

Axel & Associates, Inc.

MANAGEMENT CONSULTANTS

November 1, 2017

Ms. Courtney Avery
Administrator
Illinois Health Facilities and
Services Review Board
525 West Jefferson
Springfield, IL 62761

RE: Project 17-042
Memorial Hospital-East Medical Clinics
Building-Phase II
APPLICATION WITHDRAWL

Dear Ms. Avery:

Please accept this letter, which is being submitted on behalf of my clients, who are the applicants for the above-referenced project. With this letter, I respectfully request that the above-referenced CON application be withdrawn from consideration by the Board.

Sincerely,



Jacob M. Axel
President