



November 20, 2018

Ms. Courtney Avery
Health Facilities and Services Review Board
2nd Floor
525 West Jefferson Street
Springfield, Illinois 62761

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**HEALTH FACILITIES &
SERVICES REVIEW BOARD**

**Re: Application
#18-033 Morris Hospital & Healthcare Centers**

Dear Ms. Avery:

This letter is regarding our project's placement of the tentative agenda for the Board's December 4 meeting. We observed that the #18-020 Silver Cross Open Heart Surgery application has been scheduled to be considered earlier in the Board's deliberations. Due to its being a contentious application with significant opposition, our concern is that it may usurp significant time on the agenda with the potential of bumping applications to a next meeting. If our project were to be "bumped," the delay would incur significant additional costs to Morris Hospital, especially in regard to our project's financing costs.

We note that #18-020 is a substantive application originally to be heard at the Board's January meeting. That applicant requested an "expedited" review (which was granted) that places it on the December 4 agenda.

We would appreciate consideration of our project, and perhaps others, that were timely submitted for the December meeting to take precedence on the agenda.

If you and/or staff have any questions, please contact me at 312.804.9401 or by email at jmark@jsma.com.

Sincerely,

A handwritten signature in black ink, appearing to read 'Jeffrey S. Mark', written over a white background.

Jeffrey S. Mark

Principal

Cc: Mark Steadham, CEO, Morris Hospital & Healthcare Centers
Thomas Dohm, VP, Morris Hospital & Healthcare Centers

JSMA LLC
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