

**STATE OF ILLINOIS
ILLINOIS RACING BOARD**

**IN THE MATTER OF THE ISSUANCE OF ORGANIZATION LICENSES
AND THE ALLOTMENT OF THOROUGHBRED AND STANDARD BRED RACING
DATES FOR CALENDAR YEAR 2019**

ORDER

This matter came to be heard on the applications of Arlington International Racecourse, LLC (“Arlington”), Fairmount Park, Inc. (“Fairmount”), and Hawthorne Race Course, Inc. (“Hawthorne”) for organization licenses and 2019 thoroughbred racing dates; and the application of Suburban Downs, Inc. (“SDI”) at Hawthorne Race Course for an organization license and 2019 standardbred racing dates.

Each applicant submitted a written waiver of the contested case provisions of the Illinois Administrative Procedure Act (5 ILCS 100/1, *et seq.*) with its submitted application and elected to present evidence to the Illinois Racing Board (“Board”) at an open meeting conducted on September 18, 2018 (“2019 Dates Hearing”) at the James R. Thompson Center. (Tr., 16). The Board heard testimony from witnesses for each of the applicants and considered the applications and exhibits submitted by each of them. In addition, the Board heard testimony from representatives of the Illinois Thoroughbred Horsemen’s Association (“ITHA”), and Illinois Harness Horsemen’s Association (“IHHA”) per Board’s Administrative Rules (“Board’s Rule”) section 205.60. (11 Ill. Admin. 205.60). At the 2019 Dates Hearing, the Board voted on the applications for organization licenses and race dates for 2019.

It is the public policy of this State to: (a) support and enhance Illinois’ horse racing industry, which is a significant component within the agribusiness industry; (b) ensure Illinois’ horse racing industry remains competitive with neighboring states; (c) stimulate growth within Illinois’ horse

racing industry, thereby encouraging new investment and development to produce additional tax revenues and to create additional jobs; (d) promote the further growth of tourism; (e) encourage the breeding of thoroughbred and standardbred horses in Illinois, and (f) ensure that public confidence and trust in the credibility and integrity of Illinois horse racing operations and the regulatory process is maintained. (230 ILCS 5/1.2).

In granting organization licenses and allocating dates for horse race meetings¹, Section 20(e-5) of the Illinois Horse Racing Act of 1975 (“Act”) vests the Board with the discretion to determine an overall racing schedule which is conducive to the best interest of the sport of Illinois horse racing and Illinois public. (230 ILCS 5/20(e-5)). In making this determination, the Board must consider the following factors enumerated in Section 20(e-5):

- The character, reputation, experience and financial integrity of the applicant and of any other person that controls such applicant, directly or indirectly;
- The facilities or proposed facilities for the conduct of horse racing;
- The total revenue to be derived by the State and horsemen from the applicant conducting a race meeting (without regard to Section 32.1);
- The good faith affirmative action plan of each applicant to recruit, train and upgrade minorities in all employment classifications;
- The applicant’s financial ability to purchase and maintain adequate liability and casualty insurance;
- The applicant’s proposed promotional and marketing budget and prior year’s promotional and marketing activities and expenditures for those activities;
- Any agreement among applicants for the issuance of racing dates; and,
- The extent to which applicants meet or exceed other standards adopted by the Board. *Id.*

¹ “Horse race meeting” or “race meeting” or “meeting” shall mean the whole period of time, whether consecutive dates or those instances where nonconsecutive dates are granted, for which an organization license to race has been granted to any one organization licensee by the Board. (230 ILCS 5/3.07). “Racing days” (or dates) are days within a horse race meeting on which an organization licensee is authorized by the Board to conduct horse racing. (230 ILCS 5/3.17)

The Board has carefully reviewed each of the applications, exhibits, and supplemental information submitted by the applicants; all the testimony and evidence; and the Board has officially noticed other materials in its possession including, but not limited to, the Board's Annual Reports, past Dates Orders, and the 2019 Staff Report. With respect to each application, the Board has considered all the statutory criteria listed in Section 20(e-5) of the Act. (Tr., 49). Being fully advised in the premises, the Board makes the following findings of fact and conclusions of law:

1) Each applicant demonstrated the financial ability to purchase the necessary casualty and liability insurance. (2019 Apps., Ex. 10); (Staff Report, Ex. 7).

2) The following applicants own or have a lease for the possession of the following racetracks:

<u>ASSOCIATION</u>	<u>TRACK</u>
Arlington International Racecourse, LLC	Arlington Park
Fairmount Park, Inc.	Fairmount Park
Hawthorne Race Course, Inc.	Hawthorne Race Course
Suburban Downs, Inc.	Hawthorne Race Course

3) None of the applicants is in default in the payment of any obligation or debt due the State.

4) The mileage between Arlington Park and Hawthorne Race Course is 30.4 miles.

Fairmount Park is located more than 225 miles from the racetracks at which all other applicants seek to conduct race meetings.

5) Each applicant submitted a summary of its workforce and affirmative action plan to recruit, train and promote female and minority employees. (2019 Apps., Ex. 14); (Staff Report, Ex. 9).

6) The racing dates awarded by the Board for 2018 were as follows:

THOROUGHBRED

	<u>Host Days</u>	<u>Live</u>	<u>Dark</u>
Arlington Park April 30 through October 1	215	71	144
Fairmount Park May 1 through September 22	n/a	41	n/a
Hawthorne Race Course March 30 through April 29 October 2 through December 31	150	55	95

STANDARDTBRED

	<u>Host Days</u>	<u>Live</u>	<u>Dark</u>
Suburban Downs Inc. at Hawthorne Race Course January 5 through February 19 May 4 through September 24	365	112	253

(2018 Dates Order, Para. 24-27); (Staff Report, Ex. 1, Pg. 15).

7) The average daily handle (live and simulcast), State revenue generated, commingled handle (e.g., out-of-state handle on Illinois races) and on-track attendance at each 2018 race meeting through September 9, 2018 are set forth below:

THOROUGHBRED	Total Tax to State *	Average Daily Purses Paid	Average Daily On-Track Attendance
Arlington Park	\$1,671,794	\$229,067	7,553
Fairmount Park	\$211,555	\$60,763	2,412
Hawthorne Race Course	\$1,690,008**	\$125,166	959
STANDARDTBRED			
Suburban Downs Inc.	**	\$66,997	950

* Total pari-mutuel tax (excluding ADW, local government revenue, sales or income or employment tax).
 ** HRC thoroughbred and SDI standardbred taxes combined.

