

Original

17-025

ILLINOIS HEALTH FACILITIES AND SERVICES REVIEW BOARD  
APPLICATION FOR PERMIT

RECEIVED

SECTION I. IDENTIFICATION, GENERAL INFORMATION, AND CERTIFICATION

MAY 15 2017

This Section must be completed for all projects.

HEALTH FACILITIES &  
SERVICES REVIEW BOARD

Facility/Project Identification

|  |
|--|
| Facility Name: Fresenius Medical Care Crestwood*         |
| Street Address: 4809-4815 W. Midlothian Turnpike         |
| City and Zip Code: Crestwood 60445                       |
| County: Cook Health Service Area 7 Health Planning Area: |

\*Facility will be renamed Fresenius Kidney Care Crestwood after relocation.

**Applicant** [Provide for each applicant (refer to Part 1130.220)]

|   |
|---|
| Exact Legal Name: Dialysis Centers of America – Illinois, Inc. d/b/a Fresenius Medical Care Crestwood |
| Street Address: 920 Winter Street   |
| City and Zip Code: Waltham, MA 02451  |
| Name of Registered Agent: CT Corporation Systems  |
| Registered Agent Street Address: 208 S. LaSalle Street, Suite 814                                     |
| Registered Agent City and Zip Code: Chicago, IL 60604   |
| Name of Chief Executive Officer: Bill Valle   |
| CEO Street Address: 920 Winter Street   |
| CEO City and Zip Code: Waltham, MA 02451  |
| CEO Telephone Number: 800-662-1237  |

**Type of Ownership of Applicant**

|  |   |
|--|---|
| <input type="checkbox"/> Non-profit Corporation            | <input type="checkbox"/> Partnership                                  |
| <input checked="" type="checkbox"/> For-profit Corporation | <input type="checkbox"/> Governmental                                 |
| <input type="checkbox"/> Limited Liability Company         | <input type="checkbox"/> Sole Proprietorship <input type="checkbox"/> |
| Other  |   |

- o Corporations and limited liability companies must provide an **Illinois certificate of good standing.**
- o Partnerships must provide the name of the state in which they are organized and the name and address of each partner specifying whether each is a general or limited partner.

**APPEND DOCUMENTATION AS ATTACHMENT 1 IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

**Co-Applicant** [Provide for each applicant (refer to Part 1130.220)]

|   |
|---|
| Exact Legal Name: Fresenius Medical Care Holdings, Inc.           |
| Street Address: 920 Winter Street                                 |
| City and Zip Code: Waltham, MA 02451                              |
| Name of Registered Agent: CT Corporation Systems                  |
| Registered Agent Street Address: 208 S. LaSalle Street, Suite 814 |
| Registered Agent City and Zip Code: Chicago, IL 60604             |
| Name of Chief Executive Officer: Bill Valle                       |
| CEO Street Address: 920 Winter Street                             |
| CEO City and Zip Code: Waltham, MA 02451                          |
| CEO Telephone Number: 800-662-1237                                |

**Type of Ownership of Co-Applicant**

- |                                     |                           |                          |                          |
|-------------------------------------|---------------------------|--------------------------|--------------------------|
| <input type="checkbox"/>            | Non-profit Corporation    | <input type="checkbox"/> | Partnership              |
| <input checked="" type="checkbox"/> | For-profit Corporation    | <input type="checkbox"/> | Governmental             |
| <input type="checkbox"/>            | Limited Liability Company | <input type="checkbox"/> | Sole Proprietorship      |
| <input type="checkbox"/>            | Other                     |                          | <input type="checkbox"/> |

- o Corporations and limited liability companies must provide an **Illinois certificate of good standing**.
- o Partnerships must provide the name of the state in which they are organized and the name and address of each partner specifying whether each is a general or limited partner.

**Primary Contact** [Person to receive ALL correspondence or inquiries]

|                   |   |
|-------------------|---|
| Name:             | Lori Wright   |
| Title:            | Senior CON Specialist                               |
| Company Name:     | Fresenius Kidney Care                               |
| Address:          | 3500 Lacey Road, Suite 900, Downers Grove, IL 60515 |
| Telephone Number: | 630-960-6807  |
| E-mail Address:   | lori.wright@fmc-na.com                              |
| Fax Number:       | 630-960-6812  |

**Additional Contact** [Person who is also authorized to discuss the application for permit]

|                   |   |
|-------------------|---|
| Name:             | Zubair Munshey                                      |
| Title:            | Regional Vice President                             |
| Company Name:     | Fresenius Kidney Care                               |
| Address:          | 3500 Lacey Road, Suite 900, Downers Grove, IL 60515 |
| Telephone Number: | 630-960-6709  |
| E-mail Address:   | zubair.munshey@fmc-na.com                           |
| Fax Number:       | 630-960-6812  |

**Additional Contact** [Person who is also authorized to discuss the application for permit]

|                   |   |
|-------------------|---|
| Name:             | Clare Ranalli                           |
| Title:            | Attorney                                |
| Company Name:     | McDermott, Will & Emory                 |
| Address:          | 444 West Lake Street, Chicago, IL 60606 |
| Telephone Number: | 312-984-3365                            |
| E-mail Address:   | cranalli@mwe.com                        |
| Fax Number:       | 312-984-7500                            |

**Post Permit Contact**

[Person to receive all correspondence subsequent to permit issuance-**THIS PERSON MUST BE EMPLOYED BY THE LICENSED HEALTH CARE FACILITY AS DEFINED AT 20 ILCS 3960**]

|                   |   |
|-------------------|---|
| Name:             | Lori Wright   |
| Title:            | Senior CON Specialist                               |
| Company Name:     | Fresenius Kidney Care                               |
| Address:          | 3500 Lacey Road, Suite 900, Downers Grove, IL 60515 |
| Telephone Number: | 630-960-6807  |
| E-mail Address:   | lori.wright@fmc-na.com                              |
| Fax Number:       | 630-960-6812  |

**Site Ownership**

[Provide this information for each applicable site]

|   |
|---|
| Exact Legal Name of Site Owner: Net3 (Crestwood), LLC   |
| Address of Site Owner: 220 N. Green Street, Chicago, IL 60607   |
| Street Address or Legal Description of the Site: 4809-4815 W. Midlothian Turnpike, Crestwood<br>3 Lots - PIN #28-04-407-003, 004 & 005  |
| <b>Proof of ownership or control of the site is to be provided as Attachment 2. Examples of proof of ownership are property tax statements, tax assessor's documentation, deed, notarized statement of the corporation attesting to ownership, an option to lease, a letter of intent to lease, or a lease.</b> |
| <b>APPEND DOCUMENTATION AS ATTACHMENT 2, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.</b>   |

**Operating Identity/Licensee**

[Provide this information for each applicable facility and insert after this page.]

|   |   |                                      |  |                                       |  |  |                                |                          |
|---|---|--------------------------------------|--|---------------------------------------|--|--|--------------------------------|--------------------------|
| Exact Legal Name: Dialysis Centers of America – Illinois, Inc. d/b/a Fresenius Medical Care Crestwood   |   |                                      |  |                                       |  |  |                                |                          |
| Address: 920 Winter Street, Waltham, MA 02451   |   |                                      |  |                                       |  |  |                                |                          |
| <table> <tr> <td><input type="checkbox"/> Non-profit Corporation</td> <td><input type="checkbox"/> Partnership</td> </tr> <tr> <td><input checked="" type="checkbox"/> For-profit Corporation</td> <td><input type="checkbox"/> Governmental</td> </tr> <tr> <td><input type="checkbox"/> Limited Liability Company</td> <td><input type="checkbox"/> Sole Proprietorship</td> </tr> <tr> <td><input type="checkbox"/> Other</td> <td><input type="checkbox"/></td> </tr> </table> <ul style="list-style-type: none"> <li>o Corporations and limited liability companies must provide an Illinois Certificate of Good Standing.</li> <li>o Partnerships must provide the name of the state in which organized and the name and address of each partner specifying whether each is a general or limited partner.</li> <li>o <b>Persons with 5 percent or greater interest in the licensee must be identified with the % of ownership.</b></li> </ul> | <input type="checkbox"/> Non-profit Corporation | <input type="checkbox"/> Partnership | <input checked="" type="checkbox"/> For-profit Corporation | <input type="checkbox"/> Governmental | <input type="checkbox"/> Limited Liability Company | <input type="checkbox"/> Sole Proprietorship | <input type="checkbox"/> Other | <input type="checkbox"/> |
| <input type="checkbox"/> Non-profit Corporation   | <input type="checkbox"/> Partnership            |                                      |  |                                       |  |  |                                |                          |
| <input checked="" type="checkbox"/> For-profit Corporation  | <input type="checkbox"/> Governmental           |                                      |  |                                       |  |  |                                |                          |
| <input type="checkbox"/> Limited Liability Company  | <input type="checkbox"/> Sole Proprietorship    |                                      |  |                                       |  |  |                                |                          |
| <input type="checkbox"/> Other  | <input type="checkbox"/>                        |                                      |  |                                       |  |  |                                |                          |
| <b>APPEND DOCUMENTATION AS ATTACHMENT 3, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.</b>   |   |                                      |  |                                       |  |  |                                |                          |

**Organizational Relationships**

Provide (for each applicant) an organizational chart containing the name and relationship of any person or entity who is related (as defined in Part 1130.140). If the related person or entity is participating in the development or funding of the project, describe the interest and the amount and type of any financial contribution.

**APPEND DOCUMENTATION AS ATTACHMENT 4, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

**Flood Plain Requirements**

[Refer to application instructions.]

Provide documentation that the project complies with the requirements of Illinois Executive Order #2006-5 pertaining to construction activities in special flood hazard areas. As part of the flood plain requirements, please provide a map of the proposed project location showing any identified floodplain areas. Floodplain maps can be printed at [www.FEMA.gov](http://www.FEMA.gov) or [www.illinoisfloodmaps.org](http://www.illinoisfloodmaps.org). **This map must be in a readable format.** In addition, please provide a statement attesting that the project complies with the requirements of Illinois Executive Order #2006-5 (<http://www.hfsrb.illinois.gov>).

APPEND DOCUMENTATION AS **ATTACHMENT 5**, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

**Historic Resources Preservation Act Requirements**

[Refer to application instructions.]

Provide documentation regarding compliance with the requirements of the Historic Resources Preservation Act.

APPEND DOCUMENTATION AS **ATTACHMENT 6**, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

**DESCRIPTION OF PROJECT****1. Project Classification**

[Check those applicable - refer to Part 1110.40 and Part 1120.20(b)]

Part 1110 Classification:

- Substantive  
 Non-substantive

**2. Narrative Description**

In the space below, provide a brief narrative description of the project. Explain **WHAT** is to be done in **State Board defined terms**, **NOT WHY** it is being done. If the project site does **NOT** have a street address, include a legal description of the site. Include the rationale regarding the project's classification as substantive or non-substantive.

Dialysis Centers of America – Illinois, Inc. proposes to discontinue its 24-station Crestwood dialysis facility located at 4881 Cal Sag Road, Crestwood in a Medically Underserved Area (MUA) in HSA 7. A 24-station replacement facility will be established at 4809-4815 W. Midlothian Turnpike also in Crestwood and 1.6 miles and 5 minutes away from the current site. The 100 current patients are all expected to transfer to the new site upon opening.

As of the May 2017 Board station inventory, there is an excess of 2 stations in HSA 7, however this is simply a relocation and will have no impact on the inventory.

This project is “substantive” under Planning Board rule 1110.40 as it entails the discontinuation of a health care facility and the establishment of a replacement facility (relocation).

**Project Costs and Sources of Funds**

Complete the following table listing all costs (refer to Part 1120.110) associated with the project. When a project or any component of a project is to be accomplished by lease, donation, gift, or other means, the fair market or dollar value (refer to Part 1130.140) of the component must be included in the estimated project cost. If the project contains non-reviewable components that are not related to the provision of health care, complete the second column of the table below. Note, the use and sources of funds must be equal.

| <b>Project Costs and Sources of Funds</b>   |                  |                    |                  |
|---|------------------|--------------------|------------------|
| <b>USE OF FUNDS</b>   | <b>CLINICAL</b>  | <b>NONCLINICAL</b> | <b>TOTAL</b>     |
| Preplanning Costs   | N/A              | N/A                | N/A              |
| Site Survey and Soil Investigation  | N/A              | N/A                | N/A              |
| Site Preparation  | N/A              | N/A                | N/A              |
| Off Site Work   | N/A              | N/A                | N/A              |
| New Construction Contracts  | N/A              | N/A                | N/A              |
| Modernization Contracts   | 1,469,100        | 366,744            | 1,835,844        |
| Contingencies   | 141,100          | 35,224             | 176,324          |
| Architectural/Engineering Fees  | 148,000          | 37,000             | 185,000          |
| Consulting and Other Fees   | N/A              | N/A                | N/A              |
| Movable or Other Equipment (not in construction contracts)  | 372,400          | 110,000            | 482,400          |
| Bond Issuance Expense (project related)   | N/A              | N/A                | N/A              |
| Net Interest Expense During Construction (project related)  | N/A              | N/A                | N/A              |
| Fair Market Value of Leased Space or Equipment  | 4,114,469        | 954,086            | 5,068,555        |
| Other Costs To Be Capitalized   | N/A              | N/A                | N/A              |
| Acquisition of Building or Other Property (excluding land)  | N/A              | N/A                | N/A              |
| <b>TOTAL USES OF FUNDS</b>  | <b>6,245,069</b> | <b>1,503,054</b>   | <b>7,748,123</b> |
| <b>SOURCE OF FUNDS</b>  | <b>CLINICAL</b>  | <b>NONCLINICAL</b> | <b>TOTAL</b>     |
| Cash and Securities   | 2,130,600        | 548,968            | 2,679,568        |
| Pledges   | N/A              | N/A                | N/A              |
| Gifts and Bequests  | N/A              | N/A                | N/A              |
| Bond Issues (project related)   | N/A              | N/A                | N/A              |
| Mortgages   | N/A              | N/A                | N/A              |
| Leases (fair market value)  | 4,114,469        | 954,086            | 5,068,555        |
| Governmental Appropriations   | N/A              | N/A                | N/A              |
| Grants  | N/A              | N/A                | N/A              |
| Other Funds and Sources   | N/A              | N/A                | N/A              |
| <b>TOTAL SOURCES OF FUNDS</b>   | <b>6,245,069</b> | <b>1,503,054</b>   | <b>7,748,123</b> |
| <b>NOTE: ITEMIZATION OF EACH LINE ITEM MUST BE PROVIDED AT ATTACHMENT 7, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.</b> |                  |                    |                  |

**Related Project Costs**

Provide the following information, as applicable, with respect to any land related to the project that will be or has been acquired during the last two calendar years:

|  |                              |  |
|--|------------------------------|--|
| Land acquisition is related to project | <input type="checkbox"/> Yes | <input checked="" type="checkbox"/> No |
| Purchase Price: \$                     | _____                        |  |
| Fair Market Value: \$                  | _____                        |  |

The project involves the establishment of a new facility or a new category of service  
 Yes     No

If yes, provide the dollar amount of all **non-capitalized** operating start-up costs (including operating deficits) through the first full fiscal year when the project achieves or exceeds the target utilization specified in Part 1100.

Estimated start-up costs and operating deficit cost is \$ 314,427.

**Project Status and Completion Schedules**

|  |
|--|
| <b>For facilities in which prior permits have been issued please provide the permit numbers.</b>   |
| Indicate the stage of the project's architectural drawings:  |
| <input checked="" type="checkbox"/> None or not applicable <input type="checkbox"/> Preliminary<br><input type="checkbox"/> Schematics <input type="checkbox"/> Final Working  |
| Anticipated project completion date (refer to Part 1130.140): <u>09/30/2019</u>  |
| Indicate the following with respect to project expenditures or to financial commitments (refer to Part 1130.140):  |
| <input type="checkbox"/> Purchase orders, leases or contracts pertaining to the project have been executed.<br><input type="checkbox"/> Financial commitment is contingent upon permit issuance. Provide a copy of the contingent "certification of financial commitment" document, highlighting any language related to CON Contingencies<br><input checked="" type="checkbox"/> Financial Commitment will occur after permit issuance. |
| <b>APPEND DOCUMENTATION AS ATTACHMENT 8, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.</b>  |

**State Agency Submittals** [Section 1130.620(c)]

|   |
|---|
| Are the following submittals up to date as applicable:  |
| <input type="checkbox"/> Cancer Registry<br><input type="checkbox"/> APORS<br><input checked="" type="checkbox"/> All formal document requests such as IDPH Questionnaires and Annual Bed Reports been submitted<br><input checked="" type="checkbox"/> All reports regarding outstanding permits |
| <b>Failure to be up to date with these requirements will result in the application for permit being deemed incomplete.</b>  |

**Cost Space Requirements**

Provide in the following format, the **Departmental Gross Square Feet (DGSF)** or the **Building Gross Square Feet (BGSF)** and cost. The type of gross square footage either **DGSF** or **BGSF** must be identified. The sum of the department costs **MUST** equal the total estimated project costs. Indicate if any space is being reallocated for a different purpose. Include outside wall measurements plus the department's or area's portion of the surrounding circulation space. **Explain the use of any vacated space.**

| Dept. / Area   | Cost               | Gross Square Feet |               | Amount of Proposed Total Gross Square Feet That Is: |               |       |               |
|--|--------------------|-------------------|---------------|---|---------------|-------|---------------|
|  |                    | Existing          | Proposed      | New Const.  | Modernized    | As Is | Vacated Space |
| <b>REVIEWABLE</b>  |                    |                   |               |   |               |       |               |
| In-Center Hemodialysis   | 6,245,069          |                   | 8,300         |   | 8,300         |       |               |
| Total Clinical   | <b>\$6,245,069</b> |                   | <b>8,300</b>  |   | <b>8,300</b>  |       |               |
| <b>NON REVIEWABLE</b>  |                    |                   |               |   |               |       |               |
| Non-Clinical (Administrative, Mechanical, Staff, Waiting Room Areas) | 1,503,054          |                   | 2,072         |   | 2,072         |       |               |
| Total Non-clinical   | <b>\$1,503,054</b> |                   | <b>2,072</b>  |   | <b>2,072</b>  |       |               |
| <b>TOTAL</b>   | <b>\$7,748,123</b> |                   | <b>10,372</b> |   | <b>10,372</b> |       |               |

APPEND DOCUMENTATION AS **ATTACHMENT 9**, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

**CERTIFICATION**

The application must be signed by the authorized representative(s) of the applicant entity. The authorized representative(s) are:

- o in the case of a corporation, any two of its officers or members of its Board of Directors;
- o in the case of a limited liability company, any two of its managers or members (or the sole manger or member when two or more managers or members do not exist);
- o in the case of a partnership, two of its general partners (or the sole general partner, when two or more general partners do not exist);
- o in the case of estates and trusts, two of its beneficiaries (or the sole beneficiary when two or more beneficiaries do not exist); and
- o in the case of a sole proprietor, the individual that is the proprietor.

**This Application for Permit is filed on the behalf of Dialysis Centers of America - Illinois, Inc. \* in accordance with the requirements and procedures of the Illinois Health Facilities Planning Act. The undersigned certifies that he or she has the authority to execute and file this application for permit on behalf of the applicant entity. The undersigned further certifies that the data and information provided herein, and appended hereto, are complete and correct to the best of his or her knowledge and belief. The undersigned also certifies that the permit application fee required for this application is sent herewith or will be paid upon request.**

[Signature]  
SIGNATURE

PRINTED NAME  
Bryan Mello  
Assistant Treasurer

PRINTED TITLE

[Signature]  
SIGNATURE  
Thomas D. Brouillard, Jr.  
Assistant Treasurer

PRINTED NAME

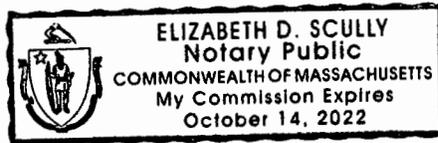
PRINTED TITLE

Notarization:  
Subscribed and sworn to before me  
this 21 day of February 2017

Notarization:  
Subscribed and sworn to before me  
this \_\_\_ day of \_\_\_\_\_ 2017

[Signature]  
Signature of Notary

Seal



Seal

**CERTIFICATION**

The application must be signed by the authorized representative(s) of the applicant entity. The authorized representative(s) are:

- o in the case of a corporation, any two of its officers or members of its Board of Directors;
- o in the case of a limited liability company, any two of its managers or members (or the sole manger or member when two or more managers or members do not exist);
- o in the case of a partnership, two of its general partners (or the sole general partner, when two or more general partners do not exist);
- o in the case of estates and trusts, two of its beneficiaries (or the sole beneficiary when two or more beneficiaries do not exist); and
- o in the case of a sole proprietor, the individual that is the proprietor.

This Application for Permit is filed on the behalf of Fresenius Medical Care Holdings, Inc. \*

in accordance with the requirements and procedures of the Illinois Health Facilities Planning Act. The undersigned certifies that he or she has the authority to execute and file this application for permit on behalf of the applicant entity. The undersigned further certifies that the data and information provided herein, and appended hereto, are complete and correct to the best of his or her knowledge and belief. The undersigned also certifies that the permit application fee required for this application is sent herewith or will be paid upon request.

Bryan Mello  
SIGNATURE

Thomas D. Brouillard, Jr.  
SIGNATURE

PRINTED NAME Bryan Mello  
Assistant Treasurer

PRINTED NAME Thomas D. Brouillard, Jr.  
Assistant Treasurer

PRINTED TITLE

PRINTED TITLE

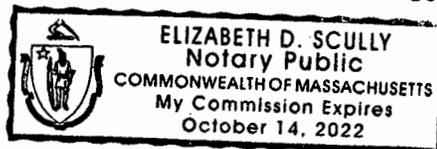
Notarization:  
Subscribed and sworn to before me  
this 21 day of February 2017

Notarization:  
Subscribed and sworn to before me  
this \_\_\_\_\_ day of \_\_\_\_\_ 2017

Elizabeth D. Scully  
Signature of Notary

Seal

Seal



**SECTION II. DISCONTINUATION**

This Section is applicable to the discontinuation of a health care facility maintained by a State agency.

**NOTE:** If the project is solely for discontinuation and if there is no project cost, the remaining Sections of the application are not applicable.

**Criterion 1110.130 – Discontinuation (State-Owned Facilities and Relocation of ESRD's)**

READ THE REVIEW CRITERION and provide the following information:

**GENERAL INFORMATION REQUIREMENTS**

1. Identify the categories of service and the number of beds, if any that is to be discontinued.
2. Identify all of the other clinical services that are to be discontinued.
3. Provide the anticipated date of discontinuation for each identified service or for the entire facility.
4. Provide the anticipated use of the physical plant and equipment after the discontinuation occurs.
5. Provide the anticipated disposition and location of all medical records pertaining to the services being discontinued and the length of time the records will be maintained.
6. For applications involving the discontinuation of an entire facility, certification by an authorized representative that all questionnaires and data required by HFSRB or DPH (e.g., annual questionnaires, capital expenditures surveys, etc.) will be provided through the date of discontinuation, and that the required information will be submitted no later than 90 days following the date of discontinuation.

**REASONS FOR DISCONTINUATION**

The applicant shall state the reasons for the discontinuation and provide data that verifies the need for the proposed action. See criterion 1110.130(b) for examples.

**IMPACT ON ACCESS**

1. Document whether or not the discontinuation of each service or of the entire facility will have an adverse effect upon access to care for residents of the facility's market area.
2. Document that a written request for an impact statement was received by all existing or approved health care facilities (that provide the same services as those being discontinued) located within 45 minutes travel time of the applicant facility.

APPEND DOCUMENTATION AS **ATTACHMENT 10**, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

### SECTION III. BACKGROUND, PURPOSE OF THE PROJECT, AND ALTERNATIVES - INFORMATION REQUIREMENTS

This Section is applicable to all projects except those that are solely for discontinuation with no project costs.

#### Background

READ THE REVIEW CRITERION and provide the following required information:

##### BACKGROUND OF APPLICANT

1. A listing of all health care facilities owned or operated by the applicant, including licensing, and certification if applicable.
2. A certified listing of any adverse action taken against any facility owned and/or operated by the applicant during the three years prior to the filing of the application.
3. Authorization permitting HFSRB and DPH access to any documents necessary to verify the information submitted, including, but not limited to official records of DPH or other State agencies; the licensing or certification records of other states, when applicable; and the records of nationally recognized accreditation organizations. **Failure to provide such authorization shall constitute an abandonment or withdrawal of the application without any further action by HFSRB.**
4. If, during a given calendar year, an applicant submits more than one application for permit, the documentation provided with the prior applications may be utilized to fulfill the information requirements of this criterion. In such instances, the applicant shall attest that the information was previously provided, cite the project number of the prior application, and certify that no changes have occurred regarding the information that has been previously provided. The applicant is able to submit amendments to previously submitted information, as needed, to update and/or clarify data.

**APPEND DOCUMENTATION AS ATTACHMENT 11, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM. EACH ITEM (1-4) MUST BE IDENTIFIED IN ATTACHMENT 11.**

#### Criterion 1110.230 – Purpose of the Project, and Alternatives

##### PURPOSE OF PROJECT

1. Document that the project will provide health services that improve the health care or well-being of the market area population to be served.
2. Define the planning area or market area, or other relevant area, per the applicant's definition.
3. Identify the existing problems or issues that need to be addressed as applicable and appropriate for the project.
4. Cite the sources of the documentation.
5. Detail how the project will address or improve the previously referenced issues, as well as the population's health status and well-being.
6. Provide goals with quantified and measurable objectives, with specific timeframes that relate to achieving the stated goals **as appropriate**.

For projects involving modernization, describe the conditions being upgraded, if any. For facility projects, include statements of the age and condition of the project site, as well as regulatory citations, if any. For equipment being replaced, include repair and maintenance records.

**NOTE: Information regarding the "Purpose of the Project" will be included in the State Board Staff Report.**

**APPEND DOCUMENTATION AS ATTACHMENT 12, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM. EACH ITEM (1-6) MUST BE IDENTIFIED IN ATTACHMENT 12.**

**ALTERNATIVES**

- 1) Identify **ALL** of the alternatives to the proposed project:

Alternative options **must** include:

- A) Proposing a project of greater or lesser scope and cost;
  - B) Pursuing a joint venture or similar arrangement with one or more providers or entities to meet all or a portion of the project's intended purposes; developing alternative settings to meet all or a portion of the project's intended purposes;
  - C) Utilizing other health care resources that are available to serve all or a portion of the population proposed to be served by the project; and
  - D) Provide the reasons why the chosen alternative was selected.
- 2) Documentation shall consist of a comparison of the project to alternative options. The comparison shall address issues of total costs, patient access, quality and financial benefits in both the short-term (within one to three years after project completion) and long-term. This may vary by project or situation. **FOR EVERY ALTERNATIVE IDENTIFIED, THE TOTAL PROJECT COST AND THE REASONS WHY THE ALTERNATIVE WAS REJECTED MUST BE PROVIDED.**
- 3) The applicant shall provide empirical evidence, including quantified outcome data that verifies improved quality of care, as available.

**APPEND DOCUMENTATION AS ATTACHMENT 13, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

**SECTION IV. PROJECT SCOPE, UTILIZATION, AND UNFINISHED/SHELL SPACE**

**Criterion 1110.234 - Project Scope, Utilization, and Unfinished/Shell Space**

READ THE REVIEW CRITERION and provide the following information:

**SIZE OF PROJECT:**

1. Document that the amount of physical space proposed for the proposed project is necessary and not excessive. **This must be a narrative and it shall include the basis used for determining the space and the methodology applied.**
2. If the gross square footage exceeds the BGSF/DGSF standards in Appendix B, justify the discrepancy by documenting one of the following:
  - a. Additional space is needed due to the scope of services provided, justified by clinical or operational needs, as supported by published data or studies and certified by the facility's Medical Director.
  - b. The existing facility's physical configuration has constraints or impediments and requires an architectural design that delineates the constraints or impediments.
  - c. The project involves the conversion of existing space that results in excess square footage.
  - d. Additional space is mandated by governmental or certification agency requirements that were not in existence when Appendix B standards were adopted.

**Provide a narrative for any discrepancies from the State Standard. A table must be provided in the following format with Attachment 14.**

| SIZE OF PROJECT    |                    |                |            |               |
|--------------------|--------------------|----------------|------------|---------------|
| DEPARTMENT/SERVICE | PROPOSED BGSF/DGSF | STATE STANDARD | DIFFERENCE | MET STANDARD? |
|                    |                    |                |            |               |

**APPEND DOCUMENTATION AS ATTACHMENT 14. IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

**PROJECT SERVICES UTILIZATION:**

**This criterion is applicable only to projects or portions of projects that involve services, functions or equipment for which HFSRB has established utilization standards or occupancy targets in 77 Ill. Adm. Code 1100.**

Document that in the second year of operation, the annual utilization of the service or equipment shall meet or exceed the utilization standards specified in 1110.Appendix B. **A narrative of the rationale that supports the projections must be provided.**

**A table must be provided in the following format with Attachment 15.**

| UTILIZATION |                |   |                       |                |                |
|-------------|----------------|---|-----------------------|----------------|----------------|
|             | DEPT./ SERVICE | HISTORICAL UTILIZATION (PATIENT DAYS) (TREATMENTS) ETC. | PROJECTED UTILIZATION | STATE STANDARD | MEET STANDARD? |
| YEAR 1      |                |   |                       |                |                |
| YEAR 2      |                |   |                       |                |                |

**APPEND DOCUMENTATION AS ATTACHMENT 15. IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

**UNFINISHED OR SHELL SPACE: NOT APPLICABLE**

Provide the following information:

1. Total gross square footage (GSF) of the proposed shell space.
2. The anticipated use of the shell space, specifying the proposed GSF to be allocated to each department, area or function.
3. Evidence that the shell space is being constructed due to:
  - a. Requirements of governmental or certification agencies; or
  - b. Experienced increases in the historical occupancy or utilization of those areas proposed to occupy the shell space.
4. Provide:
  - a. Historical utilization for the area for the latest five-year period for which data is available; and
  - b. Based upon the average annual percentage increase for that period, projections of future utilization of the area through the anticipated date when the shell space will be placed into operation.

**APPEND DOCUMENTATION AS ATTACHMENT 16, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

**ASSURANCES: NOT APPLICABLE**

Submit the following:

1. Verification that the applicant will submit to HFSRB a CON application to develop and utilize the shell space, regardless of the capital thresholds in effect at the time or the categories of service involved.
2. The estimated date by which the subsequent CON application (to develop and utilize the subject shell space) will be submitted; and
3. The anticipated date when the shell space will be completed and placed into operation.

**APPEND DOCUMENTATION AS ATTACHMENT 17, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

**F. Criterion 1110.1430 - In-Center Hemodialysis**

1. Applicants proposing to establish, expand and/or modernize the In-Center Hemodialysis category of service must submit the following information:
2. Indicate station capacity changes by Service: Indicate # of stations changed by action(s):

| Category of Service  | # Existing Stations | # Proposed Stations |
|--|---------------------|---------------------|
| <input checked="" type="checkbox"/> In-Center Hemodialysis | 24                  | 24                  |

3. READ the applicable review criteria outlined below and **submit the required documentation for the criteria:**

| APPLICABLE REVIEW CRITERIA  | Establish | Expand | Modernize |
|---|-----------|--------|-----------|
| 1110.1430(c)(1) - Planning Area Need - 77 Ill. Adm. Code 1100 (formula calculation)               | X         |        |           |
| 1110.1430(c)(2) - Planning Area Need - Service to Planning Area Residents                         | X         | X      |           |
| 1110.1430(c)(3) - Planning Area Need - Service Demand - Establishment of Category of Service      | X         |        |           |
| 1110.1430(c)(4) - Planning Area Need - Service Demand - Expansion of Existing Category of Service |           | X      |           |
| 1110.1430(c)(5) - Planning Area Need - Service Accessibility                                      | X         |        |           |
| 1110.1430(d)(1) - Unnecessary Duplication of Services   | X         |        |           |
| 1110.1430(d)(2) - Maldistribution   | X         |        |           |
| 1110.1430(d)(3) - Impact of Project on Other Area Providers                                       | X         |        |           |
| 1110.1430(e)(1), (2), and (3) - Deteriorated Facilities and Documentation                         |           |        | X         |
| 1110.1430(f) - Staffing   | X         | X      |           |
| 1110.1430(g) - Support Services   | X         | X      | X         |
| 1110.1430(h) - Minimum Number of Stations   | X         |        |           |
| 1110.1430(i) - Continuity of Care   | X         |        |           |
| 1110.1430(j) - Relocation (if applicable)   | X         |        |           |
| 1110.1430(k) - Assurances   | X         | X      |           |

**APPEND DOCUMENTATION AS ATTACHMENT 24, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

4. **Projects for relocation** of a facility from one location in a planning area to another in the same planning area must address the requirements listed in subsection (a)(1) for the "Establishment of Services or Facilities", as well as the requirements in Section 1130.525 – "Requirements for Exemptions Involving the Discontinuation of a Health Care Facility or Category of Service" and subsection 1110.1430(j) - Relocation of an in-center hemodialysis facility.

The following Sections **DO NOT** need to be addressed by the applicants or co-applicants responsible for funding or guaranteeing the funding of the project if the applicant has a bond rating of A- or better from Fitch's or Standard and Poor's rating agencies, or A3 or better from Moody's (the rating shall be affirmed within the latest 18-month period prior to the submittal of the application):

- Section 1120.120 Availability of Funds – Review Criteria
- Section 1120.130 Financial Viability – Review Criteria
- Section 1120.140 Economic Feasibility – Review Criteria, subsection (a)

**VII. 1120.120 - AVAILABILITY OF FUNDS**

The applicant shall document that financial resources shall be available and be equal to or exceed the estimated total project cost plus any related project costs by providing evidence of sufficient financial resources from the following sources, as applicable [Indicate the dollar amount to be provided from the following sources]:

|                  |   |
|------------------|---|
| <u>2,679,568</u> | <p>a) Cash and Securities – statements (e.g., audited financial statements, letters from financial institutions, board resolutions) as to:</p> <ol style="list-style-type: none"> <li>1) the amount of cash and securities available for the project, including the identification of any security, its value and availability of such funds; and</li> <li>2) interest to be earned on depreciation account funds or to be earned on any asset from the date of applicant's submission through project completion;</li> </ol>   |
| <u>N/A</u>       | <p>b) Pledges – for anticipated pledges, a summary of the anticipated pledges showing anticipated receipts and discounted value, estimated time table of gross receipts and related fundraising expenses, and a discussion of past fundraising experience.</p>  |
| <u>N/A</u>       | <p>c) Gifts and Bequests – verification of the dollar amount, identification of any conditions of use, and the estimated time table of receipts;</p>  |
| <u>5,068,555</u> | <p>d) Debt – a statement of the estimated terms and conditions (including the debt time period, variable or permanent interest rates over the debt time period, and the anticipated repayment schedule) for any interim and for the permanent financing proposed to fund the project, including:</p> <ol style="list-style-type: none"> <li>1) For general obligation bonds, proof of passage of the required referendum or evidence that the governmental unit has the authority to issue the bonds and evidence of the dollar amount of the issue, including any discounting anticipated;</li> <li>2) For revenue bonds, proof of the feasibility of securing the specified amount and interest rate;</li> <li>3) For mortgages, a letter from the prospective lender attesting to the expectation of making the loan in the amount and time indicated, including the anticipated interest rate and any conditions associated with the mortgage, such as, but not limited to, adjustable interest rates, balloon payments, etc.;</li> <li>4) For any lease, a copy of the lease, including all the terms and conditions, including any purchase options,</li> </ol> |

|   |  |
|---|--|
| <p><u>N/A</u></p> <p><u>N/A</u></p> <p><u>N/A</u></p> | <p>any capital improvements to the property and provision of capital equipment;</p> <p>5) For any option to lease, a copy of the option, including all terms and conditions.</p> <p>e) Governmental Appropriations – a copy of the appropriation Act or ordinance accompanied by a statement of funding availability from an official of the governmental unit. If funds are to be made available from subsequent fiscal years, a copy of a resolution or other action of the governmental unit attesting to this intent;</p> <p>f) Grants – a letter from the granting agency as to the availability of funds in terms of the amount and time of receipt;</p> <p>g) All Other Funds and Sources – verification of the amount and type of any other funds that will be used for the project.</p> |
| <p><b>\$7,748,123</b></p>                             | <p><b>TOTAL FUNDS AVAILABLE</b></p>  |

**APPEND DOCUMENTATION AS ATTACHMENT#34, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

**SECTION VIII. 1120.130 - FINANCIAL VIABILITY**

All the applicants and co-applicants shall be identified, specifying their roles in the project funding or guaranteeing the funding (sole responsibility or shared) and percentage of participation in that funding.

**Financial Viability Waiver**

The applicant is not required to submit financial viability ratios if:

1. "A" Bond rating or better
2. All of the projects capital expenditures are completely funded through internal sources
3. The applicant's current debt financing or projected debt financing is insured or anticipated to be insured by MBIA (Municipal Bond Insurance Association Inc.) or equivalent
4. The applicant provides a third party surety bond or performance bond letter of credit from an A rated guarantor.

See Section 1120.130 Financial Waiver for information to be provided

**APPEND DOCUMENTATION AS ATTACHMENT 35, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

The applicant or co-applicant that is responsible for funding or guaranteeing funding of the project shall provide viability ratios for the latest three years for which **audited financial statements are available and for the first full fiscal year at target utilization, but no more than two years following project completion.** When the applicant's facility does not have facility specific financial statements and the facility is a member of a health care system that has combined or consolidated financial statements, the system's viability ratios shall be provided. If the health care system includes one or more hospitals, the system's viability ratios shall be evaluated for conformance with the applicable hospital standards.

|   | Historical<br>3 Years   |  |  | Projected |
|---|---|--|--|-----------|
| <b>Enter Historical and/or Projected Years:</b> |   |  |  |           |
| Current Ratio                                   |   |  |  |           |
| Net Margin Percentage                           | <b>APPLICANT MEETS THE FINANCIAL VIABILITY WAIVER CRITERIA IN THAT ALL OF THE PROJECTS CAPITAL EXPENDITURES ARE COMPLETELY FUNDED THROUGH INTERNAL SOURCES, THEREFORE NO RATIOS ARE PROVIDED.</b> |  |  |           |
| Percent Debt to Total Capitalization            |   |  |  |           |
| Projected Debt Service Coverage                 |   |  |  |           |
| Days Cash on Hand                               |   |  |  |           |
| Cushion Ratio                                   |   |  |  |           |

Provide the methodology and worksheets utilized in determining the ratios detailing the calculation and applicable line item amounts from the financial statements. Complete a separate table for each co-applicant and provide worksheets for each.

**Variance**

Applicants not in compliance with any of the viability ratios shall document that another organization, public or private, shall assume the legal responsibility to meet the debt obligations should the applicant default.

**APPEND DOCUMENTATION AS ATTACHMENT 36, IN NUMERIC ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

**SECTION IX. 1120.140 - ECONOMIC FEASIBILITY**

This section is applicable to all projects subject to Part 1120.

**A. Reasonableness of Financing Arrangements**

The applicant shall document the reasonableness of financing arrangements by submitting a notarized statement signed by an authorized representative that attests to one of the following:

- 1) That the total estimated project costs and related costs will be funded in total with cash and equivalents, including investment securities, unrestricted funds, received pledge receipts and funded depreciation; or
- 2) That the total estimated project costs and related costs will be funded in total or in part by borrowing because:
  - A) A portion or all of the cash and equivalents must be retained in the balance sheet asset accounts in order to maintain a current ratio of at least 2.0 times for hospitals and 1.5 times for all other facilities; or
  - B) Borrowing is less costly than the liquidation of existing investments, and the existing investments being retained may be converted to cash or used to retire debt within a 60-day period.

**B. Conditions of Debt Financing**

This criterion is applicable only to projects that involve debt financing. The applicant shall document that the conditions of debt financing are reasonable by submitting a notarized statement signed by an authorized representative that attests to the following, as applicable:

- 1) That the selected form of debt financing for the project will be at the lowest net cost available;
- 2) That the selected form of debt financing will not be at the lowest net cost available, but is more advantageous due to such terms as prepayment privileges, no required mortgage, access to additional indebtedness, term (years), financing costs and other factors;
- 3) That the project involves (in total or in part) the leasing of equipment or facilities and that the expenses incurred with leasing a facility or equipment are less costly than constructing a new facility or purchasing new equipment.

**C. Reasonableness of Project and Related Costs**

Read the criterion and provide the following:

1. Identify each department or area impacted by the proposed project and provide a cost and square footage allocation for new construction and/or modernization using the following format (insert after this page).

| COST AND GROSS SQUARE FEET BY DEPARTMENT OR SERVICE |                         |                 |                                |   |                       |        |                      |                    |                       |
|---|-------------------------|-----------------|--------------------------------|---|-----------------------|--------|----------------------|--------------------|-----------------------|
| Department<br>(list below)                          | A                       | B               | C                              | D | E                     | F      | G                    | H                  | Total Cost<br>(G + H) |
|   | Cost/Square Foot<br>New | Mod.            | Gross Sq. Ft.<br>New<br>Circ.* |   | Gross Sq. Ft.<br>Mod. | Circ.* | Const. \$<br>(A x C) | Mod. \$<br>(B x E) |                       |
| ESRD  |                         | 177.00          |                                |   | 8,300                 |        |                      | 1,469,100          | 1,469,100             |
| Contingency   |                         | 17.00           |                                |   | 8,300                 |        |                      | 141,100            | 141,100               |
| <b>Total Clinical</b>                               |                         | <b>194.00</b>   |                                |   | <b>8,300</b>          |        |                      | <b>1,610,200</b>   | <b>1,610,200</b>      |
| Non Clinical  |                         | 177.00          |                                |   | 2,072                 |        |                      | 366,744            | 366,744               |
| Contingency   |                         | 17.00           |                                |   | 2,072                 |        |                      | 35,224             | 35,224                |
| <b>Total Non</b>                                    |                         | <b>194.00</b>   |                                |   | <b>2,072</b>          |        |                      | <b>401,968</b>     | <b>401,968</b>        |
| <b>TOTALS</b>                                       |                         | <b>\$194.00</b> |                                |   | <b>10,372</b>         |        |                      | <b>\$2,012,168</b> | <b>\$2,012,168</b>    |

\* Include the percentage (%) of space for circulation

#### D. Projected Operating Costs

The applicant shall provide the projected direct annual operating costs (in current dollars per equivalent patient day or unit of service) for the first full fiscal year at target utilization but no more than two years following project completion. Direct cost means the fully allocated costs of salaries, benefits and supplies for the service.

#### E. Total Effect of the Project on Capital Costs

The applicant shall provide the total projected annual capital costs (in current dollars per equivalent patient day) for the first full fiscal year at target utilization but no more than two years following project completion.

APPEND DOCUMENTATION AS ATTACHMENT 37, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.

### SECTION X. SAFETY NET IMPACT STATEMENT

**SAFETY NET IMPACT STATEMENT that describes all of the following must be submitted for ALL SUBSTANTIVE PROJECTS AND PROJECTS TO DISCONTINUE STATE-OWNED HEALTH CARE FACILITIES [20 ILCS 3960/5.4]:**

1. The project's material impact, if any, on essential safety net services in the community, to the extent that it is feasible for an applicant to have such knowledge.
2. The project's impact on the ability of another provider or health care system to cross-subsidize safety net services, if reasonably known to the applicant.
3. How the discontinuation of a facility or service might impact the remaining safety net providers in a given community, if reasonably known by the applicant.

**Safety Net Impact Statements shall also include all of the following:**

reporting requirements for charity care reporting in the Illinois Community Benefits Act. Non-hospital applicants shall report charity care, at cost, in accordance with an appropriate methodology specified by the Board.

2. For the 3 fiscal years prior to the application, a certification of the amount of care provided to Medicaid patients. Hospital and non-hospital applicants shall provide Medicaid information in a manner consistent with the information reported each year to the Illinois Department of Public Health regarding "Inpatients and Outpatients Served by Payor Source" and "Inpatient and Outpatient Net Revenue by Payor Source" as required by the Board under Section 13 of this Act and published in the Annual Hospital Profile.

3. Any information the applicant believes is directly relevant to safety net services, including information regarding teaching, research, and any other service.

**A table in the following format must be provided as part of Attachment 38.**

| <b>Safety Net Information per PA 96-0031</b> |                     |                     |                    |
|--|---------------------|---------------------|--------------------|
| <b>CHARITY CARE</b>                          |                     |                     |                    |
|  | <b>2013</b>         | <b>2014</b>         | <b>2015</b>        |
| <b>Charity (# of patients)</b>               | <b>499</b>          | <b>251</b>          | <b>195</b>         |
|  |                     |                     |                    |
| <b>Charity (cost in dollars)</b>             | <b>\$5,346,976</b>  | <b>\$5,211,664</b>  | <b>\$2,983,427</b> |
|  |                     |                     |                    |
| <b>MEDICAID</b>                              |                     |                     |                    |
|  | <b>2013</b>         | <b>2014</b>         | <b>2015</b>        |
| <b>Medicaid (# of patients)</b>              | <b>1,660</b>        | <b>750</b>          | <b>396</b>         |
|  |                     |                     |                    |
| <b>Medicaid (revenue)</b>                    | <b>\$31,373,534</b> | <b>\$22,027,882</b> | <b>\$7,310,484</b> |
|  |                     |                     |                    |

**APPEND DOCUMENTATION AS ATTACHMENT 38, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

**SECTION XI. CHARITY CARE INFORMATION**

**Charity Care information MUST be furnished for ALL projects [1120.20(c)].**

1. All applicants and co-applicants shall indicate the amount of charity care for the latest three **audited** fiscal years, the cost of charity care and the ratio of that charity care cost to net patient revenue.
2. If the applicant owns or operates one or more facilities, the reporting shall be for each individual facility located in Illinois. If charity care costs are reported on a consolidated basis, the applicant shall provide documentation as to the cost of charity care; the ratio of that charity care to the net patient revenue for the consolidated financial statement; the allocation of charity care costs; and the ratio of charity care cost to net patient revenue for the facility under review.
3. If the applicant is not an existing facility, it shall submit the facility's projected patient mix by payer source, anticipated charity care expense and projected ratio of charity care to net patient revenue by the end of its second year of operation.

