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Transcript of Public Hearing - Project No. 16-054

Date: February 9, 2017
Case: State of Illinois Health Facilities and Services Review Board

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ILLINOIS DEPARTMENT OF PUBLIC HEALTH
HEALTH FACILITIES AND SERVICES REVIEW BOARD
BEFORE HEARING OFFICER JEANNIE MITCHELL

----------x
IN RE: :
Public Comments Regarding :
Application to Establish : Project No. 16-054
a Health and Fitness :
Center in DeKalb by :
Northwestern Memorial :
HealthCare, KishHealth :
System, and Kishwaukee :
Community Hospital. :
----------x

PUBLIC HEARING
DeKalb, Illinois
Thursday, February 9, 2017
11:33 a.m.

Job No.: 133424
Pages: 1 - 28
Reported by: Melanie L. Humphrey-Sonntag,
CSR, RDR, CRR, CRC, FAPR

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HEARING held at the location of:

DE KALB PUBLIC LIBRARY
309 Oak Street
DeKalb, Illinois 60115
(815) 756-9568

Before Melanie L. Humphrey-Sonntag, a Certified Shorthand Reporter, Registered Diplomate Reporter, Certified Realtime Reporter, and a Notary Public in and for the State of Illinois.

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PRESENT:
ILLINOIS HEALTH FACILITIES AND SERVICES
REVIEW BOARD, by
JEANNIE MITCHELL, Public Hearing Officer
BRAD BURZYNSKI, Board Member
NELSON AGBODO, Health Systems Data Manager
525 West Jefferson Street
Second Floor
Springfield, Illinois 62761
(217) 782-3516

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P R O C E E D I N G S

HEARING OFFICER MITCHELL: Good morning. We're going to go ahead and get started. I hope you don't mind. There's no podium, so if you don't mind, I'll sit down, but I think everyone can hear me. Yes?

Okay. When you come up to speak when you're called, if you can kind of come and stand up in this general direction here by the wall and face that way so everybody can see you, that would be great.

Okay. I am Jeannie Mitchell, assistant general counsel for the Illinois Health Facilities and Services Review Board and today's Hearing Officer.

Present with me today are representatives of the board, Board Member Brad Burzynski and the Board -- what's your title? -- Board --

MR. AGBODO: Data manager.

HEARING OFFICER MITCHELL: -- data manager, Nelson Agbodo.

On behalf of the Board, thank you for attending this public hearing.

As per the rules of the Illinois Health Facilities and Services Review Board, I would like

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1 to read the previously published legal notice into
2 the record.
3 It reads: "In accordance with the
4 requirements of the Illinois Health Facilities
5 Planning Act, notice is given of receipt to
6 establish a health and fitness center in DeKalb,
7 Project No. 16-054, Northwestern Medicine Kishwaukee
8 Health and Fitness Center, DeKalb; Applicants,
9 Northwestern Memorial HealthCare, KishHealth System,
10 and Kishwaukee Community Hospital.
11 "The Applicants propose to construct a
12 two-story health and fitness center in 111,105 gross
13 square feet of space located on the campus of
14 Northwestern Medicine Kishwaukee Hospital; address,
15 626 East Bethany Road, DeKalb. The project cost is
16 46,392,770.
17 "The public hearing is to be held by the
18 staff of the Illinois Health Facilities and Services
19 Review Board pursuant to the Illinois Health
20 Facilities Planning Act. The hearing is open to the
21 public and will afford an opportunity for parties
22 with interest to present written and/or verbal
23 comment relevant to the project. All allegations or
24 assertions should be relevant to the need for the

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1 proposed project and supported with two copies of
2 documentation or materials that are printed or typed
3 on paper, size 8 1/2 by 11.
4 "The hearing will be held on Thursday,
5 February 9th, 2017, from 11:30 a.m. to 1:00 p.m.,
6 with sign-in at 11:15 a.m. It will be conducted at
7 the DeKalb Public Library, Bilder Family Meeting
8 Room, located at 309 Oak Street, DeKalb, Illinois,
9 zip code 60115-3369.
10 "The application was declared complete on
11 December 29th, 2016. A copy of the application may
12 be viewed at the Illinois Health Facilities and
13 Services Review Board office at the address below.
14 To obtain a copy of an application, please call the
15 office for details and copying fees at the number
16 listed below.
17 "Consideration by the State Board has been
18 tentatively scheduled for the March 14th, 2017,
19 State Board meeting. Any person wanting to submit
20 written comments on this project must submit these
21 comments by February 22nd, 2017."
22 That ends the legal notice.
23 Please note that, in order to ensure that
24 the Health Facilities and Services Review Board's

