



STATE OF ILLINOIS
HEALTH FACILITIES AND SERVICES REVIEW BOARD

525 WEST JEFFERSON ST. • SPRINGFIELD, ILLINOIS 62761 • (217) 782-3516 FAX: (217) 785-4111

DOCKET ITEM NUMBER: C-01	BOARD MEETING: November 17, 2015	PROJECT NUMBER: E-007-15 E-008-15 E-009-15
EXEMPTION APPLICANT(S): Northwestern Memorial HealthCare, KishHealth System, Kishwaukee Community Hospital, Valley West Community Hospital, The Midland Surgical Center, LLC		
FACILITY NAME and LOCATION: Kishwaukee Community Hospital, Dekalb, Illinois, Valley West Community Hospital, Sycamore, Illinois, The Midland Surgical Center, Sycamore, Illinois		

1. The Transaction

On August 17, 2015 the State Board received three change of ownership exemption applications for the two (2) hospitals and the surgical center identified above. Northwestern Memorial HealthCare is proposing to become the sole corporate member of KishHealth System. KishHealth System controls Kishwaukee Community Hospital, Valley West Community Hospital, and The Midland Surgical Center. Northwestern Memorial HealthCare will have the power and authority to govern, direct, and oversee the property, funds, business, and affairs of KishHealth System. This transaction will result in change of control of KishHealth's existing health care facilities. The operating entities/licenseses will remain unchanged. The enterprise range of value for KishHealth System was concluded to be in the range of \$329.1 million to \$362.4 million.

There is no anticipated acquisition price for this transaction; however, as of the closing, there will be a fund created with the unrestricted net cash position of the KishHealth System at closing. This fund will be used exclusively to support the mission of KishHealth and benefit the health care needs of KishHealth's geographic service area. The anticipated completion date is December 31, 2015.

2. The Applicants

The applicants are Northwestern Memorial HealthCare, KishHealth System, Kishwaukee Community Hospital, Valley West Community Hospital, The Midland Surgical Center, LLC.

Northwestern Memorial HealthCare, located at 251 East Huron Street, Chicago, Illinois, is the corporate parent of Northwestern Memorial Hospital, Northwestern Lake Forest Hospital, Northwestern Medical Group, and Northwestern Memorial Foundation. Northwestern Memorial HealthCare is also the parent of CDH-Delnor Health System (Central DuPage Hospital and Delnor Community Hospital). Northwestern Memorial Hospital has a total of 894 licensed beds in the Feinberg/Galter Pavilion and Prentice Women's Hospital. It is the primary teaching hospital for Northwestern University's Feinberg School of Medicine. The University's Feinberg School of Medicine is integrally linked with Northwestern Memorial Healthcare through a shared strategic plan.

KishHealth, based in DeKalb, Illinois, is a community-owned health system with facilities in DeKalb, Sandwich, Sycamore, Plano, Genoa, Hampshire, Waterman, and Rochelle, including the Physician Group, a multi-specialty practice with over 40 health care providers with several office locations.

Kishwaukee Hospital, located at 1 Kish Hospital Drive, DeKalb, Illinois, is a 98-bed acute care hospital. In 2011, the Joint Center opened at Kishwaukee Hospital, and in 2013, a Spine Center was added. Kishwaukee Hospital is a not-for-profit organization that provides comprehensive health care services, including inpatient acute and nonacute care and various outpatient services to residents of DeKalb County, Illinois and surrounding areas. Kishwaukee Hospital owns a 74.5% interest in Midlands Surgical Center, LLC a for-profit entity.

Valley West Community Hospital a 25 bed Critical Access Hospital located at 1302 North Main Street, Sandwich, Illinois is a not-for-profit organization that provides comprehensive health care services including inpatient acute and nonacute care and various outpatient services, to residents of DeKalb, Kendall, and LaSalle counties of Illinois and surrounding areas.

The Midland Surgical Center, LLC is a multi-specialty ambulatory surgical treatment center located at 2120 Midlands Court, Sycamore, Illinois. Kishwaukee Community Hospital owns 74.5% of this surgery center.