**Charity care" means care provided by a health care facility for which the provider does not expect to receive payment from the patient or a third-party payer (20 ILCS 3960/3). Charity Care must be provided at cost.**

**A table in the following format must be provided for all facilities as part of Attachment 39.**

| <b>CHARITY CARE</b>                     |               |               |               |
|---|---------------|---------------|---------------|
|   | <b>2013</b>   | <b>2014</b>   | <b>2015</b>   |
| <b>Net Patient Revenue</b>              | \$398,570,288 | \$411,981,839 | \$438,247,352 |
| <b>Amount of Charity Care (charges)</b> | \$5,346,976   | \$5,211,664   | \$2,983,427   |
| <b>Cost of Charity Care</b>             | \$5,346,976   | \$5,211,664   | \$2,983,427   |

**APPEND DOCUMENTATION AS ATTACHMENT 39, IN NUMERIC SEQUENTIAL ORDER AFTER THE LAST PAGE OF THE APPLICATION FORM.**

After paginating the entire completed application indicate, in the chart below, the page numbers for the included attachments:

| <b>INDEX OF ATTACHMENTS</b> |  |              |
|-----------------------------|--|--------------|
| <b>ATTACHMENT<br/>NO.</b>   |  | <b>PAGES</b> |
| 1                           | Applicant Identification including Certificate of Good Standing  |              |
| 2                           | Site Ownership   |              |
| 3                           | Persons with 5 percent or greater interest in the licensee must be identified with the % of ownership. |              |
| 4                           | Organizational Relationships (Organizational Chart) Certificate of Good Standing Etc.                  |              |
| 5                           | Flood Plain Requirements   |              |
| 6                           | Historic Preservation Act Requirements   |              |
| 7                           | Project and Sources of Funds Itemization   |              |
| 8                           | Financial Commitment Document if required  |              |
| 9                           | Cost Space Requirements  |              |
| 10                          | Discontinuation  |              |
| 11                          | Background of the Applicant  |              |
| 12                          | Purpose of the Project   |              |
| 13                          | Alternatives to the Project  |              |
| 14                          | Size of the Project  |              |
| 15                          | Project Service Utilization  |              |
| 16                          | Unfinished or Shell Space  |              |
| 17                          | Assurances for Unfinished/Shell Space  |              |
| 18                          | Master Design Project  |              |
|                             | <b>Service Specific:</b>   |              |
| 19                          | Medical Surgical Pediatrics, Obstetrics, ICU   |              |
| 20                          | Comprehensive Physical Rehabilitation  |              |
| 21                          | Acute Mental Illness   |              |
| 22                          | Open Heart Surgery   |              |
| 23                          | Cardiac Catheterization  |              |
| 24                          | In-Center Hemodialysis   |              |
| 25                          | Non-Hospital Based Ambulatory Surgery  |              |
| 26                          | Selected Organ Transplantation   |              |
| 27                          | Kidney Transplantation   |              |
| 28                          | Subacute Care Hospital Model   |              |
| 29                          | Community-Based Residential Rehabilitation Center  |              |
| 30                          | Long Term Acute Care Hospital  |              |
| 31                          | Clinical Service Areas Other than Categories of Service  |              |
| 32                          | Freestanding Emergency Center Medical Services   |              |
| 33                          | Birth Center   |              |
|                             | <b>Financial and Economic Feasibility:</b>   |              |
| 34                          | Availability of Funds  |              |
| 35                          | Financial Waiver   |              |
| 36                          | Financial Viability  |              |
| 37                          | Economic Feasibility   |              |
| 38                          | Safety Net Impact Statement  |              |
| 39                          | Charity Care Information   |              |
|                             | Appendix 1   |              |
|                             | Appendix 2   |              |

**Applicant Identification**

**Applicant** [Provide for each applicant (refer to Part 1130.220)]

|                                     |   |
|-------------------------------------|---|
| Exact Legal Name:                   | Dialysis Centers of America – Illinois, Inc. d/b/a Fresenius Medical Care Crestwood |
| Street Address:                     | 920 Winter Street   |
| City and Zip Code:                  | Waltham, MA 02451   |
| Name of Registered Agent:           | CT Corporation Systems  |
| Registered Agent Street Address:    | 208 S. LaSalle Street, Suite 814  |
| Registered Agent City and Zip Code: | Chicago, IL 60604   |
| Name of Chief Executive Officer:    | Bill Valle  |
| CEO Street Address:                 | 920 Winter Street   |
| CEO City and Zip Code:              | Waltham, MA 02451   |
| CEO Telephone Number:               | 800-662-1237  |

**Type of Ownership of Applicant**

- |  |  |                                |
|--|--|--------------------------------|
| <input type="checkbox"/> Non-profit Corporation            | <input type="checkbox"/> Partnership         |                                |
| <input checked="" type="checkbox"/> For-profit Corporation | <input type="checkbox"/> Governmental        |                                |
| <input type="checkbox"/> Limited Liability Company         | <input type="checkbox"/> Sole Proprietorship | <input type="checkbox"/> Other |

- o Corporations and limited liability companies must provide an **Illinois certificate of good standing**.
- o Partnerships must provide the name of the state in which they are organized and the name and address of each partner specifying whether each is a general or limited partner.

**\*Certificate of Good Standing for Dialysis Centers of America – Illinois, Inc. on following page.**

**Co - Applicant Identification**

**Co-Applicant** [Provide for each applicant (refer to Part 1130.220)]

|                                     |                                       |
|-------------------------------------|---------------------------------------|
| Exact Legal Name:                   | Fresenius Medical Care Holdings, Inc. |
| Street Address:                     | 920 Winter Street                     |
| City and Zip Code:                  | Waltham, MA 02451                     |
| Name of Registered Agent:           | CT Corporation Systems                |
| Registered Agent Street Address:    | 208 S. LaSalle Street, Suite 814      |
| Registered Agent City and Zip Code: | Chicago, IL 60604                     |
| Name of Chief Executive Officer:    | Bill Valle                            |
| CEO Street Address:                 | 920 Winter Street                     |
| CEO City and Zip Code:              | Waltham, MA 02451                     |
| CEO Telephone Number:               | 800-662-1237                          |

**Type of Ownership of Co-Applicant**

- |  |  |                                |
|--|--|--------------------------------|
| <input type="checkbox"/> Non-profit Corporation            | <input type="checkbox"/> Partnership         |                                |
| <input checked="" type="checkbox"/> For-profit Corporation | <input type="checkbox"/> Governmental        |                                |
| <input type="checkbox"/> Limited Liability Company         | <input type="checkbox"/> Sole Proprietorship | <input type="checkbox"/> Other |

- o Corporations and limited liability companies must provide an **Illinois certificate of good standing**.
- o Partnerships must provide the name of the state in which they are organized and the name and address of each partner specifying whether each is a general or limited partner.

File Number

5829-168-4



**To all to whom these Presents Shall Come, Greeting:**

*I, Jesse White, Secretary of State of the State of Illinois, do hereby certify that I am the keeper of the records of the Department of Business Services. I certify that*

DIALYSIS CENTERS OF AMERICA-ILLINOIS, INC., A DOMESTIC CORPORATION, INCORPORATED UNDER THE LAWS OF THIS STATE ON APRIL 11, 1995, APPEARS TO HAVE COMPLIED WITH ALL THE PROVISIONS OF THE BUSINESS CORPORATION ACT OF THIS STATE RELATING TO THE PAYMENT OF FRANCHISE TAXES, AND AS OF THIS DATE, IS IN GOOD STANDING AS A DOMESTIC CORPORATION IN THE STATE OF ILLINOIS.



**In Testimony Whereof, I hereto set my hand and cause to be affixed the Great Seal of the State of Illinois, this 10TH day of OCTOBER A.D. 2016 .**

Authentication #: 1628401468 verifiable until 10/10/2017  
Authenticate at: <http://www.cyberdriveillinois.com>

*Jesse White*

SECRETARY OF STATE

## Site Ownership

|   |
|---|
| Exact Legal Name of Site Owner: Net3 (Crestwood), LLC   |
| Address of Site Owner: 220 N. Green Street, Chicago, IL 60607   |
| Street Address or Legal Description of the Site: 4809-4815 W. Midlothian Turnpike, Crestwood<br>3 Lots - PIN #28-04-407-003, 004 & 005  |
| <b>Proof of ownership or control of the site is to be provided as Attachment 2. Examples of proof of ownership are property tax statements, tax assessor's documentation, deed, notarized statement of the corporation attesting to ownership, an option to lease, a letter of intent to lease, or a lease.</b> |



May 3, 2017

**Fresenius Medical Care**

Attn: Mr. Bill Popken

(781) 699-9994

Via email: [William.Popken@fmc-na.com](mailto:William.Popken@fmc-na.com)

**RE: 4809 – 4815 West Midlothian Parkway, Crestwood, Illinois  
Fresenius Medical Care– Letter of Intent**

Dear Bill:

We are pleased to present to you this letter of intent. Net3 (Crestwood), LLC (“Landlord”) is willing to negotiate a lease for the premises in the referenced location. This letter is not intended to be a binding contract, a lease, or an offer to lease, but is intended only to provide the basis for negotiations of a lease document between Landlord and Dialysis Centers of America – Illinois, LLC (“Tenant”).

**Premises:** 10,372 square foot building located at:  
4809 – 4815 West Midlothian Parkway, Crestwood, Illinois  
Parcel # 28-04-407-003-0000  
28-04-407-004-0000  
28-04-407-005-0000

**Landlord:** Net3 (Crestwood), LLC

**Tenant:** Dialysis Centers of America – Illinois, LLC

**Guarantor:** Fresenius Medical Care Holdings, Inc.

**Lease:** The Lease shall be on Tenant’s standard form to be platformed on the Woodridge, IL lease.

**Use:** Tenant shall use and occupy the Premises for the purpose of an outpatient dialysis facility and related office uses and for no other purposes except those authorized in writing by Landlord, which shall not be unreasonably withheld, conditioned or delayed. Tenant may operate on the Premises, at Tenant's option, on a seven (7) days a week, twenty-four (24) hours a day basis, subject to zoning and other regulatory requirements.

**Primary Term:** 15 years

**Option Term(s):** Three (3) Five (5) year options to renew the lease at 1.7% annual increase in base rent.

**Base Rent over initial Term:** Annual Rent: Starts at \$26.75/sq. ft. and increases by 1.7% in Year 2 of the Primary Term

| <u>Years</u> | <u>Annual Base Rent</u> | <u>Monthly Base Rent</u> |
|--------------|-------------------------|--------------------------|
| 1            | \$277,451.00            | \$23,120.92              |
| 2            | \$282,167.67            | \$23,513.97              |
| 3            | \$286,964.52            | \$23,913.71              |
| 4            | \$291,842.91            | \$24,320.24              |
| 5            | \$296,804.24            | \$24,733.69              |
| 6            | \$301,849.92            | \$25,154.16              |
| 7            | \$306,981.36            | \$25,581.78              |
| 8            | \$312,200.05            | \$26,016.67              |
| 9            | \$317,507.45            | \$26,458.95              |
| 10           | \$322,905.08            | \$26,908.76              |
| 11           | \$328,394.46            | \$27,366.21              |
| 12           | \$333,977.17            | \$27,831.43              |
| 13           | \$339,654.78            | \$28,304.56              |
| 14           | \$345,428.91            | \$28,785.74              |
| 15           | \$351,301.20            | \$29,275.10              |

**Taxes, Insurance & CAM:** Tenant will pay.

**Utilities:** Tenant will be responsible to pay for all of their own utilities.

**Tenant's Share:** 100%

**Condition of Premises Upon Delivery:** Landlord shall, at Landlord's sole cost and expense, deliver the Premises to Tenant in substantial accordance with the Landlord's Work exhibit to be negotiated with the lease. In addition to Landlord's Work, Landlord shall, at Tenant's sole cost and expense, construct the interior work shown and detailed on Tenant's Work Letter attached to the Lease. In addition, Landlord shall be responsible for all civil costs, parking infrastructure and any other development costs.

**Rent Commencement Date:** Tenant will not pay rent until the date that is the earlier of (a) that day that is ninety (90) days after the Substantial Completion of the Shell Building Work, or (b) the date Tenant commences to treat patients at the Premises.

- Delivery Date:*** The date upon which Landlord's Work is substantially completed which is estimated to be 180 days from the date that Landlord obtains the building permit and all other applicable permits required to achieve substantial completion.
- Construction Drawings For Landlord's Work:*** Landlord will agree upon issuance of the CON to have construction drawings no later than 90 days after CON is awarded and apply for building permits immediately thereafter.
- Tenant's Work:*** Tenant shall install Tenant's trade fixtures, equipment and personal property in order to make the Premises ready for Tenant's initial occupancy and use. All of which shall be purchased and installed by Tenant.
- Security Deposit:*** None, subject to Landlord's review of current Tenant financial statements.
- Landlord Maintenance:*** Landlord shall without expense to Tenant, maintain and make all necessary repairs to the structural portions of the Building to keep the building weather and water tight and structurally sound including, without limitation: foundations, structure, load bearing walls, exterior walls, the roof and roof supports, columns, structural retaining walls, gutters, downspouts, flashings and footings.
- Signage:*** Tenant may, at its sole cost and expense, install and maintain signs in and on the Premises to the maximum extent permitted by local law and subject to Tenant obtaining (i) all necessary private party approvals, if any, and governmental approvals, permits and licenses; and (ii) Landlord's prior written approval which will not be unreasonably withheld, and in accordance with Landlord's sign criteria (if applicable).
- Confidentiality:*** The parties hereto acknowledge the sensitive nature of the terms and conditions of this letter and hereby agree not to disclose the terms and conditions of this letter or the fact of the existence of this letter to any third parties and instead agree to keep said terms and conditions strictly confidential, disclosing them only to their respective agents, lenders, attorneys, accountants and such other directors, officers, employees, affiliates, and representatives who have a reason to receive such information and have been advised of the sensitive nature of this letter and as otherwise required to be disclosed by law.

***Zoning and Restrictive Covenants:***

Landlord will represent that the current property zoning is acceptable for use as outpatient dialysis facility and there is no other restrictive covenants imposed on the land, owner, and/or municipality.

**CON Contingency**

Landlord and FMC understand and agree that the establishment of any chronic outpatient dialysis facility in the State of Illinois is subject to the requirements of the Illinois Health Facilities Planning Act, 20 ILCS 3960/1 et seq. and, thus, FMC cannot establish a dialysis facility on the Premises or execute a binding real estate lease in connection therewith unless FMC obtains a Certificate of Need (CON) permit from the Illinois Health Facilities Planning Board (the "Planning Board"). FMC agrees to proceed using its commercially reasonable best efforts to submit an application for a CON permit and to prosecute said application to obtain the CON permit from the Planning Board. Based on the length of the Planning Board review process, FMC does not expect to receive a CON permit prior to September 2017. In light of the foregoing facts, the parties agree that they shall promptly proceed with due diligence to negotiate the terms of a definitive lease agreement and execute such agreement prior to approval of the CON permit provided, however, the lease shall not be binding on either party prior to the approval of the CON permit and the lease agreement shall contain a contingency clause indicating that the lease agreement is not effective pending CON approval. Assuming CON permit approval is granted, the effective date of the lease agreement shall be the first day of the calendar month following CON permit approval. In the event that the Planning Board does not award FMC a CON permit to establish a dialysis center on the Premises by September 2017, neither party shall have any further obligation to the other party with regard to the negotiations, lease or Premises contemplated by this Letter of Intent.

***Acquisition Contingency:***

Tenant acknowledges that Landlord is not the owner of the Land. Accordingly, the parties agree that the lease agreement shall contain a contingency provision which provides that Landlord's obligations under the lease agreement shall be subject to and contingent upon Landlord obtaining fee title to the Land and in the event that Landlord does not acquire fee title to the Land on or before the date which is 100 days after the Lease execution then either Landlord or Tenant may elect



to terminate the lease agreement; provided, however, that in the event Tenant elects to terminate the lease agreement then Landlord shall have thirty (30) days from the date of Tenant's notice of election to terminate to satisfy the contingency at its election in which event Tenant's election to terminate shall be null and void. In the event the lease is terminated under this provision then each of the parties shall be released from its obligations and liability under the lease agreement.

The parties agree that this letter shall not be binding on the parties and does not address all essential terms of the lease agreement contemplated by this letter. Neither party may claim any legal right against the other by reason of any action taken in reliance upon this non-binding letter. A binding agreement shall not exist between the parties unless and until a lease agreement has been executed and delivered by both parties.

If you are in agreement with the foregoing terms, please execute and date this letter in the space provided below and return same to Landlord within five (5) business days from the date above.

Sincerely,

**NET 3 REAL ESTATE, L.L.C.,  
As Agent for Purchaser**

David E. Cunningham  
Manager

AGREED TO AND ACCEPTED BY:

**Dialysis Centers of America – Illinois, LLC**

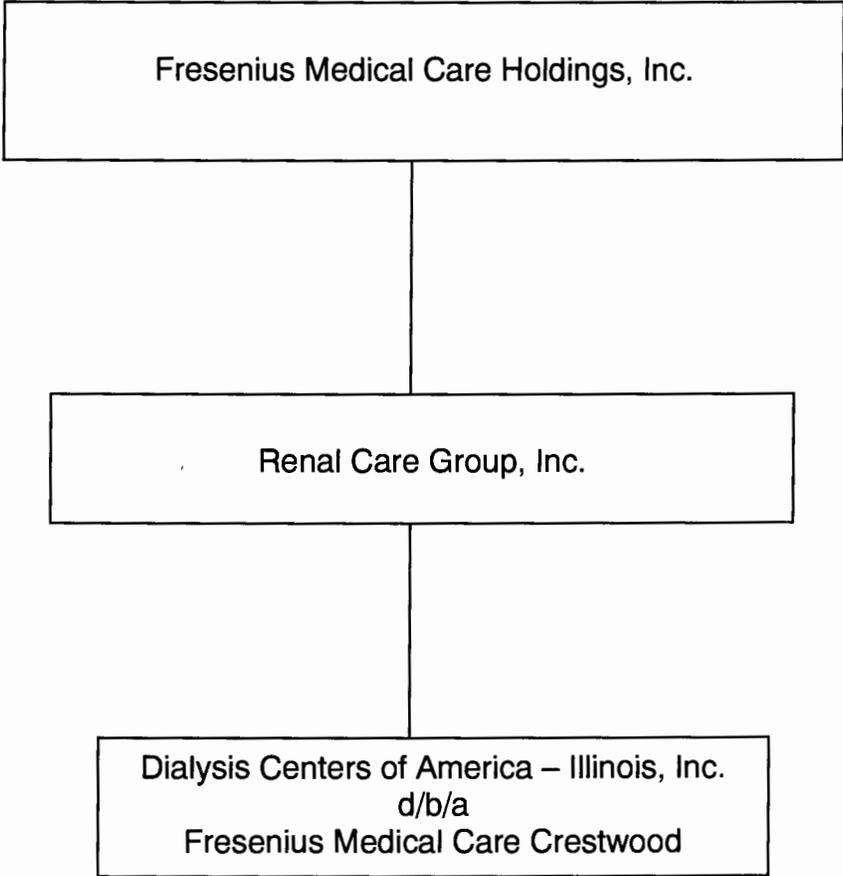
5-8-2017

**Date**

### Operating Identity/Licensee

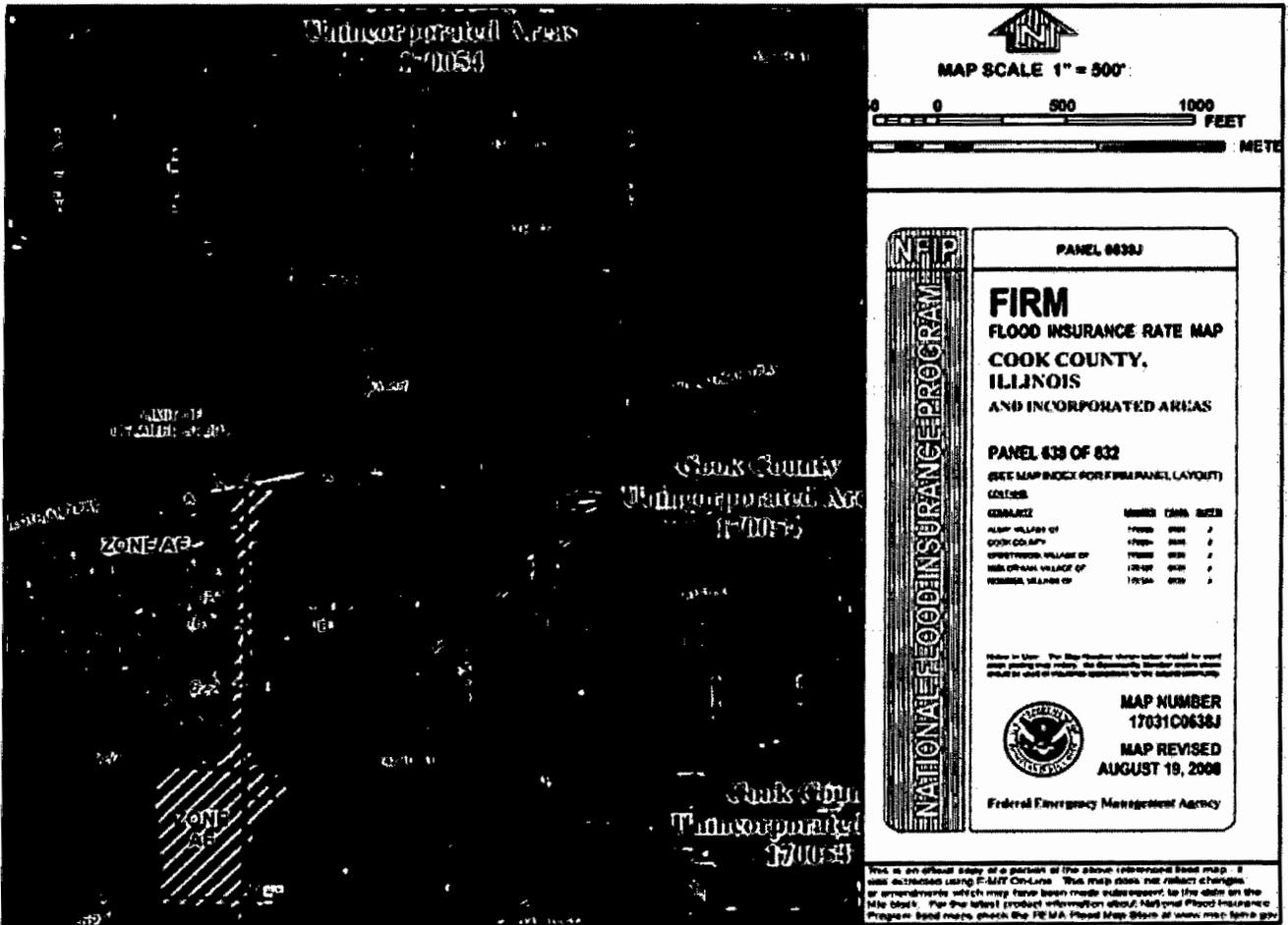
|  |                           |                          |                     |
|--|---------------------------|--------------------------|---------------------|
| Exact Legal Name: Dialysis Centers of America – Illinois, Inc. d/b/a Fresenius Medical Care Crestwood  |                           |                          |                     |
| Address: 920 Winter Street, Waltham, MA 02451  |                           |                          |                     |
| <input type="checkbox"/>   | Non-profit Corporation    | <input type="checkbox"/> | Partnership         |
| <input checked="" type="checkbox"/>  | For-profit Corporation    | <input type="checkbox"/> | Governmental        |
| <input type="checkbox"/>   | Limited Liability Company | <input type="checkbox"/> | Sole Proprietorship |
|  |                           | <input type="checkbox"/> | Other               |
| <ul style="list-style-type: none"><li>○ Corporations and limited liability companies must provide an Illinois Certificate of Good Standing.</li><li>○ Partnerships must provide the name of the state in which organized and the name and address of each partner specifying whether each is a general or limited partner.</li><li>○ <b>Persons with 5 percent or greater interest in the licensee must be identified with the % of ownership.</b></li></ul> |                           |                          |                     |

**\*Certificate of Good Standing at Attachment – 1.**



## Flood Plain Requirements

The proposed site for the relocation of Fresenius Medical Care Crestwood complies with the requirements of Illinois Executive Order #2005-5. The site, 4809-4815 W. Midlothian Turnpike, Crestwood, is not located in a Flood Plain.





**Illinois Historic  
Preservation Agency**

1 Old State Capitol Plaza, Springfield, IL 62701-1512

FAX (217) 524-7525

[www.illinoishistory.gov](http://www.illinoishistory.gov)

Cook County

Crestwood

CON - Relocation of 24-Station Dialysis Facility

Existing - 4881 Cal Sag Road, Proposed - 4809-4815 W. Midlothian Turnpike

IHPA Log #017041317

May 2, 2017

Lori Wright

Fresenius Kidney Care

3500 Lacey Road

Downers Grove, IL 60515

Dear Ms. Wright:

This letter is to inform you that we have reviewed the information provided concerning the referenced project.

Our review of the records indicates that no historic, architectural or archaeological sites exist within the project area.

Please retain this letter in your files as evidence of compliance with Section 4 of the Illinois State Agency Historic Resources Preservation Act (20 ILCS 3420/1 et. seq.). This clearance remains in effect for two years from date of issuance. It does not pertain to any discovery during construction, nor is it a clearance for purposes of the Illinois Human Skeletal Remains Protection Act (20 ILCS 3440).

If you have any further questions, please contact David Halpin, Cultural Resources Manager, at 217/785-4998.

Sincerely,

Rachel Leibowitz, Ph.D.

Deputy State Historic

Preservation Officer

**SUMMARY OF PROJECT COSTS**

| <b>Modernization</b>                                      |                    |
|---|--------------------|
| General Conditions  | 91,792             |
| Temp Facilities, Controls, Cleaning, Waste Management     | 4,590              |
| Concrete  | 23,499             |
| Masonry   | 27,905             |
| Metal Fabrications  | 13,769             |
| Carpentry   | 161,371            |
| Thermal, Moisture & Fire Protection                       | 32,678             |
| Doors, Frames, Hardware, Glass & Glazing                  | 125,755            |
| Walls, Ceilings, Floors, Painting                         | 296,489            |
| Specialities  | 22,948             |
| Casework, FI Mats & Window Treatments                     | 11,015             |
| Piping, Sanitary Waste, HVAC, Ductwork, Roof Penetrations | 587,470            |
| Wiring, Fire Alarm System, Lighting                       | 353,951            |
| Miscellaneous Construction Costs                          | 82,613             |
| <b>Total</b>  | <b>1,835,844</b>   |
| <b>Contingencies</b>                                      | <b>\$176,324</b>   |
| <b>Architecture/Engineering Fees</b>                      | <b>\$185,000</b>   |
| <b>Moveable or Other Equipment</b>                        |                    |
| Dialysis Chairs   | 62,400             |
| Clinical Furniture & Equipment                            | 60,000             |
| Office Equipment & Other Furniture                        | 50,000             |
| Water Treatment   | 150,000            |
| TVs & Accessories   | 80,000             |
| Telephones  | 20,000             |
| Generator   | 10,000             |
| Facility Automation                                       | 20,000             |
| Other miscellaneous                                       | 30,000             |
|   | <b>\$482,400</b>   |
| <b>Fair Market Value of Leased Space and Equipment</b>    |                    |
| FMV Leased Space (10,372 GSF)                             | 4,695,430          |
| FMV Leased Dialysis Machines                              | 358,125            |
| FMV Leased Office Equipment                               | 15,000             |
|   | <b>\$5,068,555</b> |
| <b>Grand Total</b>  | <b>\$7,748,123</b> |

### Current Fresenius CON Permits and Status

| Project Number | Project Name                                     | Project Type         | Completion Date | Comment  |
|----------------|--|----------------------|-----------------|--|
| #14-026        | Fresenius Kidney Care New City                   | Establishment        | 09/30/2017      | Open 11/02/2016, awaiting CMS certification letter |
| #14-047        | Fresenius Kidney Care Humboldt Park              | Establishment        | 12/31/2017      | Open 3/29/17                                       |
| #15-028        | Fresenius Kidney Care Schaumburg                 | Establishment        | 02/28/2017      | Obligated/Permitting Phase Construction CED 9/2017 |
| #15-036        | Fresenius Kidney Care Zion                       | Establishment        | 06/30/2017      | Obligated/Construction CED 11/2017                 |
| #15-046        | Fresenius Kidney Care Beverly Ridge              | Establishment        | 06/30/2017      | Obligated/Permitting Phase                         |
| #15-050        | Fresenius Kidney Care Chicago Heights            | Establishment        | 12/31/2017      | Obligated/Construction Underway                    |
| #15-062        | Fresenius Kidney Care Belleville                 | Establishment        | 12/31/2017      | Obligated/Construction Underway                    |
| #16-024        | Fresenius Kidney Care East Aurora                | Establishment        | 09/30/2018      | Obligated/Construction CED 10/2017                 |
| #16-035        | Fresenius Kidney Care Evergreen Park             | Relocation           | 12/31/2017      | CED May 15, 2017                                   |
| #16-029        | Fresenius Medical Care Ross Dialysis - Englewood | Relocation/Expansion | 12/31/2018      | Permitted January 24, 2017                         |
| #16-034        | Fresenius Kidney Care Woodridge                  | Establishment        | 12/31/2017      | Permitted March 14, 2017                           |
| #16-042        | Fresenius Kidney Care Paris Community            | Establishment        | 09/30/2018      | Permitted March 14, 2017                           |
| #16-049        | Fresenius Medical Care Macomb                    | Relocation/Expansion | 12/31/2018      | Permitted March 14, 2017                           |
| #17-003        | Fresenius Kidney Care Gurnee                     | Expansion            | 03/31/2018      | Permitted May 2, 2017                              |
| #17-004        | Fresenius Kidney Care Mount Prospect             | Establishment        | 12/31/2018      | Permitted May 2, 2017                              |
| E18-017        | Fresenius Medical Care Lake Bluff                | CHOW                 |                 | Approved May 1, 2017                               |

**Cost Space Requirements**

Provide in the following format, the department/area GSF and cost. The sum of the department costs **MUST** equal the total estimated project costs. Indicate if any space is being reallocated for a different purpose. Include outside wall measurements plus the department's or area's portion of the surrounding circulation space. **Explain the use of any vacated space.**

| Dept. / Area   | Cost               | Gross Square Feet |               | Amount of Proposed Total Gross Square Feet That Is: |               |       |               |
|--|--------------------|-------------------|---------------|---|---------------|-------|---------------|
|  |                    | Existing          | Proposed      | New Const.  | Modernized    | As Is | Vacated Space |
| <b>REVIEWABLE</b>  |                    |                   |               |   |               |       |               |
| In-Center Hemodialysis   | 6,245,069          |                   | 8,300         |   | 8,300         |       |               |
| <b>Total Clinical</b>  | <b>\$6,245,069</b> |                   | <b>8,300</b>  |   | <b>8,300</b>  |       |               |
| <b>NON REVIEWABLE</b>  |                    |                   |               |   |               |       |               |
| Non-Clinical (Administrative, Mechanical, Staff, Waiting Room Areas) | 1,503,054          |                   | 2,072         |   | 2,072         |       |               |
| <b>Total Non-clinical</b>  | <b>\$1,503,054</b> |                   | <b>2,072</b>  |   | <b>2,072</b>  |       |               |
| <b>TOTAL</b>   | <b>\$7,748,123</b> |                   | <b>10,372</b> |   | <b>10,372</b> |       |               |

## **1110.130 – DISCONTINUATION**

### **General Information Requirements**

Dialysis Centers of America – Illinois, Inc. proposes to discontinue its 24-station ESRD facility located in a Medically Underserved Area (MUA) at 4861 Cal Sag Road, Crestwood operating at 69% utilization as of May 2017 with 100 patients. It proposes relocating the existing 24-station facility to 4809-4815 W. Midlothian Turnpike, also in Crestwood just 1.6 miles and 5 minutes away. The facility will be less than a block outside of the MUA and will serve the same population. All patients are expected to transfer to the new facility and therefore all medical records will be transferred to the new site as well.

The discontinuation is expected to occur simultaneously with the opening of the new facility, on or before September 30, 2019. There will be no break in service to the patients involved. The evacuated leased space will be released back to the landlord.

### **Reasons for Discontinuation**

The Crestwood facility has been at its current site for 37 years. The current lease term is expiring and the landlord is asking an excessive rate increase to renew. The building is old and deteriorating and has a treatment floor layout that is not optimal for patient care, therefore it does not make sense to renew the lease. Given the fact that the facility serves an underserved population, it is in the patients' best interest to relocate the facility to maintain access to optimal dialysis services in Crestwood.

This facility is currently at 69% utilization, however if the two isolation stations, that are certified only for use by a patient requiring isolation, were removed from the calculation the utilization jumps to 76%.

### **Impact On Access**

It is determined that the "relocation" of the Crestwood facility to an alternate site also in Crestwood will not have any impact on any area ESRD providers. This is simply a relocation of an existing facility and its patients. No additional stations are being requested so there will be no impact to the station inventory. Through pre-ESRD patients identified by Dr. Ahuja that would be referred to the Crestwood facility in the first two years after relocating, along with the current 100 patients, the facility is expected to surpass 80% utilization. No patients are being transferred from any other facility.

**IMPACT ON ACCESS STATEMENT PER PART 1110.130**

The proposed discontinuation and relocation of the Fresenius Medical Care Crestwood 24-station end stage renal disease (ESRD) facility in Crestwood, HSA 7, will not have an adverse effect upon access to care for the residents of the healthcare market area in which it is situated. The facility is serving 100 ESRD patients who are all expected to transfer to the proposed relocated Crestwood facility.

There will be no break in service to patients since the discontinuation/relocation will occur on Sunday when there are no scheduled treatments.

There will be no adverse impact to any facilities within a 45-minute travel time since all current patients will be transferring with the facility and there will be no impact to the station inventory.



\_\_\_\_\_  
Signature

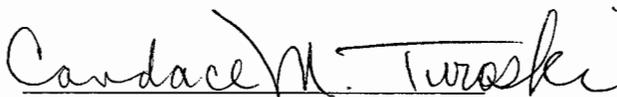
Zubair Munshey

\_\_\_\_\_  
Printed Name

Regional Vice President

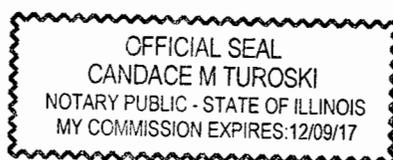
\_\_\_\_\_  
Title

SUBSCRIBED AND SWORN TO  
BEFORE ME THIS 9th DAY  
OF May, 2017.



\_\_\_\_\_  
NOTARY PUBLIC

Seal



## **Fresenius Kidney Care**

Fresenius Kidney Care is the leading provider of dialysis products and services in the world and as such has a long-standing commitment to adhere to high quality standards, to provide compassionate patient centered care, educate patients to become in charge of their health decisions, implement programs to improve clinical outcomes while reducing mortality & hospitalizations and to stay on the cutting edge of technology in development of dialysis related products.

Alongside our core business with dialysis products and the treatment of dialysis patients, Fresenius Kidney Care maintains a network of additional medical services to better address the full spectrum of our patients' health care needs. These include pharmacy services, vascular, cardiovascular and endovascular surgery services, non-dialysis laboratory testing services, physician services, hospitalist and intensivist services, non-dialysis health plan services and urgent care services. We have a singular focus: improving the quality of life of every patient every day.

The size of the company and range of services provides healthcare partners/employees and patients with an expansive range of resources from which to draw experience, knowledge and best practices. It has also allowed it to establish an unrivaled emergency preparedness and disaster relief program that's designed to provide life sustaining dialysis care to dialysis patients whose access to clinics are disrupted in areas of the U.S. that are compromised by disaster (e.g. hurricanes, tornadoes, earthquakes). Through this program we also provide clinics, employees and others with essential supplies such as generators, gasoline and water.

**Quality Measures** – Fresenius Kidney Care continually tracks five quality measures on all patients. These are:

- eKdrt/V – tells us if the patient is getting an adequate treatment
- Hemoglobin – monitors patients for anemia
- Albumin – monitors the patient's nutrition intake
- Phosphorus – monitors patient's bone health and mineral metabolism
- Catheters – tracks patients access for treatment, the goal is no catheters which leads to better outcomes

The above measures as well as other clinic operations are discussed each month with the Medical Directors, Clinic Managers, Social Workers, Dietitians, Area Managers and referring nephrologists at each clinic's Quality Assessment Performance Improvement (QAI) meeting to ensure the provision of high quality care, patient safety, and regulatory compliance.

**INITIATIVES** that Fresenius has implemented to bring about better outcomes and increase the patient's quality of life are the TOPS program, Right Start Program and The Catheter Reduction Program.

**TOPs Program** (Treatment Options) – This is a company-wide program designed to reach the pre-ESRD patient (also known as CKD – Chronic Kidney Disease) to educate them about available treatment options when they enter end stage renal disease. TOPs programs are held routinely at local hospitals and physician offices. Treatment options include transplantation, in-center hemodialysis, home hemodialysis, peritoneal dialysis and nocturnal dialysis.

**Right Start Program** – This is an intensive 90-day intervention program for the new dialysis patient centering on education, anemia management, adequate dialysis dose, nutrition, reduction of catheter use, review of medications and logistical and psychosocial support. The Right Start Program results in improved morbidity and mortality in the long term but also notably in the first 90 days of the start of dialysis.

**Catheter Reduction Program** – This is a key strategic clinical initiative to support nephrologists and clinical staff with increasing the number of patients dialyzed with a permanent access, preferably a venous fistula (AVF) versus a central venous catheter (CVC) venous fistula). Starting dialysis with or converting patients to an AVF can significantly lower serious complications, hospitalizations and mortality rates. Overall adequacy of dialysis treatment also increases with the use of the AVF.

**Diabetes Care Partnership** - Fresenius Kidney Care and Joslin Diabetes Center, the world's preeminent diabetes research, clinical care and education organization, announced an agreement to jointly develop renal care programs in select Joslin Affiliated Centers for patients with diabetic kidney disease (DKD). Fresenius and Joslin will jointly develop clinical guidelines and effective care delivery systems to manage high blood pressure, glucose, and nutrition in patients with DKD. In addition, the organizations will help educate patients as they prepare for the possibility of end stage renal disease (ESRD) and the necessity for dialysis or kidney transplantation. Fresenius Medical Care and Joslin's multidisciplinary and coordinated approach to chronic disease management will seek to improve patient outcomes while reducing unnecessary or lengthy hospitalizations, drug interactions and overall morbidity and mortality associated with uncoordinated care.

**Locally**, in Illinois, Fresenius Kidney Care is a predominant supporter of the National Kidney Foundation of Illinois (NKFI), Kidney Walk in downtown Chicago. Fresenius Kidney Care employees in Chicago alone raised \$22,000 for the foundation. The NKFI is an affiliate of the National Kidney Foundation, which funds medical research improving lives of those with kidney disease, prevention screenings and is a leading educator on kidney disease. Fresenius Kidney Care also donates another \$25,000 annually to the NKFI and another \$5,000 in downstate Illinois.

Fresenius Kidney Care In-center Clinics in Illinois

| Clinic                  | Provider # | Address                          | City             | Zip   |
|-------------------------|------------|----------------------------------|------------------|-------|
| Aledo                   | 14-2658    | 409 NW 9th Avenue                | Aledo            | 61231 |
| Alsip                   | 14-2630    | 12250 S. Cicero Ave Ste. #105    | Alsip            | 60803 |
| Antioch                 | 14-2673    | 311 Depot St., Ste. H            | Antioch          | 60002 |
| Aurora                  | 14-2515    | 455 Mercy Lane                   | Aurora           | 60506 |
| Austin Community        | 14-2653    | 4800 W. Chicago Ave., 2nd Fl.    | Chicago          | 60651 |
| Belleville              | -          | 6525 W. Main Street              | Belleville       | 62223 |
| Berwyn                  | 14-2533    | 2601 S. Harlem Avenue, 1st Fl.   | Berwyn           | 60402 |
| Blue Island             | 14-2539    | 12200 S. Western Avenue          | Blue Island      | 60406 |
| Bolingbrook             | 14-2605    | 329 Remington                    | Boilingbrook     | 60440 |
| Breese                  | 14-2637    | 160 N. Main Street               | Breese           | 62230 |
| Bridgeport              | 14-2524    | 825 W. 35th Street               | Chicago          | 60609 |
| Burbank                 | 14-2641    | 4811 W. 77th Street              | Burbank          | 60459 |
| Carbondale              | 14-2514    | 1425 Main Street                 | Carbondale       | 62901 |
| Centre West Springfield | 14-2546    | 1112 Centre West Drive           | Springfield      | 62704 |
| Champaign               | 14-2588    | 1405 W. Park Street              | Champaign        | 61801 |
| Chatham                 | 14-2744    | 333 W. 87th Street               | Chicago          | 60620 |
| Chicago Dialysis        | 14-2506    | 1806 W. Hubbard Street           | Chicago          | 60622 |
| Chicago Westside        | 14-2681    | 1340 S. Damen                    | Chicago          | 60608 |
| Cicero                  | 14-2754    | 3000 S. Cicero                   | Chicago          | 60804 |
| Congress Parkway        | 14-2631    | 3410 W. Van Buren Street         | Chicago          | 60624 |
| Crestwood               | 14-2538    | 4861W. Cal Sag Road              | Crestwood        | 60445 |
| Decatur East            | 14-2603    | 1830 S. 44th St.                 | Decatur          | 62521 |
| Deerfield               | 14-2710    | 405 Lake Cook Road               | Deerfield        | 60015 |
| Des Plaines             | 14-2774    | 1625 Oakton Place                | Des Plaines      | 60018 |
| Downers Grove           | 14-2503    | 3825 Highland Ave., Ste. 102     | Downers Grove    | 60515 |
| DuPage West             | 14-2509    | 450 E. Roosevelt Rd., Ste. 101   | West Chicago     | 60185 |
| DuQuoin                 | 14-2595    | 825 Sunset Avenue                | DuQuoin          | 62832 |
| East Aurora             | -          | 840 N. Farnsworth Avenue         | Aurora           | 60505 |
| East Peoria             | 14-2562    | 3300 North Main Street           | East Peoria      | 61611 |
| Elgin                   | 14-2726    | 2130 Point Boulevard             | Elgin            | 60123 |
| Elk Grove               | 14-2507    | 901 Biesterfield Road, Ste. 400  | Elk Grove        | 60007 |
| Elmhurst                | 14-2612    | 133 E. Brush Hill Road, Suite 4  | Elmhurst         | 60126 |
| Evanston                | 14-2621    | 2953 Central Street, 1st Floor   | Evanston         | 60201 |
| Evergreen Park          | 14-2545    | 9730 S. Western Avenue           | Evergreen Park   | 60805 |
| Galesburg               | 14-8628    | 765 N Kellogg St, Ste 101        | Galesburg        | 61401 |
| Garfield                | 14-2555    | 5401 S. Wentworth Ave.           | Chicago          | 60609 |
| Geneseo                 | 14-2592    | 600 North College Ave, Suite 150 | Geneseo          | 61254 |
| Glendale Heights        | 14-2617    | 130 E. Army Trail Road           | Glendale Heights | 60139 |
| Glenview                | 14-2551    | 4248 Commercial Way              | Glenview         | 60025 |
| Greenwood               | 14-2601    | 1111 East 87th St., Ste. 700     | Chicago          | 60619 |
| Gurnee                  | 14-2549    | 101 Greenleaf                    | Gurnee           | 60031 |
| Hazel Crest             | 14-2607    | 17524 E. Carriageway Dr.         | Hazel Crest      | 60429 |
| Highland Park           | 14-2782    | 1657 Old Skokie Road             | Highland Park    | 60035 |
| Hoffman Estates         | 14-2547    | 3150 W. Higgins, Ste. 190        | Hoffman Estates  | 60195 |
| Humboldt Park           | -          | 3500 W. Grand Avenue             | Chicago          | 60651 |
| Jackson Park            | 14-2516    | 7531 South Stony Island Ave.     | Chicago          | 60649 |
| Joliet                  | 14-2739    | 721 E. Jackson Street            | Joliet           | 60432 |
| Kewanee                 | 14-2578    | 230 W. South Street              | Kewanee          | 61443 |
| Lake Bluff              | 14-2669    | 101 Waukegan Rd., Ste. 700       | Lake Bluff       | 60044 |
| Lakeview                | 14-2679    | 4008 N. Broadway, St. 1200       | Chicago          | 60613 |
| Lemont                  | 14-2798    | 16177 W. 127th Street            | Lemont           | 60439 |
| Logan Square            | 14-2766    | 2721 N. Spalding                 | Chicago          | 60647 |
| Lombard                 | 14-2722    | 1940 Springer Drive              | Lombard          | 60148 |
| Macomb                  | 14-2591    | 523 E. Grant Street              | Macomb           | 61455 |
| Maple City              | 14-2790    | 1225 N. Main Street              | Monmouth         | 61462 |
| Marquette Park          | 14-2566    | 6515 S. Western                  | Chicago          | 60636 |
| McHenry                 | 14-2672    | 4312 W. Elm St.                  | McHenry          | 60050 |
| McLean Co               | 14-2563    | 1505 Eastland Medical Plaza      | Bloomington      | 61704 |
| Melrose Park            | 14-2554    | 1111 Superior St., Ste. 204      | Melrose Park     | 60160 |
| Merrionette Park        | 14-2667    | 11630 S. Kedzie Ave.             | Merrionette Park | 60803 |
| Metropolis              | 14-2705    | 20 Hospital Drive                | Metropolis       | 62960 |
| Midway                  | 14-2713    | 6201 W. 63rd Street              | Chicago          | 60638 |
| Mokena                  | 14-2689    | 8910 W. 192nd Street             | Mokena           | 60448 |
| Moline                  | 14-2526    | 400 John Deere Road              | Moline           | 61265 |
| Mount Prospect          |            | 1710-1790 W. Golf Road           | Mount Prospect   | 60056 |
| Mundelein               | 14-2731    | 1400 Townline Road               | Mundelein        | 60060 |
| Naperbrook              | 14-2765    | 2451 S Washington                | Naperville       | 60565 |

| Clinic                  | Provider # | Address                           | City            | Zip   |
|-------------------------|------------|-----------------------------------|-----------------|-------|
| Naperville North        | 14-2678    | 516 W. 5th Ave.                   | Naperville      | 60563 |
| New City                | -          | 4622 S. Bishop Street             | Chicago         | 60609 |
| Niles                   | 14-2500    | 7332 N. Milwaukee Ave             | Niles           | 60714 |
| Normal                  | 14-2778    | 1531 E. College Avenue            | Normal          | 61761 |
| Norridge                | 14-2521    | 4701 N. Cumberland                | Norridge        | 60656 |
| North Avenue            | 14-2602    | 911 W. North Avenue               | Melrose Park    | 60160 |
| North Kilpatrick        | 14-2501    | 4800 N. Kilpatrick                | Chicago         | 60630 |
| Northcenter             | 14-2531    | 2620 W. Addison                   | Chicago         | 60618 |
| Northfield              | 14-2771    | 480 Central Avenue                | Northfield      | 60093 |
| Northwestern University | 14-2597    | 710 N. Fairbanks Court            | Chicago         | 60611 |
| Oak Forest              | 14-2764    | 5340A West 159th Street           | Oak Forest      | 60452 |
| Oak Park                | 14-2504    | 773 W. Madison Street             | Oak Park        | 60302 |
| Orland Park             | 14-2550    | 9160 W. 159th St.                 | Orland Park     | 60462 |
| Oswego                  | 14-2677    | 1051 Station Drive                | Oswego          | 60543 |
| Ottawa                  | 14-2576    | 1601 Mercury Circle Drive, Ste. 3 | Ottawa          | 61350 |
| Palatine                | 14-2723    | 691 E. Dundee Road                | Palatine        | 60074 |
| Pekin                   | 14-2571    | 3521 Veteran's Drive              | Pekin           | 61554 |
| Peoria Downtown         | 14-2574    | 410 W Romeo B. Garrett Ave.       | Peoria          | 61605 |
| Peoria North            | 14-2613    | 10405 N. Juliet Court             | Peoria          | 61615 |
| Plainfield              | 14-2707    | 2320 Michas Drive                 | Plainfield      | 60544 |
| Plainfield North        | 14-2596    | 24024 W. Riverwalk Court          | Plainfield      | 60544 |
| Polk                    | 14-2502    | 557 W. Polk St.                   | Chicago         | 60607 |
| Pontiac                 | 14-2611    | 804 W. Madison St.                | Pontiac         | 61764 |
| Prairie                 | 14-2569    | 1717 S. Wabash                    | Chicago         | 60616 |
| Randolph County         | 14-2589    | 102 Memorial Drive                | Chester         | 62233 |
| Regency Park            | 14-2558    | 124 Regency Park Dr., Suite 1     | O'Fallon        | 62269 |
| River Forest            | 14-2735    | 103 Forest Avenue                 | River Forest    | 60305 |
| Rock Island             | 14-2703    | 2623 17th Street                  | Rock Island     | 61201 |
| Rock River - Dixon      | 14-2645    | 101 W. Second Street              | Dixon           | 61021 |
| Rogers Park             | 14-2522    | 2277 W. Howard St.                | Chicago         | 60645 |
| Rolling Meadows         | 14-2525    | 4180 Winnetka Avenue              | Rolling Meadows | 60008 |
| Roseland                | 14-2690    | 135 W. 111th Street               | Chicago         | 60628 |
| Ross-Englewood          | 14-2670    | 6333 S. Green Street              | Chicago         | 60621 |
| Round Lake              | 14-2616    | 401 Nippersink                    | Round Lake      | 60073 |
| Saline County           | 14-2573    | 275 Small Street, Ste. 200        | Harrisburg      | 62946 |
| Sandwich                | 14-2700    | 1310 Main Street                  | Sandwich        | 60548 |
| Schaumburg              | 14-2802    | 815 Wise Road                     | Schaumburg      | 60193 |
| Silvis                  | 14-2658    | 880 Crosstown Avenue              | Silvis          | 61282 |
| Skokie                  | 14-2618    | 9801 Wood Dr.                     | Skokie          | 60077 |
| South Chicago           | 14-2519    | 9200 S. Chicago Ave.              | Chicago         | 60617 |
| South Deering           | 14-2756    | 10559 S. Torrence Ave.            | Chicago         | 60617 |
| South Holland           | 14-2542    | 17225 S. Paxton                   | South Holland   | 60473 |
| South Shore             | 14-2572    | 2420 E. 79th Street               | Chicago         | 60649 |
| Southside               | 14-2508    | 3134 W. 76th St.                  | Chicago         | 60652 |
| South Suburban          | 14-2517    | 2609 W. Lincoln Highway           | Olympia Fields  | 60461 |
| Southwestern Illinois   | 14-2535    | 7 Professional Drive              | Alton           | 62002 |
| Spoon River             | 14-2565    | 340 S. Avenue B                   | Canton          | 61520 |
| Spring Valley           | 14-2564    | 12 Wolfer Industrial Drive        | Spring Valley   | 61362 |
| Steger                  | 14-2725    | 219 E. 34th Street                | Steger          | 60475 |
| Streator                | 14-2695    | 2356 N. Bloomington Street        | Streator        | 61364 |
| Summit                  | 14-2802    | 7319-7322 Archer Avenue           | Summit          | 60501 |
| Uptown                  | 14-2692    | 4720 N. Marine Dr.                | Chicago         | 60640 |
| Waterloo                | 14-2789    | 624 Voris-Jost Drive              | Waterloo        | 62298 |
| Waukegan Harbor         | 14-2727    | 101 North West Street             | Waukegan        | 60085 |
| West Batavia            | 14-2729    | 2580 W. Fabyan Parkway            | Batavia         | 60510 |
| West Belmont            | 14-2523    | 4943 W. Belmont                   | Chicago         | 60641 |
| West Chicago            | 14-2702    | 1859 N. Neltnor                   | West Chicago    | 60185 |
| West Metro              | 14-2536    | 1044 North Mozart Street          | Chicago         | 60622 |
| West Suburban           | 14-2530    | 518 N. Austin Blvd., 5th Floor    | Oak Park        | 60302 |
| West Willow             | 14-2730    | 1444 W. Willow                    | Chicago         | 60620 |
| Westchester             | 14-2520    | 2400 Wolf Road, Ste. 101A         | Westchester     | 60154 |
| Williamson County       | 14-2627    | 900 Skyline Drive, Ste. 200       | Marion          | 62959 |
| Willowbrook             | 14-2632    | 6300 S. Kingery Hwy, Ste. 408     | Willowbrook     | 60527 |
| Zion                    | -          | 1920-1920 N. Sheridan Road        | Zion            | 60099 |

Certification & Authorization

Dialysis Centers of America - Illinois, Inc.

