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**HEALTH FACILITIES &
SERVICES REVIEW BOARD**

September 3, 2013

Ms. Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 W. Jefferson, Second Floor
Springfield IL 62761

Re: Project #s 13-041, 13-042, 13-043 and 1-044

Dear Administrator Avery,

Please find attached eleven letters of support submitted in connection with the above-referenced change of ownership applications. These letters are submitted on behalf of individuals and organizations that have worked with Tenet across the country.

Sincerely,

A handwritten signature in cursive script that reads "Corey Davison".

Corey Davison
Vice President, Government Relations

Tenet Healthcare Corporation

1445 Ross Avenue, Suite 1400 • Dallas, TX 75202-2703 • Tel: 469.893.2000 • Fax: 469.893.8600 • tenethealth.com
Mailing Address: P.O. Box 139036 • Dallas, TX 75313-9036



Collin County Adult Clinic

Collin County Community Health Center

2520 K Avenue, Suite 100
Plano, Texas 75074
972.423.4941
972.423.2020 Fax

The West Side Clinic

4100 W. 15th Street, Suite 112
Plano, Texas 75093
972.964.3888
972.964.3999 Fax

Tax ID# 20-2868837

August 26, 2013

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 627671

Re: Change of ownership application for Vanguard's MacNeal, Weiss, Westlake, and West Suburban hospitals to Tenet Healthcare

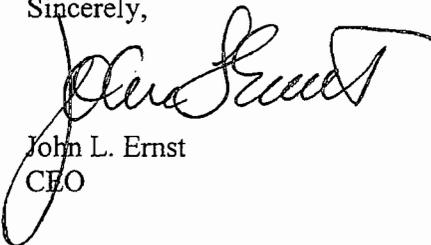
Dear Administrator Avery,

In my capacity as CEO of Collin County Adult Clinic (CACC), I am contacting you to express my support for the change of ownership application for MacNeal, Weiss, Westlake, and West Suburban hospitals that will be heard by the Illinois Health Facilities and Services Review Board on September 24. Tenet Healthcare and Centennial Medical Center in Frisco, Texas have been extremely important to CACC and the low-income communities we serve.

Tenet, Centennial Medical Center, and CACC are partners in providing care to low-income residents below 200% of the Federal Poverty Level in the 1115 waiver program that has been developed in Texas with the support of the federal government. Virtually all of our patients fit these low-income criteria, and Tenet's support has allowed us to increase our space, hours of service, and other efforts to provide access to high quality care. This support extends to low-income residents with diabetes, increased access to quality care for women, and for access to HIV/AIDS testing partnerships.

Tenet and Centennial Medical Center have made a vital difference to our community's most vulnerable residents and we consider them a partner in healthcare and in our relationships with Collin County healthcare leaders. The challenges we and our patients face each day have been met with support and kindness from Tenet and Centennial Medical Center's compassionate and thoughtful leaders.

Sincerely,



John L. Ernst
CEO

www.CollinCountyAdultClinic.org

To improve the health of our community, CCAC is the volunteer community clinic providing limited primary medical care for the adult indigent and uninsured of Collin County.



ARMED SERVICES YMCA

**FOR YOUTH DEVELOPMENT®
FOR HEALTHY LIVING
FOR SOCIAL RESPONSIBILITY**

August 27, 2013

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 627671

Re: Change of ownership application for Vanguard's MacNeal, Weiss, Westlake, and West Suburban hospitals to Tenet Healthcare

Dear Administrator Avery,

In my capacity as Executive Director of the El Paso Armed Services YMCA (ASYMCA), I am writing this letter to express my strong support for the change of ownership application for MacNeal, Weiss, Westlake, and West Suburban hospitals that will be heard by the Illinois Health Facilities and Services Review Board on September 24. Tenet Healthcare and Sierra Providence Health Network have been strong advocates for the ASYMCA and a solid partner. Without their support we would not have been able to meet our yearly goals in making military life easier and improving the quality of life for thousands of Military Families that unfortunately qualify for Federal Assistance as defined by the United States Department of Agriculture.