(Staff Report, Ex. 3, Pg. 2); (2017 Annual Report).

8) The Board considered the total revenue to be derived by the State and horsemen from the conduct of race meetings, without regard to Section 32.1 of the Act (pari-mutuel tax credit due to paid real estate taxes). State revenue (pari-mutuel tax) generated through September 9, 2018 by Arlington was \$1,671,794, by Fairmount was \$211,555, and by Hawthorne & SDI combined was \$1,690,008. (2019 Dates Order, Para. 7). Purses earned are a statutory percentage of, and proportionate to, handle generated. (230 ILCS 5/26, 26.2, 29).

9) **Consideration of Financial Integrity.** The Board carefully considered the financial integrity of each applicant. In doing so, the Board took into consideration the economic climate in which the applicants, equine and agricultural participants, and the Board all must operate. The decline in handle and revenues from wagering over the past eighteen (18) years has caused concern

over the financial health of each applicant. (2000-17 Annual Reports). Absent legislatively enacted financial relief, racing presents a financial challenge to each applicant. (Tr., 18-23, 25, 28-39).

In assessing the financial integrity of the applicants, the Board has reviewed each applicant's independently audited financial statements (2019 Apps., Ex. 2); (Staff Report, Ex. 5). The Board also considered a Financial Analysis of each applicant by IRB's Chief Fiscal Officer, Vitto Okoye, as well as the General Financial Statement Review Checklist ("Checklist"), which is a summary of the information contained in each applicant's financial statements (Staff Report, Ex. 5, Pg. 1-3). The Checklist includes a Z-score calculation for each applicant, of which the Board took official notice. A Z-score is a tool used to determine the potential risk of a business filing bankruptcy. *Id.* The Z-score factors in components of debt, equity, assets, and liabilities to determine a final Z-score. *Id.* The Z-score is then compared to historical information to evaluate the potential of bankruptcy. *Id.* A safe Z-score is greater than 2.60 with the potential for bankruptcy reflected by a score less than 1.10. *Id.* The Z-score does not account for collateral or pledged assets that are not reflected on an entity's balance sheet. *Id.* Arlington's current year (2017) Z-score is 3.17 compared to its prior year (2016) Z-score of 3.59; Hawthorne, -7.31 compared to -8.20; Fairmount, 8.95 compared to 8.31; and SDI, -0.27 compared to -2.13. *Id.*

With respect to Hawthorne's and SDI's negative 7.31 (-7.31) and negative 0.27 (-0.27) Z-scores, respectively, for calendar year 2017, the Board notes Hawthorne and SDI each received a "clean opinion" and did not receive a "going concern" disclosure from their respective independent auditor. (Staff Report, Ex. 5, Pg. 1-3, 6-7). In fact, Hawthorne's and SDI's Z-scores increased from 2016. *Id.*; (Tr., 39-40). Hawthorne and SDI hired a new accounting firm to audit its 2017 consolidated financial statements but did not prepare any comparisons to or prior year consolidated financial statements. (Staff Report, Ex. 5, Pg. 1-3, 6-7). The Board did not recalculate prior year

ratios for Hawthorne or SDI, as their consolidated financial statements were not restated. A lease agreement between Hawthorne and SDI for use of Hawthorne Race Course requires SDI to pay substantially all of SDI's profits, as defined, to Hawthorne as additional rents for use of the facility. (SDI App., Ex. 2, Consolidated Financial Statements for 2017, Note 8). The transfer of all of SDI's profits to its affiliate Hawthorne, as additional rents, prevents SDI from retaining such assets and contributes to its negative Z-score. *Id.*; (Staff Report, Ex. 6, Pg. 1 – 3, 7).

Hawthorne's Note 4, entitled "LONG-TERM DEBT", and SDI's Note 3, entitled "LOAN AND SECURITY AGREEMENT", state in pertinent part,

The Loan and Security Agreement, as amended provides for two term loans and a revolving credit facility. The Loan and Security Agreement is cross-collateralized by substantially all assets of the Company, certain cash and investment accounts of co-borrowers as 'pledged collateral,' and certain real estate of the Company and co-borrowers including the real estate known as Hawthorne Race Course, which is owned by an affiliate/co-borrower of the Company. The agreements also contain certain limited joint and several guaranties of certain individual shareholders and related party affiliates. The Loan and Security Agreement includes certain financial and non-financial covenants, as defined, for which the company was either in compliance or had received the appropriate waivers in 2018.

(Hawthorne App., Ex. 2, Consolidated Financial Statements for 2017, Note 4); (SDI App., Ex. 2, Consolidated Financial Statements for 2017, Note 3); (Staff Report, Ex. 6, Pg. 3, 6-7). *See also* 2017 and 2018 Dates Orders, Para. 9 (summarizing Hawthorne's and SDI's loan facility transactions since 2016 with Signature Bank). Based upon the following:

- (1) Signature Bank's September 11, 2018, written representation to the Board that Hawthorne and SDI are in good standing with it regarding its \$7,000,000 Revolving Line of Credit,
 - (2) Payment in full of Term Loan C on April 26, 2018 (\$1,500,000 original balance), and,
 - (3) Maintaining cross-collateralized property and guarantees by related party affiliates,
- Hawthorne and SDI can continue racing in 2019. *Id.*; (Tr., 40). The 2019 Race Dates and respective

Organization Licenses awarded to Hawthorne and SDI are subject to the following condition:

Hawthorne Racecourse, Incorporated, and Suburban Downs, Incorporated, are required to maintain the existing secured lines of credit and secured loans, and to produce written conformation letters from its financial institutions verifying the loans have been maintained and extended with sufficient available credit to satisfy statutory obligations through the entirety of their respective 2019 race meet[ing] no later than April 1, 2019. Any written notice to the Board shall include written support from each respective lender and is subject to the satisfaction of Board.

(Tr., 52-3). Based on the applicants' financial statements, the financial statement analysis and review, and the above condition placed on Hawthorne and SDI, the Board finds Arlington, Fairmount, Hawthorne and SDI each has the requisite financial integrity to conduct the race meetings pursuant to the dates delineated in this order.

10) Members of the Board have visited each Illinois racetrack and are familiar with the facilities and accommodations of each applicant. The Board notes the following about Illinois' three racetracks:

Arlington Park

- a) Arlington Park has a 1 1/8-mile main course with a synthetic racing surface (Polytrack) and a one-mile turf course. Both are ideal for thoroughbred racing.
- b) For its main course, Arlington utilizes the Fontana safety rail, which is preferred by thoroughbred jockeys.
- c) Arlington's public facilities and accommodations are superior for warm weather racing.
- d) Arlington's backside facilities are conducive for warm weather racing.
- e) Arlington has sufficient stall space to accommodate all race dates requested.