In accordance with Section III, A (2) of the Illinois Health Facilities & Services Review Board Application for Certificate of Need; I do hereby certify that no adverse actions have been taken against Dialysis Centers of America - Illinois, Inc. by either Medicare or Medicaid, or any State or Federal regulatory authority during the 3 years prior to the filing of the Application with the Illinois Health Facilities Planning Board; and

In regards to section III, A (3) of the Illinois Health Facilities & Services Review Board Application for Certificate of Need; I do hereby authorize the State Board and Agency access to information in order to verify any documentation or information submitted in response to the requirements of this subsection or to obtain any documentation or information that the State Board or Agency finds pertinent to this subsection.

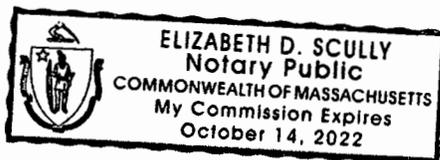
By: *Bryan Mello*  
ITS: Bryan Mello  
Assistant Treasurer

By: *Thomas D. Brouillard, Jr.*  
ITS: Thomas D. Brouillard, Jr.  
Assistant Treasurer

Notarization:  
Subscribed and sworn to before me  
this 21 day of February, 2017

*Elizabeth D. Scully*  
Signature of Notary

Seal



Notarization:  
Subscribed and sworn to before me  
this \_\_\_\_\_ day of \_\_\_\_\_, 2017

\_\_\_\_\_  
Signature of Notary

Seal

Certification & Authorization

Fresenius Medical Care Holdings, Inc.

In accordance with Section III, A (2) of the Illinois Health Facilities & Services Review Board Application for Certificate of Need; I do hereby certify that no adverse actions have been taken against Fresenius Medical Care Holdings, Inc. by either Medicare or Medicaid, or any State or Federal regulatory authority during the 3 years prior to the filing of the Application with the Illinois Health Facilities & Services Review Board; and

In regards to section III, A (3) of the Illinois Health Facilities & Services Review Board Application for Certificate of Need; I do hereby authorize the State Board and Agency access to information in order to verify any documentation or information submitted in response to the requirements of this subsection or to obtain any documentation or information that the State Board or Agency finds pertinent to this subsection.

By: [Signature]  
ITS: Bryan Mello  
Assistant Treasurer

By: [Signature]  
ITS: Thomas D. Brouillard, Jr.  
Assistant Treasurer

Notarization:  
Subscribed and sworn to before me  
this 21 day of February, 2017

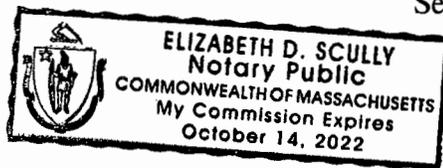
Notarization:  
Subscribed and sworn to before me  
this \_\_\_\_\_ day of \_\_\_\_\_, 2017

[Signature]  
Signature of Notary

[Signature]  
Signature of Notary

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### Criterion 1110.230 – Purpose of Project

1. Fresenius Kidney Care (FKC) proposes to relocate its Crestwood 24 station ESRD facility located at 4861 Cal Sag Road, Crestwood to 4809-4815 Midlothian Turnpike, also in Crestwood. This move will allow continued access to dialysis services in Crestwood to the current 100 patients as the lease to the current site is expiring. Due to the age of the building and the inefficient layout of the treatment floor, renewing the lease was not a viable option. The new location will offer patients a more modern and esthetically pleasing environment to dialyze in and staff an improved floorplan for ease of providing optimal patient care.
2. The facility's current location and the relocation site are both in Crestwood, Cook County, in HSA 7.
3. The FKC Crestwood facility has been at its current location, which is a Medically Underserved Area (MUA), for 37 years. There is extensive structural work that needs to be done on the building such as updated plumbing, new water room, new roofing and new interior baseboard and wall replacements due to rusting. Aside from the physical condition, the facility's floor plan has the treatment room split in two sections with offices located in between. This is not optimal for patient care. The lease could potentially be renewed at a higher lease rate, however Fresenius does not feel it is in the patients' best interest to remain in the same building.
4. Not Applicable
5. Relocating the 24-station Crestwood facility to a brand new facility just minutes away in Crestwood will allow patients a new, more modern facility along with a treatment room that will better serve them in the most cost effective way. There will be no interruption in service to the current patients of the Crestwood clinic since the "relocation" of the facility will occur on a Sunday when there are no patient treatments scheduled.
6. The goal of Fresenius Kidney Care is to keep dialysis access available to the medically underserved patient population in Crestwood. There is no direct empirical evidence relating to this project other than that when chronic care patients have adequate access to services, it tends to reduce overall healthcare costs and results in less complications. It is expected that this facility would continue to have similar quality outcomes after the relocation. Currently the Crestwood patients have the quality values below:
  - o 97% of patients had a URR  $\geq$  65%
  - o 99% of patients had a Kt/V  $\geq$  1.2

(Demographic data contained in the application was taken from <http://factfinder2.census.gov/faces/nav/jsf/pages/index.xhtml>. Clinic utilization from HFSRB and ESRD zip code census was received from The Renal Network.)

## Alternatives

### 1) All Alternatives

#### A. Proposing a project of greater or lesser scope and cost.

- The alternative of doing nothing was not considered. The lease at the current site is expiring and action needs to be taken now to provide seamless care to the Crestwood patients. There is no cost to this alternative.
- The alternative of renewing the current lease was rejected for reasons stated previously. It is a better use of healthcare dollars to relocate to a new structure with no repairs issues and a lower lease rate. It is expected it would cost approximately \$2,000,000 more over the next 15 years to remain at the current site rather than relocating.
- The alternative of relocating fewer stations, since the clinic is operating below 80% utilization, was not determined to be a financially sound alternative. After relocation to a newer modern structure it is expected that the utilization will increase as patients prefer to dialyze in a more comfortable environment. Also, this facility operates two isolation stations that are certified for isolation patients only and cannot dialyze the general population of ESRD patients in these stations. Removing these stations from the calculation puts the clinic, as it operates, at 76% utilization. It is more cost effective to relocate all the stations now rather than to have to re-install them later. (This was originally a 34-station facility and Fresenius surrendered 2 stations in 2008 to address the underutilization. Also, in 2012, Fresenius surrendered 8 more stations contingent on the establishment of Fresenius Oak Forest, #12-012). The cost of relocating all but three of the stations to attain 80% utilization would only result in a savings of about \$100,000 over relocating all 24. This is minimal compared to the total project cost.

#### B. Pursuing a joint venture or similar arrangement

This facility is not currently a joint venture and there is no desire for any parties to form a joint venture for this clinic at this time.

#### C. Utilizing other health care resources

Southwest Nephrology Associates (SWNA) already admit to several area facilities and although some have minimal capacity, no clinic can accommodate an additional 100 patients. It would not make sense to scatter these patients out to area clinics across the southwest Chicago area. This would create loss of continuity of care and increased transportation costs and difficulties. There is no cost to utilizing other area providers.

- The most reasonable alternative to address the lease expiration and physical issues at the current site is to relocate FKC Crestwood into a brand new, more modern and efficient facility also located in Crestwood in order to maintain services to the underserved residents. The cost of this project is \$7,748,123.

## 2) Comparison of Alternatives

|  | Total Cost  | Patient Access   | Quality  | Financial   |
|--|-------------|--|--|---|
| Do Nothing   | \$0         | This alternative would cause the lease to expire and facility closure.   | Patients would lose access to quality care near their homes.   | Patients would have increased cost of transportation.   |
| Renewing Current Lease   | \$9,748,123 | Patient access would remain the same.  | Patients would be dialyzing in deteriorating conditions and would be denied to a higher quality of treatment in a more modern and efficiently laid out facility.   | Fresenius Kidney Care would be spending more healthcare dollars to maintain a site that is sub-optimal for patients and staff.                        |
| Relocate Only 21 Stations to bring utilization to 80%                  | \$7,648,123 | Patient access would decline as the clinic's utilization is expected to increase with the patients choice of a newer more modern facility to dialyze in.   | Quality is expected to remain the same or increase as the patient's treatment environment will be more comfortable and pleasing contributing to the patients' quality of life.                                   | Fresenius Kidney Care would have to spend additional healthcare dollars after the clinic relocated to reinstall the 3 stations to accommodate growth. |
| Joint Venture  | \$7,748,123 | The facility is not currently a joint venture and there is no interest at this time for investment into the clinic.  |  |   |
| Utilize Area Providers   | \$0         | SWNA nephrologists currently admit to several area facilities. No area facility can accommodate all 100 patients and referring any Crestwood patients to another clinic does nothing to address the current condition of the facility. | Quality at the Fresenius clinics would remain the same.  | There is no financial cost to Fresenius Kidney Care, however patients' may have increased transportation costs.                                       |
| Relocate the 24-station Fresenius Kidney Care Crestwood ESRD facility. | \$7,748,123 | Access to dialysis will be maintained for years to come in a modern new building.  | Patient clinic quality would remain above standards and may improve with fewer missed treatments. Patient satisfaction and quality of life would improve with a newer and more efficient facility to dialyze in. | The cost is to Fresenius Kidney Care only whose desire is maintain dialysis services that have been in existence for 37 years.                        |

### 3. Empirical evidence, including quantified outcome data that verifies improved quality of care, as available.

There is no direct empirical evidence relating to this project other than that when chronic care patients have adequate access to services, it tends to reduce overall healthcare costs and results in less complications. Patients at Fresenius Crestwood have achieved average adequacy outcomes of:

- o 97% of patients had a URR  $\geq$  65%
- o 99% of patients had a Kt/V  $\geq$  1.2

and the same or higher is expected after relocation.

**Criterion 1110.234, Size of Project**

| <b>SIZE OF PROJECT</b>      |                           |  |                   |                      |
|-----------------------------|---------------------------|--|-------------------|----------------------|
| <b>DEPARTMENT/SERVICE</b>   | <b>PROPOSED BGSF/DGSF</b> | <b>STATE STANDARD 450-650 BGSF Per Station</b> | <b>DIFFERENCE</b> | <b>MET STANDARD?</b> |
| ESRD IN-CENTER HEMODIALYSIS | 8,300<br>(24 Stations)    | 10,800 – 15,060 BGSF                           | None              | Yes                  |
| Non-clinical                | 2,072                     | N/A  | N/A               | N/A                  |

As seen in the chart above, the State Standard for ESRD is between 450 - 650 BGSF per station or 10,800 – 15,060 BGSF. The proposed 8,300 BGSF for the in-center hemodialysis space meets the State standard.

**Criterion 1110.234, Project Services Utilization**

| <b>UTILIZATION</b> |                        |   |                              |                       |                      |
|--------------------|------------------------|---|------------------------------|-----------------------|----------------------|
|                    | <b>DEPT/SERVICE</b>    | <b>HISTORICAL UTILIZATION</b>                     | <b>PROJECTED UTILIZATION</b> | <b>STATE STANDARD</b> | <b>MET STANDARD?</b> |
|                    | IN-CENTER HEMODIALYSIS | 69% May 2017<br>24 Stations(2 Isolation Stations) |                              | 80%                   | No                   |
| <b>YEAR 1</b>      | IN-CENTER HEMODIALYSIS | N/A   | 87.5%                        | 80%                   | Yes                  |
| <b>YEAR 2</b>      | IN-CENTER HEMODIALYSIS | N/A   | 89.5%%                       | 80%                   | Yes                  |

The Fresenius Crestwood facility was treating 100 patients at a utilization rate of 69% as of May 2017 with 24 stations, two of which are isolation stations certified only for those patients requiring isolation services. These stations cannot be use for the general population of ESRD patients. If these two stations were removed from the calculation the clinics utilization as it operates would be 76%.

Dr. Ahuja has identified an additional 52 patients, after accounting for patient attrition) who reside in the immediate Crestwood facility who will be requiring dialysis services in the first two years after the Crestwood relocation and will be referred there.

**2. Planning Area Need – Service To Planning Area Residents:**

A. The primary purpose of this project is to provide maintain access to in-center hemodialysis services to the residents of Crestwood, which is medically underserved, in Cook County, which is HSA 7. 83% of the current Fresenius Crestwood patients reside in Cook County in HSA 7 and 100% of the patients identified to be referred to the Crestwood relocated facility reside in HSA 7, thereby meeting this requirement.

| <b>County</b> | <b>HSA</b> | <b>Current Fresenius Crestwood Patients</b> |     |
|---------------|------------|---|-----|
| Cook          | 6          | 17 Pts.                                     | 17% |
| Cook          | 7          | 83 Pts.                                     | 83% |

| <b>County</b> | <b>HSA</b> | <b># Pre-ESRD Patients Who Will Be Referred to Fresenius Kidney Care Crestwood</b> |      |
|---------------|------------|--|------|
| Cook          | 7          | 52 Pts.  | 100% |

## **Southwest Nephrology Associates, S.C.**

9125 South Pulaski Road – Evergreen Park, Illinois 60805  
Tel 708 422-7715 – Fax 708 422-7816  
16605 South 107th Court – Orland Park, Illinois 60467  
Tel 708 226-9860 – Fax 708 226-9864  
www.southwestnephrology.com

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Abraham Thomas, M.D., MPH, FACP  
Akash Ahuja, M.D.  
Jeanette S. McLaughlin, M.D., FASN, FACP  
Amishi Patel, M.D.

Natalie M. Selk, M.D.  
Chaitanya R. Desai, M.D.  
Priya B. Raju, M.D.  
Chijoke H. Onyenwenyi, M.D.

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May 5, 2017

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities & Services Review Board  
525 W. Jefferson St., 2<sup>nd</sup> Floor  
Springfield, IL 62761

Dear Ms. Avery:

I am a nephrologist in practice with Southwest Nephrology Associates (SWNA) in the southwest Chicago area and I am the Medical Director of the Fresenius Kidney Care Crestwood dialysis clinic. I am writing to provide my support for the relocation of this facility to a different site in a newer more modern building in Crestwood.

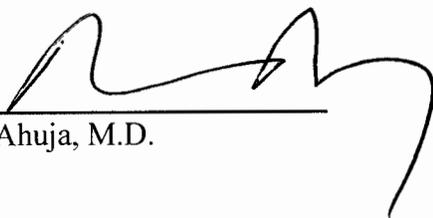
The Crestwood facility has been at its current location for over 30 years and the lease is coming to an end. I am told that Fresenius Kidney Care has not been able to work out an agreeable solution with the current landlord and is choosing to build a brand new building just minutes from the current location. Given the physical condition of the current facility, I am very excited at the prospect of being able to offer my patients a much nicer environment to dialyze in.

To meet CON Board criteria SWNA was treating 530 hemodialysis patients at the end of 2014, 520 at the end of 2015, 557 at the end of 2016 and 555 as of the most recent quarter. Over the past twelve months we referred 176 new hemodialysis patients for services to the various facilities as listed on the following pages. We also have approximately 46 patients who dialyze at home. There are currently 457 Chronic Kidney Disease (CKD) patients of ours in the zip codes surrounding Crestwood. 40 of these are expected to require dialysis in the next 18 months to two years before the relocated facility is open. There are another 86 CKD patients who could be expected to require dialysis services in the first two years the relocated facility is in operation. Accounting for patient attrition, I expect 52 (there are 65 total but 13 were removed from the count because they were represented in #16-026) of these would begin dialysis treatment at the relocated Crestwood facility in the first 24 months that it is open.

I appreciate your consideration of this project and respectfully urge you approve the relocation of the Crestwood facility to provide improved access and treatment facilities for my Crestwood area patients.

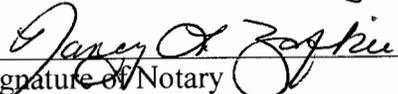
I attest to the fact that to the best of my knowledge, all the information contained in this letter is true and correct and that the projected referrals in this document were not used to support any other CON application.

Sincerely,

  
\_\_\_\_\_  
Akash Ahuja, M.D.

Notarization:

Subscribed and sworn to before me  
this 9<sup>th</sup> day of May, 2017

  
\_\_\_\_\_  
Signature of Notary

Seal



**CURRENT & PRE-ESRD PATIENTS IDENTIFIED FOR FKC CRESTWOOD**

**Current Crestwood Patients**

| <b>Zip Code</b> | <b>Patients</b> |
|-----------------|-----------------|
| 60406           | 4               |
| 60406           | 3               |
| 60409           | 1               |
| 60415           | 5               |
| 60419           | 2               |
| 60426           | 2               |
| 60428           | 1               |
| 60429           | 1               |
| 60436           | 6               |
| 60443           | 1               |
| 60445           | 23              |
| 60452           | 4               |
| 60452           | 2               |
| 60453           | 3               |
| 60457           | 1               |
| 60458           | 1               |
| 60462           | 1               |
| 60465           | 5               |
| 60465           | 1               |
| 60466           | 1               |
| 60469           | 1               |
| 60472           | 4               |
| 60472           | 2               |
| 60473           | 1               |
| 60482           | 4               |
| 60540           | 1               |
| 60617           | 1               |
| 60620           | 1               |
| 60628           | 5               |
| 60636           | 2               |
| 60636           | 1               |
| 60637           | 1               |
| 60643           | 1               |
| 60649           | 1               |
| 60803           | 3               |
| 60805           | 1               |
| 60827           | 2               |
| <b>Total</b>    | <b>100</b>      |

**Pre-ESRD Patients**

| <b>Zip Code</b> | <b>Patients</b> |
|-----------------|-----------------|
| 60406           | 4               |
| 60415           | 3               |
| 60426           | 3               |
| 60428           | 1               |
| 60445           | 16              |
| 60463           | 7               |
| 60464           | 4               |
| 60465           | 2               |
| 60472           | 2               |
| 60482           | 3               |
| 60803           | 7               |
| <b>Total</b>    | <b>52</b>       |

**NEW REFERRALS OF SWNA  
FOR THE PAST TWELVE MONTHS**

| Zip Code     | Fresenius Kidney Care |           |                 |           |            |             |           | DaVita   |               |                 |            |             |           | USRC<br>Scottsdale | Total      |
|--------------|-----------------------|-----------|-----------------|-----------|------------|-------------|-----------|----------|---------------|-----------------|------------|-------------|-----------|--------------------|------------|
|              | Alsip                 | Crestwood | Merionette Park | Mokena    | Oak Forest | Orland Park | Southside | Beverly  | Chicago Ridge | Mount Greenwood | Palos Park | Stony Creek | West Lawn |                    |            |
| 60139        |                       |           |                 |           |            |             |           |          | 1             |                 |            |             |           |                    | 1          |
| 60406        |                       | 1         | 3               |           | 1          |             |           |          |               | 1               |            |             |           |                    | 6          |
| 60415        |                       | 1         |                 |           |            |             |           |          | 2             |                 |            | 1           |           | 1                  | 5          |
| 60417        |                       |           |                 | 1         |            |             |           |          |               |                 |            |             |           |                    | 1          |
| 60419        |                       |           | 1               |           |            |             |           | 1        |               |                 |            |             |           |                    | 2          |
| 60423        |                       |           |                 | 6         |            |             |           |          |               |                 |            |             |           |                    | 6          |
| 60425        |                       |           | 1               |           |            |             |           |          |               |                 |            |             |           |                    | 1          |
| 60426        |                       | 1         |                 |           | 2          |             |           |          |               |                 |            |             | 1         |                    | 4          |
| 60428        |                       | 1         |                 |           |            |             |           |          |               |                 |            |             |           |                    | 1          |
| 60429        |                       |           |                 |           | 1          |             |           |          |               |                 |            |             |           |                    | 1          |
| 60430        |                       |           |                 |           |            |             |           |          |               |                 |            |             |           | 1                  | 1          |
| 60436        |                       |           |                 | 1         |            |             |           |          |               |                 |            |             |           |                    | 1          |
| 60439        |                       |           |                 |           |            |             |           |          |               |                 | 1          |             |           |                    | 1          |
| 60441        |                       |           |                 | 1         |            | 2           |           |          |               |                 |            |             |           |                    | 3          |
| 60443        |                       |           |                 |           | 1          |             |           |          |               |                 | 1          |             |           |                    | 2          |
| 60445        |                       | 6         |                 |           |            |             |           |          |               |                 |            |             |           |                    | 6          |
| 60448        |                       |           |                 | 4         |            |             |           |          |               |                 |            |             |           |                    | 4          |
| 60449        |                       |           |                 | 1         |            |             |           |          |               |                 |            |             |           |                    | 1          |
| 60452        |                       |           |                 |           | 4          |             |           |          |               |                 |            |             |           |                    | 4          |
| 60453        | 1                     | 1         | 4               |           |            |             |           |          |               |                 |            | 1           |           | 3                  | 10         |
| 60455        |                       |           |                 |           |            |             |           |          | 2             |                 |            |             |           | 1                  | 3          |
| 60457        |                       |           |                 |           |            |             |           |          | 2             |                 |            | 1           |           |                    | 3          |
| 60458        |                       |           |                 |           |            |             |           |          |               |                 |            | 1           |           |                    | 1          |
| 60459        |                       |           |                 |           |            |             |           |          | 1             |                 | 1          |             |           | 3                  | 5          |
| 60462        |                       |           |                 |           | 1          | 1           |           |          |               |                 | 1          |             |           |                    | 3          |
| 60463        |                       | 1         |                 |           | 2          |             |           |          |               |                 | 2          |             |           |                    | 5          |
| 60464        |                       |           |                 |           |            |             |           |          |               |                 | 3          |             |           |                    | 3          |
| 60465        |                       | 1         |                 |           |            |             |           |          | 2             |                 |            |             |           | 1                  | 4          |
| 60466        |                       |           |                 | 1         |            | 1           |           |          |               |                 |            |             |           |                    | 2          |
| 60467        |                       |           |                 | 1         |            |             |           |          |               |                 | 1          |             |           |                    | 2          |
| 60471        |                       |           |                 | 1         |            |             |           |          |               |                 |            |             |           |                    | 1          |
| 60472        |                       | 1         |                 |           |            |             |           |          |               |                 |            |             |           |                    | 1          |
| 60473        |                       |           |                 |           |            |             |           |          |               |                 |            |             |           | 1                  | 1          |
| 60477        |                       | 1         |                 | 1         | 2          | 2           |           |          |               |                 |            |             |           |                    | 6          |
| 60487        |                       |           |                 | 3         |            |             |           |          |               |                 |            |             |           |                    | 3          |
| 60542        |                       |           |                 |           | 1          |             |           |          |               |                 |            |             |           |                    | 1          |
| 60605        |                       | 1         |                 |           |            |             |           |          |               |                 |            |             |           |                    | 1          |
| 60617        |                       |           | 1               |           |            |             | 1         |          |               |                 |            |             |           | 1                  | 3          |
| 60619        |                       |           | 1               |           |            |             |           |          |               |                 |            |             |           |                    | 1          |
| 60620        |                       |           | 4               |           |            |             | 3         | 2        |               |                 |            |             |           | 3                  | 12         |
| 60621        |                       |           |                 |           |            |             |           |          |               |                 |            |             |           | 1                  | 1          |
| 60628        |                       |           | 7               |           |            |             |           |          |               |                 |            |             |           |                    | 7          |
| 60629        |                       |           |                 |           |            |             |           |          |               |                 |            | 1           | 2         | 2                  | 5          |
| 60632        |                       | 1         |                 |           |            |             |           |          |               |                 |            |             |           |                    | 1          |
| 60636        |                       | 1         |                 |           |            |             |           |          |               |                 |            |             |           |                    | 1          |
| 60638        |                       |           |                 |           |            |             |           |          |               |                 |            |             |           | 2                  | 2          |
| 60643        |                       |           | 8               |           |            |             |           | 1        |               |                 |            |             |           |                    | 9          |
| 60649        |                       |           | 2               |           |            |             |           | 1        |               |                 |            |             |           |                    | 3          |
| 60652        |                       | 1         | 3               |           |            |             | 2         |          |               |                 |            |             |           | 3                  | 9          |
| 60655        |                       |           | 3               |           |            |             |           |          |               |                 |            |             |           |                    | 3          |
| 60803        | 2                     | 1         | 3               |           |            |             |           |          |               |                 | 1          |             |           |                    | 7          |
| 60805        |                       |           | 1               |           | 1          |             |           |          |               |                 |            |             |           |                    | 2          |
| 60827        |                       |           | 3               |           |            |             |           |          |               |                 |            |             |           |                    | 3          |
| 60920        |                       |           |                 |           |            |             |           |          |               |                 |            |             |           | 1                  | 1          |
| <b>Total</b> | <b>3</b>              | <b>20</b> | <b>45</b>       | <b>21</b> | <b>16</b>  | <b>6</b>    | <b>6</b>  | <b>5</b> | <b>10</b>     | <b>1</b>        | <b>11</b>  | <b>5</b>    | <b>3</b>  | <b>24</b>          | <b>176</b> |

## HEMODIALYSIS PATIENTS OF SWNA 2014

| Zip Code | Fresenius Kidney Care |           |                 |        |             |           | DaVita  |            |                 |            |           | USRC<br>Scottsdale | Total |
|----------|-----------------------|-----------|-----------------|--------|-------------|-----------|---------|------------|-----------------|------------|-----------|--------------------|-------|
|          | Alsip                 | Crestwood | Merionette Park | Mokena | Orland Park | Southside | Beverly | Palos Park | Mount Greenwood | Oak Forest | West Lawn |                    |       |
| 46311    |                       |           |                 |        | 1           |           |         |            |                 |            |           |                    | 1     |
| 49017    |                       |           |                 |        |             |           |         |            |                 |            |           | 1                  | 1     |
| 60406    |                       | 5         | 6               |        |             |           |         |            |                 |            |           |                    | 11    |
| 60409    |                       |           |                 |        | 1           | 1         |         |            |                 |            |           |                    | 2     |
| 60411    |                       | 1         |                 |        |             |           |         |            |                 |            |           |                    | 1     |
| 60415    | 1                     | 5         |                 |        |             |           |         |            |                 |            |           | 3                  | 9     |
| 60419    |                       | 1         | 1               |        |             |           |         |            |                 |            |           |                    | 2     |
| 60422    |                       |           |                 | 1      |             |           |         |            |                 |            |           |                    | 1     |
| 60423    |                       |           |                 | 3      |             |           |         |            |                 |            |           |                    | 3     |
| 60426    |                       | 3         | 2               |        |             |           |         |            |                 |            |           | 1                  | 6     |
| 60428    |                       |           |                 |        | 1           |           |         |            |                 |            |           |                    | 1     |
| 60429    |                       |           | 1               |        |             |           |         |            |                 |            |           |                    | 1     |
| 60431    |                       |           |                 | 1      |             |           |         |            |                 |            |           |                    | 1     |
| 60432    |                       |           |                 |        | 1           |           |         |            |                 |            |           |                    | 1     |
| 60438    |                       | 1         | 2               |        |             |           |         |            |                 |            |           |                    | 3     |
| 60439    |                       |           |                 |        | 1           |           |         |            |                 |            |           |                    | 1     |
| 60441    |                       |           |                 | 2      | 3           |           |         |            |                 | 1          |           |                    | 6     |
| 60443    |                       | 1         |                 | 3      | 1           |           |         |            |                 |            |           |                    | 5     |
| 60445    |                       | 18        | 1               | 1      | 1           |           | 1       |            |                 | 3          |           | 1                  | 26    |
| 60448    |                       |           |                 | 8      | 1           |           |         |            |                 |            |           |                    | 9     |
| 60449    |                       |           |                 | 2      |             |           |         |            |                 |            |           |                    | 2     |
| 60450    |                       |           |                 |        |             |           |         |            |                 |            |           | 1                  | 1     |
| 60451    |                       |           |                 | 1      |             |           |         |            |                 |            |           |                    | 1     |
| 60452    |                       | 5         | 2               | 1      | 5           |           |         |            |                 | 9          |           |                    | 22    |
| 60453    |                       | 5         | 3               |        |             |           | 1       |            |                 |            |           | 12                 | 21    |
| 60455    |                       | 2         |                 |        | 1           | 1         |         |            |                 |            |           | 5                  | 9     |
| 60456    |                       | 1         |                 |        |             |           |         |            |                 |            |           | 3                  | 4     |
| 60457    |                       | 2         |                 |        | 3           |           |         |            |                 |            |           | 1                  | 6     |
| 60458    |                       |           |                 |        |             |           |         |            |                 |            |           | 2                  | 2     |
| 60459    |                       |           |                 |        |             |           | 1       |            |                 |            | 1         | 9                  | 11    |
| 60462    |                       | 1         |                 | 3      | 18          |           |         |            |                 |            |           |                    | 22    |
| 60463    |                       | 2         |                 |        | 2           |           | 2       |            |                 |            |           |                    | 6     |
| 60464    |                       |           |                 |        | 3           |           | 3       |            |                 |            |           | 1                  | 7     |
| 60465    |                       | 5         |                 |        | 1           |           | 1       |            |                 |            |           | 1                  | 8     |
| 60466    |                       | 1         |                 | 1      |             |           |         |            |                 |            |           |                    | 2     |
| 60467    |                       |           |                 | 2      | 3           |           | 1       |            |                 |            |           |                    | 6     |
| 60469    |                       | 3         |                 |        |             |           |         |            |                 | 1          |           |                    | 4     |
| 60471    |                       |           |                 | 1      |             |           |         |            |                 |            |           |                    | 1     |
| 60472    |                       | 6         | 1               |        |             |           |         |            |                 |            |           |                    | 7     |
| 60473    |                       | 1         |                 |        |             |           |         |            |                 | 1          |           |                    | 2     |
| 60475    |                       |           |                 | 1      |             |           |         |            |                 |            |           |                    | 1     |
| 60477    |                       | 1         |                 | 6      | 6           |           |         |            |                 | 3          |           |                    | 16    |
| 60478    |                       |           |                 |        | 1           |           |         |            |                 |            |           | 4                  | 5     |
| 60480    |                       |           |                 |        | 1           |           |         |            |                 |            |           |                    | 1     |
| 60482    |                       | 3         |                 |        | 1           |           |         |            |                 |            |           |                    | 4     |
| 60487    |                       |           |                 | 4      | 5           |           |         |            |                 |            |           |                    | 9     |
| 60491    |                       |           |                 | 1      | 2           |           |         |            |                 |            |           |                    | 3     |
| 60501    |                       | 1         | 1               |        |             |           |         |            |                 |            |           |                    | 2     |
| 60503    |                       |           | 1               |        |             |           |         |            |                 |            |           |                    | 1     |
| 60559    |                       |           |                 |        | 1           |           |         |            |                 |            |           |                    | 1     |
| 60609    |                       |           | 1               |        |             |           |         |            |                 |            |           |                    | 1     |
| 60617    |                       |           |                 |        |             | 1         |         |            |                 |            |           | 2                  | 3     |
| 60619    |                       |           | 2               | 1      |             | 1         |         | 1          | 1               |            |           | 5                  | 11    |
| 60620    |                       |           | 12              |        |             | 7         | 9       | 3          | 1               |            |           | 20                 | 52    |
| 60621    |                       |           | 1               |        |             | 1         |         |            |                 |            |           | 2                  | 4     |
| 60623    |                       |           |                 |        |             |           |         |            |                 |            |           | 3                  | 3     |
| 60624    |                       |           |                 |        |             |           | 1       |            |                 |            |           |                    | 1     |
| 60625    |                       |           | 1               |        |             |           |         |            |                 |            |           |                    | 1     |
| 60628    |                       | 5         | 12              |        |             | 1         | 1       | 1          |                 |            |           | 4                  | 24    |
| 60629    |                       |           |                 |        |             | 3         |         |            |                 |            |           | 16                 | 19    |
| 60632    |                       |           |                 |        |             |           |         |            |                 |            |           | 5                  | 5     |
| 60633    |                       | 1         |                 |        |             |           |         |            |                 |            |           |                    | 1     |
| 60636    |                       | 1         | 2               |        |             |           | 1       |            |                 |            |           | 6                  | 10    |
| 60637    |                       |           |                 |        |             |           |         |            |                 |            |           | 2                  | 2     |
| 60638    |                       |           |                 | 1      |             |           |         |            |                 |            |           | 5                  | 6     |
| 60643    |                       |           | 18              |        |             | 1         |         | 4          |                 | 1          |           | 4                  | 28    |
| 60649    |                       | 1         |                 |        |             |           |         |            |                 |            |           |                    | 1     |
| 60651    |                       |           | 1               |        |             |           |         |            |                 |            |           |                    | 1     |
| 60652    |                       |           | 3               |        | 1           | 2         | 2       |            |                 |            |           | 25                 | 33    |
| 60653    |                       |           |                 |        |             | 1         |         |            |                 |            |           |                    | 1     |
| 60655    |                       | 1         | 8               |        |             |           |         |            |                 |            |           |                    | 9     |
| 60803    | 3                     | 1         | 5               |        |             |           |         | 1          | 1               |            |           |                    | 11    |
| 60804    |                       |           |                 |        |             |           |         |            |                 |            |           | 1                  | 1     |
| 60805    |                       |           | 7               |        |             |           |         | 1          |                 |            |           | 4                  | 12    |
| 60827    |                       | 4         | 4               | 1      |             |           | 1       |            | 2               |            |           |                    | 12    |
| Total    | 4                     | 88        | 98              | 45     | 65          | 20        | 16      | 9          | 11              | 23         | 2         | 149                | 530   |

## HEMODIALYSIS PATIENTS OF SWNA 2015

| Zip Code | Fresenius Kidney Care |           |                 |        |            |             |           | DaVita  |                 |            |           | USRC<br>Scottsdale | Total |
|----------|-----------------------|-----------|-----------------|--------|------------|-------------|-----------|---------|-----------------|------------|-----------|--------------------|-------|
|          | Alsip                 | Crestwood | Merionette Park | Mokena | Oak Forest | Orland Park | Southside | Beverly | Mount Greenwood | Palos Park | West Lawn |                    |       |
| 46319    |                       |           |                 |        | 1          |             |           |         |                 |            |           |                    | 1     |
| 49017    |                       |           |                 |        |            |             |           |         |                 |            |           | 1                  | 1     |
| 60406    |                       | 6         | 8               |        |            |             |           |         |                 |            |           |                    | 14    |
| 60415    |                       | 5         | 1               |        | 1          |             |           |         |                 | 1          |           | 2                  | 10    |
| 60419    |                       | 1         | 1               |        |            |             |           |         |                 |            |           |                    | 2     |
| 60422    |                       |           |                 | 1      |            |             |           |         |                 |            |           |                    | 1     |
| 60423    |                       |           |                 | 3      |            |             |           |         |                 |            |           |                    | 3     |
| 60425    |                       | 1         |                 |        |            |             |           |         |                 |            |           |                    | 1     |
| 60426    |                       | 2         | 1               |        | 1          |             |           |         |                 |            |           |                    | 4     |
| 60428    |                       |           |                 |        | 2          | 1           |           |         |                 |            |           |                    | 3     |
| 60429    |                       |           | 2               |        | 2          |             |           |         |                 |            |           |                    | 4     |
| 60430    |                       |           |                 | 1      | 2          |             |           |         |                 |            |           |                    | 3     |
| 60431    |                       |           |                 | 1      |            |             |           |         |                 |            |           |                    | 1     |
| 60432    |                       |           |                 |        |            | 1           |           |         |                 |            |           |                    | 1     |
| 60438    |                       | 1         | 2               |        |            |             |           |         |                 |            |           |                    | 3     |
| 60441    |                       |           |                 | 1      |            | 1           |           |         |                 |            |           |                    | 2     |
| 60443    |                       | 1         |                 | 3      |            | 1           |           |         |                 |            |           |                    | 5     |
| 60445    |                       | 15        | 1               |        | 2          |             |           |         |                 | 1          |           | 1                  | 20    |
| 60448    |                       |           |                 | 7      |            | 1           |           |         |                 |            |           |                    | 8     |
| 60449    |                       |           |                 | 3      | 1          |             |           |         |                 |            |           |                    | 4     |
| 60450    |                       |           |                 |        | 1          |             |           |         |                 |            |           |                    | 1     |
| 60451    |                       |           |                 | 1      |            |             |           |         |                 |            |           |                    | 1     |
| 60452    |                       | 5         | 1               |        | 11         | 4           |           |         |                 |            |           |                    | 21    |
| 60453    |                       | 5         | 6               |        |            |             | 1         |         | 1               | 2          |           | 16                 | 31    |
| 60455    |                       | 2         |                 |        |            | 1           |           |         |                 |            |           | 7                  | 10    |
| 60456    |                       | 1         |                 |        |            |             |           |         |                 |            |           | 2                  | 3     |
| 60457    |                       | 1         |                 |        |            | 4           |           |         |                 |            |           | 1                  | 6     |
| 60458    |                       |           |                 |        |            |             |           |         |                 |            |           | 3                  | 3     |
| 60459    |                       |           |                 |        |            |             |           |         |                 |            |           | 8                  | 8     |
| 60462    |                       | 1         |                 | 2      |            | 15          |           |         |                 | 2          |           |                    | 20    |
| 60463    |                       | 3         |                 |        |            | 2           |           |         |                 | 2          |           |                    | 7     |
| 60464    |                       |           |                 |        |            | 1           |           |         |                 | 3          |           | 1                  | 5     |
| 60465    |                       | 4         |                 |        |            | 1           |           |         |                 |            |           |                    | 5     |
| 60466    |                       | 1         |                 | 1      |            |             |           |         |                 |            |           |                    | 2     |
| 60467    |                       |           |                 | 2      |            | 4           |           |         |                 | 1          |           |                    | 7     |
| 60469    |                       | 2         |                 |        | 1          |             |           |         |                 |            |           |                    | 3     |
| 60471    |                       | 1         |                 | 1      | 1          |             |           |         |                 |            |           |                    | 3     |
| 60472    |                       | 6         | 1               |        |            |             |           |         |                 |            |           |                    | 7     |
| 60473    |                       | 1         |                 | 1      | 3          |             |           |         |                 |            |           |                    | 5     |
| 60477    |                       | 1         |                 | 5      | 6          | 6           |           |         |                 |            |           |                    | 18    |
| 60478    |                       |           |                 |        |            | 1           |           |         |                 |            |           | 3                  | 4     |
| 60480    |                       |           |                 |        |            | 1           |           |         |                 |            |           |                    | 1     |
| 60482    |                       | 3         |                 |        |            | 1           |           |         |                 |            |           |                    | 4     |
| 60487    |                       |           |                 | 1      | 1          | 5           |           |         |                 |            |           |                    | 7     |
| 60491    |                       |           |                 |        |            | 4           |           |         |                 |            |           |                    | 4     |
| 60501    |                       |           | 1               |        |            |             |           |         |                 |            |           |                    | 1     |
| 60503    |                       |           | 1               |        |            |             |           |         |                 |            |           |                    | 1     |
| 60525    |                       |           |                 | 1      |            |             |           |         |                 |            |           |                    | 1     |
| 60609    |                       |           | 1               |        |            |             |           |         |                 |            | 1         | 1                  | 3     |
| 60610    |                       |           | 1               |        |            |             |           |         |                 |            |           |                    | 1     |
| 60617    |                       |           |                 |        |            |             | 1         |         |                 |            |           | 1                  | 2     |
| 60619    |                       | 1         | 2               |        |            | 1           |           | 1       |                 |            |           | 6                  | 11    |
| 60620    |                       |           | 10              |        | 1          | 8           | 11        | 1       |                 |            |           | 18                 | 49    |
| 60621    |                       |           | 1               |        |            |             | 1         |         |                 |            |           | 1                  | 3     |
| 60625    |                       |           | 1               |        |            |             |           |         |                 |            |           |                    | 1     |
| 60628    |                       | 5         | 9               |        |            |             |           | 1       | 1               |            |           | 2                  | 18    |
| 60629    |                       |           | 1               |        |            |             | 3         |         |                 |            | 2         | 11                 | 17    |
| 60632    |                       |           |                 |        |            |             |           |         |                 |            |           | 6                  | 6     |
| 60633    |                       | 1         |                 |        |            |             |           |         |                 |            |           |                    | 1     |
| 60636    |                       | 1         | 3               | 1      |            |             |           |         |                 |            |           | 6                  | 11    |
| 60637    |                       |           | 1               |        |            |             |           |         |                 |            |           | 2                  | 3     |
| 60638    |                       |           |                 |        | 1          |             |           |         |                 |            |           | 5                  | 6     |
| 60643    |                       |           | 20              |        |            |             | 1         |         | 3               |            | 1         | 4                  | 29    |
| 60644    |                       |           |                 |        |            |             |           |         |                 |            |           | 1                  | 1     |
| 60649    |                       | 1         |                 |        |            |             |           | 1       |                 |            |           | 1                  | 3     |
| 60651    |                       |           |                 |        |            |             |           |         | 1               |            |           |                    | 1     |
| 60652    |                       | 1         | 4               |        |            |             | 2         | 2       |                 |            |           | 17                 | 26    |
| 60653    |                       |           |                 |        |            |             | 1         |         |                 |            |           | 1                  | 2     |
| 60655    |                       | 1         | 9               |        |            |             |           |         |                 |            |           |                    | 10    |
| 60803    | 1                     | 2         | 6               |        | 1          |             |           |         | 1               |            |           |                    | 11    |
| 60805    |                       |           | 8               |        |            |             |           |         | 1               |            |           | 3                  | 12    |
| 60827    |                       | 3         | 6               | 1      | 2          |             |           | 1       |                 |            |           |                    | 13    |
| Total    | 1                     | 85        | 109             | 37     | 41         | 55          | 19        | 16      | 10              | 12         | 4         | 131                | 520   |