Tenet Healthcare and Sierra Providence Health Network provide our organization with yearly donations to support our food bank and quarterly provide health expos and wellness programs at no cost to our Military Families. Soldier spouses surviving a deployment are stressful and the education programs such as infant CPR, Health/Wellness Stress awareness and Childhood Obesity is of great value to our organization. This year Sierra Providence Health Network made it possible for us to initiate the first ASYMCA Breastfeeding program to encourage more military mothers to breastfeed despite their challenging work schedules. We strongly value our relationship and support of Tenet and all of the El Paso, Texas based hospitals affiliated with Sierra Providence Health Network. They remain the only hospital system in our community to provide the level of support we receive. They have truly integrated themselves to understand the growing military family presence in our region and have been a key community partner.

Working with Sally Deitch the CEO of Sierra Providence East Medical Center, we were able to secure support for the ASYMCA that has led to our being able to continue to feed, clothe and provide household goods to more than 7,600 families annually.

We look forward to continuing the strong relationship we have with Sierra Providence Health Network.

Sincerely,

Jose Melendez Jr.
El Paso ASYMCA



August 27, 2013

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 627671

Re: Change of ownership application for Vanguard's MacNeal, Weiss, Westlake, and West Suburban hospitals to Tenet Healthcare

Dear Administrator Avery,

In my capacity as Executive Director of Coachella Valley Volunteers in Medicine, I am writing this letter to express my support for the change of ownership application for MacNeal, Weiss, Westlake, and West Suburban hospitals that will be heard by the Illinois Health Facilities and Services Review Board on September 24.

Tenet Healthcare's two Coachella Valley hospitals -- Desert Regional Medical Center and JFK Memorial Hospital -- have been strong advocates for Volunteers in Medicine, which provides free primary care services for the uninsured of our region.

Coachella Valley Volunteers in Medicine began its work in 2010 thanks to the leadership of its founder R. Ronald Hare, MD, a retired physician who was Chairman of the Board at JFK Memorial Hospital. In February of this year, Coachella Valley Volunteers in Medicine and the County of Riverside opened a new clinic with six patient exam rooms, two fully-equipped dental operatories, other ancillary clinical rooms, and a community room suitable for educational and other group meetings. JFK Memorial Hospital and Desert Regional Medical Center have provided financial support that has been key to our ability to serve patients in need.

We are grateful for the commitment to the community shown by JFK Memorial Hospital and Desert Regional Medical Center, and we look forward to continuing our strong relationship with these Tenet facilities.

Sincerely,

A handwritten signature in black ink, appearing to read 'R. Bruce Yeager', is written over a horizontal line.

R. Bruce Yeager, MPH
Executive Director

A Culture of Caring

82-915 Avenue 48 • Indio, CA 92201 • Tel. 760.342.4414 • Fax 760.342.4401

www.cvvm.org

September 3, 2013

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 627671

March of Dimes Foundation

Georgia Chapter
1776 Peachtree Street NW, Suite 100
Atlanta, GA 30309
Telephone (404) 350-9800
Fax (404) 355-7723

marchofdimes.com/georgia

Sheila Ryan
State Director

Re: Change of Ownership Application for Vanguard's MacNeal, Weiss, Westlake, and West Suburban hospitals to Tenet Healthcare

Dear Administrator Avery,

In my capacity as Director, Program Services with the March of Dimes, Georgia Chapter, I am writing this letter to express my strong support for the change of ownership application for MacNeal, Weiss, Westlake, and West Suburban hospitals that will be heard by the Illinois Health Facilities and Services Review Board on September 24, 2013.

Tenet Healthcare and Atlanta Medical Center have been strong advocates of the March of Dimes and a solid partner that continuously helps us advance our mission and exceed our financial goals.

