



Pathology Consultants, Inc

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Diplomates, American Board of Pathology

January 22, 2016

Ms. Courtney Avery
Administrator
Illinois Health Facilities and
Services Review Board
525 West Jefferson
Springfield, IL 62761

RE: Franciscan St. James Health-Chicago Heights, COE E-08-16
Franciscan St. James Health- Olympia Fields, CON 16-005

Dear Ms. Avery:

Please accept this letter as an indication of Pathology Consultants, Inc.'s enthusiastic support for Franciscan St. James Health's plans to reorganize the manner in which it provides services in the Chicago Southland region. Pathology Consultants has enjoyed a decades-long working relationship with Franciscan St. James Health and its parent company, Franciscan Alliance, and looks forward to a continuing relationship for many years to come.

Pathology Consultants, Inc. (PCI) provides pathology and laboratory medical director services to 13 hospitals, several surgery centers, and a large reference laboratory here in Illinois—where we are incorporated as Consultants in Pathology, SC— and in Indiana. We have provided these services at Franciscan St. James Health specifically for 25 years. I have served as the medical director of the laboratory at the Chicago Heights campus for all of those years; as such, I feel qualified to speak to the reorganization plan proposed by the hospital.

The plan is necessary not only to allow the Franciscan Alliance the ability to continue to provide much-needed health care to the Chicago Southland during a period of financial challenges in the healthcare industry but, more importantly, to continue to improve the breadth and quality of care provided to the communities we serve. As you know even better than I, cost-effective healthcare delivery, if structured thoughtfully and intelligently, can actually improve the quality of the care. I strongly believe that this is true in the plan put forth by St. James. In addition to other improvements, the consolidation of inpatient and emergency services at the Olympia Fields campus and outpatient services at the Chicago Heights campus will improve the quality of the services available to all of the surrounding communities.

As a physician, I and my colleagues are excited at the prospect of practicing in an environment that is more conducive to the practice of medicine in the 21st century. The consolidation of all inpatient services at one site will improve the patient experience and eliminate the need to transport some patients from one campus to another.

Sincerely,

Mark A. Fritsch, M.D.
President

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HEALTH FACILITIES AND SERVICES REVIEW BOARD



February 25, 2016

Ms. Courtney Avery
Administrator
Illinois Health Facilities and Services Review Board
525 West Jefferson
Springfield, Illinois 62761

RE: Franciscan St. James Health-Chicago Heights, COE E-08-16
Franciscan St. James Health-Olympia Fields, CON 16-005

Dear Ms. Avery:


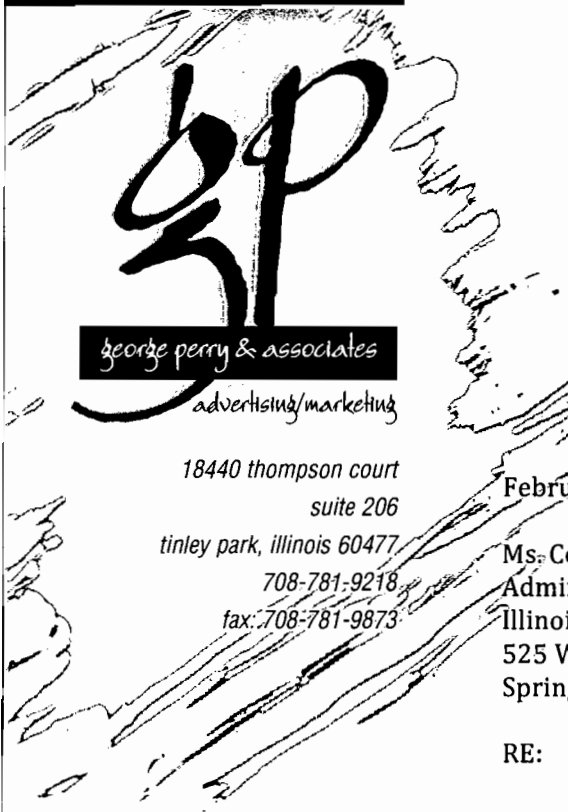
Please accept this letter as my support for the above referenced COE and CON for Franciscan St. James Hospitals and Health Centers. I have been a member of the medical staff at St. James for over 16 years. Having served as the past medical staff president I have witnessed the financial difficulties the hospital has incurred while maintaining two campuses in such close proximity. This consolidation will not only allow the hospital to reduce the many duplicated costs but will improve the services provided to the community.