3. Public Hearing

Three (3) public hearings were held on September 24, 2015 in DeKalb, Illinois for these changes of ownership exemption applications. State Board Chair Kathy Olson was the State Board representative at these public hearings.

At the public hearing for Exemption #E-007-15, twenty (20) individuals registered for the public hearing, five (5) individuals provided supporting testimony and four (4) individuals provided neutral testimony. Exemption #E-008-15 five (5) individuals provided supporting testimony and one (1) individual provided neutral testimony. Exemption #E-009-15 five (5) individuals provided supporting testimony. Letters of support and opposition were received by the State Board Staff.

4. Public Act 99-0154

Public Act 99-0154 became law July 29, 2015 and is effective immediately. This Act states that an application for a change of ownership need not contain a signed transaction document so long as the application contains the following:

- name and background of the parties
- structure of the transaction

- person who will be the licensed or certified entity both prior to and after the transaction
- fair market value of assets transferred
- purchase price or other consideration for the assets

The State Board cannot impose any conditions or restrictions, including;

- the time period for a subsequent change of ownership; or
- a commitment to continue to offer a service for a specified period of time after the change of ownership occurs.

20 ILCS 3960/6 (b) states “an exemption shall be approved when information required by the State Board by rule is submitted.”

The applicants have submitted the required information per PA 99-0154.

A no objection letter was received from the Office of The Attorney General and is included at the conclusion of this report.

5. Other Information

Attached to the end of this report is the 2014 Hospital Profiles for Kishwaukee Community Hospital, Valley West Community Hospital, and The Midland Surgical Center.

Ownership, Management and General Information

ADMINISTRATOR NAME: Brad Copple
ADMINSTRATOR PHONE 815-756-1521 ext 153376
OWNERSHIP: KishHealth System
OPERATOR: KishHealth System
MANAGEMENT: Not for Profit Corporation (Not Church-R
CERTIFICATION: None
FACILITY DESIGNATION: General Hospital
ADDRESS One Kish Hospital Drive

Patients by Race

White 90.4%
 Black 6.8%
 American Indian 0.0%
 Asian 0.9%
 Hawaiian/ Pacific 0.0%
 Unknown 1.9%

Patients by Ethnicity

Hispanic or Latino: 6.0%
 Not Hispanic or Latino: 93.5%
 Unknown: 0.5%
 IDPH Number: 5470
 HPA B-04
 HSA 1

CITY: DeKalb **COUNTY:** DeKalb County

Facility Utilization Data by Category of Service

Clinical Service	Authorized CON Beds 12/31/2014	Peak Beds Setup and Staffed	Peak Census	Admissions	Inpatient Days	Observation Days	Average Length of Stay	Average Daily Census	CON Occupancy Rate %	Staffed Bed Occupancy Rate %
Medical/Surgical	70	70	70	3,827	15,196	2,666	4.7	48.9	69.9	69.9
0-14 Years				41	87					
15-44 Years				501	1,511					
45-64 Years				1,078	3,948					
65-74 Years				750	3,090					
75 Years +				1,457	6,560					
Pediatric	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Intensive Care	12	12	12	237	1,126	44	4.9	3.2	26.7	26.7
Direct Admission				237	1,126					
Transfers				0	0					
Obstetric/Gynecology	16	16	16	861	1,646	227	2.2	5.1	32.1	32.1
Maternity				859	1,644					
Clean Gynecology				2	2					
Neonatal	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Long Term Care	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Swing Beds			0	0	0		0.0	0.0		
Acute Mental Illness	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Rehabilitation	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Long-Term Acute Care	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Dedcated Observation	0					0				
Facility Utilization	98			4,925	17,968	2,937	4.2	57.3	58.4	

(Includes ICU Direct Admissions Only)

