



RIVERSIDE
Medical Center

350 N. Wall Street
Kankakee, IL 60901
815-933-1671

RECEIVED

DEC 10 2012

**HEALTH FACILITIES &
SERVICES REVIEW BOARD**

December 6, 2012

Ms. Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
2nd Floor
525 West Jefferson Street
Springfield, Illinois 62761

Dear Ms. Avery:

Subject: Riverside Medical Center d/b/a Riverside Medical Center North Campus at Frankfort
Project 12-089

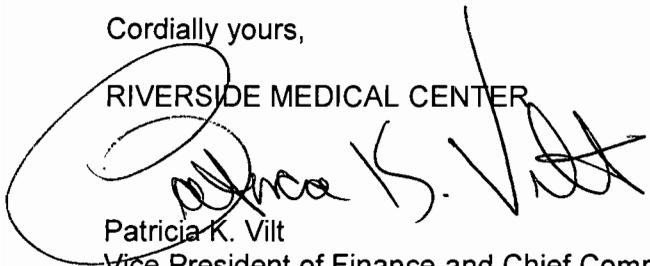
Enclosed please find supplemental information related to the Application for Riverside Medical Center North Campus at Frankfort free standing emergency department project. Enclosures include the following items:

- Letter of Impact responses
- Photocopies of staffing request letters
- Additional Letters of Support
- Remittance in the amount of \$17,050.44 as the balance of our CON application fee

If you should need additional information, please contact me via telephone at (815) 935-7542 or via email at patt-vilt@riversidehealthcare.net.

Cordially yours,

RIVERSIDE MEDICAL CENTER


Patricia K. Vilt
Vice President of Finance and Chief Compliance Officer

Enclosures

Member -
RUSH
RUSH SYSTEM FOR HEALTH

NOV 26 2012

FRANCISCAN ALLIANCE
CORPORATE OFFICE
Mishawaka

November 19, 2012

FRANCISCAN
ST. ANTHONY HEALTH
Crown Point

Riverside Healthcare
Attention: Phillip M. Kambic, President and CEO
350 N. Wall Street
Kankakee, IL 60901

FRANCISCAN
ST. ANTHONY HEALTH
Michigan City

FRANCISCAN
ST. ELIZABETH HEALTH
Crawfordsville

Dear Mr. Kambic:

FRANCISCAN
ST. ELIZABETH HEALTH
Lafayette Central

We are in receipt of your letter dated November 5, 2012 regarding the establishment by Riverside Healthcare of a Free Standing Emergency Room in the Frankfort area. The establishment of such a facility would have an impact on the Franciscan St. James Hospital Emergency Room volumes. We also believe that there is no need for this level of service being provided in the Frankfort area by Riverside as the area is already served by four full service hospital facilities, Provena St. Joseph, Silver Cross, Palos Community and Franciscan St. James all of which have significantly shorter driving distances and travel times from such a location than your facility should patients require admission.

FRANCISCAN
ST. ELIZABETH HEALTH
Lafayette East

FRANCISCAN
ST. JAMES HEALTH
Chicago Heights

FRANCISCAN
ST. JAMES HEALTH
Olympia Fields

FRANCISCAN
ST. MARGARET HEALTH
Dyer

Respectfully;



Seth C. R. Warren
President and Regional Chief Executive Officer
Franciscan Alliance, Inc.
South Suburban Chicago Region

FRANCISCAN
ST. MARGARET HEALTH
Hammond

FRANCISCAN
ST. FRANCIS HEALTH
Beech Grove

FRANCISCAN
ST. FRANCIS HEALTH
Indianapolis

FRANCISCAN
ST. FRANCIS HEALTH
Mooresville

TS:ts

FRANCISCAN
PHYSICIANS HOSPITAL, LLC
Munster

FranciscanAlliance.org

CHICAGO HEIGHTS
1423 Chicago Road
Chicago Heights, IL 60411
PH: 708 756 1000

OLYMPIA FIELDS
20201 South Crawford Avenue
Olympia Fields, IL 60461
PH: 708 747 4000



November 14, 2012

Phillip M. Kambic
President, CEO
Riverside HealthCare
350 N. Wall Street
Kankakee, IL 60901

Re: Response to Request for Information Regarding the impact of Proposed Riverside HealthCare FEC

Dear Mr. Kambic,

Thank you for your letter of November 5, 2012 inquiring about the potential impact of Riverside HealthCare establishing a Freestanding Emergency Center at the Riverside North Campus in Frankfort. We believe that the proposed facility could have an adverse impact on Advocate South Suburban Hospital both in terms of staffing and utilization. Please note that as an authorized representative of the hospital, I verify that the statements below are true and correct consistent with Section 1110.3230(b)(2)(A)(4).

In terms of staffing, we are currently experiencing a staffing shortage in our emergency department as defined by Section 1110.3230(c). For the past 12 months, our vacancy rate in the emergency department at Advocate South Suburban Hospital has averaged in excess of 15 percent.

In regards to utilization, we are currently treating approximately 1500 patients per emergency department treatment station annually. Applying the state utilization standard of 2,000 visits per treatment station annually, Advocate South Suburban Hospital has excess capacity in its emergency department. We believe that the proximity of Riverside HealthCare's proposed Freestanding Emergency Center to Advocate South Suburban Hospital would lower, as provided in Section 1110.3230(c)(3)(b), to a further extent, the utilization of our emergency department below the utilization standards.

Thank you for the opportunity to comment on your proposed project.

Very truly yours,

Richard Heim
President

cc: Courtney R. Avery, Administrator Illinois Health Facilities and Services Review Board

NOV 26 2012



EXECUTIVE OFFICE

November 16, 2012

Philip M. Kambic
President and CEO
Riverside HealthCare
350 N. Wall Street
Kankakee, IL 60901

RE: Freestanding Emergency Center

Dear Mr. Kambic:

We do not foresee a negative impact for MetroSouth Medical Center from the proposed Freestanding Emergency Center project in Frankfort.