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1 public hearings protect the privacy and maintain the
2 confidentiality of an individual's health
3 information, covered entities, as defined by the
4 Health Insurance Portability and Accountability Act
5 of 1996 -- such as hospital providers, health plans,
6 and health care clearinghouses -- submitting oral or
7 written testimony that disclose protected health
8 information of individuals shall have a valid
9 written authorization from that individual. The
10 authorization shall allow the covered entity to
11 share the individual's protected health information
12 at this hearing.
13 If you have not yet signed in, please see
14 Nelson Agbodo. Those of you who have prepared text
15 of your testimony, please note that you may simply
16 submit the written text, which will be entered into
17 today's record and made available for all Board
18 members prior to the March 14th Board meeting.
19 Because of the few number of people who
20 signed up to testify, we will not have a limit, a
21 time limit, on speakers. But if anybody starts
22 abusing that, we will have to enforce it and I might
23 have to cut you off.
24 Participants will be called by name. Prior

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1 to beginning your remarks, please clearly state and
2 spell your full name. If you have written copies of
3 your remarks, please provide those to me.
4 Now, today's proceedings will begin with
5 representatives from Northwestern Medicine. First
6 up, Michael Kulisz. Is that -- from Northwestern;
7 right?
8 DR. KULISZ: Correct.
9 Good morning. Michael Kulisz, K-u-l-i-s-z.
10 Good morning, everyone.
11 My name's Dr. Michael Kulisz. I'm the chief
12 medical officer for Northwestern Medicine
13 Kishwaukee, as well as Valley West Hospitals and
14 KishHealth Physician Group, and a physician with
15 over 25 years of experience practicing in the
16 emergency department at Kishwaukee Hospital.
17 The boards of directors and leadership teams
18 of legacy KishHealth and now the encompassing system
19 of Northwestern Memorial HealthCare share in their
20 goal to keep people well. Embedded in the mission
21 statement for Northwestern Memorial HealthCare, we
22 seek to improve the health in the communities we
23 serve by delivering a broad range of services with
24 sensitivity to the individual needs of our patients

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1 and their families.
2 With the development of population health
3 management a key component of health care reform,
4 our role has expanded beyond caring for people just
5 when they are hurt or sick but taking a proactive
6 role in keeping people well.
7 As a physician, I can attest to the fact
8 that medications and periodic appointments are only
9 a small fraction of the total health picture for
10 patients, and as health care providers, we only
11 interact with our patients for such a short period
12 of time, whether in an office or hospital setting.
13 The choices patients make in what they eat,
14 how active they are, and their access to support
15 systems and educational resources for their
16 conditions all impact their health, quality of life,
17 and overall prognosis. As a health system we
18 recognize that, in order to be a relevant source to
19 patients in their total health, we have to address
20 their needs beyond traditional doctor and patient
21 interactions.
22 The proposed Northwestern Medicine
23 Kishwaukee Hospital Health and Fitness Center will
24 enhance access to preventative health, wellness, and

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1 fitness programming to area residents. The model is
2 far from that of a traditional gym but, rather, a
3 unique blend of health professionals, education, and
4 fitness facilities in a single setting, coordinating
5 care for patients across the full spectrum of
6 health.
7 The emphasis of this facility is on
8 preventable disease and lifestyle behaviors
9 impacting health, which is not duplicated in our
10 community. In partnering with individuals, we can
11 connect them to resources that prevent frightening
12 and costly visits to the emergency department and
13 hospital admissions.
14 According to the CDC, nearly half of all
15 Americans have a chronic health condition. Many of
16 these conditions can be prevented or, at a minimum,
17 managed in ways that allow individuals to carry on
18 with productive lives.
19 We are hopeful for the approval of this
20 project and the positive impact it can have on the
21 health and wellness of our community and the
22 patients we serve.
23 Thank you.
24 HEARING OFFICER MITCHELL: Next, Francisca