Inpatients and Outpatients Served by Payor Source

	Medicare	Medicaid	Other Public	Private Insurance	Private Pay	Charity Care	Totals
Inpatients	46.4%	7.7%	0.1%	29.7%	7.5%	8.6%	
	2287	378	5	1463	368	424	4,925
Outpatients	36.9%	15.5%	0.2%	43.6%	1.6%	2.1%	
	54297	22796	338	64180	2408	3048	147,067

Financial Year Reported: 5/1/2013 to 4/30/2014

Inpatient and Outpatient Net Revenue by Payor Source

	Medicare	Medicaid	Other Public	Private Insurance	Private Pay	Totals	Charity Care Expense	Total Charity Care Expense
Inpatient Revenue (\$)	45.2%	4.0%	0.1%	44.5%	6.2%	100.0%		4,757,921
	19,368,696	1,708,406	45,548	19,039,568	2,657,761	42,819,979	1,924,264	
Outpatient Revenue (\$)	10.3%	7.0%	0.2%	76.8%	5.8%	100.0%		Total Charity Care as % of Net Revenue
	12,845,530	8,706,328	251,111	96,005,524	7,230,881	125,039,374	2,833,657	2.8%

Birthing Data

Number of Total Births: 845
 Number of Live Births: 840
 Birthing Rooms: 0
 Labor Rooms: 2
 Delivery Rooms: 0
 Labor-Delivery-Recovery Rooms: 0
 Labor-Delivery-Recovery-Postpartum Rooms: 10
 C-Section Rooms: 1
 CSections Performed: 241

Newborn Nursery Utilization

Level I 16
 Level II 3
 Level II+ 0
 Patient Days 1,344
 Total Newborn Patient Days 1,392
Laboratory Studies
 Inpatient Studies 122,102
 Outpatient Studies 293,437
 Studies Performed Under Contract 20,754

Organ Transplantation

Kidney: 0
 Heart: 0
 Lung: 0
 Heart/Lung: 0
 Pancreas: 0
 Liver: 0
 Total: 0

Surgery and Operating Room Utilization

Surgical Specialty	Operating Rooms				Surgical Cases		Surgical Hours			Hours per Case	
	Inpatient	Outpatient	Combined	Total	Inpatient	Outpatient	Inpatient	Outpatient	Total Hours	Inpatient	Outpatient
Cardiovascular	0	0	0	0	0	0	0	0	0	0.0	0.0
Dermatology	0	0	0	0	0	0	0	0	0	0.0	0.0
General	0	0	6	6	192	542	473	1190	1663	2.5	2.2
Gastroenterology	0	0	0	0	239	563	458	1079	1537	1.9	1.9
Neurology	0	0	0	0	34	162	52	249	301	1.5	1.5
OB/Gynecology	0	0	1	1	286	241	379	275	654	1.3	1.1
Oral/Maxillofacial	0	0	0	0	6	5	11	7	18	1.8	1.4
Ophthalmology	0	0	0	0	0	3	0	27	27	0.0	9.0
Orthopedic	0	0	0	0	578	644	834	902	1736	1.4	1.4
Otolaryngology	0	0	0	0	12	56	15	68	83	1.3	1.2
Plastic Surgery	0	0	0	0	0	0	0	0	0	0.0	0.0
Podiatry	0	0	0	0	1	49	1	65	66	1.0	1.3
Thoracic	0	0	0	0	0	0	0	0	0	0.0	0.0
Urology	0	0	0	0	10	42	22	74	96	2.2	1.8
Totals	0	0	7	7	1358	2307	2245	3936	6181	1.7	1.7

SURGICAL RECOVERY STATIONS	Stage 1 Recovery Stations	10	Stage 2 Recovery Stations	25
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Dedicated and Non-Dedicated Procedure Room Utilization

Procedure Type	Procedure Rooms				Surgical Cases		Surgical Hours			Hours per Case	
	Inpatient	Outpatient	Combined	Total	Inpatient	Outpatient	Inpatient	Outpatient	Total Hours	Inpatient	Outpatient
Gastrointestinal	0	0	2	2	273	2274	432	3601	4033	1.6	1.6
Laser Eye Procedures	0	0	0	0	0	0	0	0	0	0.0	0.0
Pain Management	0	0	0	0	0	0	0	0	0	0.0	0.0
Cystoscopy	0	0	1	1	50	211	56	232	288	1.1	1.1