Fairmount Park

- a) Fairmount Park has a one-mile dirt course and utilizes the Fontana Safety rail.
- b) Fairmount's public facilities and accommodations are adequate.

- c) Fairmount's backside facilities are adequate.
- d) Fairmount has sufficient stall space to accommodate all race dates requested.

Hawthorne Race Course

- a) Hawthorne's accommodations for the public are adequate for all weather conditions.
- b) Hawthorne Race Course has a one-mile dirt course, equipped with lights, and a 7/8-mile turf course, which is ideal for thoroughbred racing.
- c) Hawthorne uses a removable, modified Fontana safety rail system, for thoroughbred racing and the "hubless hubrail" for standardbred racing. Thoroughbred jockeys prefer the Fontana safety rail and standardbred drivers prefer the hubless hubrail.
- d) Hawthorne's backside facilities and accommodations are adequate for all weather conditions. Hawthorne provides and maintains off-site housing for backstretch workers.
- e) Hawthorne has sufficient stall space to accommodate all race days requested.

STANDARD BRED

11) **Suburban Downs, Inc. at Hawthorne Race Course** in Stickney, Illinois has been in the standardbred horse racing business on and off since 1956. Hawthorne Race Course has a one-mile limestone course, which is excellent for standardbred racing. In 2018, SDI raced January 5 through February 19 and May 4 through September 24, racing 3 and 4 nights per week. (2018 Dates Order, Para. 27); (Staff Report, Ex. 1). SDI was awarded 112 race days in 2018 and conducted 107, compared to 80 race days awarded and conducted in 2017. (2017 Dates Order, Para. 27); (Staff Report, Ex. 1, 4). Assuming Hawthorne runs its remaining programs in 2018, it along with SDI will have run 162 programs over 12 months. (Staff Report, Ex. 1).

12) Representatives from SDI and Hawthorne (Tim Carey), and Arlington (Tony Petrillo) testified in support of its 2019 joint agreement between Arlington, Hawthorne and SDI ("Joint

Agreement”) and proposed racing schedule with Hawthorne, SDI and Arlington². (Tr., 18-21); (Staff Report, Ex. 1, Pg. 1-11). To support its request, Hawthorne and SDI presented the testimony of Tim Carey, President of Hawthorne and SDI; Tony Petrillo, General Manager of Arlington; and, Brian Zander, President and General Manager of Fairmount. *Id.* Mr. Carey testified, “The three of us come before you united in terms of the racetracks that are left in the state of Illinois. We’re presenting to you a dates agreement that certainly is not what we ideally would like to run in Illinois. But it’s what is most comforting to us and realistic in terms of where the State of Illinois is and the state of horse racing in the state of Illinois.” (Tr., 20). Mr. Carey indicated all 2019 race dates applicants continue to demonstrate a mutual commitment to Illinois racing, and cooperatively developed a racing schedule that will keep horsemen and industry personnel working in 2019. *Id.* Mr. Carey also stated, the proposed racing calendar for 2019 is not the solution to the declining horse racing industry in Illinois, but the only option within the applicants’ control to decelerate the decline of Illinois’ horse racing industry until a long-term solution is adopted. (SDI App., Intro Ltr); (Staff Report, Ex. 1, Pg. 6). Mr. Carey explained,

[t]he significant difference between the 2019 proposed calendar and the dates issued in 2018 is the replacement of live winter harness racing with sustained winter training and more live racing in March for thoroughbred horses; and the reduction of summer harness from four to three nights per week. This change is proposed because there are no longer enough standardbred horses in Illinois to sustain such a live racing schedule. Our intent is to concentrate purse money into fewer days with increased field sizes.

(SDI App, Intro Ltr);(Staff Report, Ex. 1, Pg. 6). Mr. Carey advised, regarding SDI’s harness meets,

“it has been trending down in terms of the number of horses that have been running. My understanding is that the foals that are dropped in ’19 are going to be at the lowest level I think since the ’40s. However, you know, ’20 is supposed to be coming back in terms of the breeding that’s going on. So we’re hoping from the standardbred standpoint that those numbers do come back.

² Although the Joint Agreement is between Arlington, Hawthorne and SDI because they are the only racetracks within 100 miles of each other (see Section 21(b) of the Act), Fairmount has worked with the aforementioned applicants and all Illinois racetracks support the schedules presented in their respective applications. This is further collaborated by their request to present a joint presentation to the Board for 2019 Race Dates.

(Tr., 31-2). The Joint Agreement submitted will benefit all parties in the industry because it is under extremely difficult times and it will only survive if the entire industry works together, both the horsemen and racetracks. (Tr., 20-1). The Joint Agreement would provide for standardbred racing three (3) to four (4) days per week for five (5) months. (Staff Report, Ex. 1, Pg. 1-11). In its 2019 application, SDI proposed a marketing and promotions budget of \$11,715. (SDI App., Ex. 13); (Staff Report, Ex. 8). In 2017, actual marketing expenditures were \$49,110. *Id.*

The Board commends Arlington, Hawthorne and SDI in coming together for a fourth straight year and presenting the Joint Agreement for 2019 race dates with the goal of sustaining themselves, pursuing joint marketing efforts and willingness to work with the horseman associations to ensure the best interests of Illinois horse racing. (Tr., 18-21). Section 21(b) of the Act provides in pertinent part:

[t]he Board may exercise discretion in granting racing dates to qualified applicants different from those requested by the applicants in their applications. However, if all eligible applicants for organization licenses whose tracks are located within 100 miles of each other execute and submit to the Board a written agreement among such applicants as to the award of racing dates, including where applicable racing programs, . . . the Board may grant such dates and programs to such applicants as so agreed by them if the Board determines that the grant of these racing dates is in the best interests of racing. The Board shall treat any such agreement as the agreement signatories' joint and several application for racing dates during the term of the agreement.

(230 ILCS 5/21(b)). The Board finds the granting of racing dates requested pursuant to the Joint Agreement is in the best interests of Illinois horse racing. For 2019, SDI has requested 71 nights of standardbred racing to be conducted at Hawthorne Race Course from May 3 through September 22, 2019, three and four nights per week. (Staff Report, Ex. 1, Pg. 1-11).