For the past ten (10) years, Atlanta Medical Center has directly supported the March of Dimes, Georgia Chapter. Seven years ago, Atlanta Medical Center opened one of the first March of Dimes Neo-Natal Intensive Care Unit (NICU) Family Support Centers in the Southeast. We have a March of Dimes educator in the Center three days a week who has and continues to support, educate, celebrate and grieve with countless families at the hospital. And in 2007, one of the nurses from Atlanta Medical Center's NICU was a featured speaker for the March of Dimes' promotional advertisements. This Family Support Center has been highlighted as a model in Georgia for other hospitals that are considering providing more engaging NICU Family Support for their patients.

In addition to this noteworthy partnership, Atlanta Medical Center has annually supported March for Babies – the March of Dimes Signature Fundraising Event, the annual Nurse of the Year Program and several other mission critical initiatives.

We are so proud of the long standing partnership with Atlanta Medical Center. The hospital and the employees stand out as true leaders in the care of critically ill infants. They support our mission of delivering quality healthcare to ensure the greatest quest for healthy babies and families.

With this in mind, I sincerely hope that you will respond favorably for the change of ownership application for MacNeal, Weiss, Westlake, and West Suburban hospitals which will enable Atlanta Medical Center to continue working with the March of Dimes to improve birth outcomes for Georgia's newest and smallest citizens.

Thank you, in advance, for your most thoughtful consideration.

Sincerely,



Kesha T. Clinkscale, MPA
Director, Program Services
March of Dimes, Georgia Chapter

march  of dimes®



RONALD MCDONALD
HOUSE CHARITIES
EL PASO

08/27/13

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 627671

Re: Change of ownership application for Vanguard's MacNeal, Weiss, Westlake, and West Suburban hospitals to Tenet Healthcare

Dear Administrator Avery,

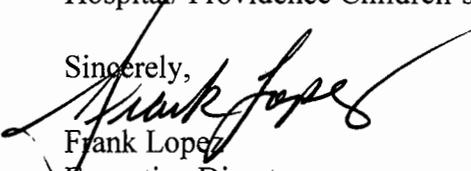
In my capacity as Executive Director, I am writing this letter to express my strong support for the change of ownership application for MacNeal, Weiss, Westlake, and West Suburban hospitals that will be heard by the Illinois Health Facilities and Services Review Board on September 24. Tenet Healthcare and Providence Memorial Hospital/ Providence Children's Hospital have been strong advocates for Ronald McDonald House Charities of El Paso and a solid partner that has helped my organization achieve its goals.

Providence Children's Hospital of El Paso has been a valued partner to us for many years. For one they have donated and supported the one and only Ronald McDonald Family Room in the entire city which is located at their hospital. They have shown true commitment to Family Centered Care which has been proven to help children heal faster and ultimately allow families to return sooner to their homes and community with their child. This ideal has helped hundreds of families each year deal with the emotional and financial stress that many families face during this crisis.

Working with Executives and Staff of Providence Children's Hospital, we were able to secure support for Ronald McDonald House Charities of El Paso that has led to our being able to continue to provide a home away from home to families of seriously ill children receiving medical care in El Paso.

We look forward to continuing the strong relationship we have with Providence Memorial Hospital/ Providence Children's Hospital.

Sincerely,


Frank Lopez
Executive Director



August 28, 2013

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Art Gamboa, Secretary
Abel Rodriguez, Treasurer

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 627671

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Tony Tate
Dorothy Truax
Tim Wieland

Re: Change of ownership application for Vanguard's MacNeal, Weiss, Westlake, and West Suburban hospitals to Tenet Healthcare

Dear Administrator Avery,

In my capacity as CEO of Candlelighters Childhood Cancer Foundation, I am writing this letter to express my strong support for the change of ownership application for MacNeal, Weiss, Westlake, and West Suburban hospitals that will be heard by the Illinois Health Facilities and Services Review Board on September 24. Tenet Healthcare and Providence Memorial Hospital/Providence Children's Hospital have been strong advocates for Candlelighters and a solid partner that has helped us achieve our goals.