Multipurpose Non-Dedicated Rooms

Pain Management	0	0	1	1	0	2514	0	3074	3074	0.0	1.2
	0	0	0	0	0	0	0	0	0	0.0	0.0
	0	0	0	0	0	0	0	0	0	0.0	0.0

Emergency/Trauma Care

Certified Trauma Center	No
Level of Trauma Service	Level 1
Operating Rooms Dedicated for Trauma Care	0
Number of Trauma Visits:	0
Patients Admitted from Trauma	0
Emergency Service Type:	Comprehensive
Number of Emergency Room Stations	23
Persons Treated by Emergency Services:	31,179
Patients Admitted from Emergency:	4,132
Total ED Visits (Emergency+Trauma):	31,179

Free-Standing Emergency Center

Beds in Free-Standing Centers	
Patient Visits in Free-Standing Centers	
Hospital Admissions from Free-Standing Center	

Outpatient Service Data

Total Outpatient Visits	147,067
Outpatient Visits at the Hospital/ Campus:	147,067
Outpatient Visits Offsite/off campus	0

Cardiac Catheterization Labs

Total Cath Labs (Dedicated+Nondedicated labs):	2
Cath Labs used for Angiography procedures	2
Dedicated Diagnostic Catheterization Lab	0
Dedicated Interventional Catheterization Labs	0
Dedicated EP Catheterization Labs	0

Cardiac Catheterization Utilization

Total Cardiac Cath Procedures:	429
Diagnostic Catheterizations (0-14)	0
Diagnostic Catheterizations (15+)	232
Interventional Catheterizations (0-14):	0
Interventional Catheterization (15+)	123
EP Catheterizations (15+)	74

Cardiac Surgery Data

Total Cardiac Surgery Cases:	0
Pediatric (0 - 14 Years):	0
Adult (15 Years and Older):	0
Coronary Artery Bypass Grafts (CABGs) performed of total Cardiac Cases :	0

Diagnostic/Interventional Equipment

	Examinations				
	Owned	Contract	Inpatient	Outpt	Contract
General Radiography/Fluoroscopy	3	0	8,578	17,367	0
Nuclear Medicine	0	1	0	0	1,406
Mammography	2	0	6	4,885	0
Ultrasound	2	0	1,141	6,955	0
Angiography	2	0			
Diagnostic Angiography			5	15	0
Interventional Angiography			60	96	0
Positron Emission Tomography (PET)	1	0	4	382	0
Computerized Axial Tomography (CAT)	2	0	2,166	10,682	0
Magnetic Resonance Imaging	1	0	280	2,257	0

Therapeutic Equipment

	Owned		Contract	Therapies/Treatments
	Owned	Contract		
Lithotripsy	0	0		0
Linear Accelerator	0	0		0
Image Guided Rad Therapy				0
Intensity Modulated Rad Thrp				0
High Dose Brachytherapy	0	0		0
Proton Beam Therapy	0	0		0
Gamma Knife	0	0		0
Cyber knife	0	0		0

Ownership, Management and General Information

ADMINISTRATOR NAME: Brad Copple
ADMINSTRATOR PHONE 815-756-1521 ext 153376
OWNERSHIP: KishHealth System
OPERATOR: KishHealth System
MANAGEMENT: Not for Profit Corporation (Not Church-R
CERTIFICATION: Critical Access Hospital
FACILITY DESIGNATION: General Hospital
ADDRESS 1302 North Main Street

Patients by Race

White 97.0%
 Black 1.5%
 American Indian 0.0%
 Asian 0.3%
 Hawaiian/ Pacific 0.0%
 Unknown 1.1%

Patients by Ethnicity

Hispanic or Latino: 5.2%
 Not Hispanic or Latino: 94.5%
 Unknown: 0.3%
 IDPH Number: 4690
 HPA B-04
 HSA 1

