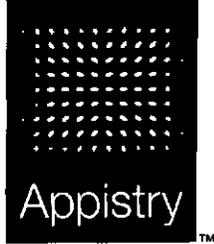


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APR 18 2011



**HEALTH FACILITIES &
SERVICES REVIEW BOARD**

April 12, 2011

Dale Galassie, Chair
Illinois Health Facilities and Services Review Board
2nd Floor
525 West Jefferson Street
Springfield, IL 62761

Re: Certificate of Exemption No. E-001-11, Surgery Center of Southern Illinois

Dear Mr. Galassie,

www.appistry.com

This is a letter of support in favor of the above referenced exemption request. I am an entrepreneur involved in a variety of start-up companies and other small companies in St Louis and the CEO/President of Appistry, a software company based in St Louis. In addition to Appistry, I have been involved in the creation and early operations of 6 or more companies over the past 7 years. Prior to this 7 year period, I was a senior executive at Rational Software where I spent 17+ years helping to build a company that grew from \$0 in revenue to 4500 people and almost \$1 billion in revenue. Rational Software was bought by IBM in 2003.

I met Ron Osman in 2004 and he has been a partner with me at Appistry, Clearent and Fidusnet. All small start-up software companies when Ron and I got involved. At Appistry, Ron is my largest investor with millions of dollars invested. At Clearent and Fidusnet, two companies that Appistry helped create; Ron was one of our earliest investors during the time when a company's fate is the most tenuous and the outcome the most unpredictable. During this period of time, I have worked through dozens of very tough business issues, with Ron as my business partner, which have involved very large amounts of money being put at risk. We are still involved in all three of these ventures working hard to make them successful companies.

Without exception, I have found Ron Osman to be a man of his word. He is bright, thoughtful, diligent and direct, but most importantly for small businesses, he is honest and operates at a level of integrity that few people in business ever achieve. He has made a huge difference for each of these companies as an investor and a business professional. He has put his time and money at risk when no one else would in a manner that was best for the business and the employees, not best for Ron. He has NEVER positioned his time or his investment ahead of other investors or our employees (even though he often could have asked, or forced, a premium on his business terms given the importance of his involvement).

I do not know a person that I would rather enter a business with. After 31 years in business, he is clearly one of the best people I have had the honor of working with. He gives a small and risky business two critical things they need to be successful; great advice and the capital to make it happen. However, the management team needs to be ready for an advisor that is direct and to the point. He expects people around him to operate at the same level of honesty and openness.

Best Regards,

Kevin Haar

CEO

Appistry

SENESCHAL GROUP PTE LTD
#03-01 Emerald Garden
31 Club Street
Singapore 0669486

April 12, 2011

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HEALTH FACILITIES &
SERVICES REVIEW BOARD

Dale Galassie, Chair
Illinois Health Facilities and Services Review Board
2nd Floor
525 West Jefferson Street
Springfield, IL 62761

Ref: Certificate of Exemption No. E-001-11, Surgery Center of Southern Illinois

Dear Mr. Galassie:

This is a letter of support in favor of the above referenced exemption request.

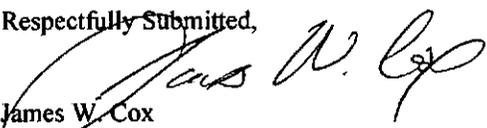
Ronald E. Osman is an investor and business associate of ours in Seneschal Group Pte Ltd. Seneschal is a private family office advisory company established to assist families with the complex business, financial and governance issues that arise in cross-border environments. Consequently, Seneschal must deal not only with an annual budget of a few million dollars, but its advice and actions affect many millions of dollars of client resources.

Due to the fiduciary nature of our business, all persons associated with us must possess the highest level of ethics and integrity, as well as superior business capabilities. We invited Ron to participate in Seneschal specifically because he exemplifies those criteria.