THOROUGHBRED

13) **Fairmount Park**, located in Collinsville, Illinois provides racing opportunities for downstate Illinois horsemen and racing fans. Fairmount has experienced financial difficulty in recent years that has caused it to voluntarily reduce race days. (Tr., 22-3, 25, 27-8, 35-9). Under Section 26(g)(7.1) of the Act, Fairmount must apply for at least as many live racing days as it conducted in calendar year 2000 in order to qualify for thoroughbred purses from simulcast and intertrack wagering. (230 ILCS 5/26(g)(7.1)). Fairmount has met this requirement by requesting 150 race dates for 2019. (Fairmount App., Intro Ltr). The statute does not, however, require the Board to award any specific number of live racing days to Fairmount. Fairmount requested 41 race days in 2019, the same number it was awarded in 2018. (2018 Dates Order, Para. 24); (Staff Report, Ex. 1, Pg., 10-2). In 2018, Fairmount conducted 36 live race days, May 1 through September 3, racing two days per week. *Id.* As they have done for the last eleven (11) years, Fairmount and the HBPA submitted a joint request for 2019 thoroughbred race dates from April 16 through September 14, 2019 with a minimum of seven (7) races per day. (44); (Staff Report, Ex. 1, Pg. 10-2). Mr. Zander testified,

I think that Tony and Tim basically expressed the same circumstance that we're under, obviously maybe even a little bit more so, as we're in a much smaller metropolitan area than is Chicago. . . . [W]e do continue to struggle with field size, and of course it's as I've testified before this Board many, many times, a large part of it is a function of our purse levels that we're able to pay.

(Tr., 22, 35). In its 2019 application, Fairmount proposed a marketing and promotions budget of \$404,986. (Fairmount App., Ex. 13); (Staff Report, Ex. 8). In 2017, actual marketing expenditures were \$393,492. *Id.*

14) The HBPA agreed with Fairmount to conduct fewer than 100 live days of racing at Fairmount in 2019, thus, allowing Fairmount to qualify for an intertrack wagering license and inter-

track wagering location licenses pursuant to Section 26(h)(1)(iii)(B) of the Act. (Tr., 44); (Fairmount & HBPA Ltr dtd 8/24/18); (Staff Report, Ex. 1, Pg. 10-2).

The agreement between Fairmount Park and the HBPA, provides:

At the close of business on, August 19, 2018 the Horseman's Purse balance was overpaid, \$1,731,890, which includes the \$634,000 in purse escrow account directed by the Board. Which we are hoping will be cleared up in the Fall Veto Session of the General Assembly. . . . It is abundantly clear from independent reports and the analysis of the Board that field size in thoroughbred racing throughout the U.S. and particularly in Illinois has been decreasing. The importance of larger field sizes for the purpose of maximizing the size of the wagering pools cannot be underestimated. The diminishment of field size to almost unacceptable levels is the main force in driving this request.

(Fairmount & HBPA Ltr dtd 8/24/18); (Staff Report, Ex. 1, Pg. 10-2). Mr. Zander went on to state,

At last year's dates hearing, we were afforded the option upon notification of vacating some days, which we did do. It's hard to tell, but it looks like it may - - maybe it got the attention of some people in Springfield; it's hard to say. But at least one thing it did do is it did save five days' worth of purses; so we feel pretty confident in terms of being able to race the entirety of this year, because when you vacate days, it's not good for anybody. The horsemen, they have no planning; it's not good for your advance sales at your racetrack. So we're going to do everything we can to avoid that this year.

(Tr., 22-3). However, despite these difficulties, Fairmount continues to work with its horsemen and provide better racing conditions, as racing two days per week is difficult for all parties, including the horsemen and their ability to keep help for the equine athletes. (Tr., 38-9). For instance, Fairmount saved some purse money by vacating five (5) live race days in 2018, is trying to increase the minimum purse amount for 2019 and pursue legislation for full table games and Historic Horse Racing. *Id.*; (Fairmount & HBPA Ltr dtd 8/24/18); (Staff Report, Ex. 1, Pg.10-2).

Pursuant to Section 26(h)(1)(iii)(C) of the Act, the Board finds because of the insufficient level of purses available, that extraordinary circumstances exist, and that it is in the best interests

of the sport of Illinois horse racing and Illinois public to conduct fewer than 100 live days of racing at Fairmount. (Tr., 21-2, 35-9, 44); (Fairmount & HBPA Ltr dtd 8/24/18); (Staff Report, Ex. 1, Pg. 10-2). For 2019, Fairmount has requested 41 thoroughbred race dates from April 16 through September 14, 2019, racing two days per week on Tuesdays and Saturdays; racing on September 2; and dark on April 20 and 27, August 31, and September 3. (Tr., 49-50).

15) **Hawthorne Race Course** in Stickney, Illinois has been in the thoroughbred horse racing business for 109 years. Hawthorne Race Course has a one-mile dirt course and a 7/8 mile turf course, which are both excellent for thoroughbred racing. Hawthorne Race Course's turf course can be used in the spring, as it can regenerate in the summer and be ready for turf racing in the fall. Annually, Hawthorne traditionally starts the Illinois thoroughbred racing season in late winter, early spring and closes the thoroughbred season in late fall, early winter. In 2018, Hawthorne raced March 30 through April 29, racing three and four days per week, and is scheduled to race from October 2 through December 31, racing two to four days per week. (2018 Dates Order, Para. 26); (Staff Report, Ex. 1). The Board finds race programs conducted in March and April at Hawthorne are critical to maintaining a horse population ready to run at Arlington in the summer.

16) Representatives from Hawthorne and SDI (Tim Carey) and Arlington (Tony Petrillo) presented their Joint Agreement to the Board. (Tr., 18-23); (Staff Report, Ex. 1, Pg. 1-11). Mr. Carey advised the Board regarding return of spring thoroughbred racing at Hawthorne: Hawthorne and SDI have been switching each year between thoroughbreds and standardbreds for January and February, so each breed does not get hurt too much from year to year. (Tr., 32). Hawthorne's thoroughbred horse population is reduced for its spring meet during years SDI conducts a January and February standardbred meet. *Id.* For example, Hawthorne's 2018 thoroughbred horse population was down in terms of its March and April meet because SDI conducted standardbred

racing in January and February. *Id.* The Joint Agreement proposes 52 live and 98 dark host days for Hawthorne and 71 live and 144 dark host days for Arlington in 2019. (Tr., 50-1); (Staff Report, Ex. 1, Pg. 1-11). Hawthorne was awarded and conducted 55 live race days in 2018. (2018 Dates Order, Para. 26); (Hawthorne App., Intro Ltr); (Staff Report, Ex. 1, Pg. 1-15). In its 2019 application, Hawthorne proposed a marketing and promotions budget of \$161,755. (Hawthorne App., Ex. 13); (Staff Report, Ex. 8). The total marketing expenditures for 2017 were \$204,448. *Id.*

Mr. Carey stated the following regarding the dates applied for in the Joint Agreement:

We believe that this schedule will slow the downward trend of Illinois horseracing as much as possible. However, this schedule will NOT enable growth of our industry—no schedule will. Only complete reform of Illinois' myriad gaming laws will catalyze long-term growth of our sport. Though we are hopeful that the Illinois Legislature will enact gaming reform in the spring of 2019, particularly in light of the US Supreme Court's ruling that bars the federal government from restricting sports betting in local markets, we are also pursuing an option to legally offer historical racing wagers under the purview of the Racing Board and the existing Horseracing Act.