CITY: Sandwich **COUNTY:** DeKalb County

Facility Utilization Data by Category of Service

Clinical Service	Authorized CON Beds 12/31/2014	Peak Beds Setup and Staffed	Peak Census	Admissions	Inpatient Days	Observation Days	Average Length of Stay	Average Daily Census	CON Occupancy Rate %	Staffed Bed Occupancy Rate %
Medical/Surgical	15	15	15	716	1,924	506	3.4	6.7	44.4	44.4
0-14 Years				6	15					
15-44 Years				90	192					
45-64 Years				183	473					
65-74 Years				139	378					
75 Years +				298	866					
Pediatric	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Intensive Care	4	4	4	53	126	4	2.5	0.4	8.9	8.9
Direct Admission				53	126					
Transfers				0	0					
Obstetric/Gynecology	6	6	6	206	426	16	2.1	1.2	20.2	20.2
Maternity				204	422					
Clean Gynecology				2	4					
Neonatal	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Long Term Care	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Swing Beds			0	0	0		0.0	0.0		
Acute Mental Illness	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Rehabilitation	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Long-Term Acute Care	0	0	0	0	0	0	0.0	0.0	0.0	0.0
Dedicated Observation	0					0				
Facility Utilization	25			975	2,476	526	3.1	8.2	32.9	

(Includes ICU Direct Admissions Only)

Inpatients and Outpatients Served by Payor Source

	Medicare	Medicaid	Other Public	Private Insurance	Private Pay	Charity Care	Totals
Inpatients	48.6%	9.2%	0.6%	25.3%	7.8%	8.4%	975
	474	90	6	247	76	82	
Outpatients	35.8%	22.5%	0.2%	36.9%	2.3%	2.4%	32,833
	11738	7387	76	12109	741	782	

Financial Year Reported: 5/1/2013 to 4/30/2014

Inpatient and Outpatient Net Revenue by Payor Source

	Medicare	Medicaid	Other Public	Private Insurance	Private Pay	Totals	Charity Care Expense	Total Charity Care Expense
Inpatient Revenue (\$)	56.3%	10.1%	0.6%	26.2%	6.9%	100.0%		1,189,741
	4,977,617	890,978	50,273	2,316,089	608,209	8,843,166	352,936	
Outpatient Revenue (\$)	22.5%	9.8%	0.2%	60.5%	7.0%	100.0%		Total Charity Care as % of Net Revenue
	8,160,635	3,549,827	87,432	21,943,540	2,541,715	36,283,149	836,805	2.6%

Birthing Data

Number of Total Births: 196
 Number of Live Births: 196
 Birthing Rooms: 0
 Labor Rooms: 3
 Delivery Rooms: 0
 Labor-Delivery-Recovery Rooms: 0
 Labor-Delivery-Recovery-Postpartum Rooms: 5
 C-Section Rooms: 1
 CSections Performed: 49

Newborn Nursery Utilization

Level I 6
 Level II 2
 Level II+ 0
 Beds 6
 Patient Days 344
 Total Newborn Patient Days 368
Laboratory Studies
 Inpatient Studies 24,432
 Outpatient Studies 86,047
 Studies Performed Under Contract 7,734

