

July 12, 2019

Courtney Avery  
Illinois Health Facilities and Services Review Board  
525 West Jefferson, 2<sup>nd</sup> Floor  
Springfield, IL 62761

**RECEIVED**

JUL 19 2019

**HEALTH FACILITIES &  
SERVICES REVIEW BOARD**

Re: Notification of Project Completion  
NorthShore University HealthSystem  
Permit # 13-075: Highland Park Hospital  
Major Modernization Project

Dear Courtney Avery,

The purpose of this letter is to advise the Illinois Health Facilities and Services Review Board of the completion of Permit #13-075 by June 30, 2019, in accordance with the 77 Illinois Administrative Code, Section 1130.770.

Please advise us that you have accepted this notification of project completion.

If you have any questions, please call me at (847) 492-6904 or email at [jaaron@northshore.org](mailto:jaaron@northshore.org)

Sincerely,



John Aaron  
Senior Director, Finance Group

State of Illinois  
County of Cook

Signed before me on July 12, 2019  
by John Aaron.

Ellen Daniel  
Notary Public