Our relationship with Providence Memorial dates back to 1978. In fact, we owe our very existence to Dr. Swaney, their staff pedi-oncologist, who helped us organize as an informal parent support group made up of mothers who had children in treatment for cancer. We are also in debt to the hospital for allowing staff to serve as volunteers at our free summer oncology camp as doctors, nurses, and counselors over the past 34 years. This has brought the opportunity to attend to so many more children who can continue their treatment at camp under a doctor's supervision.

We look forward to continuing the strong relationship we have with Providence Memorial Hospital/Providence Children's Hospital in service to some of the most marginalized members of our community.

Sincerely,

Scott R. Lynch
Chief Executive Officer

Staff

Scott Lynch, CEO
Sandra Austin
Beate Burdett
Mary Chavez
Rebecca Hidalgo
Mary Vasquez

Peter Anderson, MD, FACEP
Emergency Medicine
Director—Emergency Services
Fountain Valley Regional Hospital
Fountain Valley, California
949-675-6377
Petiermd@Roadrunner.com

August 27, 2013

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 627671

Re: Change of ownership application for Vanguard's MacNeal, Weiss, Westlake, and West Suburban hospitals to Tenet Healthcare

Dear Administrator Avery,

In my capacity as Director of Emergency Services at Fountain Valley Regional Hospital and Medical Center, I am writing to express my strong support for the change of ownership application for MacNeal, Weiss, Westlake, and West Suburban hospitals that will be heard by the Illinois Health Facilities and Services Review Board on September 24. Tenet Healthcare and Fountain Valley have been strong advocates for solutions to strengthen the safety net here in Orange County, California.

My tenure at Fountain Valley began nearly 40 years ago and throughout that period, Tenet has been a major provider of services to Medicaid, county indigent and uninsured patients while also helping to lead efforts to improve access to specialty services at the community clinic level. In 2012, this hospital provided over \$36 million in discounted and charity care for the underserved in the immediate community and has supported numerous volunteer efforts to better organize the delivery of services to these populations.

During my years in emergency medicine, I have also overseen and managed other emergency departments at other Tenet hospitals and Tenet has consistently provided a disproportionate share of services to those patient populations needing services most, reflecting a commitment to serve all the residents in the communities we serve.

Thank you for considering my views on these important matters.

Sincerely,



Peter G. Anderson, MD



August 27, 2013

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 62767

Re: Change of ownership application for Vanguard's MacNeal, Weiss, Westlake, and West Suburban hospitals to Tenet Healthcare

Dear Administrator Avery,

On behalf of the Health Care District of Palm Beach County, I am writing this letter to express my strong support for the change of ownership application for MacNeal, Weiss, Westlake, and West Suburban hospitals that will be heard by the Illinois Health Facilities and Services Review Board on September 24. Our organization has worked closely with Tenet Healthcare and St. Mary's Medical Center in the past. They have always been strong advocates for the Health Care District.

In Palm Beach County, we partner with Tenet to provide Trauma services to all residents of Palm Beach County. This partnership has been in place for the past twenty-five years and thousands of lives have been saved. In addition, all the five Tenet hospitals in Palm Beach County participate in the District programs to provide health coverage for the poor.

I trained in Chicago and have worked at Weiss Hospital. I believe Tenet will be an excellent owner for this facility. It is located in the underserved Uptown area of Chicago and serves a population very similar to the population served by the Tenet facility, St. Mary's Hospital in West Palm Beach. Tenet, through its commitment to the underserved population of Palm Beach County has demonstrated a high level of community concern and involvement.

We look forward to continuing the strong relationship we have with St. Mary's Medical Center and Tenet.

Sincerely,

A handwritten signature in cursive script, appearing to read 'R. Wiewora'.

Ronald J. Wiewora, MD, MPH, FACP, FACPM
Chief Executive Officer



901 45th Street
West Palm Beach, FL 33407
Office: (561)494-0515
Fax: (561)494-0522
www.quantumhouse.org

Ms. Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 62767

August 27, 2013

Re: Vanguard's MacNeal, Weiss, Westlake and West Suburban hospitals to Tenet Healthcare

Dear Ms. Avery:

It is my pleasure to write a letter in strong support of the change of ownership application for MacNeal, Weiss, Westlake, and West Suburban hospitals that will be heard by the Illinois Health Facilities and Services Review Board on September 24. As the executive director of Quantum House, I have worked side by side with Tenet and their team of committed, community minded leaders in West Palm Beach, Florida.