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1 Carrillo-Thibado. I may have butchered that.
2 MS. CARRILLO-THIBADO: Hello. I'm new here.
3 This is my first hearing. I've never, ever done
4 this. So I know I'm going to turn red and
5 I apologize.
6 I don't know exactly what this means for the
7 breast-feeding center. I'm -- I wanted share my
8 story, obviously.
9 This is Nicholas and we started bottle
10 feeding with him for the first week of his life.
11 And I feel -- I felt that it wasn't doing much for
12 him. And so after a week I called the breast-
13 feeding center to see if it was still possible for
14 him to be nursed, and it was with guidance from them
15 and their -- you know, them helping me out with him
16 and different issues that are -- did arise with him.
17 And we were able to successfully breast-feed,
18 18 pounds later.
19 So I just -- you know, to me, I feel like
20 the breast-feeding center is a big part of the
21 hospital, and I think it's -- it benefits not only
22 me but more mothers out there who seek their help.
23 So -- I'm so nervous.
24 UNIDENTIFIED MALE: You're doing great.

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1 MS. CARRILLO-THIBADO: I just feel like, you
2 know, they've helped me through this long journey.
3 And he's 8 months now so, you know, maybe four
4 more months, five more months to go with him. And I
5 just want to thank them for helping me through this
6 long journey.
7 So I don't know what else to say. I'm so
8 nervous.
9 HEARING OFFICER MITCHELL: You're fine.
10 MS. CARRILLO-THIBADO: But like I said,
11 I don't know where this is going to leave the
12 breast-feeding center, but, you know, I have a long
13 story to share, but right now is not the time. But
14 I just want you guys to consider the breast-feeding
15 center.
16 Thank you.
17 HEARING OFFICER MITCHELL: Thank you.
18 Next up is Barry Schrader.
19 MR. SCHRADER: I've got two copies to
20 give you.
21 HEARING OFFICER MITCHELL: Great.
22 MR. SCHRADER: There's one.
23 HEARING OFFICER MITCHELL: Thank you.
24 MR. SCHRADER: I have a visual aid. I guess

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1 there's no tripod to put that on. I'll just have to
2 hold it.
3 First, I'll put it up here.
4 MR. O'NEILL: Need help with it, Barry?
5 MR. SCHRADER: No, as long as I can stand it
6 up someplace. Okay.
7 Yeah. If I could just stand it up so I can
8 read from behind it.
9 I'm mainly concerned, as a member of the
10 YMCA, about the impact of the YMCA. I'm not opposed
11 to the project because any new health and wellness
12 facility that we can bring into the DeKalb area will
13 not only bring jobs and construction workers but it
14 will also bring people in here that have had to go
15 elsewhere in the past, outside of the community
16 area.
17 My name is Barry Schrader. I live at
18 51 Roberts Lane, DeKalb. I requested the public
19 hearing because there are a lot of unanswered
20 questions and serious concerns regarding the
21 project. The planned project will undoubtedly
22 attract thousands of members, all well and good, but
23 it's a major threat for area physical therapy
24 businesses, exercise and fitness clubs, and

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1 especially the next-door neighbor, the Kishwaukee
2 Family YMCA, which has been an institution and part
3 of our community for 59 years.
4 Getting right to the point, our nonprofit
5 YMCA faces a prospect of $292,000 in lost revenue
6 the first year the new competing fitness center
7 opens. This factor came from a 2013 consultant's
8 report showing that the loss of members to the
9 fitness center -- showing the amount of the --
10 losses in dollars. This is based on a projection
11 indicating 5 percent of the Y members will move over
12 to Northwestern, the Northwestern complex.
13 That figure is way too conservative
14 according to a former YMCA member I contacted -- I'm
15 not sure if he's here or not -- who suggested that
16 it will easily be 10 to 20 percent lost membership
17 revenue. Any of these three scenarios would put the
18 YMCA in serious financial difficulty.
19 The services not only include memberships
20 but also helping people who are at the poverty level
21 or below with free charitable services. They
22 include free summer lunch programs, a swimming
23 program, and, especially significant, a program
24 called Camp Power for minority kids and families in

