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Chairman Dale Galassie
Illinois Health Facilities and Services Review Board
525 West Jefferson Street, 2nd Floor
Springfield, Illinois 62761

RECEIVED

SEP 19 2012

HEALTH FACILITIES &
SERVICES REVIEW BOARD

Re: Monarch Landing Contractors

Chairman Galassie:

Skender Construction has been awarded the contract for General Contracting services for the Monarch Landing Healthcare Center Project in Naperville, Illinois. We write this letter to express our support for this project.

Skender Construction has over 58 years of experience in the Chicago market delivering building projects in various sectors of the industry, primarily focusing on Senior Living and Healthcare. Skender is signatory to the carpenters' and laborers' unions and works solely with union subcontractors.

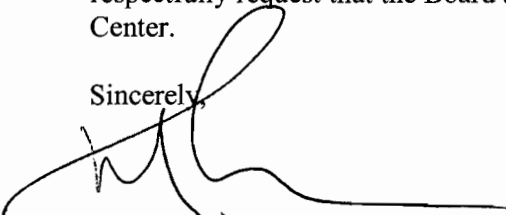
The Monarch Landing Healthcare Center will be built by 100% union contractors, which will not only create hundreds of construction jobs; it will ensure the quality of the project is second to none and will be enjoyed by the senior community for years to come.

As you are aware, the economic downturn of the past several years has had a severe impact on the construction industry as a whole. Coupled with that, the residential sector has slowed and now employs mainly non-union labor, which has left the local union halls filled with under-utilized workers. Based on Skender's experience, a project of the size and scope of Monarch Landing will create jobs for over two hundred union workers over the period of a year.

Through your support of this project, many local companies will be able to put their highly skilled craftsmen and craftswomen back to work and in many cases, keep the companies in business and able to contribute back to the community.

We look forward to the project and feel strongly that it will be a great success for the seniors in the area, the city of Naperville, and for the local construction industry as a whole. We respectfully request that the Board approve the establishment of the Monarch Landing Healthcare Center.

Sincerely,



Mark Skender
Co-Owner/Executive Vice President
Skender Construction

cc. File