Sincerely,



Enrique Beckmann, MD, PhD
Chief Executive Officer

November 21, 2012

NOV 26 2012

Phillip M. Kambic
President and CEO
Riverside Health Care
350 N. Wall Street
Kankakee, IL 60901

Dear Mr. Kambic:

We noted this morning on the Illinois Health Facilities & Services Review Board's website that your facility has filed an application to open a Freestanding Emergency Center (FEC) at your Riverside North Campus in Frankfort. Your application does include a copy of a certified letter that was supposed to have been mailed to us requesting an impact statement reply – however, we still have not received a copy in the mail more than two weeks later. Nevertheless, we feel it is critical to provide an impact assessment.

Your proposed FEC would have a tremendous negative impact on emergency services provided by Silver Cross Hospital. Silver Cross Hospital has had a long-standing position as one of the leading providers of emergency services in Frankfort and the surrounding communities. In fact, a large percentage of our emergency department patients come from those communities.

Silver Cross Hospital strongly opposes your proposed facility due to the anticipated negative effect on our emergency services – services that we have been providing to those communities for more than a century.

Sincerely,



Paul Pawlak
President and CEO

cc: Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board, 2nd Floor
525 West Jefferson Street
Springfield, IL 62761



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Bruce Christian
Chief Executive Officer
Adventist GlenOaks Hospital
701 Winthrop Avenue
Glendale Heights, IL 60139-1403

Dear Mr. Christian,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

Please return the completed affidavit directly to me by December 20, 2012. Please note that the Board's rules state as follows: "Failure by an existing facility to respond to the applicant's request for information within the prescribed fifteen day response period shall constitute an assumption that the existing facility has not experienced staffing vacancy rates in excess of 10%."

If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5459
p:mydoc\w\CONCorrAffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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7002 3110 0002 2897 5459

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Postmark Here	
Sent To Mr. Bruce Christian Adventist Glen Oaks Hospital	
Street, Apt. No., or PO Box No. 701 Winthrop Avenue	
City, State, ZIP+4 Glendale Heights, IL 60139-1403	
PS Form 3800, June 2002 See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Rick Mace
Chief Executive Officer
Adventist Bolingbrook Hospital
500 Remington Blvd.
Bolingbrook, IL 60440

Dear Mr. Mace,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

Please return the completed affidavit directly to me by December 20, 2012. Please note that the Board's rules state as follows: "Failure by an existing facility to respond to the applicant's request for information within the prescribed fifteen day response period shall constitute an assumption that the existing facility has not experienced staffing vacancy rates in excess of 10%."

If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7011 0470 0000 2949 4279
p:mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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7011 0470 0000 2949 4279

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Total Postage & Fees	\$
Postmark Here	
Sent To Mr Rick mace - Adventist Solingbrook Hospital Street, Apt. No., or PO Box No. 500 Remington Blvd City, State, ZIP+4 Solingbrook IL 60440	
PS Form 3800, August 2006	
See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Michael Goebel
VP & Chief Executive Officer
Adventist Hinsdale Hospital
120 North Oak Street
Hinsdale, IL 60521-3829

Dear Mr. Goebel,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

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If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5466
p:\mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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7003 3110 0002 2897 5466

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Total Postage & Fees	\$
Postmark Here	

Sent To
Mr Michael Goebel - Adventist Hinsdale Hospital
Street, Apt. No.,
or PO Box No. 120 N. Oak Street
City, State, ZIP+4
Hinsdale IL 60521-3829

PS Form 3800, June 2002 See Reverse for Instructions



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Lary Davis
Regional SVP/CEO
Adventist LaGrange Memorial Hospital
5101 South Willow Springs Road
LaGrange, IL 60525-2679

Dear Mr. Davis,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

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If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic", written over a white background.

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5473
p:mydoc\w\CONCorr\AffidavitCovLtr120312

Member -

Ⓜ RUSH

RUSH SYSTEM FOR HEALTH

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Sent To
Mr Lary Davis - Adventist LaGrange Mem'l Hosp
Street, Apt. No.,
or PO Box No. 5101 S. Willow Springs Road
City, State, ZIP+4
LaGrange, IL 60525-2679

PS Form 3800, June 2002 See Reverse for Instructions



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Kenneth Lukhard
President
Advocate Christ Medical Center & Hope Children's Hospital
4440 West 95th Street
Oak Lawn, IL 60453-2699

Dear Mr. Lukhard,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

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If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic", written over a white background.

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5480
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Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Total Postage & Fees	\$ _____
Postmark Here	
Sent To <i>Advocate Christ Medical Ctr &</i>	
<i>Mr Kenneth Luxhard Hope Children's Hospital</i>	
Street, Apt. No., or PO Box No. <i>4440 West 95th Street</i>	
City, State, ZIP+4 <i>Oak Lawn, IL 60453-2699</i>	
PS Form 3800, June 2002 See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. David Fox
President
Advocate Good Samaritan Hospital
3815 Highland Avenue
Downers Grove, IL 60515-1590

Dear Mr. Fox,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

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If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

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Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5497
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Member -

Ⓜ RUSH

RUSH SYSTEM FOR HEALTH

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Total Postage & Fees	\$
Postmark Here	
Sent To Mr. David Fox - Advocate Good Samaritan Hosp	
Street, Apt. No., or PO Box No. 3815 Highland Avenue	
City, State, ZIP+4 Downers Grove, IL 60515-1590	
PS Form 3800, June 2002	
See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Ms. Susan Nordstrom Lopez
President
Advocate Illinois Masonic Medical Center
836 West Wellington Avenue
Chicago, IL 60657-5147

Dear Ms. Nordstrom Lopez,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

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Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5503
p:mydoc\w\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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7002 3110 0002 2897 5502
E055 2692 2000 011E E002

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Ms. Susan Nordstrom Lopez, masonic med ctr	
Street, Apt. No.;	
or PO Box No. 836 W. Wellington Ave	
City, State, ZIP+4	
Chicago IL 60657-5147	
PS Form 3800, June 2002	
See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Jonathan Bruss
President
Advocate Trinity Hospital
2320 East 93rd Street
Chicago, IL 60617-3983

Dear Mr. Bruss,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

Please return the completed affidavit directly to me by December 20, 2012. Please note that the Board's rules state as follows: "Failure by an existing facility to respond to the applicant's request for information within the prescribed fifteen day response period shall constitute an assumption that the existing facility has not experienced staffing vacancy rates in excess of 10%."