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1 the University Village community. These programs
2 are at the bottom of the Y budget and would be the
3 first to be sacrificed in the event of major
4 membership losses.
5 The YMCA has only 16 full-time employees
6 plus a couple hundred others who are part-timers and
7 volunteers; certainly, the 16 employees would
8 possibly be impacted.
9 Unfortunately, the YMCA Board has directed
10 the executive director -- and I'm not sure if he's
11 here today or not -- to release a statement to the
12 newspapers that appeared under the headline
13 "Hospital Plan Not a Threat." In the newspaper
14 story, Exhibit 1 which I have in the packet there,
15 they talk about a long-standing partnership with the
16 hospital which has been a supporter.
17 Then why didn't the hospital continue the
18 discussions with the Y board to combine the two
19 facilities into one cooperative partnership?
20 Instead, they broke off discussions and opted to
21 bring in a private firm, Power Wellness, to run the
22 new facility. The firm has a reputation as an
23 aggressive recruiter of members for the
24 fitness-wellness centers it operates, such as Delnor

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1 Hospital. And how they operate there in Exhibit 2,
2 that's how the new members for the new facility
3 would be recruited. This would be quite a blow to
4 the YMCA next door.
5 The best solution to make things more
6 equitable and fair to all concerned is for the State
7 Health Facilities and Services Review Board to
8 approve the fitness-wellness complex contingent upon
9 the hospital owners agreeing to an impact fee on a
10 sliding scale, compensating the YMCA for each lost
11 member by reimbursing the Y that amount in lost
12 dues.
13 This would have to be at least a five-year
14 agreement, giving the YMCA adequate time to regroup,
15 find new sources of income, and adjust to the lower
16 number of members. This could be a win-win
17 situation for all concerned, not a win-lose for the
18 hospital against our community.
19 Thank you for holding the hearing today, and
20 I'll leave that material with you.
21 Thank you very much.
22 HEARING OFFICER MITCHELL: Next up is
23 Tom Matya.
24 MEMBER BURZYNSKI: Matya.

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1 HEARING OFFICER MITCHELL: Matya.
2 I apologize for butchering names.
3 MR. MATYA: That's okay. It always happens.
4 HEARING OFFICER MITCHELL: I'm horrible.
5 MR. MATYA: Good morning, everybody.
6 My name is Tom Matya, and I'm here today as
7 a longtime citizen of DeKalb, local businessman,
8 past Chair of the KishHealth System board of
9 directors, and currently serving on the Northwestern
10 Memorial HealthCare board of directors.
11 We know that the role of hospitals and
12 health systems in the lives of individuals is
13 different than it was a few years ago. We are
14 tasked with keeping our communities well, prevent
15 illness, promote a healthy lifestyle. Our board
16 recognizes this changing health care environment,
17 and we continue to seek out ways that we can remain
18 both relevant and valuable to the communities we
19 serve.
20 Our community has grown and changed, and our
21 health system has grown and changed with it. We now
22 offer a wider array of services, yet we realize
23 there's a gap in wellness and preventive health.
24 My colleagues on the legacy KishHealth

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1 System board, along with health system leaders and
2 myself, carefully considered several options to
3 enhance health care for our community members. We
4 took a look at what we offer today, what is
5 available in our area, and where we can invest in
6 wellness to have the greatest impact.
7 There was a long and careful process of
8 exploration and collaboration that the legacy
9 KishHealth System board of directors undertook for
10 the possible construction of a health and fitness
11 center on our Kish Hospital property.
12 The vision of a more tangible resource for
13 disease prevention and wellness is also shared by
14 the leadership of Northwestern Memorial HealthCare.
15 They have seen this already, the positive outcome
16 that this type of center can have for community
17 members with other hospitals in the communities that
18 they serve.
19 The Board seeks to build on what we're
20 already doing to promote wellness, including
21 partnering with area organizations to support their
22 efforts through financial assistance and educators,
23 offering robust community education, outreach
24 programs, increasing access to primary care through

19

1 our Center for Family Health and the KishHealth
2 System physician group, as well as continuing to
3 provide free and low-cost screenings to the
4 community.
5 We recognize there is potential to further
6 our mission in a coordination approach to overall
7 wellness in our community, especially in the area of
8 cardiovascular health and diabetes management, which
9 are among the top health concerns in DeKalb County.
10 This is where we feel the proposed center
11 can bring many of these services and professionals
12 together at a single location, to be a trusted
13 source for individuals to partner with them to
14 improve their overall health and wellness.
15 We want to thank the Health Facilities and
16 Services Board for its time today and for
17 consideration of our application.
18 Thank you very much.
19 HEARING OFFICER MITCHELL: Next up -- this
20 handwriting's a little difficult to read, so I'm
21 pretty sure I'm going to butcher this name.
22 William Grill?
23 MR. O'NEILL: William O'Neill?
24 HEARING OFFICER MITCHELL: O'Neill.