I am in full support of the hospital's plans to consolidate services and ask that the requested COE and CON be approved.

Sincerely,

A handwritten signature in black ink, appearing to read "Dexter E. Arrington".

Dexter E. Arrington, MD, FACOG
President/Owner Southwest Women's Healthcare Associates, S.C.
Past President Medical Staff Franciscan St. James Hospitals and Health Centers



George Perry & Associates

advertising/marketing

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708-781-9218

fax: 708-781-9873

February 25, 2016

Ms. Courtney Avery

Administrator

Illinois Health Facilities and Services Review Board

525 West Jefferson Street

Springfield, IL 62761

RE: Franciscan St. James Health-Chicago Heights, COE E-08-16
Franciscan St. James Health-Olympia Fields, CON 16-005

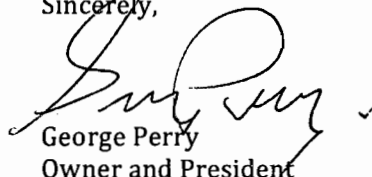
Dear Ms. Avery:

I am submitting this letter to express the support of our organization, George Perry & Associates for Franciscan St. James Health's plans to reorganize the manner in which it delivers healthcare services to Chicago's south and southwest suburbs.

Since 1991, George Perry & Associates has specialized in providing marketing and public relations services to businesses and institutions in the south and southwest suburbs. Prior to founding our firm 25 years ago, I personally spent more than 20 years in management positions at Star Publications, the area's leading local newspaper before its merger with the Daily Southtown. Based on my extensive, long-term knowledge and understanding of the Chicago Southland market, I am very confident that the Franciscan St. James plan before the Illinois Health Facilities Board is entirely appropriate and the best path to ensuring that the hospital is able to serve all members of the community for a long time.

As a member of the Franciscan St. James Foundation board of directors, I am proud to endorse this plan. However, I am absolutely certain that I would enthusiastically endorse this plan if I had no affiliation with Franciscan St. James, because I know, from years of experience, that Franciscan St. James and the Sisters of St. Francis of Perpetual Adoration must be encouraged and supported as they fulfill their mission.

Sincerely,



George Perry
Owner and President
George Perry & Associates



LOCAL 126
INTERNATIONAL ASSOCIATION of MACHINISTS
and AEROSPACE WORKERS

CHICAGO AREA CONSTRUCTION LOCAL
Organized 1890

120 EAST OGDEN AVENUE, SUITE 18-A
HINSDALE, ILLINOIS 60521

VITO MARCHESE
Business Representative

PETER J. POPP
President

Phone (630) 655-1930
Fax (630) 655-0942

March 1, 2016

Ms. Courtney Avery
Administrator
Illinois Health Facilities & Service Review Board
525 W. Jefferson
Springfield, IL 62761

Re: Franciscan St. James Health - Chicago Heights, COE E-08-16
Franciscan St. James Health - Olympia Fields, CON 16-005

Dear Ms. Avery:

This letter is in support of the above-listed Franciscan St. James Health applications recently submitted to your agency.

I am a member of Local 126 of the International Association of Machinists and Aerospace Workers Union. It is so important to have projects like this in the area. My family, as well as many others in my union are struggling with the downturn in the economy and the uncertainty of building projects. Franciscan St. James is really helping the local economy and our local union by deciding to spend \$137 million dollars on the two hospitals.

I ask you to approve the application that will allow St. James to provide much needed work in the Southland.

Sincerely,

Vito Marchese
Business Representative