(Hawthorne App., Intro Ltr); (Staff Report, Ex. 1, Pg. 6). Collectively the industry stakeholders kept people working, kept races running, and kept the industry's patrons engaged for an additional year. Mr. Zander provided the following support for the Joint Agreement:

[A]s Tim mentioned, we've tried to work it out so that, you know, when his meet is racing in the spring and in the fall, that there should be every incentive for people to either ship to Hawthorne, okay, and be stabled there. And I think we're going to see a lot more of that that's going to happen in this fall. The main reason is, and although I'm sure the harness horsemen don't like it, but the fact [HRC will] be going continuously through the fall meet and then into the spring with training, that's a huge incentive for the people from Collinsville to want to ship and stable there. I - - hopefully that will bode well for the filed size for [HRC].

(Tr., 36-7). Mr. Carey confirmed an increase in horse population for Hawthorne's 2018 fall meet because Fairmount closed its backside, resulting in Fairmount horsemen stabling and living on Hawthorne's backside. (Tr., 33).

The Joint Agreement provides for live racing in Illinois for eleven (11) months in 2019 (no live racing in February). (Staff Report, Ex. 1, Pg. 1-11). For 2019, Hawthorne has requested thoroughbred 52 race dates from January 4 through January 12, March 6 through April 6, and December 1 through December 31, racing two days per week on Fridays and Saturdays. (Staff Report, Ex. 1, Pg. 1-11); (Tr., 50-1). April 7 through April 28 and October 1 through November 30, racing three days per week on Thursdays, Fridays, and Saturdays. *Id.* Dark March 8 and 9, October 3 through 5, and November 28. *Id.*

17) **Arlington Park**, located in Arlington Heights, Illinois is viewed nationally and internationally as a premier racing facility and has been successful in attracting world-class horses and horsemen. The Board has historically awarded Arlington a thoroughbred race meeting that spans the entire summer. In 2018, Arlington raced from April 30 through October 1, racing three and four days per week. (2018 Dates Order, Para. 25); (Staff Report, Ex. 1). Arlington's on-track attendance has traditionally been the strongest in the state with an average daily attendance of 7,553 through September 9, 2018. Arlington's stakes program includes its centerpiece, the Grade I Arlington Million, which generates substantial fan interest in Illinois, nationwide, and internationally. Arlington advised the 2018 Million exceeded their purse projections and allowed for approximately \$200,0000 of additional purse money to be used for additional racing. (Tr., 41). Arlington has a synthetic surface race track, installed in 2007 and a first-class turf course. Arlington requested 71 live race dates in 2019, the same amount it was awarded and conducted in 2018. (2018 Dates Order, Para. 25); (Staff Report, Ex. 1). Arlington's 2019 application proposed a marketing and promotions budget exceeding \$2.8 million and 2017 actual expenditures exceeded \$3.8 million. (Arlington App., Ex. 13); (Staff Report, Ex. 8).

18) Representatives from Arlington (Tony Petrillo) and Hawthorne and SDI (Tim Carey)

presented their Joint Agreement to the Board. (Tr., 18-23); (Staff Report, Ex. 1, Pg. 1-11). Again, the Joint Agreement proposes 71 live and 144 dark host days for Arlington and 52 live and 98 dark host days for Hawthorne in 2019. (Staff Report, Ex. 1, Pg. 1-11). The Joint Agreement designates dark host track status (no live racing) from January 1 through 3, 6 through 10, and 13 through March

5. Mr. Petrillo provided the following regarding the 2019 Joint Agreement:

[T]he three Illinois race tracks have joined together and have endeavored to develop a statewide race schedule for the entirety of the industry. Since 2016, Arlington, Hawthorne [and SDI] have agreed on a racing schedule and a distribution of revenues derived from thoroughbred and standardbred racing to keep tracks operating. For 2019, Arlington, Hawthorne [, SDI] and Fairmount have joined together to form a race schedule for the entire industry. The results of the race schedules established in the preceding two years, pursue monies from the Illinois Racing Board and grant monies for purses from the Department of Agriculture have prevented purse levels from bottoming out and have kept our industry alive for another year. Arlington's request for race dates in its joint agreement with Fairmount, Hawthorne [and SDI] is the best possible solution at this juncture to stabilize the decline of racing.

(Tr. 19); (Arlington App., Intro Ltr); (Staff Report, Ex. 1, Pg. 3).

Mr. Petrillo explained its horse population has remained stagnant versus declined the last few years because: (1) supplemental purse grants from the Board, (2) Illinois' Owners' Awards reimbursements from the Illinois Department of Agriculture to reward Illinois foaled or conceived horse owners; and, (3) continue to pay for a van which brings up and returns horses to and from Keeneland and Churchill Downs annually. (Tr., 34). Arlington advised, "because of the additional money from the Illinois Racing Board and the [Illinois] Department of Agriculture, we were carding more races per day than we had in previous years." (Tr., 40-1). Specifically, Arlington was able to add 14 additional races during the last 17 days of its 2018 race meeting and an additional race on Fridays and Saturdays in the beginning of its race meeting. (Tr., 42). Moreover, Arlington advised,

Arlington, Hawthorne, [SDI] and Fairmount are committed to passing a gaming bill that will put racetracks on the same competitive level as casinos, with slot machines and table games. . . . This gaming will enable tracks to operate and become competitive in Illinois' gaming market and will allow the tracks to be competitive with racetracks in neighboring States. The revenue from this gaming will provide for the long term viability and sustainability of racing. It will enable purses to increase dramatically which will justify the investment to breed and race horses in Illinois for owners across the country. If such legislation does not pass, the interest of racetrack ownership and viability becomes questionable. No one knows how much longer companies and individuals will continue to operate with significant losses in order to keep the industry afloat.