## HEMODIALYSIS PATIENTS OF SWNA 2016

| Zip Code | Fresenius Kidney Care |           |                    |        |               |                |           | DaVita  |                  |                    |               |                |              | USRC<br>Scottsdale | Total |
|----------|-----------------------|-----------|--------------------|--------|---------------|----------------|-----------|---------|------------------|--------------------|---------------|----------------|--------------|--------------------|-------|
|          | Alsip                 | Crestwood | Merionette<br>Park | Mokena | Oak<br>Forest | Orland<br>Park | Southside | Beverly | Chicago<br>Ridge | Mount<br>Greenwood | Palos<br>Park | Stony<br>Creek | West<br>Lawn |                    |       |
| 46319    |                       |           |                    |        | 1             |                |           |         |                  |                    |               |                |              | 1                  | 1     |
| 49017    |                       |           |                    |        |               |                |           |         |                  |                    |               |                |              | 1                  | 1     |
| 60139    |                       |           |                    |        |               |                |           | 1       |                  |                    |               |                |              |                    | 1     |
| 60406    |                       | 6         | 6                  |        | 1             |                | 1         |         | 1                |                    |               |                |              | 1                  | 16    |
| 60415    |                       | 6         | 1                  |        | 1             |                |           | 2       |                  |                    |               |                |              | 2                  | 12    |
| 60417    |                       |           |                    | 1      |               |                |           |         |                  |                    |               |                |              |                    | 1     |
| 60419    |                       | 1         | 1                  |        |               |                |           | 1       |                  |                    |               |                |              |                    | 3     |
| 60422    |                       |           |                    | 1      |               |                |           |         |                  |                    |               |                |              |                    | 1     |
| 60423    |                       |           |                    | 6      |               |                |           |         |                  |                    |               |                |              |                    | 6     |
| 60425    |                       |           | 1                  |        |               |                |           |         |                  |                    |               |                |              |                    | 1     |
| 60426    |                       | 2         |                    |        | 4             |                |           |         |                  |                    |               | 1              |              |                    | 7     |
| 60428    | 1                     | 1         |                    |        | 2             | 1              |           |         |                  |                    |               |                |              |                    | 5     |
| 60429    |                       | 1         | 2                  |        | 3             |                |           |         |                  |                    |               |                |              |                    | 6     |
| 60430    |                       |           |                    | 1      |               |                |           |         |                  |                    |               |                |              |                    | 1     |
| 60431    |                       |           |                    | 1      |               |                |           |         |                  |                    |               |                |              |                    | 1     |
| 60436    |                       |           |                    | 1      |               |                |           |         |                  |                    |               |                |              |                    | 1     |
| 60438    |                       | 1         | 2                  |        |               |                |           |         |                  |                    |               |                |              |                    | 3     |
| 60439    |                       |           |                    |        |               |                |           |         |                  | 1                  |               |                |              |                    | 1     |
| 60441    |                       |           |                    |        |               | 1              |           |         |                  |                    |               |                |              |                    | 1     |
| 60443    |                       |           |                    | 3      | 1             | 1              |           |         |                  |                    |               |                |              |                    | 5     |
| 60445    |                       | 19        |                    |        | 2             |                |           |         |                  | 1                  |               |                |              | 1                  | 23    |
| 60448    |                       |           |                    | 6      |               | 1              |           |         |                  |                    |               |                |              |                    | 7     |
| 60449    |                       |           |                    | 3      | 1             |                |           |         |                  |                    |               |                |              |                    | 4     |
| 60451    |                       |           |                    | 1      |               |                |           |         |                  |                    |               |                |              |                    | 1     |
| 60452    |                       | 4         |                    |        | 9             | 1              |           |         |                  |                    |               |                |              |                    | 14    |
| 60453    | 1                     | 3         | 7                  |        |               |                |           | 1       |                  |                    |               | 1              |              | 14                 | 27    |
| 60455    |                       | 2         |                    |        |               | 1              |           | 1       |                  |                    |               |                |              | 6                  | 10    |
| 60456    |                       | 1         |                    |        |               |                |           |         |                  |                    |               |                |              | 2                  | 3     |
| 60457    |                       | 1         |                    |        |               | 3              |           | 1       |                  |                    |               | 1              |              | 1                  | 7     |
| 60458    |                       |           |                    |        |               |                |           |         |                  |                    |               |                |              | 2                  | 2     |
| 60459    |                       |           |                    |        |               |                |           |         |                  |                    |               |                |              | 10                 | 10    |
| 60462    |                       | 1         |                    | 3      | 1             | 15             |           |         |                  | 4                  |               |                |              |                    | 24    |
| 60463    |                       | 5         |                    |        |               | 1              |           |         |                  | 4                  |               |                |              |                    | 10    |
| 60464    |                       |           |                    |        |               |                |           |         |                  | 4                  |               |                |              |                    | 4     |
| 60465    |                       | 4         | 1                  |        |               | 1              |           | 1       |                  | 1                  |               |                |              | 1                  | 9     |
| 60466    |                       | 1         |                    | 2      |               | 1              |           |         |                  |                    |               |                |              |                    | 4     |
| 60467    |                       |           |                    | 2      |               | 6              |           |         |                  | 1                  |               |                |              |                    | 9     |
| 60469    |                       | 2         |                    |        | 1             |                |           |         |                  |                    |               |                |              |                    | 3     |
| 60471    |                       |           |                    | 2      | 1             |                |           |         |                  |                    |               |                |              |                    | 3     |
| 60472    |                       | 5         | 1                  |        | 1             |                |           |         |                  |                    |               |                |              |                    | 7     |
| 60473    |                       | 1         |                    | 1      | 1             |                |           |         |                  |                    |               |                |              |                    | 3     |
| 60477    |                       | 1         |                    | 4      | 7             | 6              |           |         |                  |                    |               |                |              |                    | 18    |
| 60478    |                       |           |                    |        | 1             | 1              |           |         |                  |                    |               |                |              | 2                  | 4     |
| 60480    |                       |           |                    |        |               | 1              |           |         |                  |                    |               |                |              |                    | 1     |
| 60482    |                       | 3         |                    |        |               | 1              |           |         |                  |                    |               |                |              |                    | 4     |
| 60487    |                       |           |                    | 2      | 1             | 5              |           |         |                  |                    |               |                |              |                    | 8     |
| 60491    |                       |           |                    | 1      |               | 3              |           |         |                  |                    |               |                |              |                    | 4     |
| 60501    |                       |           | 1                  |        |               |                |           |         |                  |                    |               |                |              |                    | 1     |
| 60503    |                       |           | 1                  |        |               |                |           |         |                  |                    |               |                |              |                    | 1     |
| 60517    |                       |           |                    |        |               |                |           |         |                  | 1                  |               |                |              |                    | 1     |
| 60525    |                       |           |                    | 1      |               |                |           |         |                  |                    |               |                |              |                    | 1     |
| 60540    |                       | 1         |                    |        |               |                |           |         |                  |                    |               |                |              |                    | 1     |
| 60542    |                       |           |                    |        | 1             |                |           |         |                  |                    |               |                |              |                    | 1     |
| 60609    |                       |           | 1                  |        |               |                |           |         |                  |                    |               |                |              |                    | 3     |
| 60617    |                       |           | 2                  |        |               |                | 2         | 1       |                  |                    |               |                |              | 1                  | 6     |
| 60619    |                       |           | 1                  |        |               |                | 1         |         | 1                |                    |               |                |              | 5                  | 8     |
| 60620    |                       |           | 12                 |        | 2             |                | 5         | 10      | 1                |                    |               |                |              | 16                 | 46    |
| 60621    |                       |           | 1                  |        |               |                | 1         |         |                  |                    |               |                |              | 2                  | 4     |
| 60625    |                       |           | 1                  |        |               |                |           |         |                  |                    |               |                |              |                    | 1     |
| 60628    |                       | 4         | 14                 |        |               |                |           | 1       | 1                |                    |               |                |              |                    | 20    |
| 60629    |                       |           |                    |        |               |                | 3         |         |                  |                    |               | 2              |              | 15                 | 20    |
| 60632    |                       | 1         |                    |        |               |                |           |         |                  |                    |               |                |              | 6                  | 7     |
| 60636    |                       | 2         | 2                  |        |               |                | 1         |         |                  |                    |               |                |              | 5                  | 10    |
| 60637    |                       |           |                    |        |               |                |           |         |                  |                    |               |                |              | 2                  | 2     |
| 60638    |                       |           |                    |        | 1             |                |           |         |                  |                    |               |                |              | 4                  | 5     |
| 60643    | 1                     |           | 25                 |        |               |                | 1         |         |                  | 3                  |               | 1              |              | 3                  | 34    |
| 60644    |                       |           |                    |        |               |                |           |         |                  |                    |               |                |              | 1                  | 1     |
| 60649    |                       | 1         | 1                  |        |               |                |           | 1       |                  |                    |               |                |              |                    | 3     |
| 60652    |                       | 2         | 9                  |        |               |                | 1         | 2       |                  |                    |               |                |              | 18                 | 32    |
| 60653    |                       |           |                    |        |               |                | 1         |         |                  |                    |               |                |              | 1                  | 2     |
| 60655    |                       | 1         | 9                  |        |               |                |           |         |                  | 1                  |               |                |              |                    | 10    |
| 60803    |                       | 1         | 8                  |        | 2             |                |           |         |                  |                    |               |                |              |                    | 12    |
| 60805    |                       |           | 10                 |        |               |                |           |         |                  | 1                  |               |                |              | 3                  | 14    |
| 60827    |                       | 3         | 6                  | 1      | 2             |                |           | 1       |                  |                    |               |                |              |                    | 13    |
| Total    | 3                     | 87        | 126                | 43     | 47            | 51             | 17        | 17      | 7                | 9                  | 16            | 2              | 4            | 128                | 557   |

## HEMODIALYSIS PATIENTS OF SWNA 3/2017

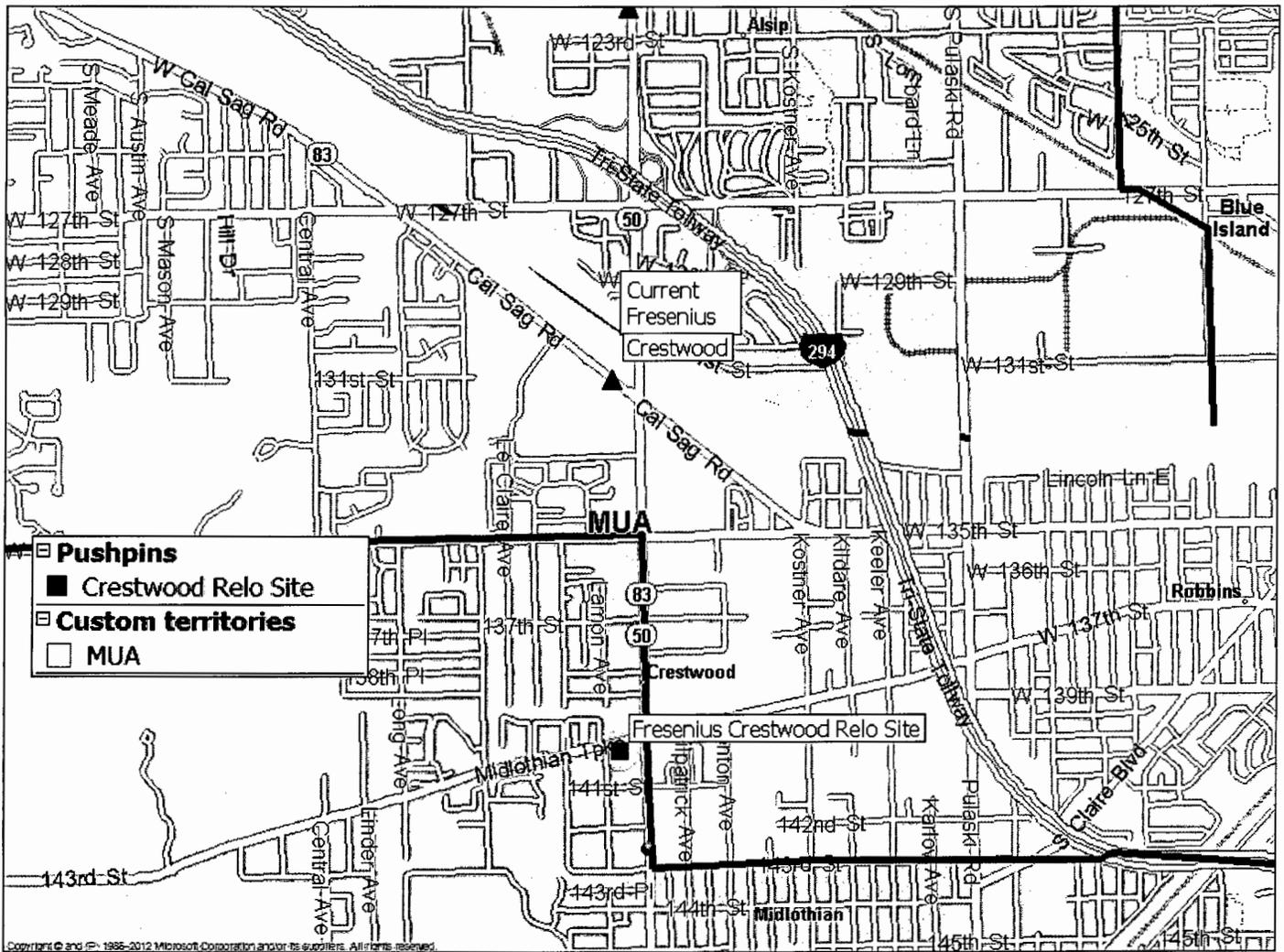
| Zip Code | Fresenius Kidney Care |           |                 |        |            |             |           | DaVita  |               |                 |            |             | USRC | Total |           |
|----------|-----------------------|-----------|-----------------|--------|------------|-------------|-----------|---------|---------------|-----------------|------------|-------------|------|-------|-----------|
|          | Alsip                 | Crestwood | Merionette Park | Mokena | Oak Forest | Orland Park | Southside | Beverly | Chicago Ridge | Mount Greenwood | Palos Park | Stony Creek |      |       | West Lawn |
| 46319    |                       |           |                 |        | 1          |             |           |         |               |                 |            |             |      |       | 1         |
| 49017    |                       |           |                 |        |            |             |           |         |               |                 |            |             |      | 1     | 1         |
| 60406    |                       | 6         | 4               |        | 1          |             | 1         |         |               | 1               |            |             |      | 1     | 14        |
| 60411    |                       |           |                 |        | 1          |             |           |         |               |                 |            |             |      |       | 1         |
| 60415    |                       | 5         | 1               |        | 1          |             |           |         | 2             |                 |            | 1           |      | 2     | 12        |
| 60417    |                       |           |                 | 1      |            |             |           |         |               |                 |            |             |      |       | 1         |
| 60419    |                       | 2         | 1               |        |            |             |           | 1       |               |                 |            |             |      |       | 4         |
| 60422    |                       |           |                 | 1      |            |             |           |         |               |                 |            |             |      |       | 1         |
| 60423    |                       |           |                 | 6      |            |             |           |         |               |                 |            |             |      |       | 6         |
| 60426    |                       | 2         |                 |        | 4          |             |           |         |               |                 |            | 1           |      |       | 7         |
| 60428    | 1                     | 1         |                 |        | 2          | 1           |           |         |               |                 |            |             |      |       | 5         |
| 60429    |                       | 1         | 2               |        | 3          |             |           |         |               |                 |            |             |      |       | 6         |
| 60430    |                       |           |                 | 1      |            |             |           |         |               |                 |            |             |      | 1     | 2         |
| 60431    |                       |           |                 | 1      |            |             |           |         |               |                 |            |             |      |       | 1         |
| 60436    |                       |           |                 | 1      |            |             |           |         |               |                 |            |             |      |       | 1         |
| 60438    |                       | 1         | 2               |        |            |             |           |         |               |                 |            |             |      |       | 3         |
| 60439    |                       |           |                 |        |            |             |           |         |               |                 |            | 1           |      |       | 1         |
| 60441    |                       |           |                 |        |            | 1           |           |         |               |                 |            |             |      |       | 1         |
| 60443    |                       |           |                 | 3      | 1          | 1           |           |         |               |                 |            |             |      |       | 5         |
| 60445    |                       | 17        | 1               |        | 2          |             |           |         |               |                 | 1          |             |      |       | 21        |
| 60448    |                       |           |                 | 7      |            | 1           |           |         |               |                 |            |             |      |       | 8         |
| 60449    |                       |           |                 | 5      |            |             |           |         |               |                 |            |             |      |       | 5         |
| 60451    |                       |           |                 | 1      |            |             |           |         |               |                 |            |             |      |       | 1         |
| 60452    |                       | 4         |                 |        | 12         | 1           |           |         |               |                 |            |             |      |       | 17        |
| 60453    | 1                     | 1         | 9               |        |            |             |           | 1       |               |                 |            | 2           |      | 12    | 26        |
| 60455    |                       | 2         | 1               |        |            | 1           |           | 2       |               |                 |            |             |      | 5     | 11        |
| 60456    |                       | 1         |                 |        |            |             |           |         |               |                 |            |             |      | 2     | 3         |
| 60457    |                       | 1         |                 |        |            | 4           |           | 1       |               |                 |            | 1           |      | 1     | 8         |
| 60458    |                       |           |                 |        |            |             |           |         |               |                 |            | 1           |      | 2     | 3         |
| 60459    |                       |           |                 |        |            |             |           |         |               |                 |            | 1           |      | 10    | 11        |
| 60462    |                       |           |                 | 2      | 1          | 14          |           |         |               |                 | 4          |             |      |       | 21        |
| 60463    |                       | 5         | 1               |        | 2          | 2           |           |         |               |                 | 2          |             |      |       | 12        |
| 60464    |                       |           |                 |        |            |             |           |         |               |                 | 5          |             |      |       | 5         |
| 60465    |                       | 5         |                 |        |            | 1           |           | 2       |               |                 | 1          |             |      | 1     | 10        |
| 60466    |                       |           |                 | 2      |            | 1           |           |         |               |                 |            |             |      |       | 3         |
| 60467    |                       |           |                 | 2      |            | 4           |           |         |               |                 |            | 1           |      |       | 7         |
| 60469    |                       | 2         |                 |        | 1          |             |           |         |               |                 |            |             |      |       | 3         |
| 60471    |                       |           |                 | 2      | 1          |             |           |         |               |                 |            |             |      |       | 3         |
| 60472    |                       | 5         | 1               |        | 1          |             |           |         |               |                 |            |             |      |       | 7         |
| 60473    |                       | 1         |                 | 1      | 1          |             |           |         |               |                 |            |             |      |       | 3         |
| 60477    |                       | 1         |                 | 4      | 5          | 9           |           |         |               |                 |            |             |      |       | 19        |
| 60478    |                       |           |                 |        |            | 1           |           |         |               |                 |            |             |      | 2     | 3         |
| 60480    |                       |           |                 |        |            | 1           |           |         |               |                 |            |             |      |       | 1         |
| 60482    |                       | 3         |                 |        |            | 1           |           |         |               |                 |            |             |      |       | 4         |
| 60487    |                       |           |                 | 2      | 2          | 4           |           |         |               |                 |            |             |      |       | 8         |
| 60491    |                       |           |                 | 1      |            | 3           |           |         |               |                 |            |             |      |       | 4         |
| 60501    |                       |           | 1               |        |            |             |           |         |               |                 |            |             |      |       | 1         |
| 60503    |                       |           | 1               |        |            |             |           |         |               |                 |            |             |      |       | 1         |
| 60517    |                       |           |                 |        |            |             |           |         |               |                 |            |             |      | 1     | 1         |
| 60540    |                       | 1         |                 |        |            |             |           |         |               |                 |            |             |      |       | 1         |
| 60542    |                       |           |                 |        | 1          |             |           |         |               |                 |            |             |      |       | 1         |
| 60609    |                       |           | 1               |        |            |             |           |         |               |                 |            |             |      | 2     | 3         |
| 60617    |                       |           | 1               |        |            |             | 2         |         |               |                 |            |             |      | 2     | 5         |
| 60619    |                       |           | 1               |        |            |             | 1         |         |               | 1               |            |             |      | 5     | 8         |
| 60620    |                       |           | 13              |        | 2          |             | 6         | 9       |               | 1               |            |             |      | 14    | 45        |
| 60621    |                       |           | 1               |        |            |             | 1         |         |               |                 |            |             |      | 1     | 3         |
| 60625    |                       |           | 1               |        |            |             |           |         |               |                 |            |             |      |       | 1         |
| 60628    |                       | 4         | 16              |        |            |             |           | 1       |               | 1               |            |             |      |       | 22        |
| 60629    |                       |           |                 |        |            |             | 3         |         |               |                 |            | 3           |      | 14    | 20        |
| 60632    |                       | 1         |                 |        |            |             |           |         |               |                 |            |             |      | 5     | 6         |
| 60636    |                       | 2         | 2               |        |            |             | 1         |         |               |                 |            |             |      | 5     | 10        |
| 60637    |                       |           |                 |        |            |             |           |         |               |                 |            |             |      | 2     | 2         |
| 60638    |                       |           |                 |        | 1          |             |           |         |               |                 |            |             |      | 5     | 6         |
| 60643    | 1                     |           | 23              |        |            |             | 1         |         |               | 3               |            | 1           |      | 3     | 32        |
| 60644    |                       |           |                 |        |            |             |           |         |               |                 |            |             |      | 1     | 1         |
| 60649    |                       | 1         | 2               |        |            |             |           | 1       |               |                 |            |             |      |       | 4         |
| 60652    |                       | 2         | 10              |        |            |             | 2         | 1       |               |                 |            |             |      | 15    | 30        |
| 60653    |                       |           |                 |        |            |             | 1         |         |               |                 |            |             |      | 1     | 2         |
| 60655    |                       | 1         | 7               |        |            |             |           |         |               |                 |            |             |      |       | 8         |
| 60803    | 1                     | 1         | 10              |        | 1          |             |           |         |               | 1               | 1          |             |      |       | 15        |
| 60805    |                       |           | 10              |        |            |             |           |         |               | 1               |            |             |      | 3     | 14        |
| 60827    |                       | 2         | 6               | 1      | 2          |             |           | 1       |               |                 |            |             |      |       | 12        |
| 60920    |                       |           |                 |        |            |             |           |         |               |                 |            |             |      | 1     | 1         |
| Total    | 4                     | 81        | 129             | 44     | 49         | 51          | 19        | 14      | 8             | 9               | 16         | 6           | 5    | 120   | 555       |

**Service Accessibility – Service Restrictions**

The proposed relocated Fresenius Kidney Care (FKC) Crestwood dialysis facility will continue to be located in HSA 7 in Crestwood in Cook County and will continue to serve the Medically Underserved Area (MUA). According to the May 2017 station inventory there is an excess of 2 stations in this HSA, however this project is for the relocation of the facility to another location minutes away in Crestwood and will not have any effect on the inventory or distribution of services.

The FKC Crestwood facility was acquired in 2006 and has been at its current location for 37 years. The facility is currently located on the inside edge of a Medically Underserved Area (MUA), however the relocation site sits less than a block outside of the MUA, however will serve the same patient population.

**Current Crestwood Site/Relocation Site/Medically Underserved Area**



**Crestwood Zip Code 60445 Statistics**

| City      | Zip Code | % African American | % Hispanic | % Under Poverty Level | % Unemployed | % Public Insurance | % Uninsured | % SNAP Benefits |
|-----------|----------|--------------------|------------|-----------------------|--------------|--------------------|-------------|-----------------|
| Crestwood | 60445    | 6%                 | 16%        | 10%                   | 11%          | 31%                | 9%          | 12%             |

Given the demographics of Crestwood it is imperative to maintain access to dialysis services to this disadvantaged patient population.

## Facilities within 30 Minutes Travel Time of Fresenius Kidney Care Crestwood

| Facility                   | Address                  | City               | ZIP Code | MapQuest |      | Time x 1.15 | March 31, 2017 |              |             |
|----------------------------|--------------------------|--------------------|----------|----------|------|-------------|----------------|--------------|-------------|
|                            |                          |                    |          | Miles    | Time | Adjusted    | Stations       | Patients     | Utilization |
| Concerto                   | 14255 S. Cicero Ave      | Crestwood          | 60445    | 0.6      | 1    | 1.15        | 9              | Not Reported | 0.00%       |
| FKC Crestwood              | 4861 West Cal Sag Rd     | Crestwood          | 60445    | 1.3      | 3    | 3.45        | 24             | 98           | 68.06%      |
| FKC Alsip                  | 12250 S Cicero Ave       | Alsip              | 60803    | 2.4      | 6    | 6.9         | 20             | 86           | 71.67%      |
| FKC Oak Forest             | 5340 W 159th St          | Oak Forest         | 60452    | 3.2      | 6    | 6.9         | 12             | 49           | 68.06%      |
| DaVita Country Hills       | 4215 W 167th             | Country Club Hills | 60478    | 4.36     | 8    | 9.2         | 24             | 96           | 66.67%      |
| FKC Merrionette Park       | 11650 S Kedzie Ave       | Merionette Park    | 60803    | 4.8      | 12   | 13.8        | 24             | 141          | 97.92%      |
| FKC Hazel Crest            | 17524 E Carriageway Dr   | Hazel Crest        | 60429    | 7        | 12   | 13.8        | 16             | 82           | 85.42%      |
| FKC Blue Island            | 12200 Western Ave        | Blue Island        | 60406    | 5.4      | 14   | 16.1        | 28             | 124          | 73.81%      |
| DaVita Stoney Creek        | 6246 w 95th              | Oak Lawn           | 60453    | 9.1      | 14   | 16.1        | 14             | 76           | 90.48%      |
| Kidney Care Oak Lawn       | 9115 S Cicero Ave        | Oak Lawn           | 60453    | 6.2      | 15   | 17.25       | 11             | 0            | 0.00%       |
| DaVita Chicago Ridge       | 10511 S Harlem           | Worth              | 60482    | 6.3      | 15   | 17.25       | 16             | 40           | 41.67%      |
| FKC Orland Park            | 9160 W 159th St          | Orland Park        | 60462    | 7.6      | 15   | 17.25       | 18             | 75           | 69.44%      |
| DaVita Hazel Crest         | 3470 183rd St            | Hazel Crest        | 60429    | 8.2      | 15   | 17.25       | 19             | 101          | 88.60%      |
| DaVita Mt. Greenwood       | 3401 W 111th St          | Chicago            | 60655    | 5.3      | 16   | 18.4        | 16             | 100          | 104.17%     |
| DaVita Tinley Park         | 16767 S 80th Avenue      | Tinley Park        | 60477    | 8.1      | 16   | 18.4        | 12             | 7            | 9.72%       |
| DaVita Olympia Fields      | 4557 Lincoln Hwy         | Matteson           | 60443    | 8.1      | 16   | 18.4        | 24             | 110          | 76.39%      |
| USRC Hickory Hills         | 9528 S. Roberts Road     | Hickory Hills      | 60457    | 8.4      | 16   | 18.4        | 13             | 0            | 0.00%       |
| DaVita Palos Park          | 13155 S La Grange Rd     | Orland Park        | 60462    | 9.6      | 17   | 19.55       | 12             | 50           | 69.44%      |
| Kidney Care Olympia Fields | 3322 Vollmer Road        | Olympia Fields     | 60461    | 9.6      | 17   | 19.55       | 11             | 0            | 0.00%       |
| DaVita Harvey              | 16657 Halsted St         | Harvey             | 60426    | 9.81     | 17   | 19.55       | 18             | 69           | 63.89%      |
| FKC Mokena                 | 8910 W 192nd St          | Mokena             | 60448    | 11.5     | 17   | 19.55       | 14             | 59           | 70.24%      |
| DaVita So Holland          | 16100 LaSalle Street     | South Holland      | 60473    | 8.7      | 19   | 21.85       | 24             | 121          | 84.03%      |
| USRC Scottsdale            | 4651 W 79th Pl           | Chicago            | 60652    | 8        | 20   | 23          | 36             | 138          | 63.89%      |
| DaVita Calumet City        | 1200 Sibley Boulevard    | Calumet City       | 60409    | 10.4     | 20   | 23          | 16             | 1            | 1.04%       |
| FKC South Suburban         | 2601 Lincoln Hwy         | Olympia Fields     | 60461    | 12.1     | 21   | 24.15       | 27             | 131          | 80.86%      |
| DaVita Washington Heights  | 10620 S Halsted          | Chicago            | 60628    | 8.4      | 22   | 25.3        | 16             | 0            | 0.00%       |
| FKC Beverly Ridge          | 9928 S. Vincennes        | Chicago            | 60643    | 8.4      | 22   | 25.3        | 16             | 0            | 0.00%       |
| FKC Chatham                | 8643 S Holland Rd        | Chicago            | 60620    | 12.5     | 22   | 25.3        | 16             | 89           | 92.71%      |
| FKC Evergreen Park         | 8901 S. Kedzie Ave       | Evergreen Park     | 60805    | 8.3      | 23   | 26.45       | 30             | 0            | 0.00%       |
| FKC Burbank                | 4811 W 77th Street       | Burbank            | 60459    | 8.5      | 23   | 26.45       | 26             | 128          | 82.05%      |
| DaVita Chicago Hgts        | 177 E Joe Orr Rd         | Chicago Heights    | 60411    | 12.9     | 23   | 26.45       | 16             | 95           | 98.96%      |
| USRC West Chicago          | 112 W 87th Street        | Chicago            | 60620    | 13.1     | 23   | 26.45       | 13             | 0            | 0.00%       |
| FKC Roseland               | 132 W 111th St           | Chicago            | 60628    | 8.7      | 24   | 27.6        | 12             | 68           | 94.44%      |
| DaVita West Lawn           | 7000 S Pulaski Rd        | Chicago            | 60629    | 9.6      | 24   | 27.6        | 12             | 68           | 94.44%      |
| DaVita Stony Island        | 8725 S Stony Island Ave  | Chicago            | 60617    | 14.3     | 25   | 28.75       | 32             | 166          | 86.46%      |
| FKC So Holland             | 17225 Paxton Ave         | South Holland      | 60473    | 14.4     | 25   | 28.75       | 24             | 102          | 70.83%      |
| FKC Garfield               | 5401 S Wentworth Ave     | Chicago            | 60609    | 16.3     | 25   | 28.75       | 22             | 93           | 70.45%      |
| DaVita New Lenox           | 1890 Silver Cross Blvd.  | New Lenox          | 60432    | 19.6     | 25   | 28.75       | 19             | 103          | 90.35%      |
| FKC Summit                 | 7320 Archer Avenue       | Summit             | 60501    | 13.4     | 26   | 29.9        | 12             | 8            | 11.11%      |
| FKC Midway                 | 6201 W 63rd St           | Chicago            | 60638    | 13.4     | 26   | 29.9        | 12             | 65           | 90.28%      |
| FKC Greenwood              | 1111 E 87th St           | Chicago            | 60619    | 13.5     | 26   | 29.9        | 28             | 119          | 70.83%      |
| FKC Chicago Heights        | 25 E. Independence Drive | Chicago Heights    | 60411    | 14.5     | 26   | 29.9        | 12             | 0            | 0.00%       |
| FKC Willowbrook            | 6300 S Kingery Highway   | Willowbrook        | 60527    | 18.9     | 26   | 29.9        | 20             | 70           | 58.33%      |

Of the facilities within 30-minutes travel time that have been in operation more than two years, the average utilization rate is 76%. Those facilities not yet open or still in the 2-year ramp-up stage identified enough patients in those applications to bring those facilities to 80% in the first two years of operation. Dialysis services need to be maintained for the residents of Crestwood by the relocation of the FKC Crestwood facility in Crestwood.

## Demographics of Patients Identified for the Crestwood Facility

In addition to the 100 patients currently dialyzing at the Crestwood facility, Dr. Ahuja has identified another 52 pre-ESRD patients who live in the vicinity of the facility who are expected to be referred to the facility in the first two years after relocation.

### Current Crestwood Facility Patients

| Zip Code     | Patients   |
|--------------|------------|
| 60406        | 7          |
| 60409        | 1          |
| 60415        | 5          |
| 60419        | 2          |
| 60426        | 2          |
| 60428        | 1          |
| 60429        | 1          |
| 60436        | 6          |
| 60443        | 1          |
| 60445        | 23         |
| 60452        | 6          |
| 60453        | 3          |
| 60457        | 1          |
| 60458        | 1          |
| 60462        | 1          |
| 60465        | 6          |
| 60466        | 1          |
| 60469        | 1          |
| 60472        | 6          |
| 60473        | 1          |
| 60482        | 4          |
| 60540        | 1          |
| 60617        | 1          |
| 60620        | 1          |
| 60628        | 5          |
| 60636        | 3          |
| 60637        | 1          |
| 60643        | 1          |
| 60649        | 1          |
| 60803        | 3          |
| 60805        | 1          |
| 60827        | 2          |
| <b>Total</b> | <b>100</b> |

### Pre-ESRD Patients

| Zip Code     | Patients  |
|--------------|-----------|
| 60406        | 4         |
| 60415        | 3         |
| 60426        | 3         |
| 60428        | 1         |
| 60445        | 16        |
| 60463        | 7         |
| 60464        | 4         |
| 60465        | 2         |
| 60472        | 2         |
| 60482        | 3         |
| 60803        | 7         |
| <b>Total</b> | <b>52</b> |

(13 Pre-ESRD patients were removed from the original count of 65 because they were represented in #16-026)



DP05

ACS DEMOGRAPHIC AND HOUSING ESTIMATES

2011-2015 American Community Survey 5-Year Estimates

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| Subject            | ZCTA5 60445 |                 |         |                         |
|--------------------|-------------|-----------------|---------|-------------------------|
|                    | Estimate    | Margin of Error | Percent | Percent Margin of Error |
| <b>SEX AND AGE</b> |             |                 |         |                         |
| Total population   | 26,047      | +/-320          | 26,047  | (X)                     |
| Male               | 12,621      | +/-437          | 48.5%   | +/-1.6                  |
| Female             | 13,426      | +/-477          | 51.5%   | +/-1.6                  |
| Under 5 years      | 1,728       | +/-349          | 6.6%    | +/-1.3                  |
| 5 to 9 years       | 1,665       | +/-272          | 6.4%    | +/-1.0                  |
| 10 to 14 years     | 1,159       | +/-262          | 4.4%    | +/-1.0                  |
| 15 to 19 years     | 1,806       | +/-309          | 6.9%    | +/-1.2                  |
| 20 to 24 years     | 1,344       | +/-226          | 5.2%    | +/-0.9                  |
| 25 to 34 years     | 4,088       | +/-462          | 15.7%   | +/-1.8                  |
| 35 to 44 years     | 3,210       | +/-322          | 12.3%   | +/-1.2                  |
| 45 to 54 years     | 3,547       | +/-383          | 13.6%   | +/-1.5                  |
| 55 to 59 years     | 2,069       | +/-305          | 7.9%    | +/-1.2                  |
| 60 to 64 years     | 1,811       | +/-263          | 7.0%    | +/-1.0                  |
| 65 to 74 years     | 1,837       | +/-287          | 7.1%    | +/-1.1                  |
| 75 to 84 years     | 1,228       | +/-236          | 4.7%    | +/-0.9                  |
| 85 years and over  | 555         | +/-158          | 2.1%    | +/-0.6                  |
| Median age (years) | 39.0        | +/-2.0          | (X)     | (X)                     |
| 18 years and over  | 20,293      | +/-515          | 77.9%   | +/-1.7                  |
| 21 years and over  | 19,374      | +/-518          | 74.4%   | +/-1.8                  |
| 62 years and over  | 4,719       | +/-422          | 18.1%   | +/-1.6                  |
| 65 years and over  | 3,620       | +/-386          | 13.9%   | +/-1.5                  |
| 18 years and over  | 20,293      | +/-515          | 20,293  | (X)                     |
| Male               | 9,736       | +/-373          | 48.0%   | +/-1.6                  |
| Female             | 10,557      | +/-440          | 52.0%   | +/-1.6                  |
| 65 years and over  | 3,620       | +/-386          | 3,620   | (X)                     |
| Male               | 1,269       | +/-187          | 35.1%   | +/-4.4                  |

| Subject  | ZCTA5 60445 |                 |         |                         |
|--|-------------|-----------------|---------|-------------------------|
|  | Estimate    | Margin of Error | Percent | Percent Margin of Error |
| Female   | 2,351       | +/-324          | 64.9%   | +/-4.4                  |
| <b>RACE</b>  |             |                 |         |                         |
| Total population   | 26,047      | +/-320          | 26,047  | (X)                     |
| One race   | 25,152      | +/-482          | 96.6%   | +/-1.4                  |
| Two or more races  | 895         | +/-361          | 3.4%    | +/-1.4                  |
| One race   | 25,152      | +/-482          | 96.6%   | +/-1.4                  |
| White  | 21,695      | +/-821          | 83.3%   | +/-2.8                  |
| Black or African American  | 1,675       | +/-333          | 6.4%    | +/-1.3                  |
| American Indian and Alaska Native                                | 126         | +/-116          | 0.5%    | +/-0.4                  |
| Cherokee tribal grouping   | 0           | +/-20           | 0.0%    | +/-0.1                  |
| Chippewa tribal grouping   | 0           | +/-20           | 0.0%    | +/-0.1                  |
| Navajo tribal grouping   | 0           | +/-20           | 0.0%    | +/-0.1                  |
| Sioux tribal grouping  | 0           | +/-20           | 0.0%    | +/-0.1                  |
| Asian  | 310         | +/-204          | 1.2%    | +/-0.8                  |
| Asian Indian   | 128         | +/-155          | 0.5%    | +/-0.6                  |
| Chinese  | 0           | +/-20           | 0.0%    | +/-0.1                  |
| Filipino   | 110         | +/-70           | 0.4%    | +/-0.3                  |
| Japanese   | 41          | +/-48           | 0.2%    | +/-0.2                  |
| Korean   | 18          | +/-28           | 0.1%    | +/-0.1                  |
| Vietnamese   | 0           | +/-20           | 0.0%    | +/-0.1                  |
| Other Asian  | 13          | +/-29           | 0.0%    | +/-0.1                  |
| Native Hawaiian and Other Pacific Islander                       | 7           | +/-15           | 0.0%    | +/-0.1                  |
| Native Hawaiian  | 7           | +/-15           | 0.0%    | +/-0.1                  |
| Guamanian or Chamorro  | 0           | +/-20           | 0.0%    | +/-0.1                  |
| Samoan   | 0           | +/-20           | 0.0%    | +/-0.1                  |
| Other Pacific Islander   | 0           | +/-20           | 0.0%    | +/-0.1                  |
| Some other race  | 1,339       | +/-526          | 5.1%    | +/-2.0                  |
| Two or more races  | 895         | +/-361          | 3.4%    | +/-1.4                  |
| White and Black or African American                              | 577         | +/-338          | 2.2%    | +/-1.3                  |
| White and American Indian and Alaska Native                      | 77          | +/-106          | 0.3%    | +/-0.4                  |
| White and Asian  | 51          | +/-46           | 0.2%    | +/-0.2                  |
| Black or African American and American Indian and Alaska Native  | 0           | +/-20           | 0.0%    | +/-0.1                  |
| <b>Race alone or in combination with one or more other races</b> |             |                 |         |                         |
| Total population   | 26,047      | +/-320          | 26,047  | (X)                     |
| White  | 22,542      | +/-748          | 86.5%   | +/-2.4                  |
| Black or African American  | 2,278       | +/-374          | 8.7%    | +/-1.4                  |
| American Indian and Alaska Native                                | 220         | +/-179          | 0.8%    | +/-0.7                  |
| Asian  | 409         | +/-211          | 1.6%    | +/-0.8                  |
| Native Hawaiian and Other Pacific Islander                       | 7           | +/-15           | 0.0%    | +/-0.1                  |
| Some other race  | 1,510       | +/-544          | 5.8%    | +/-2.1                  |
| <b>HISPANIC OR LATINO AND RACE</b>                               |             |                 |         |                         |
| Total population   | 26,047      | +/-320          | 26,047  | (X)                     |
| Hispanic or Latino (of any race)                                 | 4,168       | +/-494          | 16.0%   | +/-1.9                  |
| Mexican  | 3,719       | +/-499          | 14.3%   | +/-1.9                  |
| Puerto Rican   | 300         | +/-204          | 1.2%    | +/-0.8                  |
| Cuban  | 36          | +/-52           | 0.1%    | +/-0.2                  |
| Other Hispanic or Latino   | 113         | +/-91           | 0.4%    | +/-0.3                  |
| Not Hispanic or Latino   | 21,879      | +/-619          | 84.0%   | +/-1.9                  |
| White alone  | 19,137      | +/-805          | 73.5%   | +/-2.8                  |
| Black or African American alone                                  | 1,670       | +/-335          | 6.4%    | +/-1.3                  |
| American Indian and Alaska Native alone                          | 16          | +/-25           | 0.1%    | +/-0.1                  |
| Asian alone  | 305         | +/-204          | 1.2%    | +/-0.8                  |
| Native Hawaiian and Other Pacific Islander alone                 | 7           | +/-15           | 0.0%    | +/-0.1                  |



DP03

SELECTED ECONOMIC CHARACTERISTICS

2011-2015 American Community Survey 5-Year Estimates

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| Subject                                       | ZCTA5 60445 |                 |         |                         |
|---|-------------|-----------------|---------|-------------------------|
|   | Estimate    | Margin of Error | Percent | Percent Margin of Error |
| <b>EMPLOYMENT STATUS</b>                      |             |                 |         |                         |
| Population 16 years and over                  | 21,209      | +/-518          | 21,209  | (X)                     |
| In labor force                                | 14,138      | +/-569          | 66.7%   | +/-2.3                  |
| Civilian labor force                          | 14,138      | +/-569          | 66.7%   | +/-2.3                  |
| Employed                                      | 12,615      | +/-618          | 59.5%   | +/-2.7                  |
| Unemployed                                    | 1,523       | +/-335          | 7.2%    | +/-1.6                  |
| Armed Forces                                  | 0           | +/-20           | 0.0%    | +/-0.1                  |
| Not in labor force                            | 7,071       | +/-540          | 33.3%   | +/-2.3                  |
| Civilian labor force                          | 14,138      | +/-569          | 14,138  | (X)                     |
| Unemployment Rate                             | (X)         | (X)             | 10.8%   | +/-2.4                  |
| Females 16 years and over                     | 11,019      | +/-459          | 11,019  | (X)                     |
| In labor force                                | 6,857       | +/-378          | 62.2%   | +/-3.2                  |
| Civilian labor force                          | 6,857       | +/-378          | 62.2%   | +/-3.2                  |
| Employed                                      | 6,355       | +/-391          | 57.7%   | +/-3.5                  |
| Own children of the householder under 6 years | 2,049       | +/-401          | 2,049   | (X)                     |
| All parents in family in labor force          | 1,566       | +/-354          | 76.4%   | +/-9.2                  |
| Own children of the householder 6 to 17 years | 3,478       | +/-398          | 3,478   | (X)                     |
| All parents in family in labor force          | 2,613       | +/-401          | 75.1%   | +/-7.5                  |
| <b>COMMUTING TO WORK</b>                      |             |                 |         |                         |
| Workers 16 years and over                     | 12,388      | +/-595          | 12,388  | (X)                     |
| Car, truck, or van -- drove alone             | 10,294      | +/-578          | 83.1%   | +/-2.6                  |
| Car, truck, or van -- carpooled               | 799         | +/-232          | 6.4%    | +/-1.9                  |
| Public transportation (excluding taxicab)     | 757         | +/-182          | 6.1%    | +/-1.4                  |
| Walked  | 177         | +/-99           | 1.4%    | +/-0.8                  |
| Other means                                   | 119         | +/-65           | 1.0%    | +/-0.5                  |
| Worked at home                                | 242         | +/-107          | 2.0%    | +/-0.8                  |

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| Subject  | ZCTA5 60445 |                 |         |                         |
|--|-------------|-----------------|---------|-------------------------|
|  | Estimate    | Margin of Error | Percent | Percent Margin of Error |
| Mean travel time to work (minutes)   | 30.1        | +/-1.6          | (X)     | (X)                     |
| <b>OCCUPATION</b>  |             |                 |         |                         |
| Civilian employed population 16 years and over   | 12,615      | +/-618          | 12,615  | (X)                     |
| Management, business, science, and arts occupations  | 3,871       | +/-366          | 30.7%   | +/-3.1                  |
| Service occupations  | 1,974       | +/-299          | 15.6%   | +/-2.3                  |
| Sales and office occupations   | 3,463       | +/-371          | 27.5%   | +/-2.5                  |
| Natural resources, construction, and maintenance occupations                               | 1,593       | +/-276          | 12.6%   | +/-2.0                  |
| Production, transportation, and material moving occupations                                | 1,714       | +/-293          | 13.6%   | +/-2.1                  |
| <b>INDUSTRY</b>  |             |                 |         |                         |
| Civilian employed population 16 years and over   | 12,615      | +/-618          | 12,615  | (X)                     |
| Agriculture, forestry, fishing and hunting, and mining                                     | 16          | +/-19           | 0.1%    | +/-0.2                  |
| Construction   | 1,155       | +/-229          | 9.2%    | +/-1.7                  |
| Manufacturing  | 1,281       | +/-250          | 10.2%   | +/-1.8                  |
| Wholesale trade  | 386         | +/-132          | 3.1%    | +/-1.1                  |
| Retail trade   | 1,518       | +/-300          | 12.0%   | +/-2.2                  |
| Transportation and warehousing, and utilities  | 892         | +/-203          | 7.1%    | +/-1.5                  |
| Information  | 203         | +/-73           | 1.6%    | +/-0.6                  |
| Finance and insurance, and real estate and rental and leasing                              | 845         | +/-184          | 6.7%    | +/-1.4                  |
| Professional, scientific, and management, and administrative and waste management services | 1,088       | +/-206          | 8.6%    | +/-1.7                  |
| Educational services, and health care and social assistance                                | 3,019       | +/-302          | 23.9%   | +/-2.4                  |
| Arts, entertainment, and recreation, and accommodation and food services                   | 1,275       | +/-267          | 10.1%   | +/-2.0                  |
| Other services, except public administration   | 691         | +/-154          | 5.5%    | +/-1.2                  |
| Public administration  | 246         | +/-107          | 2.0%    | +/-0.8                  |
| <b>CLASS OF WORKER</b>   |             |                 |         |                         |
| Civilian employed population 16 years and over   | 12,615      | +/-618          | 12,615  | (X)                     |
| Private wage and salary workers  | 11,173      | +/-590          | 88.6%   | +/-1.7                  |
| Government workers   | 1,029       | +/-197          | 8.2%    | +/-1.5                  |
| Self-employed in own not incorporated business workers                                     | 413         | +/-139          | 3.3%    | +/-1.1                  |
| Unpaid family workers  | 0           | +/-20           | 0.0%    | +/-0.2                  |
| <b>INCOME AND BENEFITS (IN 2015 INFLATION-ADJUSTED DOLLARS)</b>                            |             |                 |         |                         |
| Total households   | 10,186      | +/-367          | 10,186  | (X)                     |
| Less than \$10,000   | 575         | +/-167          | 5.6%    | +/-1.6                  |
| \$10,000 to \$14,999   | 327         | +/-138          | 3.2%    | +/-1.4                  |
| \$15,000 to \$24,999   | 1,059       | +/-217          | 10.4%   | +/-2.0                  |
| \$25,000 to \$34,999   | 688         | +/-156          | 6.8%    | +/-1.5                  |
| \$35,000 to \$49,999   | 1,424       | +/-231          | 14.0%   | +/-2.2                  |
| \$50,000 to \$74,999   | 2,547       | +/-309          | 25.0%   | +/-3.0                  |
| \$75,000 to \$99,999   | 1,722       | +/-259          | 16.9%   | +/-2.5                  |
| \$100,000 to \$149,999   | 1,293       | +/-221          | 12.7%   | +/-2.2                  |
| \$150,000 to \$199,999   | 405         | +/-141          | 4.0%    | +/-1.4                  |
| \$200,000 or more  | 146         | +/-66           | 1.4%    | +/-0.6                  |
| Median household income (dollars)  | 58,914      | +/-3,360        | (X)     | (X)                     |
| Mean household income (dollars)  | 65,826      | +/-2,493        | (X)     | (X)                     |
| With earnings  | 7,927       | +/-333          | 77.8%   | +/-2.8                  |
| Mean earnings (dollars)  | 68,347      | +/-2,871        | (X)     | (X)                     |
| With Social Security   | 2,963       | +/-297          | 29.1%   | +/-2.6                  |
| Mean Social Security income (dollars)  | 17,870      | +/-1,060        | (X)     | (X)                     |
| With retirement income   | 1,921       | +/-275          | 18.9%   | +/-2.5                  |
| Mean retirement income (dollars)   | 21,544      | +/-2,359        | (X)     | (X)                     |

| Subject  | ZCTA5 60445   |                 |               |                         |
|--|---------------|-----------------|---------------|-------------------------|
|  | Estimate      | Margin of Error | Percent       | Percent Margin of Error |
| With Supplemental Security Income                                  | 553           | +/-139          | 5.4%          | +/-1.4                  |
| Mean Supplemental Security Income (dollars)                        | 12,968        | +/-2,798        | (X)           | (X)                     |
| With cash public assistance income                                 | 383           | +/-126          | 3.8%          | +/-1.2                  |
| Mean cash public assistance income (dollars)                       | 2,827         | +/-1,110        | (X)           | (X)                     |
| With Food Stamp/SNAP benefits in the past 12 months                | 1,197         | +/-239          | 11.8%         | +/-2.3                  |
| <b>Families</b>  | <b>6,193</b>  | <b>+/-245</b>   | <b>6,193</b>  | <b>(X)</b>              |
| Less than \$10,000   | 125           | +/-83           | 2.0%          | +/-1.3                  |
| \$10,000 to \$14,999   | 51            | +/-42           | 0.8%          | +/-0.7                  |
| \$15,000 to \$24,999   | 252           | +/-100          | 4.1%          | +/-1.6                  |
| \$25,000 to \$34,999   | 371           | +/-120          | 6.0%          | +/-1.9                  |
| \$35,000 to \$49,999   | 834           | +/-193          | 13.5%         | +/-3.0                  |
| \$50,000 to \$74,999   | 1,757         | +/-277          | 28.4%         | +/-4.3                  |
| \$75,000 to \$99,999   | 1,289         | +/-246          | 20.8%         | +/-3.7                  |
| \$100,000 to \$149,999   | 1,051         | +/-188          | 17.0%         | +/-3.0                  |
| \$150,000 to \$199,999   | 338           | +/-125          | 5.5%          | +/-2.1                  |
| \$200,000 or more  | 125           | +/-57           | 2.0%          | +/-0.9                  |
| Median family income (dollars)                                     | 70,939        | +/-3,697        | (X)           | (X)                     |
| Mean family income (dollars)                                       | 79,029        | +/-3,622        | (X)           | (X)                     |
| <b>Per capita income (dollars)</b>                                 | <b>26,818</b> | <b>+/-1,097</b> | <b>(X)</b>    | <b>(X)</b>              |
| <b>Nonfamily households</b>  | <b>3,993</b>  | <b>+/-415</b>   | <b>3,993</b>  | <b>(X)</b>              |
| Median nonfamily income (dollars)                                  | 36,177        | +/-2,924        | (X)           | (X)                     |
| Mean nonfamily income (dollars)                                    | 42,321        | +/-3,603        | (X)           | (X)                     |
| Median earnings for workers (dollars)                              | 37,930        | +/-2,048        | (X)           | (X)                     |
| Median earnings for male full-time, year-round workers (dollars)   | 51,957        | +/-1,353        | (X)           | (X)                     |
| Median earnings for female full-time, year-round workers (dollars) | 43,198        | +/-3,982        | (X)           | (X)                     |
| <b>HEALTH INSURANCE COVERAGE</b>                                   |               |                 |               |                         |
| Civilian noninstitutionalized population                           | 25,762        | +/-353          | 25,762        | (X)                     |
| With health insurance coverage                                     | 23,415        | +/-498          | 90.9%         | +/-1.6                  |
| With private health insurance                                      | 18,345        | +/-869          | 71.2%         | +/-3.3                  |
| With public coverage   | 7,887         | +/-840          | 30.6%         | +/-3.2                  |
| No health insurance coverage                                       | 2,347         | +/-425          | 9.1%          | +/-1.6                  |
| Civilian noninstitutionalized population under 18 years            | 5,754         | +/-457          | 5,754         | (X)                     |
| No health insurance coverage                                       | 237           | +/-173          | 4.1%          | +/-3.0                  |
| Civilian noninstitutionalized population 18 to 64 years            | 16,514        | +/-528          | 16,514        | (X)                     |
| <b>In labor force:</b>   | <b>13,358</b> | <b>+/-567</b>   | <b>13,358</b> | <b>(X)</b>              |
| <b>Employed:</b>   | <b>12,065</b> | <b>+/-613</b>   | <b>12,065</b> | <b>(X)</b>              |
| With health insurance coverage                                     | 10,937        | +/-638          | 90.7%         | +/-2.0                  |
| With private health insurance                                      | 10,411        | +/-673          | 86.3%         | +/-2.5                  |
| With public coverage   | 899           | +/-237          | 7.5%          | +/-2.0                  |
| No health insurance coverage                                       | 1,128         | +/-243          | 9.3%          | +/-2.0                  |
| <b>Unemployed:</b>   | <b>1,293</b>  | <b>+/-271</b>   | <b>1,293</b>  | <b>(X)</b>              |
| With health insurance coverage                                     | 790           | +/-214          | 61.1%         | +/-12.4                 |
| With private health insurance                                      | 505           | +/-176          | 39.1%         | +/-11.5                 |
| With public coverage   | 302           | +/-132          | 23.4%         | +/-9.3                  |
| No health insurance coverage                                       | 503           | +/-198          | 38.9%         | +/-12.4                 |
| <b>Not in labor force:</b>   | <b>3,156</b>  | <b>+/-357</b>   | <b>3,156</b>  | <b>(X)</b>              |
| With health insurance coverage                                     | 2,682         | +/-364          | 85.0%         | +/-4.5                  |
| With private health insurance                                      | 1,645         | +/-255          | 52.1%         | +/-6.2                  |

| Subject   | ZCTA5 60445 |                 |         |                         |
|---|-------------|-----------------|---------|-------------------------|
|   | Estimate    | Margin of Error | Percent | Percent Margin of Error |
| With public coverage  | 1,357       | +/-273          | 43.0%   | +/-6.3                  |
| No health insurance coverage  | 474         | +/-142          | 15.0%   | +/-4.5                  |
| PERCENTAGE OF FAMILIES AND PEOPLE WHOSE INCOME IN THE PAST 12 MONTHS IS BELOW THE POVERTY LEVEL |             |                 |         |                         |
| All families  | (X)         | (X)             | 5.7%    | +/-2.0                  |
| With related children of the householder under 18 years   | (X)         | (X)             | 8.3%    | +/-3.6                  |
| With related children of the householder under 5 years only                                     | (X)         | (X)             | 7.2%    | +/-6.8                  |
| Married couple families   | (X)         | (X)             | 2.7%    | +/-1.7                  |
| With related children of the householder under 18 years   | (X)         | (X)             | 4.4%    | +/-3.3                  |
| With related children of the householder under 5 years only                                     | (X)         | (X)             | 6.2%    | +/-9.1                  |
| Families with female householder, no husband present  | (X)         | (X)             | 14.9%   | +/-6.1                  |
| With related children of the householder under 18 years   | (X)         | (X)             | 19.0%   | +/-9.2                  |
| With related children of the householder under 5 years only                                     | (X)         | (X)             | 11.5%   | +/-13.3                 |
| All people  | (X)         | (X)             | 9.9%    | +/-2.5                  |
| Under 18 years  | (X)         | (X)             | 13.6%   | +/-6.1                  |
| Related children of the householder under 18 years  | (X)         | (X)             | 12.9%   | +/-6.0                  |
| Related children of the householder under 5 years   | (X)         | (X)             | 17.5%   | +/-9.5                  |
| Related children of the householder 5 to 17 years   | (X)         | (X)             | 10.9%   | +/-5.5                  |
| 18 years and over   | (X)         | (X)             | 8.9%    | +/-1.8                  |
| 18 to 64 years  | (X)         | (X)             | 9.2%    | +/-2.0                  |
| 65 years and over   | (X)         | (X)             | 7.5%    | +/-3.1                  |
| People in families  | (X)         | (X)             | 6.9%    | +/-2.6                  |
| Unrelated individuals 15 years and over   | (X)         | (X)             | 21.6%   | +/-4.9                  |

Data are based on a sample and are subject to sampling variability. The degree of uncertainty for an estimate arising from sampling variability is represented through the use of a margin of error. The value shown here is the 90 percent margin of error. The margin of error can be interpreted roughly as providing a 90 percent probability that the interval defined by the estimate minus the margin of error and the estimate plus the margin of error (the lower and upper confidence bounds) contains the true value. In addition to sampling variability, the ACS estimates are subject to nonsampling error (for a discussion of nonsampling variability, see Accuracy of the Data). The effect of nonsampling error is not represented in these tables.