Since opening our doors on the campus of Tenet's St. Mary's Medical Center in May of 2001, Quantum House has had the pleasure of providing a place "where hope has a home" for families with critically ill or injured children. As the only residence of this kind between Orlando and Ft. Lauderdale, we have had more than 600 family members stay annually so that they can be near their children during a life changing, critical time. When a family is in crisis with a critically ill child, one of the most important parts of healing for the family is keeping them close and keeping them together. They receive care and compassion during their most difficult moments which gives them strength and eases both emotional and financial burdens. As a hospital hospitality house, we see, firsthand, the difference this makes in the lives of families when they do not have to suffer the stress of being separated and having to travel long distances to be together.

Tenet and St. Mary's have been a constant partner in our mission by providing support in a number of ways through service, volunteers and financially. Having Tenet on our team has allowed us to grow and continue to serve hundreds of families each year. You would be honored to have them as an addition to your community.

Sincerely,



Roberta H. Journey
Executive Director



August 28, 2013

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 627671

Re: Change of ownership application for Vanguard's MacNeal, Weiss, Westlake, and West Suburban hospitals to Tenet Healthcare

Dear Administrator Avery,

In my capacity as Executive Director of Women Against Abuse, I am writing this letter to express my strong support for the change of ownership application for MacNeal, Weiss, Westlake, and West Suburban hospitals that will be heard by the Illinois Health Facilities and Services Review Board on September 24. Tenet Healthcare and St. Christopher's Hospital for Children have been strong advocates for Women Against Abuse and a solid partner that has helped Women Against Abuse achieve its goals.

Tenet has supported St. Christopher's Hospital for Children's medical staff for the past 6 years in our shelter system providing medical care to our vulnerable children including dental services as well as medical screening for the mothers in our shelter system. Over the past 6 years of our relationship with St. Christopher's, and with Tenet's financial support of the medical staff efforts during shelter visits, physicians have cared for over 800 children with their medical, behavioral, and developmental needs, as well as making these visits educational for the mothers and fun for the children with various monthly themes.

We look forward to continuing the strong relationship we have with St. Christopher's Hospital for Children.

☞

Sincerely,

Jeannine L. Lisitski
Executive Director
Women Against Abuse



communitypartnersofdallas
Supporting Abused and Neglected Children

August 28, 2013

Ms. Courtney Avery, Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, IL 62761

Re: Change of ownership application for Vanguard's MacNeal, Weiss, Westlake, and West Suburban hospitals to Tenet Healthcare

Dear Administrator Avery,

In my capacity as President & CEO of Community Partners of Dallas, I am writing this letter to express my strong support for the change of ownership application for MacNeal, Weiss, Westlake, and West Suburban hospitals that will be heard by the Illinois Health Facilities and Services Review Board on September 24. Tenet Healthcare has been a strong advocate for Community Partners of Dallas and a solid partner that has helped our agency achieve its goals.

Community Partners of Dallas is a private, non-profit agency that works in partnership with Child Protective Services, in an effort to meet the unmet needs of abused and neglected children. Community Partners of Dallas was founded in 1989 by a group of private citizens to create an alliance between the public and private sectors. Through the promotion of community involvement, education and awareness of child abuse, neglect and abandonment, Community Partners of Dallas' provides caseworkers with desperately needed resources and support services.

Tenet Healthcare and its employees have been unwavering in their support for the abused and neglected children of Dallas County. Most recently, Tenet participated in our Back-to-School Drive and, along with its employees, donated 8,691 individual school supplies and cash to help our kids to start school with new tools for learning. Amazing!

We look forward to continuing the strong relationship we have with Tenet and ask that you approve their request – I can guarantee that their presence in your community will be beneficial to your citizens!

Sincerely,



Paige McDaniel
President & CEO