If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic", written over a white background.

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5510
p:\mydoc\WV\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Street, Apt. No., or PO Box No. 2320 E. 93rd Street	
City, State, ZIP+4 Chicago IL 60617-3983	
PS Form 3800, June 2002 See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Patrick Magoon
President & CEO
Ann & Robert H. Lurie Children's Hospital of Chicago
225 East Chicago Avenue
Chicago, IL 60611-2605

Dear Mr. Magoon,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

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Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5527
p:mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Sent To: Ann & Robert H. Lasker
Mr Patrick Magoon - Children's Hosp of Chicago
Street, Apt. No.,
or PO Box No. 225 E. Chicago Ave
City, State, ZIP+4
Chicago IL 60611-2605



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Brian Lemon
President
Central DuPage Hospital
215 North Winfield Road
Winfield, IL 60190-1295

Dear Mr. Lemon,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

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If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic", written over a white background.

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5534
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Member -

Ⓜ RUSH

RUSH SYSTEM FOR HEALTH

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Sent To Mr Brian Lemon - Central DuPage Hospital	
Street, Apt. No.; or PO Box No. 25 N. Winfield Road	
City, State, ZIP+4 Winfield, IL 60190-1295	
PS Form 3800, June 2002	
See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Ms. Pam Davis
President & CEO
Edward Hospital
801 South Washington Street
Naperville, IL 60540-7430

Dear Ms. Davis,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

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If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic", written over a white background.

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5541
p:mydoc\w\CONCorrAffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Sent To Ms Pam Davis - Edward Hospital	
Street, Apt. No. or PO Box No. 801 S. Washington St	
City, State, ZIP+4 Naperville IL 60540-7430	
PS Form 3800, June 2002	
See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Edward Plainfield Emergency Center
24600 West 127th Street
Plainfield, IL 60585

To Whom It May Concern:

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

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If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

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Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5558

p:\mydoc\w\CONCorr\AffidavitCovLtr120312

Member -

Ⓜ RUSH

RUSH SYSTEM FOR HEALTH

Phillip M. Kambic
 President & CEO
 Riverside Medical Center
 350 North Wall Street
 Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

 President and CEO

 Hospital

Subscribed and sworn before me
 this _____ day of _____, 2012

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Sent To Edward Plainfield Emergency Center
 Street, Apt. No.,
 or PO Box No. 24600 W. 127th St
 City, State, ZIP+4
Plainfield IL 60585



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. W. Peter Daniels
President & CEO
Elmhurst Memorial Hospital
155 E. Brush Hill Road
Elmhurst, IL 60126

Dear Mr. Daniels,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

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Sincerely,

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Phillip M. Kambic
President and CEO

PMK\mb

Attachment

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Member -
RUSH

RUSH SYSTEM FOR HEALTH

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Sent To Mr. W. Peter Daniels - Elmhurst Mem'l Hosp	
Street, Apt. No., or PO Box No. 155 E. Drush Hill Road	
City, State, ZIP+4 Elmhurst, IL 60126	
PS Form 3800, June 2002 See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Steven Airhart
Chief Executive Officer
Hartgrove Behavioral Health System
5730 West Roosevelt Road
Chicago, IL 60644

Dear Mr. Airhart,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

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Sincerely,

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Phillip M. Kambic
President and CEO

PMK\mb

Attachment

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p:mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

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I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Total Postage & Fees	\$
Postmark Here	
Sent To Mr Steven Airhart <i>Hartgrove Behavioral Health System</i>	
Street, Apt. No., or PO Box No. 5730 W. Roosevelt Road	
City, State, ZIP+4 Chicago IL 60644	
PS Form 3800, June 2002	
See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Wayne Lerner, DPH
President & CEO
Holy Cross Hospital
2701 West 68th Street
Chicago, IL 60629-1883

Dear Dr. Lerner,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

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Sincerely,

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Phillip M. Kambic
President and CEO

PMK\mb

Attachment

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p:\mydoc\w\CONCorr\AffidavitCovLtr120312

Member -

Ⓜ RUSH

RUSH SYSTEM FOR HEALTH

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

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I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Sent To Wayne Lerner, DPH - Holy Cross Hospital	
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350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

William Dorsey, M.D.
Chairman of the Board and CEO
Jackson Park Hospital & Medical Center
7531 Stony Island Avenue
Chicago, IL 60649-3993

Dear Dr. Dorsey,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

Please return the completed affidavit directly to me by December 20, 2012. Please note that the Board's rules state as follows: "Failure by an existing facility to respond to the applicant's request for information within the prescribed fifteen day response period shall constitute an assumption that the existing facility has not experienced staffing vacancy rates in excess of 10%."

If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "P. Kambic", written over a horizontal line.