Organ Transplantation

Kidney: 0
 Heart: 0
 Lung: 0
 Heart/Lung: 0
 Pancreas: 0
 Liver: 0
 Total: 0

Surgery and Operating Room Utilization

Surgical Specialty	Operating Rooms				Surgical Cases		Surgical Hours			Hours per Case	
	Inpatient	Outpatient	Combined	Total	Inpatient	Outpatient	Inpatient	Outpatient	Total Hours	Inpatient	Outpatient
Cardiovascular	0	0	0	0	0	0	0	0	0	0.0	0.0
Dermatology	0	0	0	0	0	0	0	0	0	0.0	0.0
General	0	0	4	4	88	211	281	581	862	3.2	2.8
Gastroenterology	0	0	0	0	0	0	0	0	0	0.0	0.0
Neurology	0	0	0	0	0	0	0	0	0	0.0	0.0
OB/Gynecology	0	0	0	0	73	73	227	186	413	3.1	2.5
Oral/Maxillofacial	0	0	0	0	0	0	0	0	0	0.0	0.0
Ophthalmology	0	0	0	0	0	5	0	11	11	0.0	2.2
Orthopedic	0	0	0	0	24	96	119	385	504	5.0	4.0
Otolaryngology	0	0	0	0	0	0	0	0	0	0.0	0.0
Plastic Surgery	0	0	0	0	0	0	0	0	0	0.0	0.0
Podiatry	0	0	0	0	9	129	28	382	410	3.1	3.0
Thoracic	0	0	0	0	0	0	0	0	0	0.0	0.0
Urology	0	0	0	0	13	205	29	461	490	2.2	2.2
Totals	0	0	4	4	207	719	684	2006	2690	3.3	2.8

SURGICAL RECOVERY STATIONS

Stage 1 Recovery Stations

6

Stage 2 Recovery Stations

15

Dedicated and Non-Dedicated Procedure Room Utilization

Procedure Type	Procedure Rooms				Surgical Cases		Surgical Hours			Hours per Case	
	Inpatient	Outpatient	Combined	Total	Inpatient	Outpatient	Inpatient	Outpatient	Total Hours	Inpatient	Outpatient
Gastrointestinal	0	0	1	1	57	371	86	510	596	1.5	1.4
Laser Eye Procedures	0	0	0	0	0	0	0	0	0	0.0	0.0
Pain Management	0	0	0	0	0	0	0	0	0	0.0	0.0
Cystoscopy	0	0	0	0	0	0	0	0	0	0.0	0.0
	Multipurpose Non-Dedicated Rooms										
	0	0	0	0	0	0	0	0	0	0.0	0.0
	0	0	0	0	0	0	0	0	0	0.0	0.0
	0	0	0	0	0	0	0	0	0	0.0	0.0

Emergency/Trauma Care

Certified Trauma Center	No
Level of Trauma Service	Level 1
Operating Rooms Dedicated for Trauma Care	0
Number of Trauma Visits:	0
Patients Admitted from Trauma	0
Emergency Service Type:	Comprehensive
Number of Emergency Room Stations	7
Persons Treated by Emergency Services:	8,909
Patients Admitted from Emergency:	650
Total ED Visits (Emergency+Trauma):	8,909

Free-Standing Emergency Center

Beds in Free-Standing Centers
Patient Visits in Free-Standing Centers
Hospital Admissions from Free-Standing Center

Outpatient Service Data

Total Outpatient Visits	32,833
Outpatient Visits at the Hospital/ Campus:	32,833
Outpatient Visits Offsite/off campus	0

Cardiac Catheterization Labs

Total Cath Labs (Dedicated+Nondedicated labs):	0
Cath Labs used for Angiography procedures	0
Dedicated Diagnostic Catheterization Lab	0
Dedicated Interventional Catheterization Labs	0
Dedicated EP Catheterization Labs	0

Cardiac Catheterization Utilization

Total Cardiac Cath Procedures:	0
Diagnostic Catheterizations (0-14)	0
Diagnostic Catheterizations (15+)	0
Interventional Catheterizations (0-14):	0
Interventional Catheterization (15+)	0
EP Catheterizations (15+)	0

Cardiac Surgery Data

Total Cardiac Surgery Cases:	0
Pediatric (0 - 14 Years):	0
Adult (15 Years and Older):	0
Coronary Artery Bypass Grafts (CABGs) performed of total Cardiac Cases :	0