Employment and unemployment estimates may vary from the official labor force data released by the Bureau of Labor Statistics because of differences in survey design and data collection. For guidance on differences in employment and unemployment estimates from different sources go to Labor Force Guidance.

Workers include members of the Armed Forces and civilians who were at work last week.

Occupation codes are 4-digit codes and are based on Standard Occupational Classification 2010.

Industry codes are 4-digit codes and are based on the North American Industry Classification System (NAICS). The Census industry codes for 2013 and later years are based on the 2012 revision of the NAICS. To allow for the creation of 2011-2015 tables, industry data in the multiyear files (2011-2015) were recoded to 2013 Census industry codes. We recommend using caution when comparing data coded using 2013 Census industry codes with data coded using Census industry codes prior to 2013. For more information on the Census industry code changes, please visit our website at <https://www.census.gov/people/io/methodology/>.

Logical coverage edits applying a rules-based assignment of Medicaid, Medicare and military health coverage were added as of 2009 -- please see [https://www.census.gov/library/working-papers/2010/demo/coverage\\_edits\\_final.html](https://www.census.gov/library/working-papers/2010/demo/coverage_edits_final.html) for more details. The 2008 data table in American FactFinder does not incorporate these edits. Therefore, the estimates that appear in these tables are not comparable to the estimates in the 2009 and later tables. Select geographies of 2008 data comparable to the 2009 and later tables are available at <https://www.census.gov/data/tables/time-series/acs/1-year-re-run-health-insurance.html>. The health insurance coverage category names were modified in 2010. See [https://www.census.gov/topics/health/health-insurance/about/glossary.html#par\\_textimage\\_18](https://www.census.gov/topics/health/health-insurance/about/glossary.html#par_textimage_18) for a list of the insurance type definitions.

# Unnecessary Duplication/Maldistribution

| Population 30 Minute Radius |                  |
|-----------------------------|------------------|
| ZIP Code                    | Population       |
| 60406                       | 25,460           |
| 60409                       | 37,186           |
| 60411                       | 58,136           |
| 60415                       | 14,139           |
| 60419                       | 22,788           |
| 60422                       | 9,403            |
| 60423                       | 30,423           |
| 60425                       | 9,117            |
| 60426                       | 29,594           |
| 60428                       | 12,203           |
| 60429                       | 15,630           |
| 60430                       | 20,094           |
| 60438                       | 28,884           |
| 60439                       | 22,919           |
| 60443                       | 21,145           |
| 60445                       | 26,057           |
| 60448                       | 24,423           |
| 60449                       | 9,217            |
| 60452                       | 27,969           |
| 60453                       | 56,855           |
| 60455                       | 16,446           |
| 60456                       | 4,349            |
| 60457                       | 14,049           |
| 60458                       | 14,428           |
| 60459                       | 28,929           |
| 60461                       | 4,836            |
| 60462                       | 38,723           |
| 60463                       | 14,671           |
| 60464                       | 9,620            |
| 60465                       | 17,495           |
| 60466                       | 22,115           |
| 60467                       | 26,046           |
| 60469                       | 5,930            |
| 60471                       | 14,101           |
| 60472                       | 5,390            |
| 60473                       | 22,439           |
| 60476                       | 2,391            |
| 60477                       | 38,161           |
| 60478                       | 16,833           |
| 60480                       | 5,246            |
| 60482                       | 11,063           |
| 60484                       | 6,829            |
| 60487                       | 26,928           |
| 60491                       | 22,743           |
| 60501                       | 11,626           |
| 60521                       | 17,597           |
| 60525                       | 31,168           |
| 60527                       | 27,486           |
| 60558                       | 12,960           |
| 60619                       | 63,825           |
| 60620                       | 72,216           |
| 60628                       | 72,202           |
| 60633                       | 12,927           |
| 60638                       | 55,026           |
| 60643                       | 49,952           |
| 60652                       | 40,959           |
| 60655                       | 28,550           |
| 60803                       | 22,285           |
| 60805                       | 19,852           |
| 60827                       | 27,946           |
| <b>Total</b>                | <b>1,457,980</b> |

## Facilities within 30-minutes Travel Time of FKC Crestwood

| Facility                   | Address                  | City               | ZIP Code | MapQuest |      | Time x 1.15 Adjusted | March 31, 2017 |              |             |
|----------------------------|--------------------------|--------------------|----------|----------|------|----------------------|----------------|--------------|-------------|
|                            |                          |                    |          | Miles    | Time |                      | Stations       | Patients     | Utilization |
| Concerto                   | 14255 S. Cicero Ave      | Crestwood          | 60445    | 0.6      | 1    | 1.15                 | 9              | Not Reported | 0.00%       |
| FKC Crestwood              | 4861 West Cal Sag Rd     | Crestwood          | 60445    | 1.3      | 3    | 3.45                 | 24             | 98           | 68.06%      |
| FKC Alsip                  | 12250 S Cicero Ave       | Alsip              | 60803    | 2.4      | 6    | 6.9                  | 20             | 86           | 71.67%      |
| FKC Oak Forest             | 5340 W 159th St          | Oak Forest         | 60452    | 3.2      | 6    | 6.9                  | 12             | 49           | 68.06%      |
| DaVita Country Hills       | 4215 W 167th             | Country Club Hills | 60478    | 4.36     | 8    | 9.2                  | 24             | 96           | 66.67%      |
| FKC Merionette Park        | 11650 S Kedzie Ave       | Merionette Park    | 60803    | 4.8      | 12   | 13.8                 | 24             | 141          | 97.92%      |
| FKC Hazel Crest            | 17524 E Carriageway Dr   | Hazel Crest        | 60429    | 7        | 12   | 13.8                 | 16             | 82           | 85.42%      |
| FKC Blue Island            | 12200 Western Ave        | Blue Island        | 60406    | 5.4      | 14   | 16.1                 | 28             | 124          | 73.81%      |
| DaVita Stoney Creek        | 6246 w 95th              | Oak Lawn           | 60453    | 9.1      | 14   | 16.1                 | 14             | 76           | 90.48%      |
| Kidney Care Oak Lawn       | 9115 S Cicero Ave        | Oak Lawn           | 60453    | 6.2      | 15   | 17.25                | 11             | 0            | 0.00%       |
| DaVita Chicago Ridge       | 10511 S Harlem           | Worth              | 60482    | 6.3      | 15   | 17.25                | 16             | 40           | 41.67%      |
| FKC Orland Park            | 9160 W 159th St          | Orland Park        | 60462    | 7.6      | 15   | 17.25                | 18             | 75           | 69.44%      |
| DaVita Hazel Crest         | 3470 183rd St            | Hazel Crest        | 60429    | 8.2      | 15   | 17.25                | 19             | 101          | 88.60%      |
| DaVita Mt. Greenwood       | 3401 W 111th St          | Chicago            | 60655    | 5.3      | 16   | 18.4                 | 16             | 100          | 104.17%     |
| DaVita Tinley Park         | 16767 S 80th Avenue      | Tinley Park        | 60477    | 8.1      | 16   | 18.4                 | 12             | 7            | 9.72%       |
| DaVita Olympia Fields      | 4557 Lincoln Hwy         | Matteson           | 60443    | 8.1      | 16   | 18.4                 | 24             | 110          | 76.39%      |
| USRC Hickory Hills         | 9528 S. Roberts Road     | Hickory Hills      | 60457    | 8.4      | 16   | 18.4                 | 13             | 0            | 0.00%       |
| DaVita Palos Park          | 13155 S La Grange Rd     | Orland Park        | 60462    | 9.6      | 17   | 19.55                | 12             | 50           | 69.44%      |
| Kidney Care Olympia Fields | 3322 Vollmer Road        | Olympia Fields     | 60461    | 9.6      | 17   | 19.55                | 11             | 0            | 0.00%       |
| DaVita Harvey              | 16657 Halsted St         | Harvey             | 60426    | 9.81     | 17   | 19.55                | 18             | 69           | 63.89%      |
| FKC Mokena                 | 8910 W 192nd St          | Mokena             | 60448    | 11.5     | 17   | 19.55                | 14             | 59           | 70.24%      |
| DaVita So Holland          | 16100 LaSalle Street     | South Holland      | 60473    | 8.7      | 19   | 21.85                | 24             | 121          | 84.03%      |
| USRC Scottsdale            | 4651 W 79th Pl           | Chicago            | 60652    | 8        | 20   | 23                   | 36             | 138          | 63.89%      |
| DaVita Calumet City        | 1200 Sibley Boulevard    | Calumet City       | 60409    | 10.4     | 20   | 23                   | 16             | 1            | 1.04%       |
| FKC South Suburban         | 2601 Lincoln Hwy         | Olympia Fields     | 60461    | 12.1     | 21   | 24.15                | 27             | 131          | 80.86%      |
| DaVita Washington Heights  | 10620 S Halsted          | Chicago            | 60628    | 8.4      | 22   | 25.3                 | 16             | 0            | 0.00%       |
| FKC Beverly Ridge          | 9928 S. Vincennes        | Chicago            | 60643    | 8.4      | 22   | 25.3                 | 16             | 0            | 0.00%       |
| FKC Chatham                | 8643 S Holland Rd        | Chicago            | 60620    | 12.5     | 22   | 25.3                 | 16             | 89           | 92.71%      |
| FKC Evergreen Park         | 8901 S. Kedzie Ave       | Evergreen Park     | 60805    | 8.3      | 23   | 26.45                | 30             | 0            | 0.00%       |
| FKC Burbank                | 4811 W 77th Street       | Burbank            | 60459    | 8.5      | 23   | 26.45                | 26             | 128          | 82.05%      |
| DaVita Chicago Hgts        | 177 E Joe Orr Rd         | Chicago Heights    | 60411    | 12.9     | 23   | 26.45                | 16             | 95           | 98.96%      |
| USRC West Chicago          | 112 W 87th Street        | Chicago            | 60620    | 13.1     | 23   | 26.45                | 13             | 0            | 0.00%       |
| FKC Roseland               | 132 W 111th St           | Chicago            | 60628    | 8.7      | 24   | 27.6                 | 12             | 68           | 94.44%      |
| DaVita West Lawn           | 7000 S Pulaski Rd        | Chicago            | 60629    | 9.6      | 24   | 27.6                 | 12             | 68           | 94.44%      |
| DaVita Stony Island        | 8725 S Stony Island Ave  | Chicago            | 60617    | 14.3     | 25   | 28.75                | 32             | 166          | 86.46%      |
| FKC So Holland             | 17225 Paxton Ave         | South Holland      | 60473    | 14.4     | 25   | 28.75                | 24             | 102          | 70.83%      |
| FKC Garfield               | 5401 S Wentworth Ave     | Chicago            | 60609    | 16.3     | 25   | 28.75                | 22             | 93           | 70.45%      |
| DaVita New Lenox           | 1890 Silver Cross Blvd.  | New Lenox          | 60432    | 19.6     | 25   | 28.75                | 19             | 103          | 90.35%      |
| FKC Summit                 | 7320 Archer Avenue       | Summit             | 60501    | 13.4     | 26   | 29.9                 | 12             | 8            | 11.11%      |
| FKC Midway                 | 6201 W 63rd St           | Chicago            | 60638    | 13.4     | 26   | 29.9                 | 12             | 65           | 90.28%      |
| FKC Greenwood              | 1111 E 87th St           | Chicago            | 60619    | 13.5     | 26   | 29.9                 | 28             | 119          | 70.83%      |
| FKC Chicago Heights        | 25 E. Independence Drive | Chicago Heights    | 60411    | 14.5     | 26   | 29.9                 | 12             | 0            | 0.00%       |
| FKC Willowbrook            | 6300 S Kingery Highway   | Willowbrook        | 60527    | 18.9     | 26   | 29.9                 | 20             | 70           | 58.33%      |

### 1(A-B-C)

The ratio of ESRD stations to population in the zip codes within a 30-minute radius of Fresenius Kidney Care Crestwood is 1 station per 1,831 residents according to the 2010 census. The State ratio is 1 station per 2,831 residents (based on 2015 census projections and the May 2017 Board station inventory).

The discontinuation/establishment (relocation) of FKC Crestwood will not result in unnecessary duplication of services in the Crestwood market. Although there is an excess of 2 stations in HSA 7, this is simply a relocation and will have no impact on the station inventory. This project is proposed to maintain services that have existed in Crestwood for the past 37 years.



Criterion 1110.1430 (e)(1) – Staffing

2) A. Medical Director

Dr. Akash Ahuja is currently the Medical Director for Fresenius Medical Care Crestwood and will continue to be the Medical Director after the relocation. Attached is his curriculum vitae.

B. All Other Personnel

Upon the discontinuation of the Crestwood facility and the establishment of the replacement Crestwood facility all staff will transfer to the new location and resume their current position. There will be no break in employment or work schedules as the facility will relocate on a Sunday when there are no patient treatments scheduled. This will include the following staff:

- Clinic Manager who is a Registered Nurse
- 5 Full-time Registered Nurses
- 12 Full-time Patient Care Technicians
- 1 Full-time Registered Dietitian
- 1 Full-time Licensed Master level Social Worker
- 1 Full-time Equipment Technician
- 1 Full-time Secretary

- 3) All patient care staff and licensed/registered professionals will meet the State of Illinois requirements. Any additional staff hired must also meet these requirements along with completing a 9 week orientation training program through the Fresenius Medical Care staff education department.

Annually all clinical staff must complete OSHA training, Compliance training, CPR Certification, Skills Competency, CVC Competency, Water Quality training and pass the Competency Exam.

- 4) The above staffing model is required to maintain a 4 to 1 patient-staff ratio at all times on the treatment floor. A RN will be on duty at all times when the facility is in operation.

## CURRICULUM VITAE

Name: Akash Ahuja, M.D.

Home Address:

Business: 9125 S. Pulaski Rd  
Evergreen Park, Illinois 60805  
(708) 422-7715

Date of Birth: January 30, 1974

Birthplace: Chicago, Illinois

Citizenship: U.S.A.

Marital Status: Married

Children: 3

IL License No.: 036-107088

Specialty Boards: American Board of Internal Medicine 2002  
Subspecialty Board (Nephrology) 2004

Certification: American Society of Diagnostic and 2007  
Interventional Nephrology

Academic Training: Boston University (Graduated cum laude) 1991-1995  
Boston, Massachusetts (B.A.)

Mental Health Worker: Human Resource Institute 1995

Medical School: Rush Medical College, Rush University (M.D.) 1995-1999  
Chicago, Illinois

Externship: Illinois Academy of Family Physicians 1996  
Summer Program

Internship: Rush University Medical Center 1999-2000  
Chicago, Illinois

Residency: Rush University Medical Center 2000-2002  
Chicago, Illinois

Fellowship: Rush University Medical Center  
Chicago, Illinois

Akash Ahuja, M.D.

Hospital Appointments:

|   |                 |
|---|-----------------|
| Little Company of Mary Hospital<br>Evergreen Park, Illinois<br>Active         | 10/04 - Present |
| Advocate Christ Medical Center<br>Oak Lawn, Illinois<br>Consultant            | 12/04 - Present |
| Advocate South Suburban Medical Center<br>Hazel Crest, Illinois<br>Consultant | 12/04 - Present |
| Holy Cross Hospital<br>Chicago, Illinois<br>Consultant                        | 07/05 - 04/11   |
| Palos Community Hospital<br>Palos Heights, Illinois<br>Consultant             | 03/06 - Present |

Memberships:

- Renal Physicians Association (RPA)
- American Association of Physicians of Indian Origin (AAPI)  
Awards Committee 1999-2000
- India Medical Association (IMA)
- American Medical Association
- Chicago Medical Society
- American Society of Nephrology

Renal Grand Rounds:

- Medication Induced Crystalluria  
September 10, 2002
- Dialysis Related Amyloidosis  
October 1, 2002
- Modification of Disease Progression in ADPKD  
March 18, 2003
- Nephrogenic Ascites  
June 17, 2003
- Type IV Collagen: Role in Nephropathy  
September 23, 2003
- Treatment of Hepatitis C Associated Cryoglobulinemia  
November 25, 2003
- Emerging Concepts in the Pathogenesis of Preeclampsia  
March 16, 2004

Community Activities:      Pediatric AIDS Program      1995 - 1999  
   Children's Memorial Hospital  
   Chicago, Illinois  
   Big Brother

   Community Health Clinic      1995 - 1999  
   Rush Community Service Initiative Project  
   Chicago, Illinois  
   Translator and Volunteer

   Indo-American Center      1995 - 1999  
   India Medical Association  
   Chicago, Illinois  
   Volunteer

Awards:      Resident of the Quarter, Winter 2001  
   Alpha Omega Alpha, Rush Medical College Chapter

Languages:      Spanish (fluent)

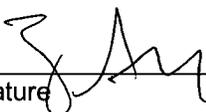
Publications:      **Ahuja, A.**, Rodby, R., Huang, Z., Gao, D., Zhang, W., Clark, W.:  
   *Effect of Pre-Dilution Replacement Fluid Administration on Solute  
   Clearance in HighVolume Hemofiltration (HF)*: Presented at the  
   36<sup>th</sup> Annual Meeting of the American Society of Nephrology,  
   November 2003. JASN 2003;14:734A.

   Zhang, W., Huang, Z., **Ahuja, A.**, Rodby, R., Clark, W. Gao, D.:  
   *Blood Flow Rate Effects in High-Dose Pre-Dilution CVVH*:  
   Presented  
   at the 36<sup>th</sup> Annual Meeting of the American Society of Nephrology,  
   November 2003. JASN 2003;14:742A.

**Criterion 1110.1430 (e)(5) Medical Staff**

I am the Regional Vice President of the Central Illinois Region of the West Division of Fresenius Medical Care North America. In accordance with 77 Il. Admin Code 1110.1430, and with regards to Fresenius Kidney Care Crestwood, I certify the following:

Fresenius Kidney Care Crestwood will remain an "open" unit with regards to medical staff. Any Board Licensed nephrologist may apply for privileges at the Crestwood facility, just as they currently are able to at all Fresenius Kidney Care facilities.

Signature 

Zubiar Munshey  
Printed Name

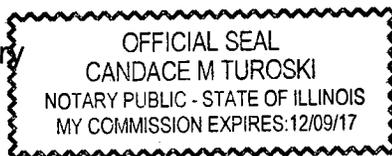
Regional Vice President  
Title

Subscribed and sworn to before me  
this 8th day of May, 2017

Candace M. Turoski

Signature of Notary

Seal



Criterion 1110.1430 (f) – Support Services

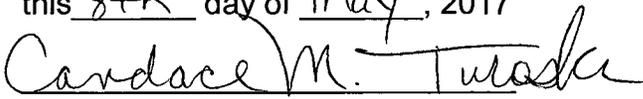
I am the Regional Vice President of the Central Illinois Region of the West Division of Fresenius Medical Care North America. In accordance with 77 Il. Admin Code 1110.1430, I certify to the following:

- Fresenius Kidney Care utilizes a patient data tracking system in all of its facilities.
- These support services are available at Fresenius Kidney Care Crestwood during all six shifts:
  - Nutritional Counseling
  - Psychiatric/Social Services
  - Home/self training
  - Clinical Laboratory Services – provided by Spectra Laboratories
- The following services will be provided via referral to Palos Community Hospital
  - Blood Bank Services
  - Rehabilitation Services
  - Psychiatric Services

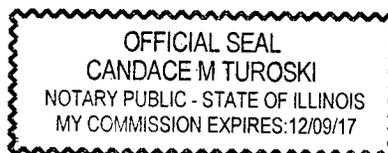
  
\_\_\_\_\_  
Signature

Zubair Munshey/Regional Vice President  
Name/Title

Subscribed and sworn to before me  
this 8th day of May, 2017

  
\_\_\_\_\_  
Signature of Notary

Seal



**Criterion 1110.1430 (g) – Minimum Number of Stations**

Fresenius Medical Care Crestwood is located in the Chicago-Naperville-Joliet-Gary, IL-IN-WI Metropolitan Statistical Area (MSA). A minimum of eight dialysis stations is required to establish an in-center hemodialysis center in an MSA. Fresenius Medical Care Crestwood has 24 dialysis stations thereby meeting this requirement.

PALOS COMMUNITY HOSPITAL  
PALOS HEIGHTS, ILLINOIS

PATIENT TRANSFER AGREEMENT

This agreement is made and effective as of May 9, 2017 ("Effective Date"), between Palos Community Hospital, a non-profit corporation and Fresenius Kidney Care Crestwood which are organized and exist under the laws of the State of Illinois.

In the interests of good patient care and in securing the optimum use of the hospital and Fresenius Kidney Care Crestwood; the parties agree as follows:

AUTONOMY

1. Each party shall have exclusive control of its management, assets and affairs. Neither party by virtue of this agreement assumes any liability for any debts or obligations of either a financial or legal nature incurred by the other party to this agreement.

TRANSFER OF PATIENTS

2. When a patient's need for transfer from one of the above institutions to another has been determined by the patient's physician, the institution to which the transfer is to be made agrees to admit the patient as promptly as possible. Neither the parties, nor any respective employee thereof will be responsible for the patient after the patient is released from its facility.

PRIORITY OR METHOD OF SELECTION OF PATIENTS

3. All patients admitted to the hospital must be under the medical care of a member of the hospital's medical staff.

The hospital agrees to admit the patient from Fresenius Kidney Care Crestwood as promptly as possible, depending on urgency of need.

1. Patients declared as emergencies by their physician will be admitted without delay unless physical facilities absolutely do not permit it.
2. Patients categorized as urgent will be admitted as soon as possible.
3. Elective cases will be booked and admitted according to the routine procedure of the hospital.

Fresenius Kidney Care Crestwood agrees:

1. To admit (or readmit, if applicable) the patient from the hospital as promptly as possible, provided general admissions requirements of the institution are met.

PATIENT TRANSFER AGREEMENT

Page Two

TRANSFER INFORMATION

3. Both parties agree to send with each patient, at the time of transfer, or in case of emergency, as promptly as possible thereafter, a summary of pertinent medical and other information utilizing the PATIENT TRANSFER FORM and/or other medical forms.

Each party agrees to notify the other party, as far in advance as possible, of an impending transfer.

TRANSFER OF PERSONAL EFFECTS

4. A patient's personal effects and valuables will ordinarily be transferred with the patient from one institution to the other, under the responsibility of the patient and/or family. Each institution assumes responsibility for items placed by patients into safekeeping, and these items are released only to the patients or close relatives and only upon signing a receipt.

FINANCIAL RELATIONSHIPS

5. Neither party shall assume any responsibility for the collection of any accounts receivable, other than those incurred as a result of rendering services directly to the patient; and neither institution shall be liable for any debts, obligations, or claims of a financial or legal nature incurred by the other institution; and each institution assumes full responsibility for its own maintenance and operation.

TERMINATION OF AGREEMENT

6. The term of this Agreement is for one (1) year, beginning on the Effective Date, and will automatically renew for successive one year periods. This agreement may be terminated by either facility upon a ninety (90) day written notice. The agreement shall be automatically terminated should either facility fail to maintain its Medicare certification and/or licensure of certification as a hospital under the laws of the State of Illinois, as applicable.

ADVERTISING - PUBLICITY

7. Neither party shall use the name of the other party in any promotional or advertising material unless review and approval of the intended use shall first be obtained from the party whose name is to be used.

NONEXCLUSIVE CLAUSE

8. Nothing in this agreement shall be construed as limiting the right of either party to affiliate or contract with any other hospital or End Stage Renal Disease (ESRD) facility, on either a limited or general basis, while the agreement is in effect.

PATIENT TRANSFER AGREEMENT

Page Three

NOTICE

9. Whenever under the terms of this Agreement, written notice is required or permitted to be given by one party to the other, such notice shall be deemed to have been sufficiently given if delivered in hand or by registered or certified mail, return receipt requested, postage prepaid, to such party at the following address:

To the Hospital:

Palos Community Hospital  
12251 S. 80<sup>th</sup> Avenue  
Palos Heights, IL 60463  
Attn: Timothy J. Brosnan

To Company:

Fresenius Kidney Care Crestwood  
4809-4815 Midlothian Turnpike  
Crestwood, IL 60445  
Attn: Director of Operations

With a copy to:

Fresenius Medical Care North America  
920 Winter Street  
Waltham, MA 02451-1457  
Attn: Corporate Legal Department

ASSIGNMENT

10. Neither party shall assign this Agreement in whole or in part without the written consent of the other, which consent shall not be unreasonably withheld, conditioned or delayed. Notwithstanding the foregoing, either party may assign this Agreement to any of its respective affiliates without the consent of any of the other party hereto. This Agreement shall be enforceable by or against any permitted assigns hereunder. Any attempted assignment of this Agreement in violation of the provisions of this section is void.

HIPAA

11. Neither party is a "business associate" (as defined under 45 C.F.R. § 164.501) of the other in the performance of services hereunder. Nevertheless, the parties expressly agree to comply with all applicable patient information privacy and security regulations set for in the Health Insurance Portability and Accountability Act ("HIPAA") final regulations for Privacy of Individually Identifiable Health Information by the federal due date for compliance, as amended from time to time.

PATIENT TRANSFER AGREEMENT  
Page Four

MODIFICATION OF AGREEMENT

12. This agreement may be modified or amended from time to time by mutual written agreement of the parties, and any such modification or amendment shall be attached to and become part of this agreement.

Palos Community Hospital

Fresenius Kidney Care Crestwood

By: \_\_\_\_\_  
Timothy J. Brosnan, Administration

By:  \_\_\_\_\_  
Zubair Munshey, RVP

Date: \_\_\_\_\_

Date: 5/9/17

## RELOCATION OF FACILITIES

- 1) Fresenius Medical Care Crestwood was operating at 69% utilization serving 100 patients as of May 1, 2017. Over the past two years the average utilization was 76% and over the past year the average utilization was 72%. However, the Crestwood facility has two of its 24 stations certified and dedicated to treat only isolation patients and cannot be used for the general population of ESRD patients. The usage of these stations fluctuates. Currently there is only one isolation patient at the facility so only one of these stations is utilized and only on one treatment shift. This makes the actual utilization of the facility as it operates at 75% utilization and the average historic utilization closer to 80% as well.
- 2) The Fresenius Crestwood facility has been at the same location for 37 years and the lease is expiring. The building is outdated and requires significant work, however the landlord wants a significant increase in the lease rate if we renew.

Even if Fresenius was willing to increase project costs by investing the extra money into this site it has a permanent defect in the interior configuration that cannot be remedied. The treatment area is split into two completely separate rooms divided by offices. This configuration is difficult to staff and is an inefficient way to operate one clinic.

A brand new facility will offer the Crestwood patients improved access to one efficient treatment room in a safer, nicer, modern environment improving patient satisfaction.

Criterion 1110.1430 (j) – Assurances

I am the Regional Vice President of the Central Illinois Region of the West Division of Fresenius Medical Care North America. In accordance with 77 II. Admin Code 1110.1430, and with regards to Fresenius Kidney Care Crestwood, I certify the following:

1. As supported in this application through expected referrals to Fresenius Kidney Care Crestwood in the first two years of operation at the relocated site, the facility is expected to achieve and maintain the utilization standard, specified in 77 Ill. Adm. Code 1100, of 80% and;
2. Fresenius Kidney Care Crestwood is a 3-star CMS rated facility and hemodialysis patients have achieved adequacy outcomes of:
  - o 97% of patients had a URR  $\geq$  65%
  - o 99% of patients had a Kt/V  $\geq$  1.2

and same is expected for the relocated Fresenius Kidney Care Crestwood.

  
\_\_\_\_\_  
Signature

Zubair Munshey/Regional Vice President  
Name/Title

Subscribed and sworn to before me  
this 8th day of May, 2017

  
\_\_\_\_\_  
Signature of Notary

Seal





May 3, 2017

**Fresenius Medical Care**

Attn: Mr. Bill Popken

(781) 699-9994

Via email: [William.Popken@fmc-na.com](mailto:William.Popken@fmc-na.com)

**RE: 4809 – 4815 West Midlothian Parkway, Crestwood, Illinois  
Fresenius Medical Care– Letter of Intent**

Dear Bill:

We are pleased to present to you this letter of intent. Net3 (Crestwood), LLC (“Landlord”) is willing to negotiate a lease for the premises in the referenced location. This letter is not intended to be a binding contract, a lease, or an offer to lease, but is intended only to provide the basis for negotiations of a lease document between Landlord and Dialysis Centers of America – Illinois, LLC (“Tenant”).

**Premises:** 10,372 square foot building located at:  
4809 – 4815 West Midlothian Parkway, Crestwood, Illinois  
Parcel # 28-04-407-003-0000  
28-04-407-004-0000  
28-04-407-005-0000

**Landlord:** Net3 (Crestwood), LLC

**Tenant:** Dialysis Centers of America – Illinois, LLC

**Guarantor:** Fresenius Medical Care Holdings, Inc.

**Lease:** The Lease shall be on Tenant’s standard form to be platformed on the Woodridge, IL lease.

**Use:** Tenant shall use and occupy the Premises for the purpose of an outpatient dialysis facility and related office uses and for no other purposes except those authorized in writing by Landlord, which shall not be unreasonably withheld, conditioned or delayed. Tenant may operate on the Premises, at Tenant's option, on a seven (7) days a week, twenty-four (24) hours a day basis, subject to zoning and other regulatory requirements.

**Primary Term:** 15 years

**Option Term(s):** Three (3) Five (5) year options to renew the lease at 1.7% annual increase in base rent.

**Base Rent over initial Term:** Annual Rent: Starts at \$26.75/sq. ft. and increases by 1.7% in Year 2 of the Primary Term

| <u>Years</u> | <u>Annual Base Rent</u> | <u>Monthly Base Rent</u> |
|--------------|-------------------------|--------------------------|
| 1            | \$277,451.00            | \$23,120.92              |
| 2            | \$282,167.67            | \$23,513.97              |
| 3            | \$286,964.52            | \$23,913.71              |
| 4            | \$291,842.91            | \$24,320.24              |
| 5            | \$296,804.24            | \$24,733.69              |
| 6            | \$301,849.92            | \$25,154.16              |
| 7            | \$306,981.36            | \$25,581.78              |
| 8            | \$312,200.05            | \$26,016.67              |
| 9            | \$317,507.45            | \$26,458.95              |
| 10           | \$322,905.08            | \$26,908.76              |
| 11           | \$328,394.46            | \$27,366.21              |
| 12           | \$333,977.17            | \$27,831.43              |
| 13           | \$339,654.78            | \$28,304.56              |
| 14           | \$345,428.91            | \$28,785.74              |
| 15           | \$351,301.20            | \$29,275.10              |

**Taxes, Insurance & CAM:** Tenant will pay.

**Utilities:** Tenant will be responsible to pay for all of their own utilities.

**Tenant's Share:** 100%

**Condition of Premises Upon Delivery:** Landlord shall, at Landlord's sole cost and expense, deliver the Premises to Tenant in substantial accordance with the Landlord's Work exhibit to be negotiated with the lease. In addition to Landlord's Work, Landlord shall, at Tenant's sole cost and expense, construct the interior work shown and detailed on Tenant's Work Letter attached to the Lease. In addition, Landlord shall be responsible for all civil costs, parking infrastructure and any other development costs.

**Rent Commencement Date:** Tenant will not pay rent until the date that is the earlier of (a) that day that is ninety (90) days after the Substantial Completion of the Shell Building Work, or (b) the date Tenant commences to treat patients at the Premises.

- Delivery Date:*** The date upon which Landlord's Work is substantially completed which is estimated to be 180 days from the date that Landlord obtains the building permit and all other applicable permits required to achieve substantial completion.
- Construction Drawings For Landlord's Work:*** Landlord will agree upon issuance of the CON to have construction drawings no later than 90 days after CON is awarded and apply for building permits immediately thereafter.
- Tenant's Work:*** Tenant shall install Tenant's trade fixtures, equipment and personal property in order to make the Premises ready for Tenant's initial occupancy and use. All of which shall be purchased and installed by Tenant.
- Security Deposit:*** None, subject to Landlord's review of current Tenant financial statements.
- Landlord Maintenance:*** Landlord shall without expense to Tenant, maintain and make all necessary repairs to the structural portions of the Building to keep the building weather and water tight and structurally sound including, without limitation: foundations, structure, load bearing walls, exterior walls, the roof and roof supports, columns, structural retaining walls, gutters, downspouts, flashings and footings.
- Signage:*** Tenant may, at its sole cost and expense, install and maintain signs in and on the Premises to the maximum extent permitted by local law and subject to Tenant obtaining (i) all necessary private party approvals, if any, and governmental approvals, permits and licenses; and (ii) Landlord's prior written approval which will not be unreasonably withheld, and in accordance with Landlord's sign criteria (if applicable).
- Confidentiality:*** The parties hereto acknowledge the sensitive nature of the terms and conditions of this letter and hereby agree not to disclose the terms and conditions of this letter or the fact of the existence of this letter to any third parties and instead agree to keep said terms and conditions strictly confidential, disclosing them only to their respective agents, lenders, attorneys, accountants and such other directors, officers, employees, affiliates, and representatives who have a reason to receive such information and have been advised of the sensitive nature of this letter and as otherwise required to be disclosed by law.

***Zoning and Restrictive Covenants:***

Landlord will represent that the current property zoning is acceptable for use as outpatient dialysis facility and there is no other restrictive covenants imposed on the land, owner, and/or municipality.

**CON Contingency**

Landlord and FMC understand and agree that the establishment of any chronic outpatient dialysis facility in the State of Illinois is subject to the requirements of the Illinois Health Facilities Planning Act, 20 ILCS 3960/1 et seq. and, thus, FMC cannot establish a dialysis facility on the Premises or execute a binding real estate lease in connection therewith unless FMC obtains a Certificate of Need (CON) permit from the Illinois Health Facilities Planning Board (the "Planning Board"). FMC agrees to proceed using its commercially reasonable best efforts to submit an application for a CON permit and to prosecute said application to obtain the CON permit from the Planning Board. Based on the length of the Planning Board review process, FMC does not expect to receive a CON permit prior to September 2017. In light of the foregoing facts, the parties agree that they shall promptly proceed with due diligence to negotiate the terms of a definitive lease agreement and execute such agreement prior to approval of the CON permit provided, however, the lease shall not be binding on either party prior to the approval of the CON permit and the lease agreement shall contain a contingency clause indicating that the lease agreement is not effective pending CON approval. Assuming CON permit approval is granted, the effective date of the lease agreement shall be the first day of the calendar month following CON permit approval. In the event that the Planning Board does not award FMC a CON permit to establish a dialysis center on the Premises by September 2017, neither party shall have any further obligation to the other party with regard to the negotiations, lease or Premises contemplated by this Letter of Intent.

***Acquisition Contingency:***

Tenant acknowledges that Landlord is not the owner of the Land. Accordingly, the parties agree that the lease agreement shall contain a contingency provision which provides that Landlord's obligations under the lease agreement shall be subject to and contingent upon Landlord obtaining fee title to the Land and in the event that Landlord does not acquire fee title to the Land on or before the date which is 100 days after the Lease execution then either Landlord or Tenant may elect



to terminate the lease agreement; provided, however, that in the event Tenant elects to terminate the lease agreement then Landlord shall have thirty (30) days from the date of Tenant's notice of election to terminate to satisfy the contingency at its election in which event Tenant's election to terminate shall be null and void. In the event the lease is terminated under this provision then each of the parties shall be released from its obligations and liability under the lease agreement.

The parties agree that this letter shall not be binding on the parties and does not address all essential terms of the lease agreement contemplated by this letter. Neither party may claim any legal right against the other by reason of any action taken in reliance upon this non-binding letter. A binding agreement shall not exist between the parties unless and until a lease agreement has been executed and delivered by both parties.

If you are in agreement with the foregoing terms, please execute and date this letter in the space provided below and return same to Landlord within five (5) business days from the date above.

Sincerely,

**NET 3 REAL ESTATE, L.L.C.,  
As Agent for Purchaser**

David E. Cunningham  
Manager

AGREED TO AND ACCEPTED BY:

**Dialysis Centers of America – Illinois, LLC**

5-8-2017

Date

## **Criterion 1120.310 Financial Viability**

### Financial Viability Waiver

This project is being funded entirely through cash and securities thereby meeting the criteria for the financial waiver.

2014 Financial Statements for Fresenius Medical Care Holdings, Inc. were submitted previously to the Board with #15-022, Fresenius Medical Care Blue Island. 2015 Financial Statements for Fresenius Medical Care Holdings, Inc. were submitted previously to the Board with #16-023, Fresenius Kidney Care East Aurora. These are the same financials that pertain to this application. In order to reduce bulk these financials can be referred to if necessary.

**Criterion 1120.310 (c) Reasonableness of Project and Related Costs**

1. Identify each department or area impacted by the proposed project and provide a cost and square footage allocation for new construction and/or modernization using the following format (insert after this page).

| <b>COST AND GROSS SQUARE FEET BY DEPARTMENT OR SERVICE</b> |                    |                 |                      |        |                       |        |                         |                    |                       |
|--|--------------------|-----------------|----------------------|--------|-----------------------|--------|-------------------------|--------------------|-----------------------|
| Department<br>(list below)                                 | A                  | B               | C                    | D      | E                     | F      | G                       | H                  | Total Cost<br>(G + H) |
|  | Cost/Square<br>New | Foot<br>Mod.    | Gross Sq. Ft.<br>New | Circ.* | Gross Sq. Ft.<br>Mod. | Circ.* | Const.<br>\$<br>(A x C) | Mod. \$<br>(B x E) |                       |
| ESRD   |                    | 177.00          |                      |        | 8,300                 |        |                         | 1,469,100          | 1,469,100             |
| Contingency  |                    | 17.00           |                      |        | 8,300                 |        |                         | 141,100            | 141,100               |
| <b>Total Clinical</b>                                      |                    | <b>194.00</b>   |                      |        | <b>8,300</b>          |        |                         | <b>1,610,200</b>   | <b>1,610,200</b>      |
| Non Clinical   |                    | 177.00          |                      |        | 2,072                 |        |                         | 366,744            | 366,744               |
| Contingency  |                    | 17.00           |                      |        | 2,072                 |        |                         | 35,224             | 35,224                |
| <b>Total Non</b>   |                    | <b>194.00</b>   |                      |        | <b>2,072</b>          |        |                         | <b>401,968</b>     | <b>401,968</b>        |
| <b>TOTALS</b>  |                    | <b>\$194.00</b> |                      |        | <b>10,372</b>         |        |                         | <b>\$2,012,168</b> | <b>\$2,012,168</b>    |

\* Include the percentage (%) of space for circulation

**Criterion 1120.310 (d) – Projected Operating Costs**

**Year 2018**

|  |                    |
|--|--------------------|
| Estimated Personnel Expense:               | \$1,675,469        |
| Estimated Medical Supplies:                | \$325,306          |
| Estimated Other Supplies (Exc. Dep/Amort): | <u>\$1,775,002</u> |
|  | \$3,775,777        |
| <br>Estimated Annual Treatments:           | <br>16,589         |
| Cost Per Treatment:                        | \$227.61           |

**Criterion 1120.310 (e) – Total Effect of the Project on Capital Costs**

**Year 2018**

|                            |            |
|----------------------------|------------|
| Depreciation/Amortization: | \$200,000  |
| Interest                   | <u>\$0</u> |
| Capital Costs:             | \$200,000  |
| <br>Treatments:            | <br>16,589 |
| Capital Cost per Treatment | \$12.06    |



**Criterion 1120.310(a) Reasonableness of Financing Arrangements**

Fresenius Medical Care Holdings, Inc.

The applicant is paying for the project with cash on hand, and not borrowing any funds for the project. However, per the Board's rules the entering of a lease is treated as borrowing. As such, we are attesting that the entering into of a lease (borrowing) is less costly than the liquidation of existing investments which would be required for the applicant to buy the property and build a structure itself to house a dialysis clinic. Further, should the applicant be required to pay off the lease in full, its existing investments and capital retained could be converted to cash or used to retire the outstanding lease obligations within a sixty (60) day period.

By: *Bryan Mello*  
Title: Bryan Mello  
Assistant Treasurer

By: *Thomas D. Brouillard, Jr.*  
Title: Thomas D. Brouillard, Jr.  
Assistant Treasurer

Notarization:  
Subscribed and sworn to before me  
this 27 day of February, 2017

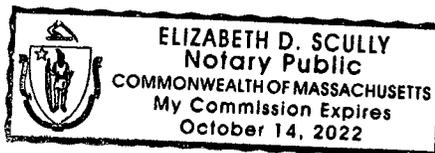
Notarization:  
Subscribed and sworn to before me  
this \_\_\_\_\_ day of \_\_\_\_\_, 2017

*Elizabeth D. Scully*  
Signature of Notary

*Elizabeth D. Scully*  
Signature of Notary

Seal

Seal



**Criterion 1120.310(b) Conditions of Debt Financing**

Dialysis Centers of America - Illinois, Inc.

In accordance with 77 ILL. ADM Code 1120, Subpart D, Section 1120.310, of the Illinois Health Facilities Planning Board Application for Certificate of Need; I do hereby attest to the fact that:

There is no debt financing. The project will be funded with cash and leasing arrangements; and

The expenses incurred with leasing the proposed facility and cost of leasing the equipment is less costly than constructing a new facility or purchasing new equipment.

By: *Bryan Mello*  
ITS: \_\_\_\_\_

Bryan Mello  
Assistant Treasurer

By: *Thomas D. Brouillard, Jr.*  
ITS: \_\_\_\_\_

Thomas D. Brouillard, Jr.  
Assistant Treasurer

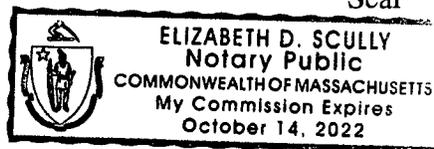
Notarization:  
Subscribed and sworn to before me  
this 21 day of February 2017

Notarization:  
Subscribed and sworn to before me  
this \_\_\_\_\_ day of \_\_\_\_\_, 2017

Signature of Notary *Elizabeth D. Scully* Signature of Notary \_\_\_\_\_

Seal

Seal



**Criterion 1120.310(b) Conditions of Debt Financing**

Fresenius Medical Care Holdings, Inc.

In accordance with 77 ILL. ADM Code 1120, Subpart D, Section 1120.310, of the Illinois Health Facilities & Services Review Board Application for Certificate of Need; I do hereby attest to the fact that:

There is no debt financing. The project will be funded with cash and leasing arrangements; and

The expenses incurred with leasing the proposed facility and cost of leasing the equipment is less costly than constructing a new facility or purchasing new equipment.