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5596
p:\mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

p:\mydoc\w\CONCorrAffidavitFinal120312

7003 3110 0002 2897 5596

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Street, Apt. No., or PO Box No. 7531 Stony Island Avenue	
City, State, ZIP+4 Chicago IL 60649-3993	
PS Form 3800, June 2002 See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Ms. Carol Schneider
Chief Operating Officer
John H. Stroger, Jr. Hospital of Cook County
1901 West Harrison Street
Chicago, IL 60612

Dear Ms. Schneider,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

Please return the completed affidavit directly to me by December 20, 2012. Please note that the Board's rules state as follows: "Failure by an existing facility to respond to the applicant's request for information within the prescribed fifteen day response period shall constitute an assumption that the existing facility has not experienced staffing vacancy rates in excess of 10%."

If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic", written over a white background.

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5602
p:mydoc\w\CONCorr\AffidavitCovLtr120312

Member -

Ⓜ RUSH

RUSH SYSTEM FOR HEALTH

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

p:\mydoc\wv\CONCorr\AffidavitFinal120312

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Sent To John H. Stroger, Jr.
Ms. Carol Schneider - Hospital of Cook Cty
Street, Apt. No.,
or PO Box No. 1901 W. Harrison St
City, State, ZIP+4
Chicago IL 60612



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Ms. Brenda Wolf
President & CEO
La Rabida Children's Hospital
East 65th Street at Lake Michigan
Chicago, IL 60649-1395

Dear Ms. Wolf,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

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If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "P. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5619
p:\mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

p:mydoclw\w\CONCorr\AffidavitFinal120312

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Sent To Ms. Brenda Wolf . LaRabida Children's Hosp	
Street, Apt. No., or PO Box No. E. 65th St @ Lake Michigan	
City, State, ZIP+4 Chicago IL 60649-1395	

PS Form 3800, June 2002 See Reverse for Instructions



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Dennis Reilly
Little Company of Mary Hospital
2800 West 95th Street
Evergreen Park, IL 60805

Dear Mr. Reilly,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

Please return the completed affidavit directly to me by December 20, 2012. Please note that the Board's rules state as follows: "Failure by an existing facility to respond to the applicant's request for information within the prescribed fifteen day response period shall constitute an assumption that the existing facility has not experienced staffing vacancy rates in excess of 10%."

If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5626

p:\mydoc\w\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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9295 2682 2000 07TE 5626

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Sent To Mr. Dennis Reilly - Little Company of Mary Hospital	
Street, Apt. No.; or PO Box No. 2800 W. 95th Street	
City, State, ZIP+4 Evergreen Park, IL 60805	

PS Form 3800, June 2002 See Reverse for Instructions



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Ken Fishbain
Chief Operating Officer
Loyola Gottlieb Memorial Hospital
701 West North Avenue
Melrose Park, IL 60160-1612

Dear Mr. Fishbain,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

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If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5633
p:\mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Sent To Mr Ken Fishbain - Loyola Gottlieb Memorial Hospital
Street, Apt. No.;
or PO Box No. 701 W. North Ave
City, State, ZIP+4
Melrose Park, IL 60160-1612



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Larry Goldberg
President & CEO
Loyola University Medical Center
2160 South First Avenue
Maywood, IL 60153-5599

Dear Mr. Goldberg,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

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If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5640
p:\mydoc\wiv\CONCorr\AffidavitCovLtr120312

Member -
RUSH
RUSH SYSTEM FOR HEALTH

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Sent To Mr. Larry Goldberg - Loyola University medical Center	
Street, Apt. No., or PO Box No. 2160 S. First Avenue	
City, State, ZIP+4 Mauwood, IL 60153-5599	
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350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Scott Steiner
Interim CEO
MacNeal Hospital
3249 South Oak Park Avenue
Berwyn, IL 60402-0715

Dear Mr. Steiner,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

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Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5657
p:\mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Postmark Here	
Sent To Mr Scott Steiner - MacNeal Hospital	
Street, Apt. No.; or PO Box No. 3249 S. Oak Park Ave	
City, State, ZIP+4 Berwyn, IL 60402-0715	
PS Form 3800, June 2002	
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350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Ms. Kathleen Yosko
President & CEO
Marianjoy Rehabilitation Hospital & Clinics
26 W 171 Roosevelt Road
Wheaton, IL 60187

Dear Ms. Yosko,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

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If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5664
p:mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Restricted Delivery Fee (Endorsement Required)	
Total Postage & Fees	\$
Postmark Here	
Sent To: Ms Kathleen Gosko - Marciano Rehabilitation Hospital & Clinics	
Street, Apt. No.; or PO Box No. 26 W 171 Roosevelt Road	
City, State, ZIP+4 Wheaton IL 60187	
PS Form 3800, June 2002	
See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Sister Sheila Lyne, RSM
Mercy Hospital & Medical Center
2525 South Michigan Avenue
Chicago, IL 60616

Dear Sister Sheila,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

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Sincerely,

A handwritten signature in black ink, appearing to read "P. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5671

p:\mydoc\wv\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
 President & CEO
 Riverside Medical Center
 350 North Wall Street
 Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

 President and CEO

 Hospital

Subscribed and sworn before me
 this _____ day of _____, 2012

p:\mydoc\w\CONCorr\AffidavitFinal120312

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 Sister Sheila Lynn - Mercy Hospital & Medical Ctr
 Street, Apt. No. or PO Box No. 2525 S. Michigan Ave
 City, State, ZIP+4
 Chicago IL 60616



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Mark Steadham
President & Chief Executive Officer
Morris Hospital & Healthcare Ctrs.
150 West High Street
Morris, IL 60450-1463

Dear Mr. Steadham,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

Please return the completed affidavit directly to me by December 20, 2012. Please note that the Board's rules state as follows: "Failure by an existing facility to respond to the applicant's request for information within the prescribed fifteen day response period shall constitute an assumption that the existing facility has not experienced staffing vacancy rates in excess of 10%."