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1 That's it.
2 MR. O'NEILL: I should have been a doctor
3 myself.
4 HEARING OFFICER MITCHELL: I get that, too.
5 MR. O'NEILL: My name is William O'Neill.
6 I live at 2814 Greenwood Acres Drive, DeKalb.
7 I have the following concerns and comments
8 regarding the proposed Northwestern Kishwaukee
9 Hospital fitness center in DeKalb: Can DeKalb
10 afford another nonprofit, nontaxable fitness center
11 built right next door to our current YMCA building,
12 where residents, young and old, currently enjoy
13 affordable programs regularly?
14 The proposed hospital building exceeds the
15 maximum allowed building size by five times. Can
16 the building and parking lots this size handle the
17 sewerage and rainwater that needs to be dispersed
18 from our properties? The sure traffic increase will
19 change the residential character of our
20 neighborhood.
21 Would the hospital agree to partner with the
22 community in the PILOT program, known as Payment in
23 Lieu of Taxes, a voluntary program whereby a
24 nonprofit organization shares a portion of public

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1 service costs with tax-strapped municipalities? It
2 is currently being used in 18 states and cities such
3 as Baltimore, Boston, Philadelphia, and Pittsburgh.
4 Thank you.
5 HEARING OFFICER MITCHELL: Next, Dawn
6 Roznowski.
7 MS. ROZNOWSKI: Good morning. Thank you for
8 allowing me the opportunity to speak today.
9 I am Dawn Roznowski, a director in Community
10 Health Services for Northwestern Memorial HealthCare
11 based at Kishwaukee and Valley West Hospitals.
12 In my role I oversee the research, program
13 development, and outreach of our community wellness
14 programs, diabetes education, breast-feeding
15 support, and corporate wellness programs. I also
16 track and manage the requests and donations made
17 through our community benefit giving to
18 organizations throughout our service areas.
19 Every three years we do a community-wide
20 health needs assessment survey to determine the
21 prevalence of conditions and health concerns amongst
22 our population. This information helps us
23 prioritize our resources of staff, free and
24 reduced-cost screenings, education programs and

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1 outreach, and financial grants in order to have the
2 greatest positive impact on our communities. Our
3 unique community wellness programs reach over
4 15,000 people of all ages per year, giving them the
5 tools and resources to live healthier lives.
6 In our county we see a high rate of cancer,
7 obesity, diabetes, cardiovascular disease, along
8 with tobacco and alcohol use. We have educators,
9 health coaches, classes, and screenings in place to
10 help reduce these rates. We know from experience
11 that it takes more than a doctor telling someone
12 they should eat better or start exercising. It
13 takes coaching, support, and education.
14 Preventing or properly managing a disease or
15 condition is complicated, as there are many things
16 that influence one's well-being, including diet,
17 exercise, medication management, mental and
18 emotional health. This is where the proposed health
19 and wellness center can have an incredible impact on
20 the lives of so many individuals in our area.
21 Unlike any single resource in our area, the
22 proposed Northwestern Medicine Kishwaukee Health and
23 Fitness Center will be a comprehensive location
24 where individuals can receive care and guidance from

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1 a physician, gain valuable education by attending
2 classes, participate in their treatment plan, and
3 navigate resources with the help of a health coach
4 and safely rehabilitate and exercise with certified
5 professionals. The coordination between the care
6 team and the patient can lead to much higher
7 success.
8 We look forward to continuing our support of
9 area organizations, contributing to the health and
10 wellness of our residents, and are hopeful for the
11 positive impact the new center can bring.
12 Thank you.
13 HEARING OFFICER MITCHELL: Theresa Komitas.
14 MS. KOMITAS: Hi. I'm Theresa Komitas. I'm
15 actually reading a statement on behalf of a local
16 community member who had planned to be here today
17 and is, unfortunately, sick. So she asked -- she
18 sent me her message and asked me if I could read it
19 before everyone today.
20 It says, "My name is Fatima Akrabawi. I am
21 a lifelong resident of DeKalb, and I am here
22 because, as a resident, I would love to see a
23 wellness center in our community. The idea of a
24 wellness center which focuses on healthy lifestyle

