



HSHS
St. Joseph's
Hospital | Breese

September 1, 2020

RECEIVED

SEP 01 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

HEALTH FACILITIES &
SERVICES REVIEW BOARD

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

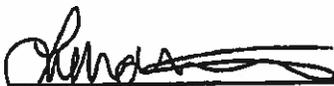
Dear Ms. Avery:

As a hospital leader of HSHS St. Joseph's Hospital Breese (SJB), I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJB and HSHS St. Joseph's Hospital Highland (SJH). Those redirected surgical cases will adversely impact surgical utilization at our hospitals, which are already below the state standard. SJB currently has the privilege of hosting four orthopedic surgeons within our on-site specialty clinic, with a fifth surgeon joining our hospital in December of 2020. Ironically, Dr. Felix Ungacta, one of our current orthopedic surgeons, is supporting this CON having committed an average of two hundred and twenty orthopedic surgical procedures which he will pull from my hospital in Breese and SJH. Dr. Ungacta's support is extremely disheartening as we have regionally invested in the Mako Robot and infrastructure support, providing him the opportunity to become the premier regional destination for orthopedic care. Within our current-state, operating room utilization at SJB is currently at 35%, which clearly defines our growth capacity to be 65%.

The COVID-19 pandemic has presented financial and other challenges for our hospitals; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature

Lyndsey Poettker RN, BSN
Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

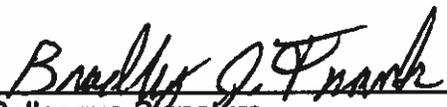
Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

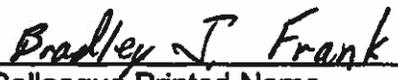
The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature



Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,


Colleague Signature

Lori Thompson
Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

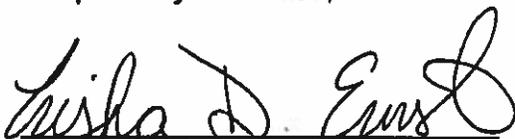
Dear Ms. Avery:

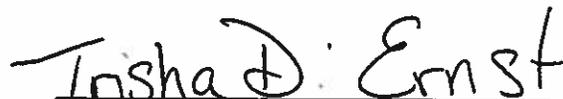
As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,


Colleague Signature


Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature



Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

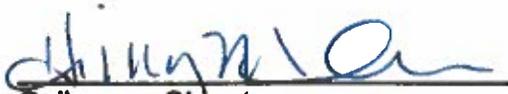
Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,


Colleague Signature


Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

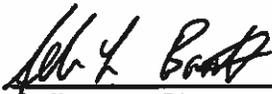
Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

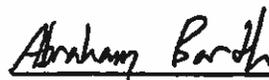
The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature



Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESOC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,


Colleague Signature


Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature



Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

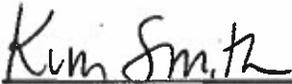
Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESOC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

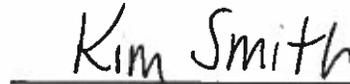
The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature



Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

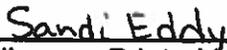
As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,


Colleague Signature


Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature

PATRICIA NOE

Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature

Shalyn Ballaw

Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature



Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature



Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

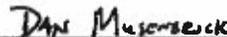
The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature



Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

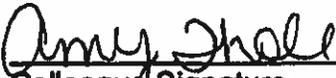
Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

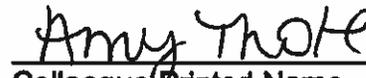
The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature



Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

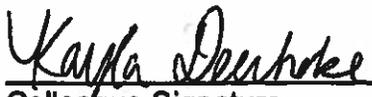
Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

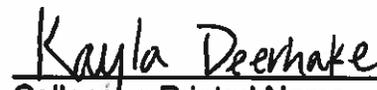
The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature



Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

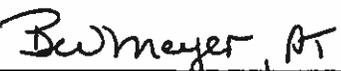
Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESc) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature



Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

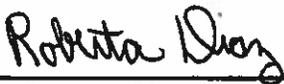
Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

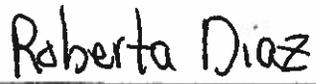
The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature



Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature

DIANE J. LAROSE

Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature

Tiffany Bellegarde

Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

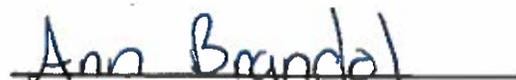
As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,


Colleague Signature


Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,


Colleague Signature

Brian A. Wesselmann
Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature

Adam Dickman

Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,


Colleague Signature


Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

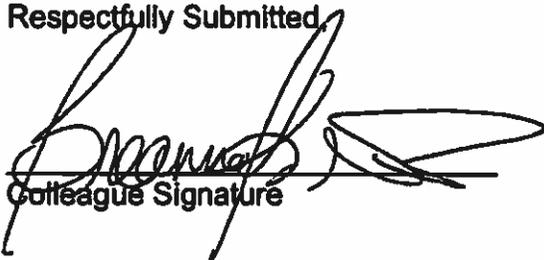
Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,


Colleague Signature

BREANNA
Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

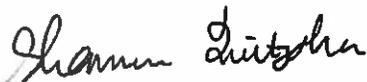
Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature



Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,


Colleague Signature

Lucille R Henrichs
Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature

Susan L. Meyers

Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,


Colleague Signature

Sheri J Ernst
Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

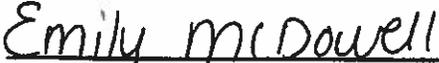
The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature



Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

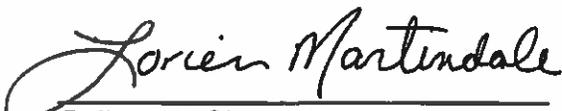
Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,



Colleague Signature

Lorien Martindale

Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,


Colleague Signature

Caitlyn Thomack
Colleague Printed Name

September 1, 2020

Courtney Avery
Administrator
Illinois Health Facilities & Services Review Board
525 W. Jefferson Street, 2nd Floor
Springfield, IL 62761
Courtney.Avery@Illinois.Gov

RE: Opposition to CON Application #20-017-Metroeast Endoscopic Surgery Center

Dear Ms. Avery:

As a hospital colleague of HSHS St. Joseph's Hospital (SJH) Highland, I have always prided myself on providing the best care to our patients and that includes receiving that care close to home at a reasonable cost. That being said, allowing the Metroeast Endoscopic Surgery Center (MESCC) to perform orthopedic procedures goes against that philosophy, so I ask you to oppose Certificate of Need application #20-017.

The CON project proposes an unnecessary duplication of services and is based entirely on procedures currently offered at SJH. Those redirected surgical cases will adversely impact surgical utilization at our hospital, which are already below the state standard. The adverse financial impact at SJH, a 25-bed Critical Access Hospital, will be substantial. To make up the reduction of \$1.7 million in net hospital revenue, service cuts will be inevitable.

The COVID-19 pandemic has presented financial and other challenges for SJH; CON Project #20-017 would compound these challenges with further cuts in patient volumes and hospital revenue. Especially now, this CON application is bad for health care in our rural area. I respectfully urge denial of CON Project #20-017 by the Review Board.

Respectfully Submitted,

Blanche T. Small
Colleague Signature

Blanche T. Small
Colleague Printed Name