If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5688
p:\mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
 President & CEO
 Riverside Medical Center
 350 North Wall Street
 Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

 President and CEO

 Hospital

Subscribed and sworn before me
 this _____ day of _____, 2012

p:\mydoc\w\vi\CONCorr\AffidavitFinal120312

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<small>Sent To</small>	
Mr Mark Steadham - Morris Hospital & Healthcare Ctrs	
<small>Street, Apt. No., or PO Box No.</small> 150 W. High Street	
<small>City, State, ZIP+4</small>	
Morris IL	60450-1463
<small>PS Form 3800, June 2002</small>	
<small>See Reverse for Instructions</small>	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Alan Channing
President & CEO
Mount Sinai Hospital
California Avenue at 15th Street
Chicago, IL 60608-1797

Dear Mr. Channing,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

Please return the completed affidavit directly to me by December 20, 2012. Please note that the Board's rules state as follows: "Failure by an existing facility to respond to the applicant's request for information within the prescribed fifteen day response period shall constitute an assumption that the existing facility has not experienced staffing vacancy rates in excess of 10%."

If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic", written in a cursive style.

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5695
p:\mydoc\wv\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Sent To
Mr Alan Channing - Mount Sinai Hospital
Street, Apt. No.,
or PO Box No. California Ave @ 15th Street
City, State, ZIP+4
Chicago IL 60608-1797



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Dean Harrison
President & CEO
Northwestern Memorial Hospital
251 East Huron Street
Chicago, IL 60611

Dear Mr. Harrison,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

Please return the completed affidavit directly to me by December 20, 2012. Please note that the Board's rules state as follows: "Failure by an existing facility to respond to the applicant's request for information within the prescribed fifteen day response period shall constitute an assumption that the existing facility has not experienced staffing vacancy rates in excess of 10%."

If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5701
p:\mydoc\wv\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Total Postage & Fees	\$
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Sent To Mr Dean Harrison - Northwestern Mem'l Hosp	
Street, Apt. No.; or PO Box No. 251 E. Huron St	
City, State, ZIP+4 Chicago IL 60611	
PS Form 3800, June 2002	
See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Jose Sanchez
President & CEO
Norwegian American Hospital
1044 North Francisco Avenue
Chicago, IL 60622-2794

Dear Mr. Sanchez,

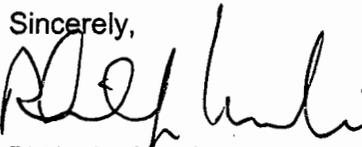
I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

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If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5718
p:\mydoc\wv\CONCorr\AffidavitCovLtr120312

Member -

Ⓜ RUSH

RUSH SYSTEM FOR HEALTH

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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7003 3110 0002 2897 571A
P125 7692 2000 011E E002

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Total Postage & Fees \$	
Sent To Mr. Jose Sanchez - Norwegian American Hosp Street, Apt. No., or PO Box No. 1044 N. Francisco Ave City, State, ZIP+4 Chicago, IL 60622-2794	
PS Form 3800, June 2002 See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Ms. Beth Hughes
President & CEO
Provena Saint Joseph Medical Center
333 North Madison Street
Joliet, IL 60435-6595

Dear Ms. Hughes,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

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If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic", written over a white background.

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5725
p:\mydoc\wv\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

p:mydoc\w\l\CONCorr\AffidavitFinal120312

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Sent To: Ms Beth Hughes - Provena St. Joseph Medical Center	
Street, Apt. No. or PO Box No.: 333 N. Madison St	
City, State, ZIP+4: Joliet, IL 60435-6595	
PS Form 3800, June 2002 See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Ms. Amy LaFine
President & CEO
Provena St. Mary's Hospital
500 West Court Street
Kankakee, IL 60901-3661

Dear Ms. LaFine,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

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If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7003 3110 0002 2897 5732
p:\mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

p:\mydoc\w\CONCorr\AffidavitFinal120312

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Sent To	ms Amy Lafine - Provera St Mary's Hospital
Street, Apt. No. or PO Box No.	500 W. Court Street
City, State, ZIP+4	Kankakee, IL 60901-3661
PS Form 3800, June 2002	
See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Ramanathan Raju, M.D.
Chief Executive Officer
Provident Hospital of Cook County
500 East 51st Street
Chicago, IL 60615-2494

Dear Dr. Raju,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

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Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7011 0470 0000 2949 4187
p:\mydoc\w\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

p:\mydoc\w\CONCorr\AffidavitFinal120312

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Sent To Ramanathan Raju, MD - Provident Hospital of Cook Cty	
Street, Apt. No., or PO Box No. 500 E. 51st Street	
City, State, ZIP+4 Chicago, IL 60615-2494	
PS Form 3800, August 2006	
See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Joanne Smith, M.D.
President & CEO
Rehabilitation Institute of Chicago
345 East Superior Street
Chicago, IL 60611-4496

Dear Dr. Smith,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

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Sincerely,

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Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7011 0470 0000 2949 4231
p:\mydoc\w\vi\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

p:\mydoc\w\CONCorr\AffidavitFinal120312

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Sent To Joanne Smith, MD - of Chicago Street, Apt. No., or PO Box No. 345 E. Superior St City, State, ZIP+4 Chicago IL 60611-4496	
PS Form 3800, August 2006	
See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Ms. Carey Carlock
Chief Executive Officer
Riveredge Hospital
8311 West Roosevelt Road
Forest Park, IL 60130-2529

Dear Ms. Carlock,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

Please return the completed affidavit directly to me by December 20, 2012. Please note that the Board's rules state as follows: "Failure by an existing facility to respond to the applicant's request for information within the prescribed fifteen day response period shall constitute an assumption that the existing facility has not experienced staffing vacancy rates in excess of 10%."