24

1 in an effort to get ahead of potential health
2 problems is very appealing to me.
3 "In the past I have participated in various
4 health initiative programs run by KishHealth System
5 and enjoyed a variety of lectures on different
6 topics which promote an overall healthy living,
7 lectures that touched on the benefits of improving
8 flexibility and balance, the benefits of yoga and
9 meditation, as well as the benefits of strength
10 training as a means to strengthen your bones.
11 "I have also enjoyed the healthy cooking
12 classes offered at the Leichman Kitchen, which
13 focuses on healthy eating foods to avoid high blood
14 pressure and heart disease. I am actively trying to
15 avoid potential hereditary health issues. I believe
16 the addition of the wellness center would be a
17 wonderful asset to our community."
18 HEARING OFFICER MITCHELL: And Matt Swanson.
19 MR. SWANSON: Hello. I'd like to thank the
20 Board for allowing me to speak.
21 I represent the DeKalb County Building
22 Trades. My name's Matt Swanson. I also represent
23 Laborers, Local 32.
24 This project, if it does come to fruition,

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would offer many of our members jobs. Our members worked on the hospital in -- about a dozen years ago when they built the new hospital. It offered a lot of jobs which were well-paying jobs and allowed our members to make contributions to the community through taxes and services, goods that are bought. It's an economic stimulus, and it's -- it's the kind of thing that's well needed right now.

The fact that it's a wellness center, it's going to help keep the community healthy, keep people healthy in the future, I think it will definitely be a good attribute to the community.

I lost my train of thought there for a second.

But at any rate, so we definitely support this. The fact that the Y has said it's not a threat I think is an important thing to consider, as well.

So I think it would definitely be an advantage to the community in a number of different ways, and our members in the 16 different trades that we represent would definitely appreciate the work.

Thank you.

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HEARING OFFICER MITCHELL: Is there anyone who wishes to testify who's not had an opportunity to do so?

(No response.)

HEARING OFFICER MITCHELL: Okay. It looks like we're pretty -- we're done early. But because we said that we'd be here a little longer -- I know that some people here might want to go to the meeting at one o'clock -- we're going to go off the record for about 15 minutes and just let anybody come in who may be running a little late, and then we'll close it after that time.

(A recess was taken from 11:58 a.m. to 12:22 p.m.)

HEARING OFFICER MITCHELL: We're back on the record.

Please note that this project is tentatively scheduled for consideration by the Board at its March 14th meeting. The meeting will be held at the Bolingbrook Golf Club located at 2001 Rodeo Drive, Bolingbrook, Illinois.

Please refer to the HFSRB website at www.hfsrb.illinois.gov for more details and possible agenda changes.

27

I ask that you please prepare to take note of the following dates and times: The State Board staff report will be posted online at www.hfsrb.illinois.gov on February 28th. The deadline to submit a written response to the State Board staff report is 9:00 a.m. Monday, March 6th.

Written comments and responses should be sent to the Illinois Health Facilities and Services Review Board; Attention, Courtney Avery, administrator; 525 West Jefferson Street, Second Floor, Springfield, Illinois 62761.

Are there any questions?

(No response.)

HEARING OFFICER MITCHELL: Hearing that there are no additional questions or comments, I deem this public hearing adjourned. Again, thank you for your participation.

(Off the record at 12:23 p.m.)

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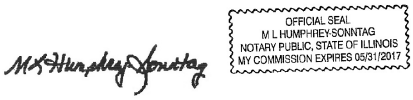
CERTIFICATE OF SHORTHAND REPORTER

I, Melanie L. Humphrey-Sonntag, Certified Shorthand Reporter No. 084-004299, CSR, RDR, CRR, CRC, FAPR, and a Notary Public in and for the County of Kane, State of Illinois, the officer before whom the foregoing proceedings were taken, do certify that the foregoing transcript is a true and correct record of the proceedings, that said proceedings were taken by me stenographically and thereafter reduced to typewriting under my supervision, and that I am neither counsel for, related to, nor employed by any of the parties to this case and have no interest, financial or otherwise, in its outcome.

IN WITNESS WHEREOF, I have hereunto set my hand and affixed my notarial seal this 21st day of February, 2017.

My commission expires: May 31, 2017



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Notary Public in and for the State of Illinois

A

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about 13:10, 15:15, 25:2, 26:10
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