(Arlington App., Intro Ltr); (Staff Report, Ex. 1, Pg. 5). Arlington, Fairmount, Hawthorne, and SDI believe the Joint Agreement, which provides for eleven (11) months of thoroughbred and five (5) months of standardbred racing, gives the horsemen the best opportunity to stay and race in Illinois, not just stable in Illinois and ship out and race elsewhere. (Tr., 19-21, 36-9); (Arlington App., Intro Ltr); (Staff Report, Ex. 1, Pg. 5). For 2019, Arlington has requested 71 thoroughbred race dates from April 29 through June 30, racing three days per week on Fridays, Saturdays, and Sundays. Dark April 29 through May 2, May 5 and 19. Racing on May 27. From July 1 through September 30, racing four days per week on Thursdays, Fridays, Saturdays and Sundays. Dark August 29, September 5, 8, 15, and 22 through 30. Racing September 2 and 18. (Tr., 50); (Arlington App., Intro Ltr); (Staff Report, Ex. 1, Pg. 1-11).

19) Section 3.075(a) needs to be waived so an Organization Licensee³ can be eligible for simulcast host track status through December 31, 2019, if racing fewer than five (5) days per week and fewer than nine (9) races per day in 2019. "Host track" is defined in Section 3.075(a) of the Act. (230 ILCS 5/3.075(a)).

Mr. Petrillo confirmed Arlington had a two-year agreement through December 31, 2019,

³"Organization Licensee" means any person receiving an organization license from the Board to conduct a race meeting or meetings. (230 ILCS 5/3.09).

with the ITHA, which provides Arlington consent to race fewer than five (5) days per week and fewer than nine (9) races per day in 2019. (Tr. 42-3)

David McCaffrey, Executive Director, testified on behalf of the ITHA. (Tr., 45-7). Mr. McCaffrey did not provide consent to Hawthorne to race less than five (5) days per week and nine (9) races per day but advised it would be resolved in its agreement with Hawthorne. *Id.*

Tony Somone, Executive Director, testified on behalf of the IHHA. (Tr. 48). Mr. Somone did not provide consent to SDI to race less than five (5) days per week and nine (9) races per day but advised it would be resolved in its agreement with SDI. *Id.*

20) The Illinois Horsemen's Benevolent and Protective Association ("HBPA") did not testify at the 2019 Race Dates Hearing but submitted a joint letter and schedule for 2019 race dates with Fairmount Park. (Tr., 44); (Fairmount & HBPA Ltr dtd 8/24/18); (Staff Report, Ex. 1, Pg. 12-4). The joint letter included the HBPA's consent to Fairmount, so Fairmount could run less than 100 race days in 2019. *Id.*

21) The Illinois Thoroughbred Breeders and Owners Foundation did not testify at the 2019 Dates Hearing or provide any written position regarding the 2019 race dates applications.

22) The Board has considered each of the applications consistent with the factors enumerated in Section 20(e-5) of the Act. (Tr., 16-8, 49). Considering all the evidence, the Board finds that adopting the Joint Agreement with eleven (11) months of thoroughbred and five (5) months of standardbred racing is necessary to sustain and promote Illinois' horse racing industry; ensure Illinois' horse racing industry remains competitive with neighboring and other states; to ensure the integrity of Illinois' horse racing; and, to serve the best interests of the Illinois public. (230 ILCS 5/21(b)). Consistent with its obligation to act in the best interest of the sport of Illinois horse racing and Illinois public; to determine an overall schedule which enhances and supports Illinois' horse

racing industry, ensures that Illinois' horse racing industry remains competitive with neighboring and other states, promotes tourism, stimulates growth within Illinois' horse racing industry, encourages the breeding of horses in Illinois, and ensures that public confidence and trust in the credibility and integrity of Illinois' horse racing operations; and, the regulatory process is maintained, based on the applications, exhibits, and testimony,

IT IS HEREBY ORDERED FOR CALENDAR YEAR 2019:

23) Forty-one (41) days of thoroughbred racing are allotted to Fairmount to be conducted at Fairmount Park from April 16 through September 14, racing two days per week on Tuesdays and Saturdays, racing on September 2. Dark April 20 and 27, August 31, and September 3. (Tr., 49-50). Fairmount shall card no less than seven races per race program. *Id.* Post-time shall be 1:00 p.m. on Mondays and Tuesdays and May 4, and 7:30 p.m. on Saturdays. (Fairmount App., Intro Ltr); (Staff Report, Ex. 1, Pg. 13).

24) Seventy-one (71) days of thoroughbred racing are allotted to Arlington to be conducted at Arlington Park. Arlington is awarded dark host track status from January 1 through 3, 6 through 10, and 13 through March 5. (Tr., 50). April 29 through June 30, racing three days per week, Fridays, Saturdays, and Sundays. Racing May 27; dark May 5 and 19. *Id.* July 1 through September 30, racing four days per week, Thursdays, Fridays, Saturdays, and Sundays; racing September 2 and 18. Dark August 29, September 5, 8, 15, and 22 through 30. (Tr., 50). Post-times shall be 1:15 p.m. to 1:25 p.m., except Kentucky Derby Day and Million Day, post times shall be 12 noon to 1:20 p.m. Post-time on Fridays shall be 3:15 p.m. (Arlington App., Pg. 1). Arlington shall conclude its Friday afternoon program (last race declared official) by 7:30 p.m. so as not to conflict with SDI's evening program. Arlington shall operate as the Illinois host track for the entirety of its race meeting, even on days and during weeks when no live racing occurs.

25) Fifty-two (52) days of thoroughbred racing are allotted to Hawthorne, to be conducted at Hawthorne Race Course from January 4 through 12, March 6 through April 6, and December 1 through December 31, racing two days per week on Fridays and Saturdays. (Tr., 50-1). Dark March 8 and 9. *Id.* April 7 through 28 and October 1 through November 30 racing three days per week, Thursdays, Fridays, and Saturdays. (Tr., 51). Dark October 3 through 5, and November 28. *Id.* During live racing, post-times shall be 3:10 p.m. March 6 through November 30; otherwise, 12:55 pm. (Hawthorne App., Pg. 1). On March 6 and 7, 10 through 14, 17 through 21, and 24 through 27, purse commissions earned by Hawthorne shall be transferred to Arlington's purse account per the Joint Agreement. *Id.*; (Staff Report Ex. 1, Pg. 3-5, 7-11).

