Axel & Associates, Inc.

MANAGEMENT CONSULTANTS

by FedEX

October 31, 2018

Ms. Courtney Avery
Administrator
Illinois Health Facilities and
Services Review Board
525 West Jefferson
Springfield, IL 62761

RECEIVED
NOV 02 2018
HEALTH FACILITIES &
SERVICES REVIEW BOARD

RE: Permit # 16-032
Rush Oak Brook Orthopaedic Center
Annual Progress Report

Dear Ms. Avery:

The above-referenced project was approved on October 25, 2016, and relates to the establishment of medical clinics building having an approved project cost of $65,341,612. The Permit Holders are Rush Oak Brook Orthopaedic Center, LLC and Rush University Medical Center (jointly referred to herein as the "Permit Holders").

The project completion date, per the Certificate of Need Permit, is June 1, 2019.

Please accept the following information relating to the status of the project:

1. Through October 1, 2018, approximately $45,433,000 has been expended and the project is approximately 95% complete.

2. The project was obligated via a commitment of at least one-third of the approved project cost.

3. The scope and size of the project have not changed in any substantial fashion from that described in the Certificate of Need application.

4. The Permit Holders anticipate that the total project cost to be incurred will be consistent with the approved project cost; and the method of financing is consistent with that identified in the Certificate of Need application.

675 North Court, Suite 210
Palatine, Illinois 60067

Phone (847) 776-7101
Fax (847) 776-7004

5. The Permit Holders anticipate completing the project no later than the project completion date identified on the Certificate of Need Permit.

Should any additional information be required, please do not hesitate to contact me.

Sincerely,

Jacob M. Axel
President

cc Justin T. Johnson, Rush University Medical Center
Randall Johnson, Midwest Orthopaedics at Rush