeon

Older Adult Health Center

Amy Rohlfing, MD, CMD
Jessica L. Sheehan, GNP

Geriatrics & Internal Medicine

Red Bud Regional Hospital
325 Spring Street
Red Bud, IL 62278
Tel: (618) 282-7373
Fax: (618) 282-7376

May 18, 2012

Dale Galassie
Chair
Illinois Health Facilities and Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, Illinois 62761

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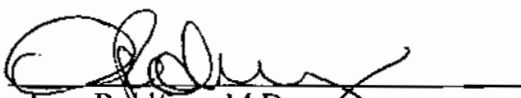
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Thank you for your consideration.

Yours truly,



Amy Rohlfing, M.D.
Internal Medicine/Geriatrics

Older Adult Health Center

Amy Rohlfing, MD, CMD
Jessica L. Sheehan, GNP

Geriatrics & Internal Medicine

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Thank you for your consideration.

Yours truly,



Jessica Sheehan
Nurse Practitioner

Older Adult Health Center

Amy Rohlfing, MD, CMD
Jessica L. Sheehan, GNP

Geriatrics & Internal Medicine

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325 Spring Street
Red Bud, IL 62278
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Thank you for your consideration.

Yours truly,



Susan Tuttle
Nurse Practitioner



Red Bud Regional Hospital
325 Spring Street
Red Bud, Illinois 62278
Tel: 618-282-3831

May 21, 2012

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Chair
Illinois Health Facilities and Services Review Board
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Springfield, Illinois 62761

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Yours truly,

A handwritten signature in cursive script, appearing to read "Linda Harbison", is written over a horizontal line.

Linda Harbison
Chief Nursing Officer



Red Bud Regional Hospital
325 Spring Street
Red Bud, Illinois 62278
Tel: 618-282-3831

May 21, 2012

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Chair
Illinois Health Facilities and Services Review Board
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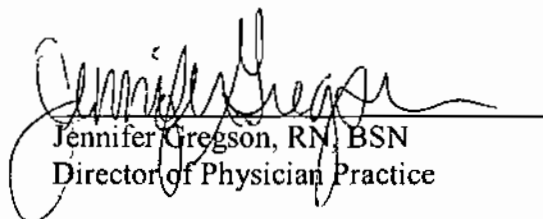
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Yours truly,



Jennifer Gregson, RN, BSN
Director of Physician Practice



Red Bud Regional Hospital
325 Spring Street
Red Bud, Illinois 62278
Tel: 618-282-3831

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Yours truly,

A handwritten signature in black ink, appearing to read "Lori Brooks", with a long horizontal flourish extending to the right.

Lori Brooks
Director of Human Resources



Red Bud Regional Hospital
325 Spring Street
Red Bud, Illinois 62278
Tel: 618-282-3831

May 21, 2012

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Chair
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Thank you for your consideration.

Yours truly,

A handwritten signature in cursive script that reads "Christy Utterback".

Christy Utterback
Care Center Administrator



Red Bud Regional Hospital
325 Spring Street
Red Bud, Illinois 62278
Tel: 618-282-3831

May 21, 2012

Dale Galassie
Chair
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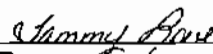
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Yours truly,



Tammy Love
Chief Quality Officer