If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7011 0470 0000 2949 4248
p:\mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

p:\mydoc\w\CONCorrAffidavitFinal120312

7011 0470 0000 2949 4248

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See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. James Prister
President & CEO
RML Chicago
3435 West Van Buren Street
Chicago, IL 60624-3359

Dear Mr. Prister,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

Please return the completed affidavit directly to me by December 20, 2012. Please note that the Board's rules state as follows: "Failure by an existing facility to respond to the applicant's request for information within the prescribed fifteen day response period shall constitute an assumption that the existing facility has not experienced staffing vacancy rates in excess of 10%."

If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "P. Kambic", written over a white background.

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7011 0470 0000 2949 4255
p:mydoc\w\CONCorrAffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

p:\mydoc\w\CONCorr\AffidavitFinal120312

7011 0470 0000 2949 4255

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Sent To
Mr James Prister - RML Chicago
Street, Apt. No. or PO Box No. 3435 W. Van Buren St
City, State, ZIP+4
Chicago IL 60624-3359

PS Form 3800 August 2006 See Reverse for Instructions



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Ms. Dian Powell
President and Chief Executive Officer
Roseland Community Hospital
45 West 111th Street
Chicago, IL 60628-5296

Dear Ms. Powell,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

Please return the completed affidavit directly to me by December 20, 2012. Please note that the Board's rules state as follows: "Failure by an existing facility to respond to the applicant's request for information within the prescribed fifteen day response period shall constitute an assumption that the existing facility has not experienced staffing vacancy rates in excess of 10%."

If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7011 0470 0000 2949 4262
p:\mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

p:\mydoc\w\CONCorr\AffidavitFinal120312

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Sent To Ms Dian Powell - Roseland Comm Hosp	
Street, Apt. No., or PO Box No. 45 West 111th St.	
City, State, ZIP+4 Chicago IL 60628-5296	
PS Form 3800, August 2006	
See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Bruce Elegant, FACHE
President & CEO
Rush Oak Park Hospital
520 South Maple Avenue
Oak Park, IL 60304-1022

Dear Mr. Elegant,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

Please return the completed affidavit directly to me by December 20, 2012. Please note that the Board's rules state as follows: "Failure by an existing facility to respond to the applicant's request for information within the prescribed fifteen day response period shall constitute an assumption that the existing facility has not experienced staffing vacancy rates in excess of 10%."

If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7011 0470 0000 2949 4286
p:mydoclw\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

p:\mydoc\w\CONCorr\AffidavitFinal120312

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Total Postage & Fees	\$
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Sent To Mr Bruce Elegant - Rush Oak Park Hosp	
Street, Apt. No., or PO Box No. 520 S. maple Avenue	
City, State, ZIP+4 Oak Park IL 60304-1022	
PS Form 3800, August 2006	
See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Larry Goodman, M.D.
CEO
Rush University Medical Center
1653 West Congress Parkway
Chicago, IL 60612-3864

Dear Dr. Goodman,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

Please return the completed affidavit directly to me by December 20, 2012. Please note that the Board's rules state as follows: "Failure by an existing facility to respond to the applicant's request for information within the prescribed fifteen day response period shall constitute an assumption that the existing facility has not experienced staffing vacancy rates in excess of 10%."

If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7011 0470 0000 2949 4293
p:mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Sent To Larry Goodman, MD - Rush University Street, Apt. No., or PO Box No. 1653 W. Congress Pkwy City, State, ZIP+4 Chicago IL 60612-3864	
PS Form 3800, August 2006 See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Barry Finn
President & CEO
Rush-Copley Medical Center
2000 Ogden Avenue
Aurora, IL 60504

Dear Mr. Finn,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

Please return the completed affidavit directly to me by December 20, 2012. Please note that the Board's rules state as follows: "Failure by an existing facility to respond to the applicant's request for information within the prescribed fifteen day response period shall constitute an assumption that the existing facility has not experienced staffing vacancy rates in excess of 10%."

If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7011 0470 0000 2949 4309
p:mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Total Postage & Fees	\$
Postmark Here	
Sent To: Mr Barry Finn - Rush-Copley Medical Center	
Street, Apt. No., or PO Box No. 2000 Ogden Ave	
City, State, ZIP+4 Aurora, IL 60504	
PS Form 3800, August 2005	
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350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Edward Novak
President & CEO
Sacred Heart Hospital
3240 West Franklin Boulevard
Chicago, IL 60624-1511

Dear Mr. Novak,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

Please return the completed affidavit directly to me by December 20, 2012. Please note that the Board's rules state as follows: "Failure by an existing facility to respond to the applicant's request for information within the prescribed fifteen day response period shall constitute an assumption that the existing facility has not experienced staffing vacancy rates in excess of 10%."

If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic", written over a white background.

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7011 0470 0000 2949 4316
p:\mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Total Postage & Fees	\$
Postmark Here	

Sent To: **Mr Edward Novak - Sacred Heart Hospital**
Street, Apt. No., or PO Box No. **3240 W. Franklin Blvd**
City, State, ZIP+4 **Chicago, IL 60624-1511**

PS Form 3800, August 2006 See Reverse for Instructions



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Roberta Luskin-Hawk, M.D.
EVP/CEO
Saint Joseph Hospital
2900 North Lake Shore Drive
Chicago, IL 60657-6275

Dear Dr. Luskin-Hawk,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

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If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "P. Kambic", written over a white background.