By: *Maria T. C. Notar*

ITS: **Maria T. C. Notar**  
**Assistant Treasurer**

By: *Bryan Mello*

ITS: **Bryan Mello**  
**Assistant Treasurer**

Notarization:  
Subscribed and sworn to before me  
this \_\_\_\_\_ day of \_\_\_\_\_, 2016

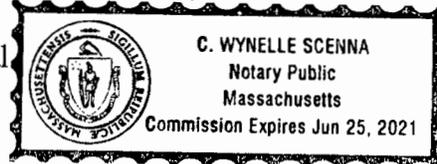
\_\_\_\_\_  
Signature of Notary

Seal

Notarization:  
Subscribed and sworn to before me  
this 27 day of Sept, 2016

*C. Wynelle Scenna*  
Signature of Notary

Seal



## Safety Net Impact Statement

The relocation of Fresenius Medical Care of Crestwood will not have any impact on safety net services in the Crestwood area of Cook County. Outpatient dialysis services are not typically considered "safety net" services, to the best of our knowledge. However, we do provide care for patients in the community who are economically challenged and/or who are undocumented aliens, who do not qualify for Medicare/Medicaid pursuant to an Indigent Waiver policy. We assist patients who do not have insurance in enrolling when possible in Medicaid for ESRD or insurance on the Healthcare Marketplace. Also our social services department assists patients who have issues regarding transportation and/or who are wheel chair bound or have other disabilities which require assistance with respect to dialysis services and transport to and from the unit.

This particular application will not have an impact on any other safety net provider in the area, as no hospital within the area provides dialysis services on an outpatient basis.

Fresenius Kidney Care is a for-profit publicly traded company and is not required to provide charity care, nor does it do so according to the Board's definition. However, Fresenius Kidney Care provides care to patients who do not qualify for any type of coverage for dialysis services. These patients are considered "self-pay" patients. They are billed for services rendered, and after three statement reminders the charges are written off as bad debt. Collection actions are not initiated unless the applicants are aware that the patient has substantial financial resources available and/or the patient has received reimbursement from an insurer for services we have rendered, and has not submitted the payment for same to the applicants. Fresenius notes that as a for profit entity, it does pay sales, real estate and income taxes. It also does provide community benefit by supporting various medical education activities and associations, such as the Renal Network, National Kidney Foundation and American Kidney Fund.

The table below shows the amount of "self-pay" care and Medicaid services provided for the 3 fiscal years prior to submission of the application for all Illinois Fresenius Kidney Care facilities.

| <b>Safety Net Information per PA 96-0031</b> |                     |                     |                    |
|--|---------------------|---------------------|--------------------|
| <b>CHARITY CARE</b>                          |                     |                     |                    |
|  | <b>2013</b>         | <b>2014</b>         | <b>2015</b>        |
| <b>Charity/self-pay (# of patients)</b>      | <b>499</b>          | <b>251</b>          | <b>195</b>         |
|  |                     |                     |                    |
| <b>Charity (cost in dollars)</b>             | <b>\$5,346,976</b>  | <b>\$5,211,664</b>  | <b>\$2,983,427</b> |
|  |                     |                     |                    |
| <b>MEDICAID</b>                              |                     |                     |                    |
|  | <b>2013</b>         | <b>2014</b>         | <b>2015</b>        |
| <b>Medicaid (# of patients)</b>              | <b>1,660</b>        | <b>750</b>          | <b>396</b>         |
|  |                     |                     |                    |
| <b>Medicaid (revenue)</b>                    | <b>\$31,373,534</b> | <b>\$22,027,882</b> | <b>\$7,310,484</b> |
|  |                     |                     |                    |

**Note:**

- 1) Charity (self-pay) patient numbers decreased however treatments were higher per patient resulting in similar costs as 2013.
- 2) Charity (self-pay) patient numbers continue to decrease as Fresenius Financial Coordinators assist patients in signing up for health insurance in the Healthcare Marketplace. Patients who cannot afford the premiums have them paid by the American Kidney Fund.
- 3) Medicaid number of patients is decreasing as Fresenius Financial Coordinators assist patients in signing up for health insurance in the Healthcare Marketplace. Patients who cannot afford the premiums have them paid by the American Kidney Fund.

## Charity Care Information

The applicant(s) do not provide charity care at any of their facilities per the Board's definition of charity care because self-pay patients are billed and their accounts are written off as bad debt. Fresenius takes Medicaid patients without limitations or exception. The applicant(s) are for profit corporations and do not receive the benefits of not for profit entities, such as sales tax and/or real estate exemptions, or charitable donations. The applicants are not required, by any State or Federal law, including the Illinois Healthcare Facilities Planning Act, to provide charity care. The applicant(s) are prohibited by Federal law from advising patients that they will not be invoiced for care, as this type of representation could be an inducement for patients to seek care prior to qualifying for Medicaid, Medicare or other available benefits. Self-pay patients are invoiced and then the accounts written off as bad debt.

Uncompensated care occurs when a patient is not eligible for any type of insurance coverage (whether private or governmental) and receives treatment at our facilities. It is rare in Illinois for patients to have no coverage as patients who are not Medicare eligible are Medicaid eligible or are able to purchase insurance on the Healthcare Marketplace with premiums paid for by The American Kidney Fund. This represents a small number of patients, as Medicare covers all dialysis services as long as an individual is entitled to receive Medicare benefits (i.e. has worked and paid into the social security system as a result) regardless of age. In addition, in Illinois Medicaid covers patients who are undocumented for ESRD only. Also, the American Kidney Fund funds health insurance premiums for patients who meet the AKF's financial parameters and who suffer from end stage renal disease (see uncompensated care attachment). The applicants work with patients to procure coverage for them as possible whether it be Medicaid, Medicare and/or coverage on the Healthcare Marketplace funded by AKF. The applicants donate to the AKF to support its initiatives as do most dialysis providers.

If a patient has no available insurance coverage, they are billed for services rendered, and after three statement reminders the charges are written off as bad debt. Collection actions are not initiated unless the applicants are aware that the patient has substantial financial resources available and/or the patient has received reimbursement from an insurer for services we have rendered, and has not submitted the payment for same to the applicants

Nearly all dialysis patients in Illinois will qualify for some type of coverage and Fresenius works aggressively with the patient to obtain insurance coverage for each patient.

### Uncompensated Care For All Fresenius Facilities in Illinois

| CHARITY CARE  |                      |                      |                      |
|---|----------------------|----------------------|----------------------|
|   | 2013                 | 2014                 | 2015                 |
| <b>Net Patient Revenue</b>                            | <b>\$398,570,288</b> | <b>\$411,981,839</b> | <b>\$438,247,352</b> |
| <b>Amount of Charity Care (charges)</b>               | \$5,346,976          | \$5,211,664          | \$2,983,427          |
| <b>Cost of Charity Care</b>                           | \$5,346,976          | \$5,211,664          | \$2,983,427          |
| <b>Ratio Charity Care Cost to Net Patient Revenue</b> | 1.34%                | 1.27%                | 0.68%                |

## **Fresenius Medical Care North America - Community Care**

Fresenius Medical Care North America (FMCNA) assists all of our patients in securing and maintaining insurance coverage when possible.

### **American Kidney Fund**

FMCNA works with the American Kidney Fund (AKF) to help patients with insurance premiums at no cost to the patient.

Applicants must be dialyzed in the US or its territories and referred to AKF by a renal professional and/or nephrologist. The Health Insurance Premium Program is a "last resort" program. It is restricted to patients who have no means of paying health insurance premiums and who would forego coverage without the benefit of HIPP. Alternative programs that pay for primary or secondary health coverage, and for which the patient is eligible, such as Medicaid, state renal programs, etc. must be utilized. Applicants must demonstrate to the AKF that they cannot afford health coverage and related expenses (deductible etc.).

Our team of Financial Coordinators and Social Workers assist patients in purchasing insurance on the Healthcare Marketplace and then connects patients who cannot afford to pay their insurance premiums, with AKF, which provides financial assistance to the patients for this purpose. The benefit of working with the AKF is that the insurance coverage which AKF facilitates applies to all of the patient's insurance needs, not just coverage for dialysis services.

### **Indigent Waiver Program**

FMCNA has established an indigent waiver program to assist patients who are unable to obtain insurance coverage or who lack the financial resources to pay for medical services.

In order to qualify for an indigent waiver, a patient must satisfy eligibility criteria for both annual income and net worth.

**Annual Income:** A patient (including immediate family members who reside with, or are legally responsible for, the patient) may not have an annual income in excess of two (2) times the Federal Poverty Standard in effect at the time. Patients whose annual income is greater than two (2) times the Federal Poverty Standard may qualify for a partial indigent waiver based upon a sliding scale schedule approved by the Office of Business Practices and Corporate Compliance.

**Net Worth:** A patient (including immediate family members who reside with, or are legally responsible for, the patient) may not have a net worth in excess of \$75,000 (or such other amount as may be established by the Office of Business Practices and Corporate Compliance based on changes in the Consumer Price Index

The Company recognizes the financial burdens associated with ESRD and wishes to ensure that patients are not denied access to medically necessary care for financial reasons. At the same time, the Company also recognizes the limitations imposed by federal law on offering "free" or "discounted" medical items or services to Medicare and other government supported patients for the purpose of inducing such patients to receive ESRD-related items and services from FMCNA. An indigent waiver excuses a patient's obligation to pay for items and services furnished by FMCNA. Patients may have dual coverage of AKF assistance and an Indigent Waiver if their financial status qualifies them for both programs.

### **IL Medicaid and Undocumented patients**

FMCNA has a bi-lingual Regional Insurance Coordinator who works directly with Illinois Medicaid to assist patients with Medicaid applications. An immigrant who is unable to produce proper documentation will not be eligible for Medicaid unless there is a medical emergency. ESRD is considered a medical emergency.

The Regional Insurance Coordinator will petition Medicaid if patients are denied and assist undocumented patients through the application process to get them Illinois Medicaid coverage. This role is actively involved with the Medicaid offices and attends appeals to help patients secure and maintain their Medicaid coverage for all of their healthcare needs, including transportation to their appointments.

### **FMCNA Collection policy**

FMCNA's collection policy is designed to comply with federal law while not penalizing patients who are unable to pay for services.

FMCNA does not use a collection agency for patient collections unless the patient receives direct insurance payment and does not forward the payment to FMCNA.

### **Medicare and Medicaid Eligibility**

**Medicare:** Patients are eligible for Medicare when they meet the following criteria: age 65 or older, under age 65 with certain disabilities, and people of all ages with End-Stage Renal Disease (permanent kidney failure requiring dialysis or a kidney transplant).

There are three insurance programs offered by Medicare, Part A for hospital coverage, Part B for medical coverage and Part D for pharmacy coverage. Most people don't have to pay a monthly premium, for Part A. This is because they or a spouse paid Medicare taxes while working. If a beneficiary doesn't get premium-free Part A, they may be able to buy it if they (or their spouse) aren't entitled to Social Security, because they didn't work or didn't pay enough Medicare taxes while working, are age 65 or older, or are disabled but no longer get free Part A because they returned to work. Part B and Part D both have monthly premiums. Patients must have Part B coverage for dialysis services.

Medicare does allow members to enroll in Health Plans for supplemental coverage. Supplemental coverage (secondary) is any policy that pays balances after the primary pays reducing any out of pocket expenses incurred by the member.

Medicare will pay 80% of what is allowed by a set fee schedule. The patient would be responsible for the remaining 20% not paid by Medicare. The supplemental (secondary) policy covers the cost of co-pays, deductibles and the remaining 20% of charges.

**Medicaid:** Low-income Illinois residents who can't afford health insurance may be eligible for Medicaid. In addition to meeting federal guidelines, individuals must also meet the state criteria to qualify for Medicaid coverage in Illinois.

### **Self-Pay**

A self-pay patient would not have any type of insurance coverage (un-insured). They may be un-insured because they do not meet the eligibility requirements for Medicare or Medicaid and can not afford a commercial insurance policy.

In addition, a patient balance becomes self-pay after their primary insurance pays, but the patient does not have a supplemental insurance policy to cover the remaining balance. The AKF assistance referenced earlier may or may not be available to these patients, dependent on whether or not they meet AKF eligibility requirements.

# YOUR TRIP TO:

[14301 - 14307] S Cicero Ave



**1 MIN | 0.6 MI**

**Est. fuel cost: \$0.06**

Trip time based on traffic conditions as of 1:31 PM on May 9, 2017. Current Traffic: Light

TO CONCERTO DIALYSIS



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.07 miles ..... 0.07 total miles



2. Take the 1st **right** onto Cicero Ave/IL-50/IL-83.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 0.47 miles ..... 0.54 total miles



3. Make a **U-turn** at 143Rd Pl onto Cicero Ave/IL-50/IL-83.

*If you reach 144th St you've gone a little too far.*

Then 0.06 miles ..... 0.60 total miles



4. [14301 - 14307] S Cicero Ave, [14301 - 14307] S CICERO AVE.

*If you reach 143rd St you've gone a little too far.*

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# YOUR TRIP TO:



Fresenius Kidney Care Crestwood

**3 MIN | 1.3 MI**

**Est. fuel cost: \$0.14**

Trip time based on traffic conditions as of 2:38 PM on May 9, 2017. Current Traffic: Heavy

TO FKC CRESTWOOD



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles ..... 0.08 total miles



2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 1.03 miles ..... 1.10 total miles



3. Turn **slight left** onto Cal Sag Rd/IL-83.

*Cal Sag Rd is 0.1 miles past Rivercrest Dr.*

*If you are on S Cicero Ave and reach W 131st St you've gone about 0.2 miles too far.*

Then 0.21 miles ..... 1.32 total miles



4. Fresenius Kidney Care Crestwood, 4861 CAL SAG RD.

*If you reach Rivercrest Dr you've gone about 0.1 miles too far.*

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# YOUR TRIP TO:

Fresenius Kidney Care Alsip



**6 MIN | 2.4 MI**

**Est. fuel cost: \$0.26**

Trip time based on traffic conditions as of 1:35 PM on May 9, 2017. Current Traffic: Heavy

TO FKC ALSIP



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles ..... 0.08 total miles



2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 2.25 miles ..... 2.33 total miles



3. Make a **U-turn** at W 122nd St onto S Cicero Ave/IL-50.

*If you reach W 121st Pl you've gone a little too far.*

Then 0.10 miles ..... 2.43 total miles



4. Fresenius Kidney Care Alsip, 12250 S CICERO AVE.

*If you reach W 123rd St you've gone a little too far.*

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# YOUR TRIP TO:



Fresenius Kidney Care Oak Forest

**6 MIN | 3.2 MI**

**Est. fuel cost: \$0.34**

Trip time based on traffic conditions as of 1:22 PM on May 9, 2017. Current Traffic: Moderate

TO FKC OAK FOREST



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.07 miles ..... 0.07 total miles



2. Take the 1st **right** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 2.42 miles ..... 2.50 total miles



3. Turn **right** onto 159th St/US-6 W.

*159th St is 0.2 miles past 157th St.*

*If you reach 160th St you've gone about 0.1 miles too far.*

Then 0.70 miles ..... 3.20 total miles



4. Fresenius Kidney Care Oak Forest, 5340A 159th St, Oak Forest, IL, 5340A 159TH ST.

*If you reach Long Ave you've gone a little too far.*

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# YOUR TRIP TO:



Country Club Plaza

**8 MIN | 4.3 MI**

**Est. fuel cost: \$0.46**

Trip time based on traffic conditions as of 1:28 PM on May 9, 2017. Current Traffic: Moderate

TO DAVITA COUNTRY HILLS



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.07 miles 0.07 total miles



2. Take the 1st **right** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 3.44 miles 3.51 total miles



3. Turn **left** onto 167th St.

*167th St is just past Fieldcrest Dr.*

*If you reach Frontage Rd you've gone about 0.3 miles too far.*

Then 0.78 miles 4.30 total miles



4. Country Club Plaza, 4201 167th St, Country Club Hls, IL, 4201 167TH ST.

*Your destination is 0.7 miles past Kilpatrick Ave.*

*If you reach Kilbourne Ave you've gone about 0.1 miles too far.*

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# YOUR TRIP TO:



Fresenius Kidney Care Merrionette Park Home Program

**12 MIN | 4.8 MI**

**Est. fuel cost: \$0.52**

Trip time based on traffic conditions as of 1:55 PM on May 9, 2017. Current Traffic: Heavy

TO FKC MERIONETTE PARK



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 1.11 miles ..... 1.11 total miles



2. Turn **left** onto S Crawford Ave.

*S Crawford Ave is 0.1 miles past Karlov Ave.*

*If you are on W 137th St and reach S Springfield Ave you've gone about 0.1 miles too far.*

Then 0.64 miles ..... 1.75 total miles



3. S Crawford Ave becomes S Pulaski Rd.

Then 1.27 miles ..... 3.02 total miles



4. Turn **right** onto W 123rd St.

*W 123rd St is 0.3 miles past W 126th St.*

*If you reach W 122nd St you've gone about 0.1 miles too far.*

Then 1.00 miles ..... 4.02 total miles



5. Turn **left** onto S Kedzie Ave.

*S Kedzie Ave is 0.2 miles past S Homan Ave.*

*If you are on 123rd St and reach Meadow Ln you've gone about 0.4 miles too far.*

Then 0.81 miles ..... 4.83 total miles



6. Fresenius Kidney Care Merrionette Park Home Program, 11630 S Kedzie Ave, Merrionette Park, IL, 11630 S KEDZIE AVE is on the **left**.

*Your destination is 0.1 miles past W Park Lane Dr.*

*If you reach W 116th Pl you've gone a little too far.*

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107

# YOUR TRIP TO:



17524 E Carriageway Dr, Hazel Crest, IL, 60429-2006

**12 MIN | 7.0 MI**

**Est. fuel cost: \$0.75**

Trip time based on traffic conditions as of 1:46 PM on May 9, 2017. Current Traffic: Light

TO FKC HAZEL CREST



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.07 miles ..... 0.07 total miles



2. Take the 1st **right** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 4.63 miles ..... 4.71 total miles



3. Turn **left** onto 175th St.

*175th St is 0.3 miles past 173rd St.*

*If you reach Wilshire Blvd you've gone a little too far.*

Then 2.22 miles ..... 6.93 total miles



4. Turn **right** onto E Carriageway Dr.

*E Carriageway Dr is just past Longfellow Ave.*

*If you reach Holmes Ave you've gone a little too far.*

Then 0.09 miles ..... 7.02 total miles



5. 17524 E Carriageway Dr, Hazel Crest, IL 60429-2006, 17524 E

CARRIAGEWAY DR is on the **right**.

*If you reach Coach Ln you've gone a little too far.*

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# YOUR TRIP TO:



Fresenius Kidney Care Blue Island

**14 MIN | 5.4 MI**

**Est. fuel cost: \$0.58**

Trip time based on traffic conditions as of 1:57 PM on May 9, 2017. Current Traffic: Heavy

TO FKC BLUE ISLAND

- 

1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.  
 Then 0.08 miles ..... 0.08 total miles
- 

2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.  
*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*  
 Then 1.58 miles ..... 1.67 total miles
- 

3. Turn **right** onto W 127th St.  
*W 127th St is 0.1 miles past W 128th St.*  
 Then 1.52 miles ..... 3.19 total miles
- 

4. W 127th St becomes Burr Oak Ave.  
 Then 1.51 miles ..... 4.71 total miles
- 

5. Turn **left** onto Western Ave.  
*Western Ave is just past Artesian Ave.*  
*If you reach Gregory St you've gone about 0.1 miles too far.*  
 Then 0.63 miles ..... 5.33 total miles
- 

6. Make a **U-turn** at 122nd St onto Western Ave.  
*If you reach 121st Pl you've gone a little too far.*  
 Then 0.06 miles ..... 5.39 total miles
- 

7. Fresenius Kidney Care Blue Island, 12200 Western Ave, Blue Island, IL,  
 12200 WESTERN AVE is on the **right**.  
*If you reach 123rd St you've gone a little too far.*

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109

# YOUR TRIP TO:

Da Vita Stony Creek Dialysis



**14 MIN | 9.1 MI**

**Est. fuel cost: \$0.97**

Trip time based on traffic conditions as of 1:35 PM on May 9, 2017. Current Traffic: Light

TO DAVITA STONEY CREEK



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles ..... 0.08 total miles



2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 1.66 miles ..... 1.74 total miles



3. Merge onto I-294 N/Tri State Tollway N toward **Wisconsin** (Portions toll).

Then 5.42 miles ..... 7.17 total miles



4. Take the **US-12/US-20/95th St** exit.

Then 0.30 miles ..... 7.47 total miles



5. Merge onto W 95th St/US-20 E/US-12 E toward **COOK COUNTY COURTHOUSE AND SHERIFFS DEPT/Business College**.

Then 1.52 miles ..... 8.99 total miles



6. Make a **U-turn** at Melvina Ave onto W 95th St/US-20 W/US-12 W.

*If you reach Moody Ave you've gone a little too far.*

Then 0.09 miles ..... 9.08 total miles



7. Da Vita Stony Creek Dialysis, 6246 W 95TH ST is on the **right**.

*Your destination is just past Merrimac Ave.*

*If you reach Merton Ave you've gone a little too far.*

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110

# YOUR TRIP TO:



9115 S Cicero Ave

**15 MIN | 6.2 MI**

**Est. fuel cost: \$0.66**

Trip time based on traffic conditions as of 1:36 PM on May 9, 2017. Current Traffic: Heavy

TO KIDNEY CARE OAK LAWN



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles 0.08 total miles



2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 6.13 miles 6.21 total miles



3. 9115 S Cicero Ave, Oak Lawn, IL 60453-1771, 9115 S CICERO AVE is on the **right**.

*Your destination is just past W 91st Pl.*

*If you reach W 91st St you've gone a little too far.*

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# YOUR TRIP TO:



DAVITA - CHICAGO RIDGE DIALYSIS

**15 MIN | 6.3 MI**

**Est. fuel cost: \$0.67**

Trip time based on traffic conditions as of 1:34 PM on May 9, 2017. Current Traffic: Heavy

TO DAVITA CHICAGO RIDGE



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles ..... 0.08 total miles



2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 1.03 miles ..... 1.11 total miles



3. Turn **slight left** onto Cal Sag Rd/IL-83. Continue to follow IL-83.

*IL-83 is 0.1 miles past Rivercrest Dr.*

*If you are on S Cicero Ave and reach W 131st St you've gone about 0.2 miles too far.*

Then 3.46 miles ..... 4.57 total miles



4. Turn **right** onto S Harlem Ave/IL-43.

*S Harlem Ave is 0.1 miles past S 71st Ave.*

*If you reach S 74th Ave you've gone about 0.2 miles too far.*

Then 1.75 miles ..... 6.32 total miles



5. DAVITA - CHICAGO RIDGE DIALYSIS, 10511 S Harlem Ave, CHICAGO RIDGE, IL, 10511 S HARLEM AVE is on the **right**.

*Your destination is 0.1 miles past Southwest Hwy.*

*If you reach W 105th St you've gone a little too far.*

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(1-888-461-3625) Quest Travel Times

APPENDIX - 1

112

# YOUR TRIP TO:



Fresenius Kidney Care Orland Park

**15 MIN | 7.6 MI**

**Est. fuel cost: \$0.81**

Trip time based on traffic conditions as of 2:35 PM on May 9, 2017. Current Traffic: Moderate

TO FKC ORLAND PARK

- 

**1. Start out going east on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.**  
Then 0.07 miles ..... 0.07 total miles
- 

**2. Make a U-turn at Cicero Ave onto Midlothian Turnpike.**  
Then 1.55 miles ..... 1.62 total miles
- 

**3. Midlothian Turnpike becomes 143rd St.**  
Then 1.51 miles ..... 3.13 total miles
- 

**4. Turn left onto S Harlem Ave/IL-43.**  
*S Harlem Ave is 0.4 miles past Bachelor Grove Rd.*  
Then 1.02 miles ..... 4.15 total miles
- 

**5. Turn right onto W 151st St.**  
*If you reach Evergreen Ave you've gone about 0.1 miles too far.*  
Then 1.01 miles ..... 5.16 total miles
- 

**6. Turn left onto S 80th Ave.**  
*S 80th Ave is just past Meadow Ln.*  
*If you reach S 81st Ave you've gone a little too far.*  
Then 1.01 miles ..... 6.18 total miles
- 

**7. Turn right onto W 159th St/US-6 W.**  
*W 159th St is 0.2 miles past W 157th St.*  
*If you are on 80th Ave and reach 160th St you've gone about 0.1 miles too far.*  
Then 1.45 miles ..... 7.62 total miles
- 

**8. Fresenius Kidney Care Orland Park, 9160 W 159TH ST is on the right.**  
*Your destination is just past Parkhill Dr.*  
*If you reach Orland Towne Ctr you've gone about 0.1 miles too far.*

113

# YOUR TRIP TO:

DAVITA - HAZELCREST



**15 MIN | 8.2 MI**

**Est. fuel cost: \$0.88**

Trip time based on traffic conditions as of 1:43 PM on May 9, 2017. Current Traffic: Moderate

TO DAVITA HAZEL CREST



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.07 miles ..... 0.07 total miles



2. Take the 1st **right** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 4.63 miles ..... 4.71 total miles



3. Turn **left** onto 175th St.

*175th St is 0.3 miles past 173rd St.*

*If you reach Wilshire Blvd you've gone a little too far.*

Then 2.01 miles ..... 6.72 total miles



4. Turn **right** onto Kedzie Ave.

*Kedzie Ave is 0.4 miles past Central Park Ave.*

*If you reach Longfellow Ave you've gone about 0.1 miles too far.*

Then 1.00 miles ..... 7.72 total miles



5. Turn **right** onto 183rd St.

*183rd St is 0.1 miles past Olive Rd.*

*If you reach 184th St you've gone about 0.1 miles too far.*

Then 0.48 miles ..... 8.19 total miles



6. DAVITA - HAZELCREST, 3470 W 183rd St, Hazel Crest, IL, 3470 W 183RD ST is on the **right**.

*Your destination is just past Village West Dr.*

*If you reach Fountainbleau Dr you've gone a little too far.*

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114

# YOUR TRIP TO:



Davita Mt Greenwood Dialysis

**16 MIN | 5.3 MI**

**Est. fuel cost: \$0.56**

Trip time based on traffic conditions as of 1:56 PM on May 9, 2017. Current Traffic: Heavy

TO DAVITA MT. GREENWOOD



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 1.11 miles ..... 1.11 total miles



2. Turn **left** onto S Crawford Ave.

*S Crawford Ave is 0.1 miles past Karlov Ave.*

*If you are on W 137th St and reach S Springfield Ave you've gone about 0.1 miles too far.*

Then 0.64 miles ..... 1.75 total miles



3. S Crawford Ave becomes S Pulaski Rd.

Then 2.78 miles ..... 4.53 total miles



4. Turn **right** onto W 111th St.

*W 111th St is 0.5 miles past W 115th St.*

*If you reach W 110th St you've gone about 0.1 miles too far.*

Then 0.74 miles ..... 5.27 total miles



5. Davita Mt Greenwood Dialysis, 3401 W 111th St, Chicago, IL, 3401 W 111TH ST is on the **right**.

*Your destination is just past S Trumbull Ave.*

*If you reach S Homan Ave you've gone a little too far.*

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115

# YOUR TRIP TO:



16767 80th Ave, Tinley Park, IL, 60477-2361

**16 MIN | 8.1 MI**

**Est. fuel cost: \$0.86**

Trip time based on traffic conditions as of 1:19 PM on May 9, 2017. Current Traffic: Moderate

TO DAVITA TINLEY PARK



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.07 miles ..... 0.07 total miles



2. Make a **U-turn** at Cicero Ave onto Midlothian Turnpike.

Then 1.55 miles ..... 1.62 total miles



3. Midlothian Turnpike becomes 143rd St.

Then 1.51 miles ..... 3.13 total miles



4. Turn **left** onto S Harlem Ave/IL-43.

*S Harlem Ave is 0.4 miles past Bachelor Grove Rd.*

Then 3.54 miles ..... 6.68 total miles



5. Turn **right** onto 171st St.

*171st St is just past 170th Pl.*

*If you reach 173rd St you've gone about 0.2 miles too far.*

Then 0.99 miles ..... 7.67 total miles



6. Turn **right** onto 80th Ave.

*80th Ave is 0.2 miles past 78th Ave.*

*If you reach Grissom Dr you've gone about 0.1 miles too far.*

Then 0.40 miles ..... 8.08 total miles



7. 16767 80th Ave, Tinley Park, IL 60477-2361, 16767 80TH AVE is on the **right**.

*Your destination is just past Paxton Ave.*

*If you reach 167th St you've gone a little too far.*

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# YOUR TRIP TO:



DAVITA - OLYMPIA FIELDS DIALYSIS CENTER

**17 MIN | 9.6 MI**

**Est. fuel cost: \$1.03**

Trip time based on traffic conditions as of 1:21 PM on May 9, 2017. Current Traffic: Moderate

TO DAVITA OLYMPIA FIELDS



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.07 miles 0.07 total miles



2. Take the 1st **right** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 9.15 miles 9.23 total miles



3. Turn **left** onto Lincoln Hwy/US-30 E.

*Lincoln Hwy is 0.2 miles past Sprucewood Ln.*

*If you are on S Cicero Ave and reach N Gateway Dr you've gone about 0.1 miles too far.*

Then 0.38 miles 9.61 total miles



4. DAVITA - OLYMPIA FIELDS DIALYSIS CENTER, 4557 W Lincoln Hwy, b, MATTESON, IL, 4557 W LINCOLN HWY, B is on the **right**.

*Your destination is 0.1 miles past Lincoln Mall Dr.*

*If you reach Kostner Ave you've gone about 0.1 miles too far.*

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117

# YOUR TRIP TO:



9528 S Roberts Rd, Hickory Hills, IL, 60457-2239

**16 MIN | 8.4 MI**

**Est. fuel cost: \$0.90**

Trip time based on traffic conditions as of 1:32 PM on May 9, 2017. Current Traffic: Heavy

TO KIDNEY CARE HICKORY HILLS



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles ..... 0.08 total miles



2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 1.66 miles ..... 1.74 total miles



3. Merge onto I-294 N/Tri State Tollway N toward **Wisconsin** (Portions toll).

Then 5.42 miles ..... 7.17 total miles



4. Take the **US-12/US-20/95th St** exit.

Then 0.32 miles ..... 7.49 total miles



5. Turn **left** onto W 95th St/US-20 W/US-12 W.

Then 0.81 miles ..... 8.30 total miles



6. Turn **left** onto Hickory Palos Sq.

*Hickory Palos Sq is just past S 80th Ct.*

*If you reach S 81st Ave you've gone a little too far.*

Then 0.08 miles ..... 8.38 total miles



7. 9528 S Roberts Rd, Hickory Hills, IL 60457-2239, 9528 S ROBERTS RD.

*If you reach S Roberts Rd you've gone about 0.1 miles too far.*

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# YOUR TRIP TO:



DAVITA - PALOS PARK DIALYSIS

**16 MIN | 7.1 MI**

**Est. fuel cost: \$0.76**

Trip time based on traffic conditions as of 12:56 PM on May 9, 2017. Current Traffic: Heavy

TO DAVITA PALOS PARK



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles ..... 0.08 total miles



2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 0.62 miles ..... 0.70 total miles



3. Turn **left** onto 135th St.

*135th St is 0.1 miles past 136th St.*

*If you reach Rivercrest Dr you've gone about 0.2 miles too far.*

Then 6.00 miles ..... 6.70 total miles



4. Turn **right** onto US-45 N/S La Grange Rd.

*US-45 N is 0.1 miles past Howe Dr.*

Then 0.39 miles ..... 7.09 total miles



5. DAVITA - PALOS PARK DIALYSIS, 13155 S La Grange Rd, ORLAND PARK, IL,  
13155 S LA GRANGE RD is on the **right**.

*Your destination is just past Southmoor Dr.*

*If you reach W 131st St you've gone about 0.1 miles too far.*

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# YOUR TRIP TO:



16657 Halsted St

**17 MIN | 9.8 MI**

**Est. fuel cost: \$1.05**

Trip time based on traffic conditions as of 1:50 PM on May 9, 2017. Current Traffic: Moderate

TO DAVITA HARVEY



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.07 miles ..... 0.07 total miles



2. Take the 1st **right** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 2.43 miles ..... 2.51 total miles



3. Turn **left** onto 159th St/US-6 E.

*159th St is 0.2 miles past 157th St.*

*If you reach 160th St you've gone about 0.1 miles too far.*

Then 2.69 miles ..... 5.19 total miles



4. Take the **I-294 S/Tri-State Tollway** ramp toward **Indiana**.

Then 1.04 miles ..... 6.23 total miles



5. Merge onto I-294 S/Tri State Tollway S via the ramp on the **left** toward **Indiana/I-80 E** (Portions toll).

Then 2.25 miles ..... 8.48 total miles



6. Take the **IL-1 S/Halsted St** exit.

Then 0.20 miles ..... 8.67 total miles



7. Merge onto IL-1 N/Halsted St via the ramp on the **left**.

Then 1.16 miles ..... 9.83 total miles



8. 16657 Halsted St, Harvey, IL 60426-6112, 16657 HALSTED ST is on the **right**.

*Your destination is just past E 167th St.*

*If you reach E 166th St you've gone a little too far.*

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# YOUR TRIP TO:



Fresenius Kidney Care Mokena

**17 MIN | 11.5 MI**

**Est. fuel cost: \$1.23**

Trip time based on traffic conditions as of 12:55 PM on May 9, 2017. Current Traffic: Light

TO FKC MOKENA



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.07 miles ..... 0.07 total miles



2. Take the 1st **right** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 3.44 miles ..... 3.51 total miles



3. Turn **left** onto 167th St.  
*167th St is just past Fieldcrest Dr.*

*If you reach Frontage Rd you've gone about 0.3 miles too far.*

Then 0.17 miles ..... 3.69 total miles



4. Merge onto I-57 S toward **Kankakee**.

Then 1.60 miles ..... 5.29 total miles



5. Merge onto I-80 W via EXIT 345B toward **Iowa**.

Then 3.00 miles ..... 8.29 total miles



6. Merge onto IL-43 S/S Harlem Ave via EXIT 148A.

Then 0.87 miles ..... 9.17 total miles



7. Turn **right** onto 191st St/County Hwy-84.  
*If you reach Oak Park Ave you've gone about 0.2 miles too far.*

Then 2.02 miles ..... 11.18 total miles



8. Turn **left** onto 88th Ave.  
*88th Ave is 0.3 miles past 85th Ct.*

*If you reach Jodi Rd you've gone about 0.5 miles too far.*

Then 0.19 miles ..... 11.38 total miles

122



9. Take the 1st **right** onto W 192nd St.

*If you reach Clare Ave you've gone about 0.1 miles too far.*

----- Then 0.15 miles ----- 11.52 total miles



10. Fresenius Kidney Care Mokena, 8910 W 192ND ST is on the **right**.

*If you reach W 191st St you've gone about 0.4 miles too far.*

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# YOUR TRIP TO:



16100 La Salle St, South Holland, IL, 60473

**19 MIN | 8.7 MI**

**Est. fuel cost: \$0.93**

Trip time based on traffic conditions as of 1:51 PM on May 9, 2017. Current Traffic: Moderate

TO DAVITA SOUTH HOLLAND



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.07 miles 0.07 total miles



2. Take the 1st **right** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 2.43 miles 2.51 total miles



3. Turn **left** onto 159th St/US-6 E. Continue to follow US-6 E.  
*US-6 E is 0.2 miles past 157th St.*

*If you reach 160th St you've gone about 0.1 miles too far.*

Then 6.09 miles 8.59 total miles



4. Turn **left** onto La Salle St.  
*La Salle St is 0.1 miles past Suntone Dr.*

*If you reach State St you've gone about 0.1 miles too far.*

Then 0.13 miles 8.73 total miles



5. 16100 La Salle St, South Holland, IL 60473, 16100 LA SALLE ST is on the left.

*If you reach 161st St you've gone a little too far.*

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# YOUR TRIP TO:



4651 W 79th Pl

**20 MIN | 8.0 MI**

**Est. fuel cost: \$0.86**

Trip time based on traffic conditions as of 1:39 PM on May 9, 2017. Current Traffic: Heavy

TO USRC SCOTTSDALE



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles ..... 0.08 total miles



2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 7.66 miles ..... 7.74 total miles



3. Turn **right** onto W 79th St.  
*W 79th St is 0.2 miles past W 81st St.*

*If you reach W 78th St you've gone about 0.1 miles too far.*

Then 0.21 miles ..... 7.95 total miles



4. Turn **right** onto S Kilpatrick Ave.  
*S Kilpatrick Ave is just past S Knox Ave.*

*If you reach S Kilbourn Ave you've gone about 0.1 miles too far.*

Then 0.03 miles ..... 7.98 total miles



5. Take the 1st **left** onto W 79th Pl.  
*If you reach S Scottsdale Ave you've gone about 0.1 miles too far.*

Then 0.03 miles ..... 8.01 total miles



6. 4651 W 79th Pl, Chicago, IL 60652-2021, 4651 W 79TH PL is on the **right**.  
*If you reach S Knox Ave you've gone a little too far.*

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# YOUR TRIP TO:



1200 Sibley Blvd, Calumet City, IL, 60409-2327

**20 MIN | 10.4 MI**

**Est. fuel cost: \$1.10**

Trip time based on traffic conditions as of 1:54 PM on May 9, 2017. Current Traffic: Light

TO DAVITA CALUMET CITY



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 1.10 miles ..... 1.10 total miles



2. Turn **right** onto S Crawford Ave.  
*S Crawford Ave is 0.1 miles past Karlov Ave.*

*If you are on W 137th St and reach S Springfield Ave you've gone about 0.1 miles too far.*

Then 0.11 miles ..... 1.21 total miles



3. Take the 1st **left** onto W 139th St.  
*If you are on Pulaski Rd and reach 141st St you've gone about 0.2 miles too far.*

Then 2.76 miles ..... 3.98 total miles



4. Turn **right** onto Thornton Rd.  
Then 1.09 miles ..... 5.07 total miles



5. Thornton Rd becomes Vincennes Rd.  
Then 0.60 miles ..... 5.67 total miles



6. Turn **left** onto E 147th St/IL-83. Continue to follow IL-83.  
*IL-83 is 0.1 miles past E 146th St.*  
*If you are on Broadway Ave and reach E 148th St you've gone about 0.1 miles too far.*

Then 4.45 miles ..... 10.12 total miles



7. IL-83 becomes Sibley Blvd.  
Then 0.24 miles ..... 10.36 total miles



8. 1200 Sibley Blvd, Calumet City, IL 60409-2327, 1200 SIBLEY BLVD is on the left.  
*Your destination is just past Manistee Ave.*  
*If you reach Muskegon Ave you've gone a little too far.*

# YOUR TRIP TO:



2601 Lincoln Hwy, Olympia Fields, IL, 60461-1801

**21 MIN | 12.1 MI**

**Est. fuel cost: \$1.29**

Trip time based on traffic conditions as of 1:43 PM on May 9, 2017. Current Traffic: Moderate

TO FKC SOUTH SUBURBAN



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.07 miles ..... 0.07 total miles



2. Take the 1st **right** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 9.15 miles ..... 9.23 total miles



3. Turn **left** onto Lincoln Hwy/US-30 E.

*Lincoln Hwy is 0.2 miles past Sprucewood Ln.*

*If you are on S Cicero Ave and reach N Gateway Dr you've gone about 0.1 miles too far.*

Then 2.82 miles ..... 12.05 total miles



4. Make a **U-turn** onto Lincoln Hwy/US-30 W.

*If you reach Washington Dr you've gone a little too far.*

Then 0.07 miles ..... 12.12 total miles



5. 2601 Lincoln Hwy, Olympia Fields, IL 60461-1801, 2601 LINCOLN HWY is on the **right**.

*If you reach Orchard Dr you've gone about 0.4 miles too far.*

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127

# YOUR TRIP TO:



10620 S Halsted St

**22 MIN | 8.4 MI**

**Est. fuel cost: \$0.90**

Trip time based on traffic conditions as of 2:00 PM on May 9, 2017. Current Traffic: Heavy

TO DAVITA WASHINGTON HEIGHTS



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 1.11 miles ..... 1.11 total miles



2. Turn **left** onto S Crawford Ave.

*S Crawford Ave is 0.1 miles past Karlov Ave.*

*If you are on W 137th St and reach S Springfield Ave you've gone about 0.1 miles too far.*

Then 0.64 miles ..... 1.75 total miles



3. S Crawford Ave becomes S Pulaski Rd.

Then 0.76 miles ..... 2.52 total miles



4. Turn **right** onto W 127th St.

*W 127th St is 0.2 miles past W 129th St.*

*If you reach W 126th St you've gone about 0.1 miles too far.*

Then 0.51 miles ..... 3.02 total miles



5. W 127th St becomes Burr Oak Ave.

Then 1.62 miles ..... 4.65 total miles



6. Turn **left** onto Vincennes Rd.

*Vincennes Rd is 0.1 miles past Western Ave.*

*If you are on Burr Oak Ave and reach Irving Ave you've gone a little too far.*

Then 1.07 miles ..... 5.71 total miles



7. Vincennes Rd becomes S Vincennes Ave.

Then 1.67 miles ..... 7.39 total miles



8. Turn **right** onto W 107th St.

*W 107th St is 0.2 miles past W 108th Pl.*

*If you reach W 105th Pl you've gone about 0.1 miles too far.*

Then 0.71 miles ..... 8.10 total miles

128

MapQuest Travel Times

**APPENDIX - 1**



9. Turn **left** onto S Peoria St.

*S Peoria St is just past S Sangamon St.*

*If you reach S Green St you've gone a little too far.*

Then 0.13 miles ..... 8.22 total miles



10. Take the 1st **right** onto W 106th St.

*If you reach W 105th St you've gone about 0.1 miles too far.*

Then 0.12 miles ..... 8.34 total miles



11. Take the 2nd **right** onto S Halsted St/IL-1.

*S Halsted St is just past S Green St.*

*If you reach S Emerald Ave you've gone a little too far.*

Then 0.04 miles ..... 8.39 total miles



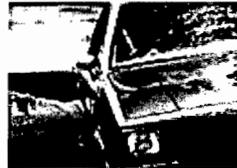
12. 10620 S Halsted St, Chicago, IL 60628-2310, 10620 S HALSTED ST is on the **right**.

*If you reach W 107th St you've gone a little too far.*

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# YOUR TRIP TO:



9928 S Vincennes Ave

**22 MIN | 8.4 MI**

**Est. fuel cost: \$0.89**

Trip time based on traffic conditions as of 2:01 PM on May 9, 2017. Current Traffic: Heavy

TO FKC BEVERLY RIDGE



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 1.11 miles ..... 1.11 total miles



2. Turn **left** onto S Crawford Ave.

*S Crawford Ave is 0.1 miles past Karlov Ave.*

*If you are on W 137th St and reach S Springfield Ave you've gone about 0.1 miles too far.*

Then 0.64 miles ..... 1.75 total miles



3. S Crawford Ave becomes S Pulaski Rd.

Then 0.76 miles ..... 2.52 total miles



4. Turn **right** onto W 127th St.

*W 127th St is 0.2 miles past W 129th St.*

*If you reach W 126th St you've gone about 0.1 miles too far.*

Then 0.51 miles ..... 3.02 total miles



5. W 127th St becomes Burr Oak Ave.

Then 1.62 miles ..... 4.65 total miles



6. Turn **left** onto Vincennes Rd.

*Vincennes Rd is 0.1 miles past Western Ave.*

*If you are on Burr Oak Ave and reach Irving Ave you've gone a little too far.*

Then 1.07 miles ..... 5.71 total miles



7. Vincennes Rd becomes S Vincennes Ave.

Then 2.65 miles ..... 8.36 total miles



8. 9928 S Vincennes Ave, Chicago, IL 60643-1303, 9928 S VINCENNES AVE.

*Your destination is 0.1 miles past W 100th Pl.*

*If you reach W 99th St you've gone a little too far.*

130

# YOUR TRIP TO:



Fresenius Kidney Care Chatham

**22 MIN | 12.5 MI**

**Est. fuel cost: \$1.34**

Trip time based on traffic conditions as of 2:02 PM on May 9, 2017. Current Traffic: Moderate

TO FKC CHATHAM



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles ..... 0.08 total miles



2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 1.58 miles ..... 1.67 total miles



3. Turn **right** onto W 127th St.  
*W 127th St is 0.1 miles past W 128th St.*

Then 1.52 miles ..... 3.19 total miles



4. W 127th St becomes Burr Oak Ave.

Then 2.07 miles ..... 5.26 total miles



5. Burr Oak Ave becomes W 127th St.

Then 0.37 miles ..... 5.64 total miles



6. Turn **left** onto S Marshfield Ave.  
*S Marshfield Ave is just past S Paulina St.*

*If you reach S Justine St you've gone about 0.1 miles too far.*

Then 0.07 miles ..... 5.71 total miles



7. Merge onto I-57 N via the ramp on the **left**.

Then 5.25 miles ..... 10.95 total miles



8. I-57 N becomes I-94 W.

Then 0.74 miles ..... 11.69 total miles



9. Take EXIT 61B toward **87th St**.

Then 0.20 miles ..... 11.89 total miles

131



10. Merge onto S State St.

Then 0.17 miles

12.06 total miles



11. Take the 1st left onto W 87th St.

*If you reach E 86th St you've gone about 0.1 miles too far.*

Then 0.44 miles

12.50 total miles



12. Turn left onto S Holland Rd.

*If you reach S Eggleston Ave you've gone about 0.1 miles too far.*

Then 0.04 miles

12.54 total miles



13. Fresenius Kidney Care Chatham, 8710 S Holland Rd, Chicago, IL, 8710 S

HOLLAND RD is on the right.

*If you reach S Princeton Ave you've gone a little too far.*

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# YOUR TRIP TO:

8901 S Kedzie Ave



**23 MIN | 8.3 MI**

**Est. fuel cost: \$0.89**

Trip time based on traffic conditions as of 1:57 PM on May 9, 2017. Current Traffic: Heavy

TO FKC EVERGREEN PARK



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 1.11 miles ..... 1.11 total miles



2. Turn **left** onto S Crawford Ave.

*S Crawford Ave is 0.1 miles past Karlov Ave.*

*If you are on W 137th St and reach S Springfield Ave you've gone about 0.1 miles too far.*

Then 0.64 miles ..... 1.75 total miles



3. S Crawford Ave becomes S Pulaski Rd.

Then 4.79 miles ..... 6.54 total miles



4. Turn **right** onto W 95th St/US-20 E/US-12 E.

*W 95th St is 0.1 miles past W 96th St.*

*If you reach W 94th St you've gone about 0.1 miles too far.*

Then 1.01 miles ..... 7.56 total miles



5. Turn **left** onto S Kedzie Ave.

*If you reach S Troy Ave you've gone a little too far.*

Then 0.76 miles ..... 8.31 total miles



6. 8901 S Kedzie Ave, Evergreen Park, IL 60805-1222, 8901 S KEDZIE AVE is on the **right**.