I have known Ron personally for over three decades and sincerely admire his ability to effectively conduct sophisticated business both internationally and locally. Ron has built his success while quietly assisting so many others in achieving theirs. He is a truly fair and trustworthy partner. As a common trait of successful business persons, he is intense about understanding the business he is in, but knows when and how to delegate.

More significant, however, is Ron's commitment to family and community that started well before his financial success. Such involvement is not always appreciated or painless, yet he continues to strive for what is right and best. As a person of high integrity, proven business success and a commitment to family and community, Ronald E. Osman will make an excellent steward for the Surgery Center of Southern Illinois.

Respectfully Submitted,


James W. Cox
President

Telephone: (65) 3125-2180
Email: james.cox@seneschalgroup.com

Cc: Ronald E. Osman

Bush O'Donnell

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APR 18 2011

HEALTH FACILITIES &
SERVICES REVIEW BOARD

April 14, 2011

Dale Galassie, Chair
Illinois Health Facilities and Services Review Board
2nd Floor
525 West Jefferson Street
Springfield, IL 62761

Re: Certificate of Exemption No. E-001-11, Surgery Center of Southern Illinois

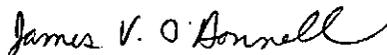
Dear Mr. Galassie:

This is a letter of support in favor of the above referenced exemption request.

I serve on the Board of Directors of Appistry, Inc., a St. Louis based technology company, with Ronald E. Osman. In that capacity I have considerable interaction with Mr. Osman and find him to be a very valuable member of our board. He has proven to be both an insightful businessman, drawing on an unusually broad range of past business experiences, and a fair-minded individual that always seeks to represent the interests of all of the stakeholders in the company.

In all of my dealings with him, I have found him to be fair, honest and ethical.

Regards,



James V. O'Donnell
CEO
Bush O'Donnell & Co.

BUSH O'DONNELL & CO.

101 S. HANLEY RD. / SUITE 1250 / ST. LOUIS, MO 63105 / 314.727.4555 FAX 314.727.8829

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HEALTH FACILITIES &
SERVICES REVIEW BOARD

Dale Galassie, Chair
Illinois Health Facilities and Services Review Board
2nd Floor
525 West Jefferson Street
Springfield, IL 62761

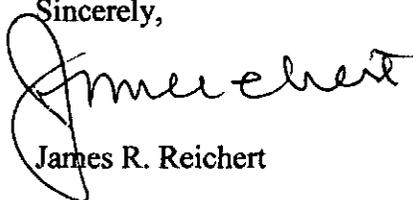
April 14, 2011

Re: Certificate of Exemption No. E-001-11, Surgery Center of Southern Illinois

Dear Mr. Galassie:

Being a former long term care provider within the State of Illinois as well as Nevada, I'm writing in support of Mr. Osman's request. I've personally known Mr. Osman in excess of 20 years and have had numerous dealings with him. I can say his business modus operandi is beyond approach.

Sincerely,



James R. Reichert

Corporate Offices:

MARION CENTRE
1301 ENTERPRISE WAY
SUITE 42 / 2ND FLOOR
MARION, IL 62959 USA

PHONE: 618-997-6431
F A X : 618-993-6592

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HEALTH FACILITIES &
SERVICES REVIEW BOARD

ROBERT C. LEWIS
COLONEL, U.S. MARINES, (RET.)
6904 W. 67TH ST.
SHAWNEE MISSION, KS. 66202

9 April 2011

Dale Galassie, Chair
Illinois Health Facilities and Services Review Board
2nd Floor
525 West Jefferson St.
Springfield, IL 62761

Re: Certificate of Exemption No. E-001-11, Surgery Center of Southern Illinois

Dear Sir,

This is a letter of support in favor of the above. The specific basis for my support is four decades-long observation of the fidelities and abilities Mr. Ronald E. Osman, Esq., of Marion, Illinois. (My general view is predicated on twenty-eight years of active service with the U.S. Marines and another decade as a Professor of Ethics at Rockhurst & St. Mary's Universities and the University of Kansas Hospital).