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7011 0470 0000 2949 4323
p:\mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Restricted Delivery Fee (Endorsement Required)	
Total Postage & Fees	\$
Postmark Here	
Sent To Roberta Luskin-Hawok, MD - St Joseph Hosp Street, Apt. No., or PO Box No. 2900 North Lake Shore Dr City, State, ZIP+4 Chicago IL 60657-6275	
PS Form 3800, August 2006	
See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Jesus Ong
South Shore Hospital
8012 South Crandon Avenue
Chicago, IL 60617

Dear Mr. Ong,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

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If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7011 0470 0000 2949 4330

p:\mydoc\wv\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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0470 0000
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7011

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Street, Apt. No., or PO Box No. 8012 S. Crandon Ave	
City, State, ZIP+4 Chicago IL 60617	
PS Form 3800, August 2006	
See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Sister Elizabeth Van Straten, RHSJ
St. Bernard Hospital
326 West 64th Street
Chicago, IL 60621

Dear Sister Elizabeth,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

Please return the completed affidavit directly to me by December 20, 2012. Please note that the Board's rules state as follows: "Failure by an existing facility to respond to the applicant's request for information within the prescribed fifteen day response period shall constitute an assumption that the existing facility has not experienced staffing vacancy rates in excess of 10%."

If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7011 0470 0000 2949 4347

p:\mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

p:\mydoc\w\CONCorr\AffidavitFinal120312

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Total Postage & Fees	\$ _____
Postmark Here	
Sent To Sister Elizabeth Van Straten - St Bernard Hosp	
Street, Apt. No., or PO Box No. 326 W. 64th St	
City, State, ZIP+4 Chicago IL 60621	
PS Form 3800, August 2006	
See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Ms. Margaret McDermott
EVP & CEO
Sts. Mary & Elizabeth Medical Ctr/St. Elizabeth
1431 North Claremont Avenue
Chicago, IL 60622-1791

Dear Ms. McDermott,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

Please return the completed affidavit directly to me by December 20, 2012. Please note that the Board's rules state as follows: "Failure by an existing facility to respond to the applicant's request for information within the prescribed fifteen day response period shall constitute an assumption that the existing facility has not experienced staffing vacancy rates in excess of 10%."

If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "P. Kambic", written over a horizontal line.

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7011 0470 0000 2949 4354
p:mydoc\wv\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

p:\mydoc\w\CONCorr\AffidavitFinal120312

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Total Postage & Fees \$	
Sent To <i>Sts. Mary & Elizabeth</i> <i>Ms Margaret McDermott - med Dir / St Elizabeth</i>	
Street, Apt. No., or PO Box No. <i>1431 N. Claremont Ave</i>	
City, State, ZIP+4 <i>Chicago IL 60622-1791</i>	
PS Form 3800, August 2006 See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Ms. Margaret McDermott
EVP & CEO
Sts. Mary & Elizabeth Medical Ctr/St. Mary
2233 Wst Division Street
Chicago, IL 60622-3087

Dear Ms. McDermott,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

Please return the completed affidavit directly to me by December 20, 2012. Please note that the Board's rules state as follows: "Failure by an existing facility to respond to the applicant's request for information within the prescribed fifteen day response period shall constitute an assumption that the existing facility has not experienced staffing vacancy rates in excess of 10%."

If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMKimb

Attachment

Sent via USPS Certified Mail – Article Number 7011 0470 0000 2949 4361
p:mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Sent To <i>Sts Mary & Elizabeth</i>	
<i>ms Margaret McDermott - med Ctr 1st Mary</i>	
Street, Apt. No. or PO Box No. <i>2233 W. Division St</i>	
City, State, ZIP+4 <i>Chicago IL 60622-3087</i>	
PS Form 3800, August 2006	
See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Kenneth Polonsky, M.D.
Dean & EVP of Medical Affairs
University of Chicago Medical Center
5841 S. Maryland Ave., M/C 1000
Chicago, IL 60637-1470

Dear Dr. Polonsky,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

1. Indicate whether your emergency department has experienced a staffing shortage within the twelve (12) month period ending September 30, 2012. A staffing shortage is defined as an average vacancy rate of more than ten percent (10%) for budgeted full-time equivalent staff positions for health care workers subject to licensing by the Illinois Department of Financial and Professional Regulation.

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If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7011 0470 0000 2949 4378
p:\mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Sent To	
Kenneth Polonsky, MD - Univ of Chgo Med Ctr	
Street, Apt. No.;	
or PO Box No. 5841 S. Maryland Ave, M/C1000	
City, State, ZIP+4	
Chicago IL 60637-1470	
PS Form 3800, August 2006	
See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Bryan Becker
Interim Associate, VP Prof. Practice & Hosp Operations
University of Illinois Hospital & Health Sciences
1740 West Taylor St., Suite 1400, M/C 693
Chicago, IL 60612-7236

Dear Mr. Becker,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

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If you have any questions about this letter or the attached affidavit, please feel free to contact Margaret Frogge, Senior Vice President, Corporate Strategy, at 815-935-7060 or via email at maggie-frogge@riversidehealthcare.net.

Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7011 0470 0000 2949 4385
p:\mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Sent To Mr Bryan Becker - Univ of IL Hospital @ Health Sciences	
Street, Apt. No., or PO Box No. 1740 W. Taylor St, Ste 1400, m/c 693	
City, State, ZIP+4 Chicago, IL 60612-7230	
PS Form 3800, August 2006	
See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. Jack Cleary
CEO
West Suburban Medical Center
3 Erie Court
Oak Park, IL 60302-2599

Dear Mr. Cleary,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

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Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7011 0470 0000 2949 4392
p:\mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ___%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Restricted Delivery Fee (Endorsement Required)	
Total Postage & Fees \$	
Sent To Mr Jack Cleary - West Suburban Med Ctr Street, Apt. No.; or PO Box No. 3 ERIC COURT City, State, ZIP+4 OAK PARK, IL 60302-2599	
PS Form 3800, August 2006 See Reverse for Instructions	



350 N. Wall Street
Kankakee, IL 60901
815-933.1671

December 3, 2012

Mr. William Brown, FACHE
Chief Executive Officer
Westlake Hospital
1225 West Lake Street
Melrose Park, IL 60160-4039

Dear Mr. Brown,

I am writing on behalf of Riverside Medical Center to inform you that we are applying to the Illinois Health Facilities & Services Review Board (the "Board") for a permit to establish a freestanding emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois. The freestanding emergency center will include six (6) treatment rooms.