*Your destination is 0.1 miles past W 90th St.*

*If you reach W 89th St you've gone a little too far.*

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# YOUR TRIP TO:

Fresenius Kidney Care Burbank



**23 MIN | 8.5 MI**

**Est. fuel cost: \$0.91**

Trip time based on traffic conditions as of 1:38 PM on May 9, 2017. Current Traffic: Heavy

TO FKC BURBANK



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles 0.08 total miles



2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 8.22 miles 8.30 total miles



3. Make a **U-turn** at Ford City Shopping Ctr onto S Cicero Ave/IL-50.

Then 0.22 miles 8.52 total miles



4. Fresenius Kidney Care Burbank, 4811 W 77th St, Burbank, IL, 4811 W 77TH ST.

*Your destination is just past La Crosse Ave.*

*If you reach W 76th St you've gone a little too far.*

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# YOUR TRIP TO:



177 E Joe Orr Rd

**23 MIN | 12.9 MI**

**Est. fuel cost: \$1.37**

Trip time based on traffic conditions as of 1:48 PM on May 9, 2017. Current Traffic: Moderate

TO DAVITA Chicago Heights

- 

**1. Start out going east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.  
Then 0.07 miles ..... 0.07 total miles
- 

**2. Take the 1st right** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.  
*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*  
Then 2.43 miles ..... 2.51 total miles
- 

**3. Turn left** onto 159th St/US-6 E.  
*159th St is 0.2 miles past 157th St.*  
*If you reach 160th St you've gone about 0.1 miles too far.*  
Then 2.69 miles ..... 5.19 total miles
- 

**4. Take the I-294 S/Tri-State Tollway** ramp toward Indiana.  
Then 1.04 miles ..... 6.23 total miles
- 

**5. Merge onto I-294 S/Tri State Tollway S** via the ramp on the left toward Indiana/I-80 E (Portions toll).  
Then 2.25 miles ..... 8.48 total miles
- 

**6. Merge onto Halsted St/IL-1 S.**  
Then 4.36 miles ..... 12.84 total miles
- 

**7. Turn right** onto E Joe Orr Rd.  
*E Joe Orr Rd is 0.1 miles past Eastgate Ave.*  
*If you reach Southgate Ave you've gone about 0.1 miles too far.*  
Then 0.04 miles ..... 12.88 total miles
- 

**8. 177 E Joe Orr Rd, Chicago Heights, IL 60411, 177 E JOE ORR RD is on the right.**  
*If you reach Peoria St you've gone a little too far.*

135

# YOUR TRIP TO:



112 W 87th St, Chicago, IL, 60620-1318

**23 MIN | 13.1 MI**

**Est. fuel cost: \$1.40**

Trip time based on traffic conditions as of 2:12 PM on May 9, 2017. Current Traffic: Light

TO USRC WEST CHICAGO



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles ..... 0.08 total miles



2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 1.58 miles ..... 1.66 total miles



3. Turn **right** onto W 127th St.  
*W 127th St is 0.1 miles past W 128th St.*

Then 1.52 miles ..... 3.18 total miles



4. W 127th St becomes Burr Oak Ave.

Then 2.07 miles ..... 5.26 total miles



5. Burr Oak Ave becomes W 127th St.

Then 0.37 miles ..... 5.63 total miles



6. Turn **left** onto S Marshfield Ave.  
*S Marshfield Ave is just past S Paulina St.*

*If you reach S Justine St you've gone about 0.1 miles too far.*

Then 0.07 miles ..... 5.70 total miles



7. Merge onto I-57 N via the ramp on the **left**.

Then 5.25 miles ..... 10.95 total miles



8. I-57 N becomes I-94 W.

Then 0.74 miles ..... 11.69 total miles



9. Take EXIT 61B toward **87th St**.

Then 0.20 miles ..... 11.89 total miles

136



10. Merge onto S State St.

Then 0.68 miles

12.56 total miles



11. Turn left onto W 83rd St.

W 83rd St is 0.1 miles past E 84th St.

If you reach I-94 W you've gone about 0.3 miles too far.

Then 0.07 miles

12.63 total miles



12. Take the 1st left onto S Lafayette Ave.

If you reach S Perry Ave you've gone a little too far.

Then 0.39 miles

13.02 total miles



13. Turn right onto W 86th St.

W 86th St is 0.1 miles past W 85th St.

If you reach W 87th St you've gone about 0.1 miles too far.

Then 0.12 miles

13.14 total miles



14. 112 W 87th St, Chicago, IL 60620-1318, 112 W 87TH ST.

Your destination is at the end of W 86th St.

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137

# YOUR TRIP TO:



132 W 111th St, Chicago, IL, 60628-4215

**24 MIN | 8.7 MI**

**Est. fuel cost: \$0.93**

Trip time based on traffic conditions as of 2:10 PM on May 9, 2017. Current Traffic: Heavy

TO FKC ROSELAND



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 1.11 miles ..... 1.11 total miles



2. Turn **left** onto S Crawford Ave.

*S Crawford Ave is 0.1 miles past Karlov Ave.*

*If you are on W 137th St and reach S Springfield Ave you've gone about 0.1 miles too far.*

Then 0.64 miles ..... 1.75 total miles



3. S Crawford Ave becomes S Pulaski Rd.

Then 0.76 miles ..... 2.51 total miles



4. Turn **right** onto W 127th St.

*W 127th St is 0.2 miles past W 129th St.*

*If you reach W 126th St you've gone about 0.1 miles too far.*

Then 0.51 miles ..... 3.02 total miles



5. W 127th St becomes Burr Oak Ave.

Then 1.62 miles ..... 4.64 total miles



6. Turn **left** onto Vincennes Rd.

*Vincennes Rd is 0.1 miles past Western Ave.*

*If you are on Burr Oak Ave and reach Irving Ave you've gone a little too far.*

Then 1.07 miles ..... 5.71 total miles



7. Vincennes Rd becomes S Vincennes Ave.

Then 1.11 miles ..... 6.82 total miles



8. Turn **right** onto W 111th St.

*W 111th St is just past W Pryor Ave.*

*If you reach W Chelsea Pl you've gone a little too far.*

Then 1.91 miles ..... 8.72 total miles

138

MapQuest Travel Times

**APPENDIX - 1**



9. 132 W 111th St, Chicago, IL 60628-4215, 132 W 111TH ST is on the **left**.

*Your destination is just past S Wentworth Ave.*

*If you reach S Perry Ave you've gone a little too far.*

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# YOUR TRIP TO:



7000 S Pulaski Rd, Chicago, IL, 60629-5824

**24 MIN | 9.6 MI**

**Est. fuel cost: \$1.03**

Trip time based on traffic conditions as of 1:40 PM on May 9, 2017. Current Traffic: Heavy

TO DAVITA WEST LAWN



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 1.11 miles ..... 1.11 total miles



2. Turn **left** onto S Crawford Ave.

*S Crawford Ave is 0.1 miles past Karlov Ave.*

*If you are on W 137th St and reach S Springfield Ave you've gone about 0.1 miles too far.*

Then 0.64 miles ..... 1.75 total miles



3. S Crawford Ave becomes S Pulaski Rd.

Then 7.89 miles ..... 9.64 total miles



4. 7000 S Pulaski Rd, Chicago, IL 60629-5824, 7000 S PULASKI RD is on the left.

*Your destination is just past W 70th Pl.*

*If you reach W 70th St you've gone a little too far.*

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L40

# YOUR TRIP TO:



8725 S Stony Island Ave

**25 MIN | 14.3 MI**

**Est. fuel cost: \$1.53**

Trip time based on traffic conditions as of 2:13 PM on May 9, 2017. Current Traffic: Light

TO DAVITA STONY ISLAND



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles ..... 0.08 total miles



2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 1.58 miles ..... 1.66 total miles



3. Turn **right** onto W 127th St.  
*W 127th St is 0.1 miles past W 128th St.*

Then 1.52 miles ..... 3.18 total miles



4. W 127th St becomes Burr Oak Ave.

Then 2.07 miles ..... 5.26 total miles



5. Burr Oak Ave becomes W 127th St.

Then 0.37 miles ..... 5.63 total miles



6. Turn **left** onto S Marshfield Ave.  
*S Marshfield Ave is just past S Paulina St.*

*If you reach S Justine St you've gone about 0.1 miles too far.*

Then 0.07 miles ..... 5.70 total miles



7. Merge onto I-57 N via the ramp on the **left**.

Then 4.64 miles ..... 10.34 total miles



8. Merge onto I-94 E/Bishop Ford Fwy S toward **Indiana**.

Then 1.38 miles ..... 11.72 total miles



9. Merge onto S Stony Island Ave via EXIT 65 toward **95th St**.

Then 2.62 miles ..... 14.34 total miles

141



10. 8725 S Stony Island Ave, Chicago, IL 60617-2709, 8725 S STONY ISLAND

AVE is on the **right**.

*Your destination is just past E 88th St.*

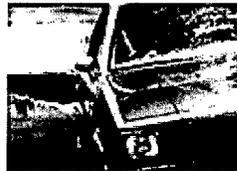
*If you reach E 87th St you've gone a little too far.*

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# YOUR TRIP TO:



17225 Paxton Ave, South Holland, IL, 60473-3757

**25 MIN | 14.4 MI**

**Est. fuel cost: \$1.54**

Trip time based on traffic conditions as of 1:53 PM on May 9, 2017. Current Traffic: Light

TO FKC SOUTH HOLLAND

- 

**1. Start out going east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.  
Then 0.07 miles ..... 0.07 total miles
- 

**2. Take the 1st right** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.  
*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*  
Then 2.43 miles ..... 2.51 total miles
- 

**3. Turn left** onto 159th St/US-6 E.  
*159th St is 0.2 miles past 157th St.*  
*If you reach 160th St you've gone about 0.1 miles too far.*  
Then 2.69 miles ..... 5.19 total miles
- 

**4. Take the I-294 S/Tri-State Tollway ramp** toward Indiana.  
Then 1.04 miles ..... 6.23 total miles
- 

**5. Merge onto I-294 S/Tri State Tollway S** via the ramp on the left toward Indiana/I-80 E (Portions toll).  
Then 5.61 miles ..... 11.84 total miles
- 

**6. Take the IL-83/Torrence Ave/US-6 W** exit, EXIT 161.  
Then 1.12 miles ..... 12.96 total miles
- 

**7. Keep left** at the fork in the ramp.  
Then 0.06 miles ..... 13.02 total miles
- 

**8. Turn slight left** onto Torrence Ave/IL-83.  
Then 0.61 miles ..... 13.63 total miles
- 

**9. Turn left** onto E 170th St.  
*E 170th St is 0.2 miles past 172nd St.*  
Then 0.51 miles ..... 14.14 total miles

143



10. Turn **left** onto Paxton Ave.  
*Paxton Ave is just past Luella Ave.*

*If you reach Merrill Ave you've gone a little too far.*

Then 0.30 miles ..... 14.44 total miles



11. 17225 Paxton Ave, South Holland, IL 60473-3757, 17225 PAXTON AVE is on the **left**.

*Your destination is just past E 172nd St.*

*If you reach Parkview Dr you've gone a little too far.*

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# YOUR TRIP TO:

5401 S Wentworth Ave



**25 MIN | 16.3 MI**

**Est. fuel cost: \$1.74**

Trip time based on traffic conditions as of 2:09 PM on May 9, 2017. Current Traffic: Light

TO FKC GARFIELD



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles ..... 0.08 total miles



2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 1.58 miles ..... 1.66 total miles



3. Turn **right** onto W 127th St.  
*W 127th St is 0.1 miles past W 128th St.*

Then 1.52 miles ..... 3.18 total miles



4. W 127th St becomes Burr Oak Ave.

Then 2.07 miles ..... 5.26 total miles



5. Burr Oak Ave becomes W 127th St.

Then 0.37 miles ..... 5.63 total miles



6. Turn **left** onto S Marshfield Ave.  
*S Marshfield Ave is just past S Paulina St.*

*If you reach S Justine St you've gone about 0.1 miles too far.*

Then 0.07 miles ..... 5.70 total miles



7. Merge onto I-57 N via the ramp on the **left**.

Then 5.25 miles ..... 10.95 total miles



8. I-57 N becomes I-94 W.

Then 4.85 miles ..... 15.80 total miles



9. Take EXIT 57 toward **Garfield Blvd**.

Then 0.27 miles ..... 16.07 total miles

145



10. Merge onto S Wentworth Ave.

Then 0.24 miles

16.32 total miles



11. 5401 S Wentworth Ave, Chicago, IL 60609-6300, 5401 S WENTWORTH AVE.

Your destination is just past W 54th St.

If you reach W 53rd St you've gone a little too far.

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# YOUR TRIP TO:



1890 Silver Cross Blvd

**25 MIN | 19.6 MI**

**Est. fuel cost: \$2.09**

Trip time based on traffic conditions as of 12:46 PM on May 9, 2017. Current Traffic: Light

TO DAVITA NEW LENOX



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.07 miles ----- 0.07 total miles



2. Take the 1st **right** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 3.44 miles ----- 3.51 total miles



3. Turn **left** onto 167th St.  
*167th St is just past Fieldcrest Dr.*

*If you reach Frontage Rd you've gone about 0.3 miles too far.*

Then 0.17 miles ----- 3.69 total miles



4. Merge onto I-57 S toward **Kankakee**.

Then 1.60 miles ----- 5.29 total miles



5. Merge onto I-80 W via EXIT 345B toward **Iowa**.

Then 11.39 miles ----- 16.68 total miles



6. Merge onto I-355 N/Veterans Memorial Tollway N via EXIT 140 toward **Rockford** (Portions toll).

Then 1.31 miles ----- 18.00 total miles



7. Take the **US-6/Southwest Hwy** exit, EXIT 1.

Then 0.51 miles ----- 18.50 total miles



8. Merge onto US-6 W/Maple Rd toward **Joliet**.

Then 0.78 miles ----- 19.29 total miles



9. Turn **left** onto Silver Cross Blvd.  
*If you are on W Maple Rd and reach Spring Creek St you've gone about 0.2 miles too far.*

Then 0.18 miles ----- 19.46 total miles

147



10. Turn **left**.

*Just past Clinton St.*

*If you reach Abraham Dr you've gone about 0.8 miles too far.*

----- Then 0.05 miles ----- 19.52 total miles



11. Take the 1st **right**.

----- Then 0.08 miles ----- 19.60 total miles



12. 1890 Silver Cross Blvd, New Lenox, IL 60451-9508, 1890 SILVER CROSS BLVD.

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# YOUR TRIP TO:



Fresenius Kidney Care Summit

**26 MIN | 13.4 MI**

**Est. fuel cost: \$1.43**

Trip time based on traffic conditions as of 1:33 PM on May 9, 2017. Current Traffic: Heavy

TO FKC SUMMIT



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles ..... 0.08 total miles



2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 1.66 miles ..... 1.74 total miles



3. Merge onto I-294 N/Tri State Tollway N toward **Wisconsin** (Portions toll).

Then 5.42 miles ..... 7.17 total miles



4. Take the **US-12/US-20/95th St** exit.

Then 0.30 miles ..... 7.47 total miles



5. Merge onto W 95th St/US-20 E/US-12 E toward **COOK COUNTY COURTHOUSE AND SHERIFFS DEPT/Business College**.

Then 0.32 miles ..... 7.79 total miles



6. Merge onto IL-43 N/S Harlem Ave.

Then 5.37 miles ..... 13.15 total miles



7. Turn **left** onto Archer Ave.

*If you reach W Douglas Ave you've gone about 0.1 miles too far.*

Then 0.21 miles ..... 13.36 total miles



8. Fresenius Kidney Care Summit, 7320 W Archer Ave, Summit, IL, 7320 W ARCHER AVE.

*Your destination is just past S 73rd Ct.*

*If you reach S 74th Ave you've gone a little too far.*

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# YOUR TRIP TO:



Fresenius Kidney Care Midway

**26 MIN | 13.4 MI**

**Est. fuel cost: \$1.43**

Trip time based on traffic conditions as of 1:37 PM on May 9, 2017. Current Traffic: Heavy

TO FKC MIDWAY

- 

**1. Start out going east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.  
Then 0.08 miles ..... 0.08 total miles
- 

**2. Take the 1st left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.  
*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*  
Then 1.66 miles ..... 1.74 total miles
- 

**3. Merge onto I-294 N/Tri State Tollway N** toward **Wisconsin** (Portions toll).  
Then 5.42 miles ..... 7.17 total miles
- 

**4. Take the US-12/US-20/95th St** exit.  
Then 0.30 miles ..... 7.47 total miles
- 

**5. Merge onto W 95th St/US-20 E/US-12 E** toward **COOK COUNTY COURTHOUSE AND SHERIFFS DEPT/Business College**.  
Then 0.32 miles ..... 7.79 total miles
- 

**6. Merge onto IL-43 N/S Harlem Ave.**  
Then 4.35 miles ..... 12.14 total miles
- 

**7. Turn right** onto W 63rd St.  
*W 63rd St is 0.2 miles past W 65th St.*  
  
*If you are on S Harlem Ave and reach W 62nd St you've gone about 0.1 miles too far.*  
Then 1.24 miles ..... 13.38 total miles
- 

**8. Fresenius Kidney Care Midway, 6201 W 63rd St, Chicago, IL, 6201 W 63RD ST is on the right.**  
*Your destination is just past S Merrimac Ave.*  
  
*If you reach S Melvina Ave you've gone a little too far.*

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MapQuest Travel Times

**APPENDIX - 1**

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# YOUR TRIP TO:



1111 E 87th St

**26 MIN | 13.5 MI**

**Est. fuel cost: \$1.44**

Trip time based on traffic conditions as of 2:11 PM on May 9, 2017. Current Traffic: Moderate

TO FKC GREENWOOD

- 

**1. Start out going east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

..... Then 0.08 miles ..... 0.08 total miles
- 

**2. Take the 1st left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

..... Then 1.58 miles ..... 1.66 total miles
- 

**3. Turn right** onto W 127th St.

*W 127th St is 0.1 miles past W 128th St.*

..... Then 1.52 miles ..... 3.18 total miles
- 

**4. W 127th St becomes Burr Oak Ave.**

..... Then 2.07 miles ..... 5.26 total miles
- 

**5. Burr Oak Ave becomes W 127th St.**

..... Then 0.37 miles ..... 5.63 total miles
- 

**6. Turn left** onto S Marshfield Ave.

*S Marshfield Ave is just past S Paulina St.*

*If you reach S Justine St you've gone about 0.1 miles too far.*

..... Then 0.07 miles ..... 5.70 total miles
- 

**7. Merge onto I-57 N** via the ramp on the left.

..... Then 5.25 miles ..... 10.95 total miles
- 

**8. I-57 N becomes I-94 W.**

..... Then 0.74 miles ..... 11.69 total miles
- 

**9. Take EXIT 61B** toward **87th St.**

..... Then 0.20 miles ..... 11.89 total miles

151



10. Merge onto S State St.

Then 0.16 miles

12.05 total miles



11. Turn **right** onto E 87th St.

*E 87th St is 0.1 miles past E 88th St.*

*If you reach E 86th St you've gone about 0.1 miles too far.*

Then 1.43 miles

13.48 total miles



12. 1111 E 87th St, Chicago, IL 60619-7011, 1111 E 87TH ST is on the **right**.

*Your destination is just past S Greenwood Ave.*

*If you reach S Avalon Ave you've gone about 0.1 miles too far.*

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152

# YOUR TRIP TO:



25 Independence Dr, Chicago Heights, IL, 60411-4198

**26 MIN | 14.5 MI**

**Est. fuel cost: \$1.55**

Trip time based on traffic conditions as of 1:47 PM on May 9, 2017. Current Traffic: Moderate

TO FKC CHICAGO HEIGHTS



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.07 miles ..... 0.07 total miles



2. Take the 1st **right** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 9.15 miles ..... 9.23 total miles



3. Turn **left** onto Lincoln Hwy/US-30 E.

*Lincoln Hwy is 0.2 miles past Sprucewood Ln.*

*If you are on S Cicero Ave and reach N Gateway Dr you've gone about 0.1 miles too far.*

Then 4.74 miles ..... 13.97 total miles



4. Turn **right** onto Chicago Rd/IL-1.

*Chicago Rd is just past Aberdeen St.*

*If you are on E Lincoln Hwy and reach Vincennes Ave you've gone a little too far.*

Then 0.47 miles ..... 14.45 total miles



5. Turn **left** onto Independence Dr.

*Independence Dr is just past Hickory St.*

*If you reach E 19th Pl you've gone a little too far.*

Then 0.06 miles ..... 14.50 total miles



6. 25 Independence Dr, Chicago Heights, IL 60411-4198, 25 INDEPENDENCE

DR is on the **left**.

*If you reach Oak St you've gone a little too far.*

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# YOUR TRIP TO:



Fresenius Kidney Care Willowbrook

**26 MIN | 18.9 MI**

**Est. fuel cost: \$2.02**

Trip time based on traffic conditions as of 12:52 PM on May 9, 2017. Current Traffic: Light

TO FKC Willowbrook

- 

1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.  
 Then 0.08 miles ..... 0.08 total miles
- 

2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.  
*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*  
 Then 1.66 miles ..... 1.74 total miles
- 

3. Merge onto I-294 N/Tri State Tollway N toward **Wisconsin** (Portions toll).  
 Then 11.41 miles ..... 13.15 total miles
- 

4. Merge onto I-55 S/Adlai E Stevenson Expy S toward **St Louis**.  
 Then 3.16 miles ..... 16.31 total miles
- 

5. Merge onto IL-83 N/Kingery Hwy via EXIT 274.  
 Then 2.43 miles ..... 18.74 total miles
- 

6. Make a **U-turn** at 63rd St onto Kingery Hwy/IL-83.  
 Then 0.14 miles ..... 18.88 total miles
- 

7. Fresenius Kidney Care Willowbrook, 6300 Kingery Hwy, Willowbrook, IL, 6300 KINGERY HWY.  
*Your destination is 0.1 miles past 63rd St.*  
*If you reach Lake Hinsdale Dr you've gone a little too far.*

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# YOUR TRIP TO:



Fresenius Kidney Care Southside

**27 MIN | 9.1 MI**

**Est. fuel cost: \$0.97**

Trip time based on traffic conditions as of 2:02 PM on May 9, 2017. Current Traffic: Heavy

To FKc Southside



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles ..... 0.08 total miles



2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 5.86 miles ..... 5.95 total miles



3. Turn **right** onto Southwest Hwy.

*Southwest Hwy is just past W 94th St.*

Then 1.28 miles ..... 7.23 total miles



4. Southwest Hwy becomes W Columbus Ave.

Then 1.49 miles ..... 8.71 total miles



5. Turn **left** onto S Kedzie Ave.

*S Kedzie Ave is just past W 79th St.*

*If you reach S Troy St you've gone a little too far.*

Then 0.33 miles ..... 9.04 total miles



6. Take the 2nd **right** onto W 76th St.

*W 76th St is 0.1 miles past W 77th St.*

*If you reach W 73rd St you've gone about 0.3 miles too far.*

Then 0.04 miles ..... 9.08 total miles



7. Fresenius Kidney Care Southside, 3134 W 76th St, Chicago, IL, 3134 W 76TH ST is on the **left**.

*If you reach S Troy St you've gone a little too far.*

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## Over 30-minutes Travel Time

155

# YOUR TRIP TO:



Fresenius Kidney Care Jackson Park

**27 MIN | 15.5 MI**

**Est. fuel cost: \$1.65**

Trip time based on traffic conditions as of 2:20 PM on May 9, 2017. Current Traffic: Light

TO FKC JACKSON PARK



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles ..... 0.08 total miles



2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 1.58 miles ..... 1.66 total miles



3. Turn **right** onto W 127th St.  
*W 127th St is 0.1 miles past W 128th St.*

Then 1.52 miles ..... 3.18 total miles



4. W 127th St becomes Burr Oak Ave.

Then 2.07 miles ..... 5.26 total miles



5. Burr Oak Ave becomes W 127th St.

Then 0.37 miles ..... 5.63 total miles



6. Turn **left** onto S Marshfield Ave.  
*S Marshfield Ave is just past S Paulina St.*

*If you reach S Justine St you've gone about 0.1 miles too far.*

Then 0.07 miles ..... 5.70 total miles



7. Merge onto I-57 N via the ramp on the **left**.

Then 5.25 miles ..... 10.95 total miles



8. I-57 N becomes I-94 W.

Then 2.15 miles ..... 13.10 total miles



9. Take EXIT 60B toward **76th St**.

Then 0.19 miles ..... 13.29 total miles

## Over 30-minutes Travel Time

156

**10. Keep right** at the fork in the ramp.  
Then 0.10 miles 13.40 total miles

**11. Stay straight** to go onto S State St.  
Then 0.04 miles 13.44 total miles

**12. Take the 1st right** onto E 76th St.  
*If you reach E 75th St you've gone about 0.1 miles too far.*  
Then 1.44 miles 14.88 total miles

**13. Turn left** to stay on E 76th St.  
*E 76th St is just past S Greenwood Ave.*  
*If you are on S Greenwood Ave and reach E 76th Pl you've gone a little too far.*  
Then 0.61 miles 15.48 total miles

**14. Turn left** onto S Stony Island Ave.  
*If you reach S Cornell Ave you've gone a little too far.*  
Then 0.02 miles 15.51 total miles

**15. Fresenius Kidney Care Jackson Park, 7531 S Stony Island Ave, Chicago, IL,**  
**7531 S STONY ISLAND AVE is on the right.**  
*If you reach E 75th Pl you've gone a little too far.*

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**Over 30-minutes Travel Time**

# YOUR TRIP TO:



DAVITA - GRAND CROSSING DIALYSIS

**28 MIN | 14.8 MI**

**Est. fuel cost: \$1.58**

Trip time based on traffic conditions as of 2:19 PM on May 9, 2017. Current Traffic: Moderate

TO DAVITA GRAND CROSSINGS



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles ..... 0.08 total miles



2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 1.58 miles ..... 1.66 total miles



3. Turn **right** onto W 127th St.  
*W 127th St is 0.1 miles past W 128th St.*

Then 1.52 miles ..... 3.18 total miles



4. W 127th St becomes Burr Oak Ave.

Then 2.07 miles ..... 5.26 total miles



5. Burr Oak Ave becomes W 127th St.

Then 0.37 miles ..... 5.63 total miles



6. Turn **left** onto S Marshfield Ave.  
*S Marshfield Ave is just past S Paulina St.*

*If you reach S Justine St you've gone about 0.1 miles too far.*

Then 0.07 miles ..... 5.70 total miles



7. Merge onto I-57 N via the ramp on the **left**.

Then 5.25 miles ..... 10.95 total miles



8. I-57 N becomes I-94 W.

Then 2.15 miles ..... 13.10 total miles



9. Take EXIT 60B toward **76th St**.

Then 0.19 miles ..... 13.29 total miles

## Over 30-minutes Travel Time

158



10. Keep **right** at the fork in the ramp.

Then 0.10 miles

13.40 total miles



11. Stay **straight** to go onto S State St.

Then 0.16 miles

13.56 total miles



12. Take the 2nd **right** onto E 75th St.

*E 75th St is 0.1 miles past E 76th St.*

*If you reach E 74th St you've gone about 0.1 miles too far.*

Then 1.00 miles

14.56 total miles



13. Turn **left** onto S Cottage Grove Ave.

*S Cottage Grove Ave is just past S Evans Ave.*

*If you reach S Maryland Ave you've gone a little too far.*

Then 0.23 miles

14.79 total miles



14. DAVITA - GRAND CROSSING DIALYSIS, 7319 S COTTAGE GROVE AVE is on the **right**.

*Your destination is 0.1 miles past E 74th St.*

*If you reach E 73rd St you've gone a little too far.*

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**Over 30-minutes Travel Time**

159

# YOUR TRIP TO:



10559 S Torrence Ave

**28 MIN | 14.9 MI**

**Est. fuel cost: \$1.59**

Trip time based on traffic conditions as of 2:16 PM on May 9, 2017. Current Traffic: Moderate

TO FKC SOUTH DEERING

- 

**1. Start out going east on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.**  
Then 0.08 miles ..... 0.08 total miles
- 

**2. Take the 1st left onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.**  
*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*  
Then 1.58 miles ..... 1.66 total miles
- 

**3. Turn right onto W 127th St.**  
*W 127th St is 0.1 miles past W 128th St.*  
Then 1.52 miles ..... 3.18 total miles
- 

**4. W 127th St becomes Burr Oak Ave.**  
Then 2.07 miles ..... 5.26 total miles
- 

**5. Burr Oak Ave becomes W 127th St.**  
Then 0.37 miles ..... 5.63 total miles
- 

**6. Turn left onto S Marshfield Ave.**  
*S Marshfield Ave is just past S Paulina St.*  
*If you reach S Justine St you've gone about 0.1 miles too far.*  
Then 0.07 miles ..... 5.70 total miles
- 

**7. Merge onto I-57 N via the ramp on the left.**  
Then 4.64 miles ..... 10.34 total miles
- 

**8. Merge onto I-94 E/Bishop Ford Fwy S toward Indiana.**  
Then 1.38 miles ..... 11.72 total miles
- 

**9. Take the 95th-103rd Sts/Stony Island Ave exit, EXIT 65.**  
Then 0.70 miles ..... 12.42 total miles

## Over 30-minutes Travel Time

160



10. Keep **right** to take the **103rd St** ramp.

Then 0.62 miles

13.04 total miles



11. Keep **left** at the fork in the ramp.

Then 0.10 miles

13.14 total miles



12. Turn **left** onto E 103rd St.

Then 1.44 miles

14.58 total miles



13. Turn **right** onto S Torrence Ave.

*S Torrence Ave is just past S Hoxie Ave.*

*If you reach the end of E 103rd St you've gone a little too far.*

Then 0.36 miles

14.94 total miles



14. 10559 S Torrence Ave, Chicago, IL 60617-6154, 10559 S TORRENCE AVE.

*Your destination is 0.1 miles past E 105th St.*

*If you reach E 106th St you've gone a little too far.*

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**Over 30-minutes Travel Time**

# YOUR TRIP TO:



9470 S Colfax Ave

**29 MIN | 15.1 MI**

**Est. fuel cost: \$1.61**

Trip time based on traffic conditions as of 2:17 PM on May 9, 2017. Current Traffic: Moderate

TO DAVITA PARK MANOR

- 

**1. Start out going east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles ..... 0.08 total miles
- 

**2. Take the 1st left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 1.58 miles ..... 1.66 total miles
- 

**3. Turn right** onto W 127th St.

*W 127th St is 0.1 miles past W 128th St.*

Then 1.52 miles ..... 3.18 total miles
- 

**4. W 127th St becomes Burr Oak Ave.**

Then 2.07 miles ..... 5.26 total miles
- 

**5. Burr Oak Ave becomes W 127th St.**

Then 0.37 miles ..... 5.63 total miles
- 

**6. Turn left** onto S Marshfield Ave.

*S Marshfield Ave is just past S Paulina St.*

*If you reach S Justine St you've gone about 0.1 miles too far.*

Then 0.07 miles ..... 5.70 total miles
- 

**7. Merge onto I-57 N** via the ramp on the left.

Then 4.64 miles ..... 10.34 total miles
- 

**8. Merge onto I-94 E/Bishop Ford Fwy S** toward Indiana.

Then 1.38 miles ..... 11.72 total miles
- 

**9. Merge onto S Stony Island Ave** via EXIT 65 toward 95th St.

Then 1.65 miles ..... 13.36 total miles

**Over 30-minutes Travel Time**

➤ 10. Turn **right** onto E 95th St/US-20 E/US-12 E.  
*If you reach E 94th St you've gone about 0.1 miles too far.*

..... Then 0.75 miles ..... 14.12 total miles

↶ 11. Turn **left** onto S Paxton Ave.  
*If you reach S Merrion Ave you've gone a little too far.*

..... Then 0.25 miles ..... 14.37 total miles

➤ 12. Turn **right** onto E 93rd St.  
*E 93rd St is 0.1 miles past E 94th St.*  
  
*If you reach E 92nd St you've gone about 0.1 miles too far.*

..... Then 0.51 miles ..... 14.88 total miles

➤ 13. Turn **right** onto S Colfax Ave.  
*S Colfax Ave is just past S Kingston Ave.*  
  
*If you reach S Saginaw Ave you've gone a little too far.*

..... Then 0.23 miles ..... 15.11 total miles

💡 14. 9470 S Colfax Ave, Chicago, IL 60617, 9470 S COLFAX AVE is on the **right**.  
*Your destination is 0.1 miles past S Colfax Ave.*  
  
*If you reach E 95th St you've gone a little too far.*

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**Over 30-minutes Travel Time**

# YOUR TRIP TO:



8109 S Western Ave

**30 MIN | 10.3 MI**

**Est. fuel cost: \$1.10**

Trip time based on traffic conditions as of 1:59 PM on May 9, 2017. Current Traffic: Heavy

TO DAVITA BEVERLY



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 1.11 miles ..... 1.11 total miles



2. Turn **left** onto S Crawford Ave.

*S Crawford Ave is 0.1 miles past Karlov Ave.*

*If you are on W 137th St and reach S Springfield Ave you've gone about 0.1 miles too far.*

Then 0.64 miles ..... 1.75 total miles



3. S Crawford Ave becomes S Pulaski Rd.

Then 5.77 miles ..... 7.52 total miles



4. Turn **right** onto W 87th St.

*W 87th St is 0.1 miles past S Main St.*

Then 2.02 miles ..... 9.54 total miles



5. Turn **left** onto S Western Ave.

*S Western Ave is 0.2 miles past S Rockwell Ave.*

Then 0.73 miles ..... 10.28 total miles



6. 8109 S Western Ave, Chicago, IL 60620-5939, 8109 S WESTERN AVE is on the **right**.

*Your destination is just past W 81st Pl.*

*If you reach W 81st St you've gone a little too far.*

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**Over 30-minutes Travel Time**

# YOUR TRIP TO:



5060 S State St, Chicago, IL, 60609-5328

**30 MIN | 16.4 MI**

**Est. fuel cost: \$1.76**

Trip time based on traffic conditions as of 2:20 PM on May 9, 2017. Current Traffic: Moderate

TO DAVITA WOODLAWN



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 1.11 miles ..... 1.11 total miles



2. Turn **left** onto S Crawford Ave.

*S Crawford Ave is 0.1 miles past Karlov Ave.*

*If you are on W 137th St and reach S Springfield Ave you've gone about 0.1 miles too far.*

Then 0.64 miles ..... 1.75 total miles



3. S Crawford Ave becomes S Pulaski Rd.

Then 0.76 miles ..... 2.51 total miles



4. Turn **right** onto W 127th St.

*W 127th St is 0.2 miles past W 129th St.*

*If you reach W 126th St you've gone about 0.1 miles too far.*

Then 0.51 miles ..... 3.02 total miles



5. W 127th St becomes Burr Oak Ave.

Then 1.62 miles ..... 4.64 total miles



6. Turn **left** onto Vincennes Rd.

*Vincennes Rd is 0.1 miles past Western Ave.*

*If you are on Burr Oak Ave and reach Irving Ave you've gone a little too far.*

Then 1.07 miles ..... 5.71 total miles



7. Vincennes Rd becomes S Vincennes Ave.

Then 1.11 miles ..... 6.82 total miles



8. Turn **right** onto W 111th St.

*W 111th St is just past W Pryor Ave.*

*If you reach W Chelsea Pl you've gone a little too far.*

Then 0.19 miles ..... 7.01 total miles

**Over 30-minutes Travel Time**

165



9. Merge onto I-57 N via the ramp on the left toward Chicago Loop.

If you reach S Bishop St you've gone a little too far.

Then 3.27 miles ----- 10.28 total miles



10. I-57 N becomes I-94 W.

Then 4.85 miles ----- 15.13 total miles



11. Take EXIT 57 toward Garfield Blvd.

Then 0.27 miles ----- 15.40 total miles



12. Merge onto S Wentworth Ave.

Then 0.58 miles ----- 15.98 total miles



13. Turn right onto W 51st St.

W 51st St is 0.2 miles past W 53rd St.

If you reach W 47th St you've gone about 0.5 miles too far.

Then 0.25 miles ----- 16.24 total miles



14. Turn left onto S State St.

S State St is 0.1 miles past S Federal St.

If you are on E 51st St and reach S Wabash Ave you've gone a little too far.

Then 0.12 miles ----- 16.36 total miles



15. Make a U-turn onto S State St.

If you reach E 49th St you've gone about 0.1 miles too far.

Then 0.09 miles ----- 16.45 total miles



16. 5060 S State St, Chicago, IL 60609-5328, 5060 S STATE ST is on the right.

If you reach W 51st St you've gone a little too far.

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**Over 30-minutes Travel Time**

166

# YOUR TRIP TO:



Fresenius Kidney Care Neomedica Marquette Park

**31 MIN | 10.9 MI**

**Est. fuel cost: \$1.17**

Trip time based on traffic conditions as of 2:06 PM on May 9, 2017. Current Traffic: Heavy

TO FKC MARQUETTE PARK

- 

1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.  
 Then 0.08 miles ..... 0.08 total miles
- 

2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.  
*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*  
 Then 5.86 miles ..... 5.94 total miles
- 

3. Turn **right** onto Southwest Hwy.  
*Southwest Hwy is just past W 94th St.*  
 Then 1.28 miles ..... 7.22 total miles
- 

4. Southwest Hwy becomes W Columbus Ave.  
 Then 2.65 miles ..... 9.88 total miles
- 

5. Turn **left** onto S Western Ave.  
 Then 1.06 miles ..... 10.94 total miles
- 

6. Fresenius Kidney Care Neomedica Marquette Park, 6535 S Western Ave, IL, 60636, 6535 S WESTERN AVE is on the **right**.  
*Your destination is just past W 66th St.*  
*If you reach W 65th St you've gone a little too far.*

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|  |   |  |  |
|--|---|--|--|
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|--|---|--|--|

### Over 30-minutes Travel Time

# YOUR TRIP TO:



Fresenius Kidney Care Neomedica South Shore

**31 MIN | 16.4 MI**

**Est. fuel cost: \$1.75**

Trip time based on traffic conditions as of 2:22 PM on May 9, 2017. Current Traffic: Moderate

TO FKC SOUTH SHORE

- 

1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles ..... 0.08 total miles
- 

2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 1.58 miles ..... 1.66 total miles
- 

3. Turn **right** onto W 127th St.

*W 127th St is 0.1 miles past W 128th St.*

Then 1.52 miles ..... 3.18 total miles
- 

4. W 127th St becomes Burr Oak Ave.

Then 2.07 miles ..... 5.26 total miles
- 

5. Burr Oak Ave becomes W 127th St.

Then 0.37 miles ..... 5.63 total miles
- 

6. Turn **left** onto S Marshfield Ave.

*S Marshfield Ave is just past S Paulina St.*

*If you reach S Justine St you've gone about 0.1 miles too far.*

Then 0.07 miles ..... 5.70 total miles
- 

7. Merge onto I-57 N via the ramp on the **left**.

Then 4.64 miles ..... 10.34 total miles
- 

8. Merge onto I-94 E/Bishop Ford Fwy S toward **Indiana**.

Then 1.38 miles ..... 11.72 total miles
- 

9. Merge onto S Stony Island Ave via EXIT 65 toward **95th St**.

Then 3.61 miles ..... 15.33 total miles

## Over 30-minutes Travel Time

168



**10. Turn right** onto E 79th St.

*E 79th St is 0.1 miles past S Anthony Ave.*

Then 1.08 miles

16.41 total miles



**11. Fresenius Kidney Care Neomedica South Shore, 2420 E 79TH ST is on the left.**

*Your destination is just past S Yates Blvd.*

*If you reach S Phillips Ave you've gone a little too far.*

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**Over 30-minutes Travel Time**

169



# YOUR TRIP TO:



Fresenius Kidney Care Neomedica South

**32 MIN | 15.6 MI**

**Est. fuel cost: \$1.67**

Trip time based on traffic conditions as of 2:18 PM on May 9, 2017. Current Traffic: Heavy

TO FKC SOUTH CHICAGO

- 

1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.  
Then 0.08 miles ..... 0.08 total miles
- 

2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.  
*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*  
Then 1.58 miles ..... 1.66 total miles
- 

3. Turn **right** onto W 127th St.  
*W 127th St is 0.1 miles past W 128th St.*  
Then 1.52 miles ..... 3.18 total miles
- 

4. W 127th St becomes Burr Oak Ave.  
Then 2.07 miles ..... 5.26 total miles
- 

5. Burr Oak Ave becomes W 127th St.  
Then 0.37 miles ..... 5.63 total miles
- 

6. Turn **left** onto S Marshfield Ave.  
*S Marshfield Ave is just past S Paulina St.*  
*If you reach S Justine St you've gone about 0.1 miles too far.*  
Then 0.07 miles ..... 5.70 total miles
- 

7. Merge onto I-57 N via the ramp on the **left**.  
Then 4.64 miles ..... 10.34 total miles
- 

8. Merge onto I-94 E/Bishop Ford Fwy S toward **Indiana**.  
Then 1.38 miles ..... 11.72 total miles
- 

9. Merge onto S Stony Island Ave via EXIT 65 toward **95th St**.  
Then 1.65 miles ..... 13.36 total miles

**Over 30-minutes Travel Time**

➤ 10. Turn **right** onto E 95th St/US-20 E/US-12 E.  
*If you reach E 94th St you've gone about 0.1 miles too far.*

Then 1.76 miles ..... 15.12 total miles

↶ 11. Turn **left** onto S Commercial Ave.  
*S Commercial Ave is just past S Exchange Ave.*  
  
*If you reach S Houston Ave you've gone a little too far.*

Then 0.38 miles ..... 15.50 total miles

↶ 12. Turn **left** onto E 92nd St.  
*E 92nd St is 0.1 miles past S South Chicago Ave.*  
  
*If you reach E 91st St you've gone about 0.1 miles too far.*

Then 0.11 miles ..... 15.61 total miles

↶ 13. Turn **sharp left** onto S South Chicago Ave.  
*S South Chicago Ave is just past S Exchange Ave.*

Then 0.03 miles ..... 15.64 total miles

📍 14. Fresenius Kidney Care Neomedica South, 9200 S SOUTH CHICAGO AVE is  
on the **right**.  
*If you reach S Exchange Ave you've gone a little too far.*

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**Over 30-minutes Travel Time**

# YOUR TRIP TO:



6226 S Sangamon St

**32 MIN | 16.4 MI**

**Est. fuel cost: \$1.75**

Trip time based on traffic conditions as of 2:08 PM on May 9, 2017. Current Traffic: Moderate

TO FKC ROSS DIALYSIS ENGLEWOOD



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles ..... 0.08 total miles



2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 1.58 miles ..... 1.66 total miles



3. Turn **right** onto W 127th St.

*W 127th St is 0.1 miles past W 128th St.*

Then 1.52 miles ..... 3.18 total miles



4. W 127th St becomes Burr Oak Ave.

Then 2.07 miles ..... 5.26 total miles



5. Burr Oak Ave becomes W 127th St.

Then 0.37 miles ..... 5.63 total miles



6. Turn **left** onto S Marshfield Ave.

*S Marshfield Ave is just past S Paulina St.*

*If you reach S Justine St you've gone about 0.1 miles too far.*

Then 0.07 miles ..... 5.70 total miles



7. Merge onto I-57 N via the ramp on the **left**.

Then 5.25 miles ..... 10.95 total miles



8. I-57 N becomes I-94 W.

Then 3.13 miles ..... 14.08 total miles



9. Take the **Marquette Rd/67th St** exit, EXIT 59B.

Then 0.26 miles ..... 14.35 total miles

## Over 30-minutes Travel Time

173

- 10.** Keep **right** at the fork in the ramp.  
 Then 0.22 miles 14.56 total miles
- 11.** Turn **left** onto W Marquette Rd.  
 Then 1.00 miles 15.57 total miles
- 12.** Turn **right** onto S Halsted St.  
*S Halsted St is just past S Emerald Ave.*  
*If you reach S Green St you've gone a little too far.*  
 Then 0.50 miles 16.07 total miles
- 13.** Turn **left** onto W 63rd St.  
*W 63rd St is 0.1 miles past W 64th St.*  
*If you reach W Englewood Ave you've gone a little too far.*  
 Then 0.19 miles 16.26 total miles
- 14.** Take the 2nd **right** onto W 63rd Pkwy.  
*W 63rd Pkwy is just past S Peoria St.*  
*If you reach S Morgan St you've gone a little too far.*  
 Then 0.07 miles 16.33 total miles
- 15.** Take the 1st **left** onto S Sangamon St.  
*If you reach S Green St you've gone about 0.1 miles too far.*  
 Then 0.03 miles 16.36 total miles
- 16.** 6226 S Sangamon St, Chicago, IL 60621-2006, 6226 S SANGAMON ST is on the **left**.  
*If you reach W 62nd St you've gone a little too far.*

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### Over 30-minutes Travel Time

174

# YOUR TRIP TO:



Fresenius Kidney Care Steger

**34 MIN | 16.8 MI**

**Est. fuel cost: \$1.80**

Trip time based on traffic conditions as of 12:53 PM on May 9, 2017. Current Traffic: Moderate

TO FKC STEGER

- 

**1. Start out going east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.07 miles ----- 0.07 total miles
- 

**2. Take the 1st right** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave.  
*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 10.66 miles ----- 10.74 total miles
- 

**3. Turn left** onto Sauk Trl.  
*Sauk Trl is 0.2 miles past Meadow Lake Dr.*

*If you reach Lakeshore Dr you've gone about 0.1 miles too far.*

Then 3.21 miles ----- 13.95 total miles
- 

**4. Turn right** onto Western Ave.  
*Western Ave is just past Osage St.*

Then 0.29 miles ----- 14.24 total miles
- 

**5. Turn left** onto W Steger Rd.  
*W Steger Rd is 0.2 miles past Monee Rd.*

Then 1.07 miles ----- 15.31 total miles
- 

**6. W Steger Rd becomes W 34th St.**

Then 1.51 miles ----- 16.82 total miles
- 

**7. Fresenius Kidney Care Steger, 219 E 34th St, Steger, IL, 219 E 34TH ST is on the left.**  
*Your destination is just past Lewis St.*

*If you reach Loverock Ave you've gone a little too far.*

Use of directions and maps is subject to our [Terms of Use](#). We don't guarantee accuracy, route conditions or usability. You assume all risk of use.

**Over 30-minutes Travel Time**

175

MapQuest Travel Times

# YOUR TRIP TO:



4729 S California Ave

**38 MIN | 13.1 MI**

**Est. fuel cost: \$1.40**

Trip time based on traffic conditions as of 2:07 PM on May 9, 2017. Current Traffic: Heavy

TO DAVITA BRIGHTON PARK



1. Start out going **east** on Midlothian Turnpike toward Cicero Ave/IL-50/IL-83.

Then 0.08 miles ..... 0.08 total miles



2. Take the 1st **left** onto Cicero Ave/IL-50/IL-83. Continue to follow Cicero Ave/IL-50.

*If you reach Kilpatrick Ave you've gone about 0.1 miles too far.*

Then 5.86 miles ..... 5.94 total miles



3. Turn **right** onto Southwest Hwy.  
*Southwest Hwy is just past W 94th St.*

Then 1.28 miles ..... 7.22 total miles



4. Southwest Hwy becomes W Columbus Ave.

Then 1.49 miles ..... 8.71 total miles



5. Turn **left** onto S Kedzie Ave.  
*S Kedzie Ave is just past W 79th St.*

*If you reach S Troy St you've gone a little too far.*

Then 2.47 miles ..... 11.18 total miles



6. Turn **right** onto W 59th St.  
*W 59th St is 0.1 miles past W 60th St.*

*If you reach W 58th St you've gone about 0.1 miles too far.*

Then 0.50 miles ..... 11.69 total miles



7. Turn **left** onto S California Ave.  
*S California Ave is just past S Mozart St.*

*If you reach S Fairfield Ave you've gone a little too far.*

Then 1.44 miles ..... 13.13 total miles

## Over 30-minutes Travel Time

176



8. 4729 S California Ave, Chicago, IL 60632-2015, 4729 S CALIFORNIA AVE is on the **right**.

*Your destination is just past W 47th Pl.*

*If you reach W 47th St you've gone a little too far.*

Use of directions and maps is subject to our [Terms of Use](#). We don't guarantee accuracy, route conditions or usability. You assume all risk of use.



Book a hotel tonight and save with some great deals!

(1-877-577-5766)



Car trouble mid-trip? MapQuest Roadside Assistance is here:

(1-888-461-3625)

**Over 30-minutes Travel Time**

## **Southwest Nephrology Associates, S.C.**

9125 South Pulaski Road – Evergreen Park, Illinois 60805

Tel 708 422-7715 – Fax 708 422-7816

16605 South 107th Court – Orland Park, Illinois 60467

Tel 708 226-9860 – Fax 708 226-9864

www.southwestnephrology.com

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May 5, 2017

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities & Services Review Board  
525 W. Jefferson St., 2<sup>nd</sup> Floor  
Springfield, IL 62761

Dear Ms. Avery:

I am a nephrologist in practice with Southwest Nephrology Associates (SWNA) in the southwest Chicago area and I am the Medical Director of the Fresenius Kidney Care Crestwood dialysis clinic. I am writing to provide my support for the relocation of this facility to a different site in a newer more modern building in Crestwood.