In the summer of 1968 Ronald Osman asked for a commission as a lieutenant in the Marine Corps. First, we checked his background. That began with (minimally) five separate recommendations from his professors at the University of Illinois and his employer, Monsanto. However fulsome people may ordinarily be in their praise of someone seeking a position, I have noted over the years that when an endorsement entails the applicant putting on the uniform of a Marine officer in wartime, people are surprisingly candid. (For that reason, among others, only one person in ten who asks for a commission succeeds.)

That November he stood before me in St. Louis and I swore him into the Marines.

The application was but the first step in an extensive process of vetting. What followed was a long, taxing period of training in which he was observed constantly by seasoned marine officers at Quantico, Va., while simultaneously the Naval Investigative Service (NIS) conducted a through Background Investigation (BI). Only after succeeding in both was he commissioned. Following commissioning, while he began even more training and observation (in artillery), the FBI conducted a second, detailed investigation before recommending Mr. Osman for a Secret national-security clearance.

The point is that an institution that proclaims its good faith – always – with the American people both prizes and weighs character in men and women long before their abilities emerge. How do we know? Their neighbors, professors, teachers, scoutmasters, and employers swear to it, to us Marines, to the NIS, and to the FBI. Then we watch. Only if what we see in nearly a year of training is consistent with what we have heard, will an officer be permitted to lead young marines. What other college graduates are so challenged as happens in the Marine tradition, where trust must be *hard*-earned before responsibilities are ever granted?

Following his assignment to Fleet Marine Forces as an artillery officer, I had opportunity to observe (then) Lieutenant Osman's professional progress. The one assignment that confers special trust and confidence in a young officer above all others is a command assignment. Mr. Osman was twice given command of an artillery battery. This ordinarily happens but once and is an assignment designated for captains, and only rarely, lieutenants. Thus the regimental and battalion officers who knew him best bestowed on him the most implicit trust they could: command of young American Marines.

Though selected for the rank of captain Mr. Osman set aside his uniform for the Law.

Though I did follow his legal career over the ensuing years, when I left active service in 1993 our association was again more frequent. Part of that stems from our mutual support of associations supporting the Armed Forces. In common is included the Anna, Illinois, VFW Scholarship Program, (a scholarship fund that generously supports students in the Anna – Dongola area), Operation Wounded Warrior, and the Marine Corps Museum.

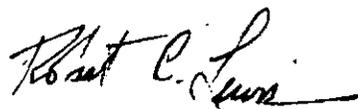
These projects are but a minor part of his endeavors of a similar nature. Where the words "scholarship," "farm families," and "need" intersect, he is consistently generous. Moreover, he is equally consistent in avoiding the spotlight of recognition, which he always deflects in the direction of someone else – the memory of a professor, that of a fallen marine, and so forth – but not to himself. Time is equally a commodity in which he is unsparring of himself as he is unassuming. He is, for example, a founding member of Rural Health, Inc., on the board of directors for the Dongola Clinic, and has for decades supported the Southern Illinois Electric Cooperative – all done quietly.

The common factor in every instance is that his interests are never self-interests.

Looking back over the decades, I find that the young man his community, his professors, and his employers recommended to me for service as a Lieutenant of Marines typifies the strong personal character of men and women who always seem to find a way during wartime to serve America in arduous ways. America is lucky that way.

A county at war needs many things but none more importantly than she does men and women of strong character. Looking today, I find Ronald Osman's character and integrity shine thorough just as clearly as the day four decades past when he stood before me with his hand raised, swearing to "support and defend" his country. Through his strong traits of character, we Marines benefitted from his service then; from those same virtues of moral integrity and fidelity of purpose, his community benefits still.

Respectfully,

A handwritten signature in black ink, appearing to read "Robert C. Lewis". The signature is written in a cursive style with a long horizontal flourish extending to the right.

Robert C. Lewis

Colonel, U.S. Marines (ret.)