Diagnostic/Interventional Equipment

	Examinations			Therapeutic Equipment		Therapies/ Treatments
	Owned	Contract	Inpatient	Outpt	Contract	
General Radiography/Fluoroscopy	2	0	1,084	7,321	0	Lithotripsy 0 1 84
Nuclear Medicine	0	1	0	0	143	Linear Accelerator 0 0 0
Mammography	1	0	0	2,013	0	Image Guided Rad Therapy 0
Ultrasound	2	0	349	3,346	0	Intensity Modulated Rad Thrp 0
Angiography	0	0				High Dose Brachytherapy 0 0 0
Diagnostic Angiography			0	0	0	Proton Beam Therapy 0 0 0
Interventional Angiography			0	0	0	Gamma Knife 0 0 0
Positron Emission Tomography (PET)	0	0	0	0	0	Cyber knife 0 0 0
Computerized Axial Tomography (CAT)	1	0	522	3,429	0	
Magnetic Resonance Imaging	0	1	0	0	886	

Reference Numbers
 Facility Id 7003148
 Health Service Area 001 Planning Service Area 037
 Midland Surgical Center LLC
 2120 Midlands Court
 Sycamore, IL 60178

Number of Operating Rooms 3
 Procedure Rooms 0
 Exam Rooms 0
 Number of Recovery Stations Stage 1 9
 Number of Recovery Stations Stage 2 9

Administrator Patricia Sulaver
Date Complete 3/17/2015

Type of Ownership
 Limited Liability Company (RA required)

Contact Person Patricia Sulaver
Telephone 815/748-0393

Registered Agent
 Steven Glasgow MD

HOSPITAL TRANSFER RELATIONSHIPS

Property Owner
 TMSCP LLC

HOSPITAL NAME	NUMBER OF PATIENTS
Kishwaukee Community Hospital DeKalb, IL	1
	0
	0
	0
	0

Legal Owner(s)

Jay Burstein MD
 Joseph Scianna MD
 Kishwaukee Hospital
 Michele Glasgow MD
 Photine Liakos MD
 Rajeev Jain MD
 Regent Surgical Health LLC
 Robert Swartz MD
 Russell Bodner MD
 Sajat Bux MD
 Shane York DPM
 Steven Glasgow MD

STAFFING PATTERNS

PERSONNEL	FULL-TIME EQUIVALENTS
Administrator	1.00
Physicians	0.00
Nurse Anesthetists	0.00
Director of Nurses	1.00
Registered Nurses	9.60
Certified Aides	0.00
Other Health Profs.	4.50
Other Non-Health Profs	5.00
TOTAL	21.10

DAYS AND HOURS OF OPERATION

Monday	10
Tuesday	10
Wednesday	10
Thursday	10
Friday	10
Saturday	0
Sunday	0

NUMBER OF PATIENTS BY AGE GROUP

NUMBER OF PATIENTS BY PRIMARY PAYMENT SOURCE

AGE	MALE	FEMALE	TOTAL
0-14 years	86	75	161
15-44 years	299	235	534
45-64 years	340	361	701
65-74 years	289	375	664
75+ years	333	307	640
TOTAL	1,347	1,353	2,700

PAYMENT SOURCE	MALE	FEMALE	TOTAL
Medicaid	86	123	209
Medicare	568	650	1,218
Other Public	5	3	8
Insurance	680	560	1,240
Private Pay	8	17	25
Charity Care	0	0	0
TOTAL	1,347	1,353	2,700

NET REVENUE BY PAYOR SOURCE FOR FISCAL YEAR

Medicare	Medicaid	Other Public	Private Insurance	Private Pay	TOTALS	Charity Care Expense	Charity Care Expense as % of Total Net Revenue
23.0%	1.7%	0.7%	73.8%	0.8%	100.0%	0	0%
1,207,883	90,225	34,283	3,876,736	40,720	5,249,847		