26) Seventy-one (71) nights of standardbred racing are allotted to SDI to be conducted at Hawthorne Race Course. May 3 through June 15 and August 1 through 31 racing three nights per week, Fridays, Saturdays, and Sundays. (Tr., 51). June 16 through July 31 and September 1 through 22 racing four nights per week, Thursdays, Fridays, Saturdays, and Sundays; dark July 4. (Tr., 51-2). In addition, SDI is awarded nighttime host track status for the entirety of 2019. (Tr., 51). Post-time shall be 7:10 p.m. (SDI App., Pg. 1).

27) No Organization Licensee receiving racing dates pursuant to this order shall be deemed to have a vested interest, property right or future expectation to receive an organization license in any subsequent year as a result of the granting of an organization license for the calendar year 2019. (230 ILCS 5/20(f)).

28) Each Organization Licensee shall adhere to their published post times for each race, except when minor adjustments are necessary; provided, however, Board staff is sent reasonable written notice of such change.

29) Each Organization Licensee shall maintain an open backstretch for the entirety of its

respective race meeting and sufficient temporary living units for back stretch workers and stall space to accommodate horses for all race dates awarded. Temporary living units shall be consistent with the applicable state and local occupancy statutes and ordinances.

30) Each Organization Licensee shall have a written contract with their respective horsemen's association no later than ninety (90) days⁴ before the commencement of their respective race meeting. If no agreement is reached by the 90-day deadline, the Organization Licensee shall immediately notify the Board's Executive Director who shall notify the Board's Chairman, who will either serve as a mediator or designate a mediator for the resolution of the dispute. (Tr., 52). At this time, only Arlington has an agreement with its respective horsemen's association (ITHA) for the entirety of 2019. (Tr., 43).

31) On 16 non-racing days, March 6 and 7, 10 through 14, 17 through 21, and 24 through 27, purse commissions earned by Hawthorne shall be transferred to Arlington's purse account, per the Joint Agreement. (Tr., 51).

32) Board staff may provide separately a list of general maintenance items that must be completed; property, plant or equipment obtained and/or installed; or services provided, which in the sole discretion of Board staff, is required to conduct, regulate, or promote horse racing at its facilities.⁵ Each Organization Licensee must have the work completed, items obtained and/or installed, or services implemented by the deadline set by Board staff and to its sole satisfaction, including any written extensions.

33) Each Organization Licensee shall:

- a) Post signage and print a statement in the racing program pursuant to the following statutory requirements:
 - i. assistance with gambling problems. (230 ILCS 5/34.1); and

⁴ All referenced days are "calendar".

⁵ "Facilities" means the offices, racetracks and all related grounds and structures, and other building improvements or fixtures associated with the activities of a licensee under this Act. (230 ILCS 5/3.21).

- ii. delinquent child support. (230 ILCS 5/34.2).
 - b). Make available no less than two automated external defibrillators (AEDs) that are operational and accessible when backstretch workers are present at their racing facilities. At least one AED shall be placed in the paddock and at least one on the backstretch. (230 ILCS 5/31.2).
 - c). Post required Search and Seizure signage required pursuant to section 200.40(c) of the Board's Rules. (11 Ill. Admin. Code 200.40(c)).
- 34) Each Organization Licensee shall establish and maintain security staffing at a level that is satisfactory to the Board and ensure compliance with the Act and the Board's Rules, including, but not limited to, section 15(a) of the Act and sections 502.30, 1408.60 and 1424.270 of the Board's Rules. (230 ILCS 5/15(a)); (11 Ill. Admin. Code 502.30, 1408.60, and 1424.270).
- 35) Each Organization Licensee shall designate in writing to the Board, a compliance officer on or before December 1, 2018.
- 36) Each Organization Licensee shall furnish to the Board annually the following inspection reports:
- a) A report from the Health Department of the municipality in which the track is located, or the Health Department of the County or State if the municipality lacks jurisdiction. This inspection report shall include, but not be limited to, an inspection of kitchen and concession equipment, water supply, sewage, drainage, housing and sanitation facilities of both the backside and the public areas. This report shall state that the facilities inspected at the particular track are in satisfactory compliance with the applicable health code provisions.
 - b) A report from the Building Department of the municipality in which the track is located, or the Health Department of the County or State if the municipality lacks jurisdiction, stating that all the buildings located on the physical plant of the particular track are in satisfactory compliance with the applicable building code provisions.
 - c) A satisfactory report from the State Fire Marshal's Office. This report shall detail any corrective action required in the areas of fire prevention, detection, suppression, construction, or health and safety addressed by the State Fire Marshal, the Board's Fire Safety rules (11 Ill. Adm. Code 403), or any state statutes which may be applicable. If the track appeals the findings of the Office of the State Fire Marshal, a copy of said appeal shall be filed with the Board in lieu of the Statement of

Satisfactory Compliance. All tracks shall keep Board staff apprised of the status of any appeals.

- d) Copies of all interim inspection reports, citing code and fire rule violations, if any, shall be submitted to the Board by the Organization Licensee within three (3) working days of receipt by the Organization Licensee. In the event of successive race meetings of the same breed at the same track, only the first Organization Licensee need submit the inspection reports required in this paragraph, unless any applicable rules require additional inspections.

37) Prior to the issuance of an organization license, each Organization Licensee (including inter-track wagering licensees, when applicable) shall file an admission tax bond in the amount of \$25,000, except Arlington, which shall be \$50,000, and a pari-mutuel tax bond in the amount of \$200,000. (230 ILCS 5/21(e), 25). Said bonds shall be filed with the Board not less than twenty (20) days prior to each applicant's race meeting. (230 ILCS 5/20(h)).

38) Each Organization Licensee, within 10 (ten) days of receipt of this final executed Dates Order, shall file with the Board an acceptance of the award, and pay to the Board one hundred ten dollars (\$110) for each racing date awarded. *Id.*

39) Each thoroughbred Organization Licensee shall submit its proposed stakes schedule to the Board, including proposed purses, at least sixty (60) days prior to the first (1st) live race day of its race meeting.

40) Each Organization Licensee accepting thoroughbred race dates under this order shall publish condition books covering at least the first seven (7) days of the race meeting and make them available to horsemen at least three (3) weeks prior to the first (1st) live race day of its race meeting; except Hawthorne and Fairmount, which shall provide such books no later than six (6) weeks prior to the first (1st) live race day of its race meeting. Thereafter, condition books shall be provided no later than three (3) weeks prior to the effective date of the first day of racing provided in such subsequent condition books.