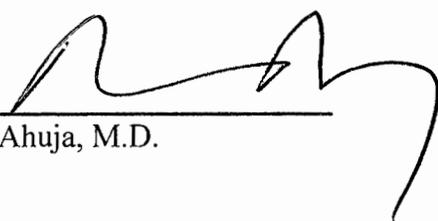
The Crestwood facility has been at its current location for over 30 years and the lease is coming to an end. I am told that Fresenius Kidney Care has not been able to work out an agreeable solution with the current landlord and is choosing to build a brand new building just minutes from the current location. Given the physical condition of the current facility, I am very excited at the prospect of being able to offer my patients a much nicer environment to dialyze in.

To meet CON Board criteria SWNA was treating 530 hemodialysis patients at the end of 2014, 520 at the end of 2015, 557 at the end of 2016 and 555 as of the most recent quarter. Over the past twelve months we referred 176 new hemodialysis patients for services to the various facilities as listed on the following pages. We also have approximately 46 patients who dialyze at home. There are currently 457 Chronic Kidney Disease (CKD) patients of ours in the zip codes surrounding Crestwood. 40 of these are expected to require dialysis in the next 18 months to two years before the relocated facility is open. There are another 86 CKD patients who could be expected to require dialysis services in the first two years the relocated facility is in operation. Accounting for patient attrition, I expect 52 (there are 65 total but 13 were removed from the count because they were represented in #16-026) of these would begin dialysis treatment at the relocated Crestwood facility in the first 24 months that it is open.

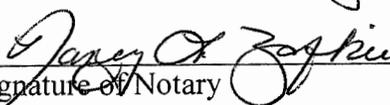
I appreciate your consideration of this project and respectfully urge you approve the relocation of the Crestwood facility to provide improved access and treatment facilities for my Crestwood area patients.

I attest to the fact that to the best of my knowledge, all the information contained in this letter is true and correct and that the projected referrals in this document were not used to support any other CON application.

Sincerely,

  
\_\_\_\_\_  
Akash Ahuja, M.D.

Notarization:  
Subscribed and sworn to before me  
this 9<sup>th</sup> day of May, 2017

  
\_\_\_\_\_  
Signature of Notary

Seal



**CURRENT & PRE-ESRD PATIENTS IDENTIFIED FOR FKC CRESTWOOD**

**Current Crestwood Patients**

| <b>Zip Code</b> | <b>Patients</b> |
|-----------------|-----------------|
| 60406           | 4               |
| 60406           | 3               |
| 60409           | 1               |
| 60415           | 5               |
| 60419           | 2               |
| 60426           | 2               |
| 60428           | 1               |
| 60429           | 1               |
| 60436           | 6               |
| 60443           | 1               |
| 60445           | 23              |
| 60452           | 4               |
| 60452           | 2               |
| 60453           | 3               |
| 60457           | 1               |
| 60458           | 1               |
| 60462           | 1               |
| 60465           | 5               |
| 60465           | 1               |
| 60466           | 1               |
| 60469           | 1               |
| 60472           | 4               |
| 60472           | 2               |
| 60473           | 1               |
| 60482           | 4               |
| 60540           | 1               |
| 60617           | 1               |
| 60620           | 1               |
| 60628           | 5               |
| 60636           | 2               |
| 60636           | 1               |
| 60637           | 1               |
| 60643           | 1               |
| 60649           | 1               |
| 60803           | 3               |
| 60805           | 1               |
| 60827           | 2               |
| <b>Total</b>    | <b>100</b>      |

**Pre-ESRD Patients**

| <b>Zip Code</b> | <b>Patients</b> |
|-----------------|-----------------|
| 60406           | 4               |
| 60415           | 3               |
| 60426           | 3               |
| 60428           | 1               |
| 60445           | 16              |
| 60463           | 7               |
| 60464           | 4               |
| 60465           | 2               |
| 60472           | 2               |
| 60482           | 3               |
| 60803           | 7               |
| <b>Total</b>    | <b>52</b>       |

**NEW REFERRALS OF SWNA  
FOR THE PAST TWELVE MONTHS**

| Zip Code     | Fresenius Kidney Care |           |                    |           |               |                |           | DaVita   |                  |                    |               |                |              | USRC<br>Scottsdale | Total      |
|--------------|-----------------------|-----------|--------------------|-----------|---------------|----------------|-----------|----------|------------------|--------------------|---------------|----------------|--------------|--------------------|------------|
|              | Alsip                 | Crestwood | Merionette<br>Park | Mokena    | Oak<br>Forest | Orland<br>Park | Southside | Beverly  | Chicago<br>Ridge | Mount<br>Greenwood | Palos<br>Park | Stony<br>Creek | West<br>Lawn |                    |            |
| 60139        |                       |           |                    |           |               |                |           |          | 1                |                    |               |                |              |                    | 1          |
| 60406        |                       | 1         | 3                  |           | 1             |                |           |          |                  | 1                  |               |                |              |                    | 6          |
| 60415        |                       | 1         |                    |           |               |                |           |          | 2                |                    |               | 1              |              | 1                  | 5          |
| 60417        |                       |           |                    | 1         |               |                |           |          |                  |                    |               |                |              |                    | 1          |
| 60419        |                       |           | 1                  |           |               |                |           | 1        |                  |                    |               |                |              |                    | 2          |
| 60423        |                       |           |                    | 6         |               |                |           |          |                  |                    |               |                |              |                    | 6          |
| 60425        |                       |           | 1                  |           |               |                |           |          |                  |                    |               |                |              |                    | 1          |
| 60426        |                       | 1         |                    |           | 2             |                |           |          |                  |                    |               |                | 1            |                    | 4          |
| 60428        |                       | 1         |                    |           |               |                |           |          |                  |                    |               |                |              |                    | 1          |
| 60429        |                       |           |                    |           | 1             |                |           |          |                  |                    |               |                |              |                    | 1          |
| 60430        |                       |           |                    |           |               |                |           |          |                  |                    |               |                |              | 1                  | 1          |
| 60436        |                       |           |                    | 1         |               |                |           |          |                  |                    |               |                |              |                    | 1          |
| 60439        |                       |           |                    |           |               |                |           |          |                  |                    | 1             |                |              |                    | 1          |
| 60441        |                       |           |                    | 1         |               | 2              |           |          |                  |                    |               |                |              |                    | 3          |
| 60443        |                       |           |                    |           | 1             |                |           |          |                  |                    | 1             |                |              |                    | 2          |
| 60445        |                       | 6         |                    |           |               |                |           |          |                  |                    |               |                |              |                    | 6          |
| 60448        |                       |           |                    | 4         |               |                |           |          |                  |                    |               |                |              |                    | 4          |
| 60449        |                       |           |                    | 1         |               |                |           |          |                  |                    |               |                |              |                    | 1          |
| 60452        |                       |           |                    |           | 4             |                |           |          |                  |                    |               |                |              |                    | 4          |
| 60453        | 1                     | 1         | 4                  |           |               |                |           |          |                  |                    |               | 1              |              | 3                  | 10         |
| 60455        |                       |           |                    |           |               |                |           |          | 2                |                    |               |                |              | 1                  | 3          |
| 60457        |                       |           |                    |           |               |                |           |          | 2                |                    |               | 1              |              |                    | 3          |
| 60458        |                       |           |                    |           |               |                |           |          |                  |                    |               | 1              |              |                    | 1          |
| 60459        |                       |           |                    |           |               |                |           |          | 1                |                    | 1             |                |              | 3                  | 5          |
| 60462        |                       |           |                    |           | 1             | 1              |           |          |                  |                    | 1             |                |              |                    | 3          |
| 60463        |                       | 1         |                    |           | 2             |                |           |          |                  |                    | 2             |                |              |                    | 5          |
| 60464        |                       |           |                    |           |               |                |           |          |                  |                    | 3             |                |              |                    | 3          |
| 60465        |                       | 1         |                    |           |               |                |           |          | 2                |                    |               |                |              | 1                  | 4          |
| 60466        |                       |           |                    | 1         |               | 1              |           |          |                  |                    |               |                |              |                    | 2          |
| 60467        |                       |           |                    | 1         |               |                |           |          |                  |                    | 1             |                |              |                    | 2          |
| 60471        |                       |           |                    | 1         |               |                |           |          |                  |                    |               |                |              |                    | 1          |
| 60472        |                       | 1         |                    |           |               |                |           |          |                  |                    |               |                |              |                    | 1          |
| 60473        |                       |           |                    |           |               |                |           |          |                  |                    |               |                |              | 1                  | 1          |
| 60477        |                       | 1         |                    | 1         | 2             | 2              |           |          |                  |                    |               |                |              |                    | 6          |
| 60487        |                       |           |                    | 3         |               |                |           |          |                  |                    |               |                |              |                    | 3          |
| 60542        |                       |           |                    |           | 1             |                |           |          |                  |                    |               |                |              |                    | 1          |
| 60605        |                       | 1         |                    |           |               |                |           |          |                  |                    |               |                |              |                    | 1          |
| 60617        |                       |           | 1                  |           |               |                | 1         |          |                  |                    |               |                |              | 1                  | 3          |
| 60619        |                       |           | 1                  |           |               |                |           |          |                  |                    |               |                |              |                    | 1          |
| 60620        |                       |           | 4                  |           |               |                | 3         | 2        |                  |                    |               |                |              | 3                  | 12         |
| 60621        |                       |           |                    |           |               |                |           |          |                  |                    |               |                |              | 1                  | 1          |
| 60628        |                       |           | 7                  |           |               |                |           |          |                  |                    |               |                |              |                    | 7          |
| 60629        |                       |           |                    |           |               |                |           |          |                  |                    |               | 1              | 2            | 2                  | 5          |
| 60632        |                       | 1         |                    |           |               |                |           |          |                  |                    |               |                |              |                    | 1          |
| 60636        |                       | 1         |                    |           |               |                |           |          |                  |                    |               |                |              |                    | 1          |
| 60638        |                       |           |                    |           |               |                |           |          |                  |                    |               |                |              | 2                  | 2          |
| 60643        |                       |           | 8                  |           |               |                |           | 1        |                  |                    |               |                |              |                    | 9          |
| 60649        |                       |           | 2                  |           |               |                |           | 1        |                  |                    |               |                |              |                    | 3          |
| 60652        |                       | 1         | 3                  |           |               |                | 2         |          |                  |                    |               |                |              | 3                  | 9          |
| 60655        |                       |           | 3                  |           |               |                |           |          |                  |                    |               |                |              |                    | 3          |
| 60803        | 2                     | 1         | 3                  |           |               |                |           |          |                  |                    | 1             |                |              |                    | 7          |
| 60805        |                       |           | 1                  |           | 1             |                |           |          |                  |                    |               |                |              |                    | 2          |
| 60827        |                       |           | 3                  |           |               |                |           |          |                  |                    |               |                |              |                    | 3          |
| 60920        |                       |           |                    |           |               |                |           |          |                  |                    |               |                |              | 1                  | 1          |
| <b>Total</b> | <b>3</b>              | <b>20</b> | <b>45</b>          | <b>21</b> | <b>16</b>     | <b>6</b>       | <b>6</b>  | <b>5</b> | <b>10</b>        | <b>1</b>           | <b>11</b>     | <b>5</b>       | <b>3</b>     | <b>24</b>          | <b>176</b> |

## HEMODIALYSIS PATIENTS OF SWNA 2014

| Zip Code | Fresenius Kidney Care |           |                 |        |             |           | DaVita  |            |                 |            |           | USRC<br>Scottsdale | Total |
|----------|-----------------------|-----------|-----------------|--------|-------------|-----------|---------|------------|-----------------|------------|-----------|--------------------|-------|
|          | Alsip                 | Crestwood | Merionette Park | Mokena | Orland Park | Southside | Beverly | Palos Park | Mount Greenwood | Oak Forest | West Lawn |                    |       |
| 46311    |                       |           |                 |        | 1           |           |         |            |                 |            |           |                    | 1     |
| 49017    |                       |           |                 |        |             |           |         |            |                 |            |           | 1                  | 1     |
| 60406    |                       | 5         | 6               |        |             |           |         |            |                 |            |           |                    | 11    |
| 60409    |                       |           |                 |        | 1           | 1         |         |            |                 |            |           |                    | 2     |
| 60411    |                       | 1         |                 |        |             |           |         |            |                 |            |           |                    | 1     |
| 60415    | 1                     | 5         |                 |        |             |           |         |            |                 |            |           | 3                  | 9     |
| 60419    |                       | 1         | 1               |        |             |           |         |            |                 |            |           |                    | 2     |
| 60422    |                       |           |                 | 1      |             |           |         |            |                 |            |           |                    | 1     |
| 60423    |                       |           |                 | 3      |             |           |         |            |                 |            |           |                    | 3     |
| 60426    |                       | 3         | 2               |        |             |           |         |            |                 |            |           | 1                  | 6     |
| 60428    |                       |           |                 |        | 1           |           |         |            |                 |            |           |                    | 1     |
| 60429    |                       |           | 1               |        |             |           |         |            |                 |            |           |                    | 1     |
| 60431    |                       |           |                 | 1      |             |           |         |            |                 |            |           |                    | 1     |
| 60432    |                       |           |                 |        | 1           |           |         |            |                 |            |           |                    | 1     |
| 60438    |                       | 1         | 2               |        |             |           |         |            |                 |            |           |                    | 3     |
| 60439    |                       |           |                 |        | 1           |           |         |            |                 |            |           |                    | 1     |
| 60441    |                       |           |                 | 2      | 3           |           |         |            |                 | 1          |           |                    | 6     |
| 60443    |                       | 1         |                 | 3      | 1           |           |         |            |                 |            |           |                    | 5     |
| 60445    |                       | 18        | 1               | 1      | 1           |           |         | 1          |                 | 3          |           | 1                  | 26    |
| 60448    |                       |           |                 | 8      | 1           |           |         |            |                 |            |           |                    | 9     |
| 60449    |                       |           |                 | 2      |             |           |         |            |                 |            |           |                    | 2     |
| 60450    |                       |           |                 |        |             |           |         |            |                 |            |           | 1                  | 1     |
| 60451    |                       |           |                 | 1      |             |           |         |            |                 |            |           |                    | 1     |
| 60452    |                       | 5         | 2               | 1      | 5           |           |         |            |                 | 9          |           |                    | 22    |
| 60453    |                       | 5         | 3               |        |             |           |         | 1          |                 |            |           | 12                 | 21    |
| 60455    |                       | 2         |                 |        | 1           | 1         |         |            |                 |            |           | 5                  | 9     |
| 60456    |                       | 1         |                 |        |             |           |         |            |                 |            |           | 3                  | 4     |
| 60457    |                       | 2         |                 |        | 3           |           |         |            |                 |            |           | 1                  | 6     |
| 60458    |                       |           |                 |        |             |           |         |            |                 |            |           | 2                  | 2     |
| 60459    |                       |           |                 |        |             |           | 1       |            |                 |            | 1         | 9                  | 11    |
| 60462    |                       | 1         |                 | 3      | 18          |           |         |            |                 |            |           |                    | 22    |
| 60463    |                       | 2         |                 |        | 2           |           |         | 2          |                 |            |           |                    | 6     |
| 60464    |                       |           |                 |        | 3           |           |         | 3          |                 |            |           | 1                  | 7     |
| 60465    |                       | 5         |                 |        | 1           |           |         | 1          |                 |            |           | 1                  | 8     |
| 60466    |                       | 1         |                 | 1      |             |           |         |            |                 |            |           |                    | 2     |
| 60467    |                       |           |                 | 2      | 3           |           |         | 1          |                 |            |           |                    | 6     |
| 60469    |                       | 3         |                 |        |             |           |         |            |                 | 1          |           |                    | 4     |
| 60471    |                       |           |                 | 1      |             |           |         |            |                 |            |           |                    | 1     |
| 60472    |                       | 6         | 1               |        |             |           |         |            |                 |            |           |                    | 7     |
| 60473    |                       | 1         |                 |        |             |           |         |            |                 | 1          |           |                    | 2     |
| 60475    |                       |           |                 | 1      |             |           |         |            |                 |            |           |                    | 1     |
| 60477    |                       | 1         |                 | 6      | 6           |           |         |            |                 | 3          |           |                    | 16    |
| 60478    |                       |           |                 |        | 1           |           |         |            |                 |            |           | 4                  | 5     |
| 60480    |                       |           |                 |        | 1           |           |         |            |                 |            |           |                    | 1     |
| 60482    |                       | 3         |                 |        | 1           |           |         |            |                 |            |           |                    | 4     |
| 60487    |                       |           |                 | 4      | 5           |           |         |            |                 |            |           |                    | 9     |
| 60491    |                       |           |                 | 1      | 2           |           |         |            |                 |            |           |                    | 3     |
| 60501    |                       | 1         | 1               |        |             |           |         |            |                 |            |           |                    | 2     |
| 60503    |                       |           | 1               |        |             |           |         |            |                 |            |           |                    | 1     |
| 60559    |                       |           |                 |        | 1           |           |         |            |                 |            |           |                    | 1     |
| 60609    |                       |           | 1               |        |             |           |         |            |                 |            |           |                    | 1     |
| 60617    |                       |           |                 |        |             | 1         |         |            |                 |            |           | 2                  | 3     |
| 60619    |                       |           | 2               | 1      |             | 1         |         |            | 1               | 1          |           | 5                  | 11    |
| 60620    |                       |           | 12              |        |             | 7         | 9       |            | 3               | 1          |           | 20                 | 52    |
| 60621    |                       |           | 1               |        |             | 1         |         |            |                 |            |           | 2                  | 4     |
| 60623    |                       |           |                 |        |             |           |         |            |                 |            |           | 3                  | 3     |
| 60624    |                       |           |                 |        |             |           | 1       |            |                 |            |           |                    | 1     |
| 60625    |                       |           | 1               |        |             |           |         |            |                 |            |           |                    | 1     |
| 60628    |                       | 5         | 12              |        |             | 1         | 1       |            | 1               |            |           | 4                  | 24    |
| 60629    |                       |           |                 |        |             | 3         |         |            |                 |            |           | 16                 | 19    |
| 60632    |                       |           |                 |        |             |           |         |            |                 |            |           | 5                  | 5     |
| 60633    |                       | 1         |                 |        |             |           |         |            |                 |            |           |                    | 1     |
| 60636    |                       | 1         | 2               |        |             |           | 1       |            |                 |            |           | 6                  | 10    |
| 60637    |                       |           |                 |        |             |           |         |            |                 |            |           | 2                  | 2     |
| 60638    |                       |           |                 | 1      |             |           |         |            |                 |            |           | 5                  | 6     |
| 60643    |                       |           | 18              |        |             | 1         |         |            | 4               |            | 1         | 4                  | 28    |
| 60649    |                       | 1         |                 |        |             |           |         |            |                 |            |           |                    | 1     |
| 60651    |                       |           | 1               |        |             |           |         |            |                 |            |           |                    | 1     |
| 60652    |                       |           | 3               |        | 1           | 2         | 2       |            |                 |            |           | 25                 | 33    |
| 60653    |                       |           |                 |        |             | 1         |         |            |                 |            |           |                    | 1     |
| 60655    |                       | 1         | 8               |        |             |           |         |            |                 |            |           |                    | 9     |
| 60803    | 3                     | 1         | 5               |        |             |           |         |            | 1               | 1          |           |                    | 11    |
| 60804    |                       |           |                 |        |             |           |         |            |                 |            |           | 1                  | 1     |
| 60805    |                       |           | 7               |        |             |           |         |            | 1               |            |           | 4                  | 12    |
| 60827    |                       | 4         | 4               | 1      |             |           | 1       |            |                 | 2          |           |                    | 12    |
| Total    | 4                     | 88        | 98              | 45     | 65          | 20        | 16      | 9          | 11              | 23         | 2         | 149                | 530   |

## HEMODIALYSIS PATIENTS OF SWNA 2015

| Zip Code | Fresenius Kidney Care |           |                 |        |            |             |           | DaVita  |                 |            |           | USRC | Total |
|----------|-----------------------|-----------|-----------------|--------|------------|-------------|-----------|---------|-----------------|------------|-----------|------|-------|
|          | Alsip                 | Crestwood | Merionette Park | Mokena | Oak Forest | Orland Park | Southside | Beverly | Mount Greenwood | Palos Park | West Lawn |      |       |
| 46319    |                       |           |                 |        | 1          |             |           |         |                 |            |           |      | 1     |
| 49017    |                       |           |                 |        |            |             |           |         |                 |            |           | 1    | 1     |
| 60406    |                       | 6         | 8               |        |            |             |           |         |                 |            |           |      | 14    |
| 60415    |                       | 5         | 1               |        | 1          |             |           |         |                 | 1          |           | 2    | 10    |
| 60419    |                       | 1         | 1               |        |            |             |           |         |                 |            |           |      | 2     |
| 60422    |                       |           |                 | 1      |            |             |           |         |                 |            |           |      | 1     |
| 60423    |                       |           |                 | 3      |            |             |           |         |                 |            |           |      | 3     |
| 60425    |                       | 1         |                 |        |            |             |           |         |                 |            |           |      | 1     |
| 60426    |                       | 2         | 1               |        | 1          |             |           |         |                 |            |           |      | 4     |
| 60428    |                       |           |                 |        | 2          | 1           |           |         |                 |            |           |      | 3     |
| 60429    |                       |           | 2               |        | 2          |             |           |         |                 |            |           |      | 4     |
| 60430    |                       |           |                 | 1      | 2          |             |           |         |                 |            |           |      | 3     |
| 60431    |                       |           |                 | 1      |            |             |           |         |                 |            |           |      | 1     |
| 60432    |                       |           |                 |        |            | 1           |           |         |                 |            |           |      | 1     |
| 60438    |                       | 1         | 2               |        |            |             |           |         |                 |            |           |      | 3     |
| 60441    |                       |           |                 | 1      |            | 1           |           |         |                 |            |           |      | 2     |
| 60443    |                       | 1         |                 | 3      |            | 1           |           |         |                 |            |           |      | 5     |
| 60445    |                       | 15        | 1               |        | 2          |             |           |         |                 | 1          |           | 1    | 20    |
| 60448    |                       |           |                 | 7      |            | 1           |           |         |                 |            |           |      | 8     |
| 60449    |                       |           |                 | 3      | 1          |             |           |         |                 |            |           |      | 4     |
| 60450    |                       |           |                 |        | 1          |             |           |         |                 |            |           |      | 1     |
| 60451    |                       |           |                 | 1      |            |             |           |         |                 |            |           |      | 1     |
| 60452    |                       | 5         | 1               |        | 11         | 4           |           |         |                 |            |           |      | 21    |
| 60453    |                       | 5         | 6               |        |            |             | 1         |         | 1               | 2          |           | 16   | 31    |
| 60455    |                       | 2         |                 |        |            | 1           |           |         |                 |            |           | 7    | 10    |
| 60456    |                       | 1         |                 |        |            |             |           |         |                 |            |           | 2    | 3     |
| 60457    |                       | 1         |                 |        |            | 4           |           |         |                 |            |           | 1    | 6     |
| 60458    |                       |           |                 |        |            |             |           |         |                 |            |           | 3    | 3     |
| 60459    |                       |           |                 |        |            |             |           |         |                 |            |           | 8    | 8     |
| 60462    |                       | 1         |                 | 2      |            | 15          |           |         |                 | 2          |           |      | 20    |
| 60463    |                       | 3         |                 |        |            | 2           |           |         |                 | 2          |           |      | 7     |
| 60464    |                       |           |                 |        |            | 1           |           |         |                 | 3          |           | 1    | 5     |
| 60465    |                       | 4         |                 |        |            | 1           |           |         |                 |            |           |      | 5     |
| 60466    |                       | 1         |                 | 1      |            |             |           |         |                 |            |           |      | 2     |
| 60467    |                       |           |                 | 2      |            | 4           |           |         |                 | 1          |           |      | 7     |
| 60469    |                       | 2         |                 |        | 1          |             |           |         |                 |            |           |      | 3     |
| 60471    |                       | 1         |                 | 1      | 1          |             |           |         |                 |            |           |      | 3     |
| 60472    |                       | 6         | 1               |        |            |             |           |         |                 |            |           |      | 7     |
| 60473    |                       | 1         |                 | 1      | 3          |             |           |         |                 |            |           |      | 5     |
| 60477    |                       | 1         |                 | 5      | 6          | 6           |           |         |                 |            |           |      | 18    |
| 60478    |                       |           |                 |        |            | 1           |           |         |                 |            |           | 3    | 4     |
| 60480    |                       |           |                 |        |            | 1           |           |         |                 |            |           |      | 1     |
| 60482    |                       | 3         |                 |        |            | 1           |           |         |                 |            |           |      | 4     |
| 60487    |                       |           |                 | 1      | 1          | 5           |           |         |                 |            |           |      | 7     |
| 60491    |                       |           |                 |        |            | 4           |           |         |                 |            |           |      | 4     |
| 60501    |                       |           | 1               |        |            |             |           |         |                 |            |           |      | 1     |
| 60503    |                       |           | 1               |        |            |             |           |         |                 |            |           |      | 1     |
| 60525    |                       |           |                 | 1      |            |             |           |         |                 |            |           |      | 1     |
| 60609    |                       |           | 1               |        |            |             |           |         |                 |            | 1         | 1    | 3     |
| 60610    |                       |           | 1               |        |            |             |           |         |                 |            |           |      | 1     |
| 60617    |                       |           |                 |        |            |             | 1         |         |                 |            |           | 1    | 2     |
| 60619    |                       | 1         | 2               |        |            |             | 1         |         | 1               |            |           | 6    | 11    |
| 60620    |                       |           | 10              |        | 1          |             | 8         | 11      | 1               |            |           | 18   | 49    |
| 60621    |                       |           | 1               |        |            |             | 1         |         |                 |            |           | 1    | 3     |
| 60625    |                       |           | 1               |        |            |             |           |         |                 |            |           |      | 1     |
| 60628    |                       | 5         | 9               |        |            |             |           | 1       | 1               |            |           | 2    | 18    |
| 60629    |                       |           | 1               |        |            |             | 3         |         |                 |            | 2         | 11   | 17    |
| 60632    |                       |           |                 |        |            |             |           |         |                 |            |           | 6    | 6     |
| 60633    |                       | 1         |                 |        |            |             |           |         |                 |            |           |      | 1     |
| 60636    |                       | 1         | 3               | 1      |            |             |           |         |                 |            |           | 6    | 11    |
| 60637    |                       |           | 1               |        |            |             |           |         |                 |            |           | 2    | 3     |
| 60638    |                       |           |                 |        | 1          |             |           |         |                 |            |           | 5    | 6     |
| 60643    |                       |           | 20              |        |            |             | 1         |         | 3               |            | 1         | 4    | 29    |
| 60644    |                       |           |                 |        |            |             |           |         |                 |            |           | 1    | 1     |
| 60649    |                       | 1         |                 |        |            |             |           | 1       |                 |            |           | 1    | 3     |
| 60651    |                       |           |                 |        |            |             |           |         | 1               |            |           |      | 1     |
| 60652    |                       | 1         | 4               |        |            |             | 2         | 2       |                 |            |           | 17   | 26    |
| 60653    |                       |           |                 |        |            |             | 1         |         |                 |            |           | 1    | 2     |
| 60655    |                       | 1         | 9               |        |            |             |           |         |                 |            |           |      | 10    |
| 60803    | 1                     | 2         | 6               |        | 1          |             |           |         | 1               |            |           |      | 11    |
| 60805    |                       |           | 8               |        |            |             |           |         | 1               |            |           | 3    | 12    |
| 60827    |                       | 3         | 6               | 1      | 2          |             |           | 1       |                 |            |           |      | 13    |
| Total    | 1                     | 85        | 109             | 37     | 41         | 55          | 19        | 16      | 10              | 12         | 4         | 131  | 520   |

## HEMODIALYSIS PATIENTS OF SWNA 2016

| Zip Code | Fresenius Kidney Care |           |                    |        |               |                |           | DaVita  |                  |                    |               |                | USRC<br>Scottsdale | Total |              |
|----------|-----------------------|-----------|--------------------|--------|---------------|----------------|-----------|---------|------------------|--------------------|---------------|----------------|--------------------|-------|--------------|
|          | Alsip                 | Crestwood | Merionette<br>Park | Mokena | Oak<br>Forest | Orland<br>Park | Southside | Beverly | Chicago<br>Ridge | Mount<br>Greenwood | Palos<br>Park | Stony<br>Creek |                    |       | West<br>Lawn |
| 46319    |                       |           |                    |        | 1             |                |           |         |                  |                    |               |                |                    | 1     |              |
| 49017    |                       |           |                    |        |               |                |           |         |                  |                    |               |                |                    | 1     |              |
| 60139    |                       |           |                    |        |               |                |           | 1       |                  |                    |               |                |                    | 1     |              |
| 60406    |                       | 6         | 6                  |        | 1             |                | 1         |         | 1                |                    |               |                |                    | 16    |              |
| 60415    |                       | 6         | 1                  |        | 1             |                |           | 2       |                  |                    |               |                |                    | 12    |              |
| 60417    |                       |           |                    | 1      |               |                |           |         |                  |                    |               |                |                    | 1     |              |
| 60419    |                       | 1         | 1                  |        |               |                |           | 1       |                  |                    |               |                |                    | 3     |              |
| 60422    |                       |           |                    | 1      |               |                |           |         |                  |                    |               |                |                    | 1     |              |
| 60423    |                       |           |                    | 6      |               |                |           |         |                  |                    |               |                |                    | 6     |              |
| 60425    |                       |           | 1                  |        |               |                |           |         |                  |                    |               |                |                    | 1     |              |
| 60426    |                       | 2         |                    |        | 4             |                |           |         |                  |                    |               | 1              |                    | 7     |              |
| 60428    | 1                     | 1         |                    |        | 2             | 1              |           |         |                  |                    |               |                |                    | 5     |              |
| 60429    |                       | 1         | 2                  |        | 3             |                |           |         |                  |                    |               |                |                    | 6     |              |
| 60430    |                       |           |                    | 1      |               |                |           |         |                  |                    |               |                |                    | 1     |              |
| 60431    |                       |           |                    | 1      |               |                |           |         |                  |                    |               |                |                    | 1     |              |
| 60436    |                       |           |                    | 1      |               |                |           |         |                  |                    |               |                |                    | 1     |              |
| 60438    |                       | 1         | 2                  |        |               |                |           |         |                  |                    |               |                |                    | 3     |              |
| 60439    |                       |           |                    |        |               |                |           |         |                  | 1                  |               |                |                    | 1     |              |
| 60441    |                       |           |                    |        |               | 1              |           |         |                  |                    |               |                |                    | 1     |              |
| 60443    |                       |           |                    | 3      | 1             | 1              |           |         |                  |                    |               |                |                    | 5     |              |
| 60445    |                       | 19        |                    |        | 2             |                |           |         |                  | 1                  |               |                |                    | 23    |              |
| 60448    |                       |           |                    | 6      |               | 1              |           |         |                  |                    |               |                |                    | 7     |              |
| 60449    |                       |           |                    | 3      | 1             |                |           |         |                  |                    |               |                |                    | 4     |              |
| 60451    |                       |           |                    | 1      |               |                |           |         |                  |                    |               |                |                    | 1     |              |
| 60452    |                       | 4         |                    |        | 9             | 1              |           |         |                  |                    |               |                |                    | 14    |              |
| 60453    | 1                     | 3         | 7                  |        |               |                |           | 1       |                  |                    |               | 1              |                    | 27    |              |
| 60455    |                       | 2         |                    |        |               | 1              |           | 1       |                  |                    |               |                |                    | 10    |              |
| 60456    |                       | 1         |                    |        |               |                |           |         |                  |                    |               |                |                    | 3     |              |
| 60457    |                       | 1         |                    |        |               | 3              |           | 1       |                  |                    |               | 1              |                    | 7     |              |
| 60458    |                       |           |                    |        |               |                |           |         |                  |                    |               |                |                    | 2     |              |
| 60459    |                       |           |                    |        |               |                |           |         |                  |                    |               |                |                    | 10    |              |
| 60462    |                       | 1         |                    | 3      | 1             | 15             |           |         |                  | 4                  |               |                |                    | 24    |              |
| 60463    |                       | 5         |                    |        |               | 1              |           |         |                  | 4                  |               |                |                    | 10    |              |
| 60464    |                       |           |                    |        |               |                |           |         |                  | 4                  |               |                |                    | 4     |              |
| 60465    |                       | 4         | 1                  |        |               | 1              |           | 1       |                  | 1                  |               |                | 1                  | 9     |              |
| 60466    |                       | 1         |                    | 2      |               | 1              |           |         |                  |                    |               |                |                    | 4     |              |
| 60467    |                       |           |                    | 2      |               | 6              |           |         |                  | 1                  |               |                |                    | 9     |              |
| 60469    |                       | 2         |                    |        | 1             |                |           |         |                  |                    |               |                |                    | 3     |              |
| 60471    |                       |           |                    | 2      | 1             |                |           |         |                  |                    |               |                |                    | 3     |              |
| 60472    |                       | 5         | 1                  |        | 1             |                |           |         |                  |                    |               |                |                    | 7     |              |
| 60473    |                       | 1         |                    | 1      | 1             |                |           |         |                  |                    |               |                |                    | 3     |              |
| 60477    |                       | 1         |                    | 4      | 7             | 6              |           |         |                  |                    |               |                |                    | 18    |              |
| 60478    |                       |           |                    |        | 1             | 1              |           |         |                  |                    |               |                | 2                  | 4     |              |
| 60480    |                       |           |                    |        |               | 1              |           |         |                  |                    |               |                |                    | 1     |              |
| 60482    |                       | 3         |                    |        |               | 1              |           |         |                  |                    |               |                |                    | 4     |              |
| 60487    |                       |           |                    | 2      | 1             | 5              |           |         |                  |                    |               |                |                    | 8     |              |
| 60491    |                       |           |                    | 1      |               | 3              |           |         |                  |                    |               |                |                    | 4     |              |
| 60501    |                       |           | 1                  |        |               |                |           |         |                  |                    |               |                |                    | 1     |              |
| 60503    |                       |           | 1                  |        |               |                |           |         |                  |                    |               |                |                    | 1     |              |
| 60517    |                       |           |                    |        |               |                |           |         |                  | 1                  |               |                |                    | 1     |              |
| 60525    |                       |           |                    | 1      |               |                |           |         |                  |                    |               |                |                    | 1     |              |
| 60540    |                       | 1         |                    |        |               |                |           |         |                  |                    |               |                |                    | 1     |              |
| 60542    |                       |           |                    |        | 1             |                |           |         |                  |                    |               |                |                    | 1     |              |
| 60609    |                       |           | 1                  |        |               |                |           |         |                  |                    |               |                |                    | 3     |              |
| 60617    |                       |           | 2                  |        |               |                | 2         | 1       |                  |                    |               |                |                    | 6     |              |
| 60619    |                       |           | 1                  |        |               |                | 1         |         | 1                |                    |               |                |                    | 8     |              |
| 60620    |                       |           | 12                 |        | 2             |                | 5         | 10      | 1                |                    |               |                |                    | 46    |              |
| 60621    |                       |           | 1                  |        |               |                | 1         |         |                  |                    |               |                |                    | 4     |              |
| 60625    |                       |           | 1                  |        |               |                |           |         |                  |                    |               |                |                    | 1     |              |
| 60628    |                       | 4         | 14                 |        |               |                |           | 1       | 1                |                    |               |                |                    | 20    |              |
| 60629    |                       |           |                    |        |               |                | 3         |         |                  |                    |               | 2              |                    | 20    |              |
| 60632    |                       | 1         |                    |        |               |                |           |         |                  |                    |               |                |                    | 7     |              |
| 60636    |                       | 2         | 2                  |        |               |                | 1         |         |                  |                    |               |                |                    | 10    |              |
| 60637    |                       |           |                    |        |               |                |           |         |                  |                    |               |                |                    | 2     |              |
| 60638    |                       |           |                    |        | 1             |                |           |         |                  |                    |               |                |                    | 5     |              |
| 60643    | 1                     |           | 25                 |        |               |                | 1         |         | 3                |                    |               | 1              |                    | 34    |              |
| 60644    |                       |           |                    |        |               |                |           |         |                  |                    |               |                |                    | 1     |              |
| 60649    |                       | 1         | 1                  |        |               |                |           | 1       |                  |                    |               |                |                    | 3     |              |
| 60652    |                       | 2         | 9                  |        |               |                | 1         | 2       |                  |                    |               |                |                    | 32    |              |
| 60653    |                       |           |                    |        |               |                | 1         |         |                  |                    |               |                |                    | 2     |              |
| 60655    |                       | 1         | 9                  |        |               |                |           |         |                  |                    |               |                |                    | 10    |              |
| 60803    |                       | 1         | 8                  |        | 2             |                |           |         | 1                |                    |               |                |                    | 12    |              |
| 60805    |                       |           | 10                 |        |               |                |           |         | 1                |                    |               |                |                    | 14    |              |
| 60827    |                       | 3         | 6                  | 1      | 2             |                |           | 1       |                  | 16                 | 2             | 4              |                    | 13    |              |
| Total    | 3                     | 87        | 126                | 43     | 47            | 51             | 17        | 17      | 7                | 9                  | 16            | 2              | 4                  | 128   | 557          |

## HEMODIALYSIS PATIENTS OF SWNA 3/2017

| Zip Code | Fresenius Kidney Care |           |                 |        |            |             |           | DaVita  |               |                 |            |             |           |            | USRC | Total |
|----------|-----------------------|-----------|-----------------|--------|------------|-------------|-----------|---------|---------------|-----------------|------------|-------------|-----------|------------|------|-------|
|          | Alsip                 | Crestwood | Merionette Park | Mokena | Oak Forest | Orland Park | Southside | Beverly | Chicago Ridge | Mount Greenwood | Palos Park | Stony Creek | West Lawn | Scottsdale |      |       |
| 46319    |                       |           |                 |        | 1          |             |           |         |               |                 |            |             |           |            | 1    |       |
| 49017    |                       |           |                 |        |            |             |           |         |               |                 |            |             |           | 1          | 1    |       |
| 60406    |                       | 6         | 4               |        | 1          |             | 1         |         |               | 1               |            |             |           | 1          | 14   |       |
| 60411    |                       |           |                 |        | 1          |             |           |         |               |                 |            |             |           |            | 1    |       |
| 60415    |                       | 5         | 1               |        | 1          |             |           |         | 2             |                 |            | 1           |           | 2          | 12   |       |
| 60417    |                       |           |                 | 1      |            |             |           |         |               |                 |            |             |           |            | 1    |       |
| 60419    |                       | 2         | 1               |        |            |             |           | 1       |               |                 |            |             |           |            | 4    |       |
| 60422    |                       |           |                 | 1      |            |             |           |         |               |                 |            |             |           |            | 1    |       |
| 60423    |                       |           |                 | 6      |            |             |           |         |               |                 |            |             |           |            | 6    |       |
| 60426    |                       | 2         |                 |        | 4          |             |           |         |               |                 |            | 1           |           |            | 7    |       |
| 60428    | 1                     | 1         |                 |        | 2          | 1           |           |         |               |                 |            |             |           |            | 5    |       |
| 60429    |                       | 1         | 2               |        | 3          |             |           |         |               |                 |            |             |           |            | 6    |       |
| 60430    |                       |           |                 | 1      |            |             |           |         |               |                 |            |             |           | 1          | 2    |       |
| 60431    |                       |           |                 | 1      |            |             |           |         |               |                 |            |             |           |            | 1    |       |
| 60436    |                       |           |                 | 1      |            |             |           |         |               |                 |            |             |           |            | 1    |       |
| 60438    |                       | 1         | 2               |        |            |             |           |         |               |                 |            |             |           |            | 3    |       |
| 60439    |                       |           |                 |        |            |             |           |         |               | 1               |            |             |           |            | 1    |       |
| 60441    |                       |           |                 |        |            | 1           |           |         |               |                 |            |             |           |            | 1    |       |
| 60443    |                       |           |                 | 3      | 1          | 1           |           |         |               |                 |            |             |           |            | 5    |       |
| 60445    |                       | 17        | 1               |        | 2          |             |           |         |               |                 | 1          |             |           |            | 21   |       |
| 60448    |                       |           |                 | 7      |            | 1           |           |         |               |                 |            |             |           |            | 8    |       |
| 60449    |                       |           |                 | 5      |            |             |           |         |               |                 |            |             |           |            | 5    |       |
| 60451    |                       |           |                 | 1      |            |             |           |         |               |                 |            |             |           |            | 1    |       |
| 60452    |                       | 4         |                 |        | 12         | 1           |           |         |               |                 |            |             |           |            | 17   |       |
| 60453    | 1                     | 1         | 9               |        |            |             |           | 1       |               |                 |            | 2           |           | 12         | 26   |       |
| 60455    |                       | 2         | 1               |        |            | 1           |           | 2       |               |                 |            |             |           | 5          | 11   |       |
| 60456    |                       | 1         |                 |        |            |             |           |         |               |                 |            |             |           | 2          | 3    |       |
| 60457    |                       | 1         |                 |        |            | 4           |           | 1       |               |                 |            | 1           |           | 1          | 8    |       |
| 60458    |                       |           |                 |        |            |             |           |         |               |                 |            | 1           |           | 2          | 3    |       |
| 60459    |                       |           |                 |        |            |             |           |         |               |                 |            | 1           |           | 10         | 11   |       |
| 60462    |                       |           |                 | 2      | 1          | 14          |           |         |               |                 | 4          |             |           |            | 21   |       |
| 60463    |                       | 5         | 1               |        | 2          | 2           |           |         |               |                 | 2          |             |           |            | 12   |       |
| 60464    |                       |           |                 |        |            |             |           |         |               |                 | 5          |             |           |            | 5    |       |
| 60465    |                       | 5         |                 |        |            | 1           |           | 2       |               |                 | 1          |             |           | 1          | 10   |       |
| 60466    |                       |           |                 | 2      |            | 1           |           |         |               |                 |            |             |           |            | 3    |       |
| 60467    |                       |           |                 | 2      |            | 4           |           |         |               |                 | 1          |             |           |            | 7    |       |
| 60469    |                       | 2         |                 |        | 1          |             |           |         |               |                 |            |             |           |            | 3    |       |
| 60471    |                       |           |                 | 2      | 1          |             |           |         |               |                 |            |             |           |            | 3    |       |
| 60472    |                       | 5         | 1               |        | 1          |             |           |         |               |                 |            |             |           |            | 7    |       |
| 60473    |                       | 1         |                 | 1      | 1          |             |           |         |               |                 |            |             |           |            | 3    |       |
| 60477    |                       | 1         |                 | 4      | 5          | 9           |           |         |               |                 |            |             |           |            | 19   |       |
| 60478    |                       |           |                 |        |            | 1           |           |         |               |                 |            |             |           | 2          | 3    |       |
| 60480    |                       |           |                 |        |            | 1           |           |         |               |                 |            |             |           |            | 1    |       |
| 60482    |                       | 3         |                 |        |            | 1           |           |         |               |                 |            |             |           |            | 4    |       |
| 60487    |                       |           |                 | 2      | 2          | 4           |           |         |               |                 |            |             |           |            | 8    |       |
| 60491    |                       |           |                 | 1      |            | 3           |           |         |               |                 |            |             |           |            | 4    |       |
| 60501    |                       |           | 1               |        |            |             |           |         |               |                 |            |             |           |            | 1    |       |
| 60503    |                       |           | 1               |        |            |             |           |         |               |                 |            |             |           |            | 1    |       |
| 60517    |                       |           |                 |        |            |             |           |         |               |                 |            |             |           | 1          | 1    |       |
| 60540    |                       | 1         |                 |        |            |             |           |         |               |                 |            |             |           |            | 1    |       |
| 60542    |                       |           |                 |        | 1          |             |           |         |               |                 |            |             |           |            | 1    |       |
| 60609    |                       |           | 1               |        |            |             |           |         |               |                 |            |             |           | 2          | 3    |       |
| 60617    |                       |           | 1               |        |            |             | 2         |         |               |                 |            |             |           | 2          | 5    |       |
| 60619    |                       |           | 1               |        |            |             | 1         |         | 1             |                 |            |             |           | 5          | 8    |       |
| 60620    |                       |           | 13              |        | 2          |             | 6         | 9       |               | 1               |            |             |           | 14         | 45   |       |
| 60621    |                       |           | 1               |        |            |             | 1         |         |               |                 |            |             |           | 1          | 3    |       |
| 60625    |                       |           | 1               |        |            |             |           |         |               |                 |            |             |           |            | 1    |       |
| 60628    |                       | 4         | 16              |        |            |             |           | 1       |               | 1               |            |             |           |            | 22   |       |
| 60629    |                       |           |                 |        |            |             | 3         |         |               |                 |            | 3           |           | 14         | 20   |       |
| 60632    |                       | 1         |                 |        |            |             |           |         |               |                 |            |             |           | 5          | 6    |       |
| 60636    |                       | 2         | 2               |        |            |             | 1         |         |               |                 |            |             |           | 5          | 10   |       |
| 60637    |                       |           |                 |        |            |             |           |         |               |                 |            |             |           | 2          | 2    |       |
| 60638    |                       |           |                 |        | 1          |             |           |         |               |                 |            |             |           | 5          | 6    |       |
| 60643    | 1                     |           | 23              |        |            |             | 1         |         |               | 3               |            | 1           |           | 3          | 32   |       |
| 60644    |                       |           |                 |        |            |             |           |         |               |                 |            |             |           | 1          | 1    |       |
| 60649    |                       | 1         | 2               |        |            |             |           | 1       |               |                 |            |             |           |            | 4    |       |
| 60652    |                       | 2         | 10              |        |            |             | 2         | 1       |               |                 |            |             |           | 15         | 30   |       |
| 60653    |                       |           |                 |        |            |             | 1         |         |               |                 |            |             |           | 1          | 2    |       |
| 60655    |                       | 1         | 7               |        |            |             |           |         |               |                 |            |             |           |            | 8    |       |
| 60803    | 1                     | 1         | 10              |        | 1          |             |           |         | 1             | 1               |            |             |           |            | 15   |       |
| 60805    |                       |           | 10              |        |            |             |           |         |               | 1               |            |             |           | 3          | 14   |       |
| 60827    |                       | 2         | 6               | 1      | 2          |             |           | 1       |               |                 |            |             |           |            | 12   |       |
| 60920    |                       |           |                 |        |            |             |           |         |               |                 |            |             |           | 1          | 1    |       |
| Total    | 4                     | 81        | 129             | 44     | 49         | 51          | 19        | 14      | 8             | 9               | 16         | 6           | 5         | 120        | 555  |       |



**FRESENIUS  
KIDNEY CARE**

**Fresenius Kidney Care**

3500 Lacey Road, Downers Grove, IL 60515  
T 630-960-6807 F 630-960-6812  
Email: lori.wright@fmc-na.com

May 11, 2017

17-025

Ms. Courtney Avery  
Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson Street, 2<sup>nd</sup> Floor  
Springfield, IL 62761

Re: Fresenius Medical Care Crestwood

Dear Ms. Avery,

I am submitting the enclosed application for consideration by the Illinois Health Facilities and Services Review Board. Please find the following:

1. An original and 1 copy of an application for permit to relocate (discontinue/establish) Fresenius Medical Care Crestwood; and
2. A filing fee of \$2500.00 payable to the Illinois Department of Public Health.

Upon your staff's initial review of the enclosed application, please notify me of the total fee and the remaining fee due in connection with this application and I will arrange for payment of the remaining balance.

I believe this application conforms with the applicable standards and criteria of Part 1110 and 1120 of the Board's regulations. Please advise me if you require anything further to deem the enclosed application complete.

Sincerely,

Lori Wright  
Senior CON Specialist

Enclosures