In accordance with Section 1110.3230 of the Board's rules, we are providing you with notice of our application. In addition, and as required by the Board's rules, we are respectfully requesting that you provide us with the following information concerning your emergency department on the attached affidavit:

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Sincerely,

A handwritten signature in black ink, appearing to read "Phillip M. Kambic".

Phillip M. Kambic
President and CEO

PMK\mb

Attachment

Sent via USPS Certified Mail – Article Number 7011 0470 0000 2949 4408
p:mydoc\w\CONCorr\AffidavitCovLtr120312

Phillip M. Kambic
President & CEO
Riverside Medical Center
350 North Wall Street
Kankakee, Illinois 60901

Dear Mr. Kambic,

On behalf of our hospital, I am writing in response to the efforts by Riverside Medical Center to develop a free standing emergency center at the intersection of Steger Road and U.S. Route 45 in Frankfort, Illinois.

During the period between October 1, 2011 and September 30, 2012, our emergency department had an annual vacancy rate for budgeted full-time equivalent licensed health care workers of ____%.

I certify, under oath and penalties as provided by law pursuant to 735 ILCS 5/1-109, that the information contained in this letter is true and correct to the best of my knowledge.

Sincerely,

President and CEO

Hospital

Subscribed and sworn before me
this _____ day of _____, 2012

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Sent To Mr William Brown - Westlake Hospital	
Street, Apt. No., or PO Box No. 1225 W. Lake St.	
City, State, ZIP+4 Melrose Park, IL 60160-4039	
PS Form 3800, August 2006	
See Reverse for Instructions	

ADAM KINZINGER
11TH DISTRICT, ILLINOIS

DEPUTY REPUBLICAN WHIP

COMMITTEE ON
ENERGY & COMMERCE

Congress of the United States
House of Representatives
Washington, DC 20515-1602

1218 LONGWORTH HOB
WASHINGTON D.C. 20515
(202) 225-3635
FAX: (202) 225-3521

2701 BLACK RD., SUITE 201
JOLIET, IL 60435
(815) 729-2308
FAX: (815) 729-2734

November 20, 2012

NOV 29 2012

Phil Kambic, President and CEO
Riverside Medical Center
350 North Wall Street
Kankakee, IL 60901

Dear Mr. Kambic,

I am very pleased to learn that Riverside Medical Center is planning to open services in the Frankfort area including a freestanding emergency department, diagnostic medical services and physician offices.

Through Riverside's commitment, the communities surrounding the Frankfort location will gain convenient access to quality emergency care and life-saving services as well as laboratory, imaging and diagnostic services. For many residents, the Riverside North Campus at Frankfort will be an important and most welcome addition to our area.

Should you need additional information, please contact Seth Jansen, Field Representative in my Ottawa District Congressional office (815/431-9271; seth.jansen@mail.house.gov).

Sincerely,



Adam Kinzinger
Representative in Congress
11th District, Illinois



KANKAKEE COUNTY
HEALTH
DEPARTMENT

2390 West Station Street
Kankakee, Illinois 60901
Phone: 815-802-9400
Fax: 815-802-9391
www.kankakeehealth.org

November 20, 2012

Phil Kambic, President and CEO
Riverside Medical Center
350 North Wall St.
Kankakee, IL 60901

Dear Mr. Kambic,

We are pleased to learn of Riverside Medical Center's plans to open services in the Frankfort area, including a freestanding emergency department, diagnostic medical services, and physician offices.

An emergency can be defined in many ways for many different people, including a child's high fever, a car accident, or an adult's chest pain or stroke-like symptoms. Yet every emergency shares a sense of urgency and a need for immediate access to quality care. Through quality emergency care and life-saving services, as well as laboratory, imaging and diagnostic services, the Riverside facility will bring many benefits and will be a needed and welcome addition to the community.

When time is of the essence, the services provided by Riverside in this location will help bring quality emergency care closer to the residents of northern Kankakee County, and contribute to their peace of mind and improved health outcomes.

The Kankakee County Health Department supports this new endeavor and looks forward to continuing to work with Riverside Medical Center in this new endeavor.

Sincerely,

Bonnie Schaafsma, BSN, MBA
Public Health Administrator

Riverside Medical Center
350 North Wall Street
Kankakee, IL 60901

RECEIVED

DEC 10 2012

HEALTH FACILITIES &
SERVICES REVIEW BOARD

IL DEPT PUBLIC HEALTH

PO BOX 4263

SPRINGFIELD, IL 62708-4263

Riverside Medical Center
4164 IL DEPT PUBLIC HEALTH

Payment Number Check Date Check Number
0000000000065043 12/05/2012 436572

Voucher Number	Invoice Number	Invoice Date	Description	Net Check Amt
0000000000133528	FRANKFORT PROJECT	12/05/2012		\$17,050.44

TOTALS:

\$17,050.44

THE FACE OF THIS DOCUMENT HAS A COLORED BACKGROUND ON WHITE PAPER

RIVERSIDE
Medical Center
350 North Wall Street
Kankakee, IL 60901

North Campus at
Frankfort
Bank of America

5239710

436572

December 5, 2012

Pay
Seventeen Thousand Fifty Dollars and 44 Cents

AMOUNT
\$17,050.44

to the Order of
IL DEPT PUBLIC HEALTH
PO BOX 4263
SPRINGFIELD, IL 62708-4263

VOID AFTER 6 MONTHS

VOID OVER \$17,050.44

12-089 Balance of Fee

[Signature]

Authorized Signature

⑈436572⑈ ⑆071000039⑆ 0002360964⑈