41) Each Licensee⁶ shall make pari-mutuel settlements for a fifteen (15) day cycle, mutually agreed upon by the 2019 Organization Licensees. Pari-mutuel settlements include, but are not limited to, track commissions, purse commissions, breakage, surcharges, and interstate host fees. Custodial outs shall be settled on a monthly cycle.

42) A completed audit of the financial transactions and condition of the Licensee's total operations, including a two (2) year presentation of financial statements for comparative purposes, shall be received by the Board within one hundred twenty (120) days after the end of Licensee's fiscal year (e.g. April 30, 2019). (230 ILCS 5/9(g)).

43) Each Organization Licensee shall submit its emergency medical services plan to the Board, for its approval, thirty (30) days prior to the start of its race meeting. Each plan shall also be certified by the Illinois Department of Public Health, Division of Emergency Medical Services. (11 Ill. Admin. 1305.140, 1424.170).

44) The failure of any Organization Licensee to satisfy any of the requirements of this order to the Board's satisfaction may result in civil penalties being assessed against them, rescission of their racing dates, and revocation of their organization license. (230 ILCS 5/9(l)).

45) All notices required to be given pursuant to this Dates Order to the Board or its designee, shall be in writing and addressed to the Parties or their successors by sending via electronic mail ("e-mail") transmission. Notices sent via e-mail, shall be effective as of the date and time of the e-mail transmission when sent as follows:

Executive Director;
e-mail: domenic.dicera@illinois.gov

with a copy to:

General Counsel
e-mail: mike.pieczonka@illinois.gov

and a copy to:

Projects Manager
e-mail: mickey.ezzo@illinois.gov

⁶ "Licensee" means an individual organization licensee, an inter-track wagering licensee, an inter-track wagering location licensee, or an advance deposit wagering licensee, as the context of this Act requires. (230 ILCS 5/3.20).

- 46) Attached as Appendix A and made a part hereof is a chart of the 2019 race dates awarded.
- 47) The Board's Commissioners unanimously approved the 2019 racing schedule by a vote of 10 to 0. (Tr., 53-4).
- 48) This is a final administrative decision subject to the Administrative Review Law. (230 ILCS 5/46). This decision may be challenged by the filing of an action for administrative review within thirty-five (35) days of deposit in the U.S. mail. (735 ILCS 5/3-103).
- 49) This document may be executed in one or more counterparts, each of which shall be deemed an original and all of which together shall constitute one document. Signatures may be transmitted by e-mail, facsimile, or hard copy.
- 50) Per 5 ILCS 100/10-50(b) and Board Rule 205.60, the Board and below parties of record to the 2019 Dates Hearing may be served with pleadings, notices or service of process for any review or further proceedings, as follows:

Richard Duchossois, Chairman
Arlington International Racecourse, LLC
2200 West Euclid Avenue
Arlington Heights, Illinois 60006

Tony Petrillo, General Manager
Arlington International Racecourse, LLC
2200 West Euclid Avenue
Arlington Heights, Illinois 60006

Brian Zander, President
Fairmount Park, Inc.
9301 Collinsville Road
Collinsville, Illinois 62234

Domenic DiCera, Executive Director
Illinois Racing Board
100 West Randolph Street, Suite 5-700
Chicago, Illinois 60601

Tim Carey, President
Hawthorne Race Course, Inc.
Suburban Downs, Inc.
3501 South Laramie Avenue
Cicero, Illinois 60804

[Signature Pages to Follow]

APPENDIX A

2019 LIVE RACING DATES SCHEDULE

THOROUGHBRED

	<u>Host Days</u>	<u>Live</u>	<u>Dark</u>
Arlington Park April 29 through September 30	215	71	144
Fairmount Park April 16 through September 14	n/a	41	n/a
Hawthorne Race Course January 4 through January 12 March 6 through April 28 October 1 through December 31	150	52	98

STANDARD BRED

	<u>Host Days</u>	<u>Live</u>	<u>Dark</u>
Suburban Downs Inc. at Hawthorne Race Course May 3 through September 22	365	71	294

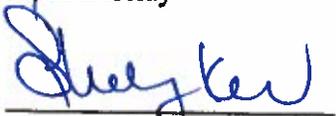
**BOARD ORDER SIGNATURES
RACING DATES FOR 2019**



Jeffrey Brincat, Chairman



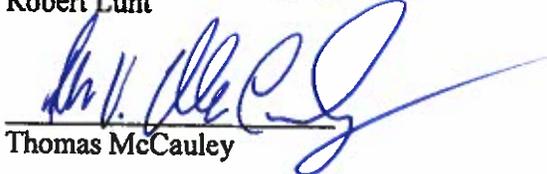
Jason Barclay



Shelley Kalita



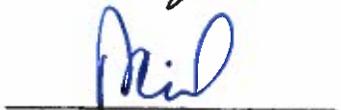
Robert Lunt



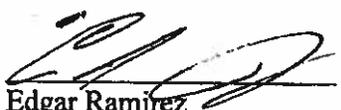
Thomas McCauley



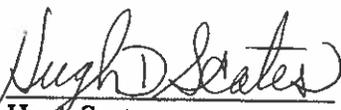
Arlene Mulder



Robert Muriel



Edgar Ramirez



Hugh Scates

Gregory Sronce

Travis Swoope

Action taken by the Board at its
September 18, 2018 meeting



Domenic DiCera, Executive Director



Date Executed

**BOARD ORDER SIGNATURES
RACING DATES FOR 2019**

Jeffrey Brincat, Chairman

Jason Barclay

Shelley Kalita

Robert Lunt

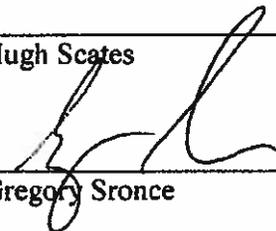
Thomas McCauley

Arlene Mulder

Robert Muriel

Edgar Ramirez

Hugh Scates



Gregory Sronce

Travis Swoope

Action taken by the Board at its
September 18, 2018 meeting

Domenic DiCera, Executive Director

Date Executed

**BOARD ORDER SIGNATURES
RACING DATES FOR 2019**

Jeffrey Brincat, Chairman

Jason Barclay

Shelley Kalita

Robert Lunt

Thomas McCauley

Arlene Mulder

Robert Muriel

Edgar Ramirez

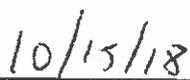
Hugh Scates

Gregory Sronce


Travis Swoope

Action taken by the Board at its
September 18, 2018 meeting

Domenic DiCera, Executive Director



Date Executed