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HEALTH FACILITIES &
SERVICES REVIEW BOARD

13-041 - 13-044

August 28, 2013

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 627671

Re: Change of ownership application for Vanguard's MacNeal, Weiss, Westlake, and West Suburban hospitals to Tenet Healthcare

Dear Administrator Avery,

Please convey my support to the Illinois Health Facilities and Services Review Board for the merger between Vanguard Health Systems and Tenet Healthcare. The Berwyn Development Corporation (BDC) is proud to work with MacNeal Hospital, located in the City of Berwyn, to contribute to the economic growth and vitality of our city.

MacNeal Hospital is our city's largest employer and we are proud to work with its staff to better our community. Scott Steiner, MacNeal Chief Executive Officer, is an active member of the BDC's Board of Directors. Our partnership is furthered through ongoing efforts to increase healthy eating, walkability and other community oriented causes to benefit the residents of Berwyn. I have often heard from visitors of MacNeal's annual health fair who have learned important lessons and made changes in their lives and homes to live healthier lives.

As an active community partner, our relationship with MacNeal allows the BDC to provide a collective voice to achieve positive changes and allow us to promote a pro-business climate in Berwyn.

I applaud Tenet's commitment to preserving these community partnerships in Berwyn and look forward to working with the leadership at MacNeal for the continued benefit of the City of Berwyn.

Sincerely,

Anthony Griffin
Executive Director
Berwyn Development Corporation

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August 30, 2013

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson Street
Springfield, IL 62761

**Dallas
Zoological
Society**

Re: Change of ownership application for Vanguard's MacNeal, Weiss, Westlake, and West Suburban hospitals to Tenet Healthcare

Dear Administrator Avery,

I am writing this letter to express my strong support for the change of ownership application for MacNeal, Weiss, Westlake, and West Suburban hospitals that will be heard by the Illinois Health Facilities and Services Review Board on September 24. Tenet Healthcare has been a strong advocate for the Dallas Zoo and our mission to be a leading zoo in the U.S. and a premier entertainment, education and visitor attraction in Dallas.

We are very grateful to Tenet for its dedicated and generous financial support over the years, helping us reach historic attendance levels and truly become one of Dallas' most treasured attractions. Additionally, we are so pleased that several of Tenet's executives have and continue to serve on our Board of Directors offering us some of their most precious assets - their time and talents. At the Dallas Zoo, we are fortunate that companies from a wide variety of industries support our efforts with their resources and expertise, and are so pleased that we can count Tenet among our loyal, civically-minded supporters.

At the Dallas Zoo, we look forward to continuing our strong relationship with Tenet Healthcare, and have every confidence that the Chicago-area community would be pleased to have Tenet in its corporate ranks.

Sincerely,

Michael Meadows
President and CEO
Dallas Zoological Society