OPERATING ROOM UTILIZATION FOR THE REPORTING YEAR

SURGERY AREA	TOTAL SURGERIES	SURGERY TIME (HOURS)	SURGERY PREP AND CLEAN-UP TIME (HOURS)	TOTAL SURGERY TIME (HOURS)	AVERAGE CASE TIME (HOURS)
Cardiovascular	0	0.00	0.00	0.00	0.00
Dermatology	0	0.00	0.00	0.00	0.00
Gastroenterology	0	0.00	0.00	0.00	0.00
General	0	0.00	0.00	0.00	0.00
Laser Eye	0	0.00	0.00	0.00	0.00
Neurological	0	0.00	0.00	0.00	0.00
OB/Gynecology	6	4.25	1.50	5.75	0.96
Ophthalmology	1323	617.50	165.50	783.00	0.59
Oral/Maxillofacial	0	0.00	0.00	0.00	0.00
Orthopedic	690	770.50	199.00	969.50	1.41
Otolaryngology	221	129.00	31.75	160.75	0.73
Pain Management	280	112.00	30.00	142.00	0.51
Plastic	11	12.00	2.90	14.90	1.35
Podiatry	67	80.50	19.25	99.75	1.49
Thoracic	0	0.00	0.00	0.00	0.00
Urology	102	71.50	17.00	88.50	0.87
TOTAL	2700	1,797.25	466.90	2264.15	0.84

PROCEDURE ROOM UTILIZATION FOR THE REPORTING YEAR

SURGERY AREA	PROCEDURE ROOMS	TOTAL SURGERIES	SURGERY TIME (HOURS)	PREP AND CLEAN-UP TIME (HOURS)	TOTAL SURGERY TIME (HOURS)	AVERAGE CASE TIME (HOURS)
Cardiac Catheteriza	0	0	0	0	0	0.00
Gastro-Intestinal	0	0	0	0	0	0.00
Laser Eye	0	0	0	0	0	0.00
Pain Management	0	0	0	0	0	0.00
TOTALS	0	0	0	0	0	0.00

Patients by Location of Residence

<u>Zip Code</u>	<u>City</u>	<u>County</u>	<u>Patients</u>
60115	De Kalb		576
60178	Sycamore		477
61068	Rochelle		189
60135	Genoa		108
60548	Sandwich		108
60112	Cortland		70
61021	Dixon		57
60145	Kingston		49
60146	Kirkland		43
61061	Oregon		38
60140	Hampshire		37
60151	Maple Park		36
60556	Waterman		34
60552	Somonauk		34
60150	Malta		33
60530	Lee		29
61008	Belvidere		29
60520	Hinckley		26
60152	Marengo		25
60545	Plano		24
61081	Sterling		24
61071	Rock Falls		22
61350	Ottawa		21
61006	Ashton		20
60142	Huntley		20



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OCT 16 2015

HEALTH FACILITIES &
SERVICES REVIEW BOARD

OFFICE OF THE ATTORNEY GENERAL
STATE OF ILLINOIS

October 13, 2015

Lisa Madigan
ATTORNEY GENERAL

Kathy Olson, Chairman
Illinois Health Facilities and Services Review Board
525 West Jefferson Street
Springfield, Illinois 62761

E-007-15

Re: Affiliation of KishHealth System and Northwestern Memorial Health Care

Dear Chairman Olson:

We have reviewed the charitable trust aspects of the proposed affiliation of KishHealth System and Northwestern Memorial Health Care. In conducting our review, we have considered not only the information and documentation provided to us by KishHealth and Northwestern Memorial Health Care but also the parties' agreement to amend the bylaws of Kishwaukee Health Foundation to add a new provision which will state as follows:

“Any unrestricted gifts that are held by Kishwaukee Health Foundation as of the effective date of the affiliation between KishHealth System and Northwestern Memorial Health Care will continue to be used consistent with Kishwaukee Health Foundation's charitable purposes, specifically for the benefit of the populations and communities served by KishHealth System prior to its affiliation with Northwestern Memorial Health Care.”

Based upon the parties' representation with respect to the Kishwaukee Health Foundation bylaws and our review of the above-referenced documentation, we have no objection to the proposed affiliation of KishHealth System and Northwestern Memorial Health Care.

Sincerely,


Therese M. Harris, Chief
Charitable Trust Bureau
100 West Randolph Street, 11th Floor
Chicago, Illinois 60601
(312) 814-2533