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APR 24 2020

HEALTH FACILITIES &  
SERVICES REVIEW BOARD

April 20, 2020

Ms. Courtney Avery, Administrator  
Illinois Health Facilities and Services Review Board  
525 W. Jefferson, Second Floor  
Springfield, IL 62761

Dear Ms. Avery,

This letter serves as my written support of the Carle Foundation in its proposed affiliation with Advocate BroMenn Medical Center and Advocate Eureka Hospital, and in support of Certificates of Exemption E-013-20 and E-014-20.

As Chief Executive Officer of Chestnut Health Systems, a not-for-profit charitable organization that provides primary health care and behavioral health services in our community, I appreciate Carle's longstanding history of top-decile health care and its commitment to excellence.

In addition, I recognize Carle's dedication to supporting the communities it serves by providing services, donations, and support. In 2018 alone, Carle provided \$34.8 million in free or discounted care to patients.

It is my belief that this transaction will bring together the strengths of these quality organizations and will provide increased health care options to those in the community. For that reason, I support this affiliation.

Sincerely,

A handwritten signature in cursive script that reads 'David A. Sharar'.

David A. Sharar, Ph.D.  
Chief Executive Officer, Chestnut Health Systems  
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Bloomington, IL 61701

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