



STATE OF ILLINOIS  
HEALTH FACILITIES AND SERVICES REVIEW BOARD

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525 WEST JEFFERSON ST. • SPRINGFIELD, ILLINOIS 62761 • (217) 782-3516 FAX: (217) 785-4111

**DELIVERED ELECTRONICALLY**

July 23, 2019

John Aaron  
Senior Director, Finance Group  
Office of Finance  
North Shore University HealthSystem  
1300 Central Street  
Evanston, Il 60201

RE: Project Completion for Permit #13-075 – Highland Park Hospital

Dear Mr. Aaron:

On July 19, 2019 we received your notice of project completion for the Permit referenced above. For your convenience we have attached the rules governing the final realized cost report and the audit that is necessary to be provided to State Board.

Should you have any questions or concerns please contact Mike Constantino or George Roate of my staff at [Mike.Constantino@illinois.gov](mailto:Mike.Constantino@illinois.gov) or [George.Roate@illinois.gov](mailto:George.Roate@illinois.gov) or 217.782.3516.

Sincerely,

A handwritten signature in blue ink that reads "Courtney Avery".

Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board